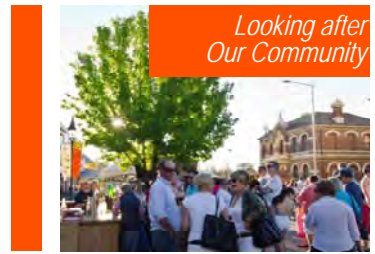
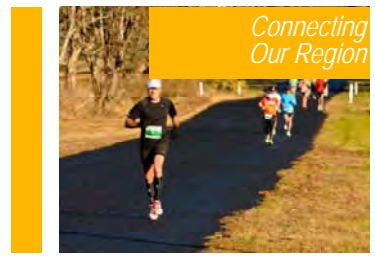


TOWARDS 2030



MID-WESTERN REGIONAL COUNCIL

Delivery Program 2013-2017
Operational Plan 2013/14





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Forward

Welcome to Council's Delivery Program 2014-17 and incorporating the 2013/14 Budget and Operational Plan. This is our second year of working in the new legislative framework implemented by the State Government and the document reflects the priorities identified in the Community Plan. This document should be read in conjunction with the 10 year Community Strategic Plan and the Resourcing Strategy.

Our focus as a Council is to implement the community feedback from the consultation we undertook with the Community Plan in 2011 and 2013. That feedback requested that Councils focus of resources should be on construction and maintenance of infrastructure, in particular roads.

Council is restricted by State Government legislation to a rate cap which this year is set at 3.4%.

Council remains in a strong, sustainable financial position. It is important to us as a Council that we retain that good financial position so that future Councils can continue to provide excellent services and growth to our community.

In the 2011/12 and 12/13 financial years Council added a further \$1.37 million to our roads budget. For next year we propose to add a further \$680,000 to Urban Rehabilitations and \$100,000 to Local Sealed Road linemarking to further meet the community expectations of us. We will continue to ensure that both rural and town roads are in good order.

We are already experiencing an increase in growth from the development of the region driven by the resources sector. Council continues to make representations to State Government that the impact on our roads and other infrastructure does not become a financial burden on ratepayers. Either the State Government or the developers must fund the additional costs of the impact of this growth.

As stated above, Council will continue its focus on the improvement and maintenance of core infrastructure. These projects include:

Roads – Rehabilitation

- Church Street, Mudgee – Gladstone to Denison St
- Perry Street, Mudgee – Mortimer to Gladstone St
- Mortimer St, Mudgee Church to Lewis St
- Lue Rd – adjacent to Olive Press
- Robertson Road, Mudgee
- Brogans Creek
- Heavy Patching program, various locations
- Ulan Road (Blackspot funded)
- Cope Rd, shoulder widening (Blackspot funded)
- Yarrawonga Rd, seal widening (Blackspot funded)

Reseals – in all parts of the Region

Public toilet upgrades:

- Mudgee Cemetery, new facility
- White Crescent, Kandos upgrade
- Rotary Park, Kandos upgrade
- Apex Park, Gulgong upgrade
- Billy Dunn Park, Gulgong painting
- Victoria Park, Gulgong painting
- Upgrade of Percy Nott rest area, Mudgee

Water

- West Mudgee water distribution extension
- Redbank Dam upgrade
- Replacement of water mains lines around the townships

Sewer

- West Mudgee sewer pump station construction
- Decommissioning Mudgee Sewer Ponds
- Mobile Sludge Dewatering Plant
- Sewerage processing plans for Charbon
- Sewer mains replacement

Playground Upgrades

- Redbank Park, Mudgee
- Apex Park, Mudgee
- Pearl Park, Gulgong
- Victoria Park, Mudgee

Walkways

- Glen Willow to Putta Bucca
- Gulgong
- Kandos to Charbon

Cemeteries

- Mudgee Lawn Cemetery upgrade

We thank the community for taking the time to read this plan, and for those who made a submission. Every submission was presented to and considered by Council prior to adoption of this plan.

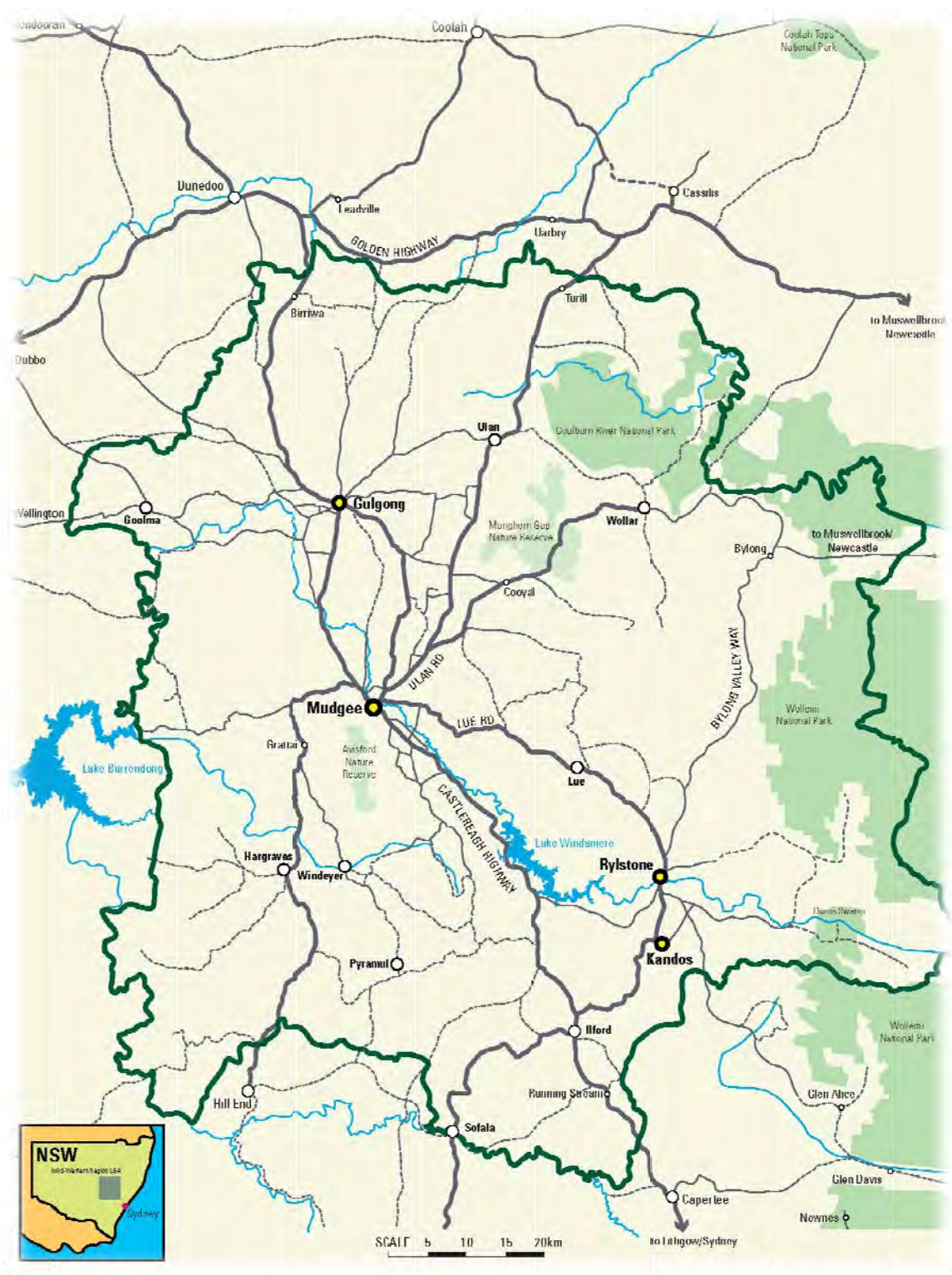


Des Kennedy
MAYOR



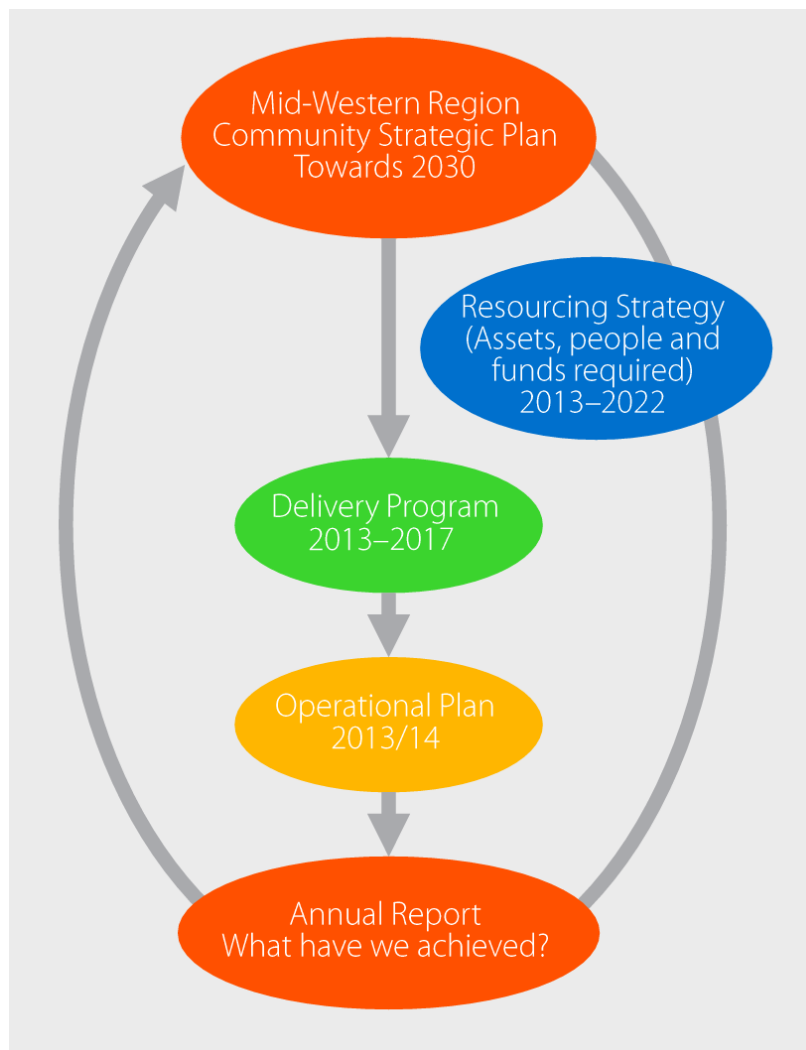
Warwick Bennett
GENERAL MANAGER

Mid- Western Regional Local Government Area



Overview

Adopted by Council, the Mid-Western Region Community Plan Towards 2030 is Council's highest level strategic plan. The outcomes of the plan not only determine the priorities for the region into the coming years but the services and projects Council will focus on in that time. A Resourcing Strategy including Long Term Financial Plan, Workforce Strategy and Asset Management Planning together with a Delivery Program, Operational Plan and Annual Report complete the reporting framework.



The Delivery Program details all of the principle activities Council will undertake to achieve the goals established in the Community Plan. The Operational Plan has been integrated into the Delivery Program and sets out the annual projects and activities to which Council are committed and includes detailed budgets for the projects and services identified under each theme, together with the measure and timeframe.

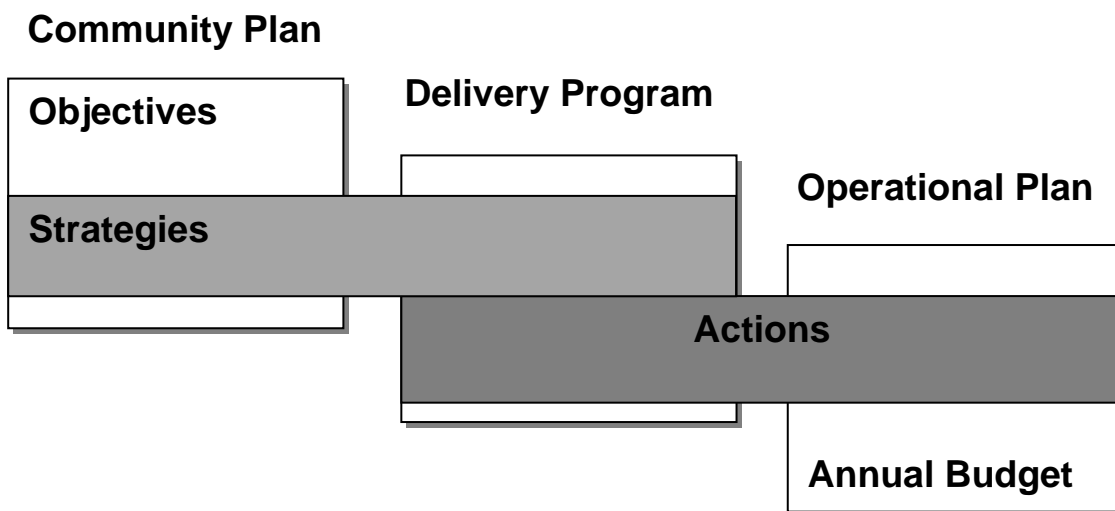


Council's activities identified in the Delivery Program/Operational Plan are underpinned by the Resourcing Strategy. The Resourcing Strategy includes:

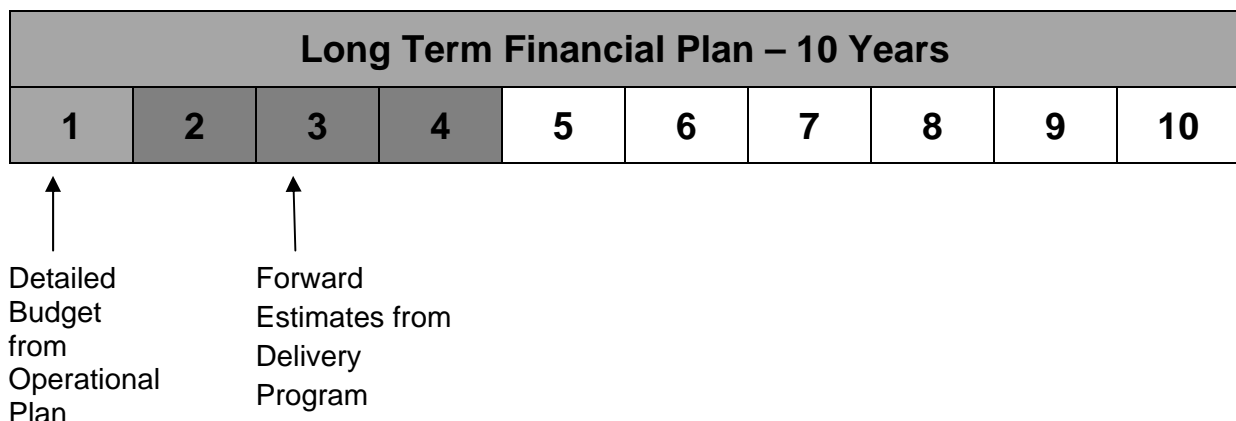
- Long Term Financial Plan (10 Years)
- Workforce Plan (4 Years)
- Asset Management Strategy (10 Years)

The role of the Resourcing Strategy is for Council to demonstrate that it can meet the commitments made in the Delivery Program/ Operational Plan.

The following diagram illustrates the relationship of the various plans in the planning framework.



The Operational Plan includes a detailed budget of the activities that are to be undertaken each year to achieve the outcomes of the Delivery Program. The relationship between the Delivery Program/Operational Plan and Long Term Financial Plan are illustrated in the diagram below.



Delivery Program & Operational Plan Structure

Council's Delivery Program and Operational Plan has been prepared in accordance with Sections 404 and 405 of the Local Government Act and details the principal activities to be undertaken by the council to implement the strategies established by the Community Plan within the resources available under the Resourcing Strategy. The hybrid plan also identifies the detailed annual budget for 2013/14, and estimates for the three years after that.

The Delivery Program normally has a fixed four year term aligned with the election cycle and is reviewed by the incoming Council within 9 months. In this instance, a newly elected Council will be reviewing the Delivery Program as a four year program based on the strategies identified in the Community Plan.

Council's Operational Plan details the activities which Council will undertake in the proceeding 12 month period consistent with the broad framework identified in the Delivery Program and goals of the Community Plan. Council has combined the Delivery Program and Operational Plan into a single hybrid document.

Council delivers services through three Departments - Mid-Western Operations; Finance and Administration; and Development and Community Services. The Community Plan identified a number of goals, strategies, and actions around five key themes. The Delivery Program/Operational Plan has been structured to provide the detailed activities that will be undertaken over the coming 4 years with detailed activities identified for the coming 12 months. Given the relatively small size of the organisation relative to the range of deliverables, there is often overlap between Departments and Functions (Services) in the delivery of outcomes identified in the five themes in the Community Plan.

This document encompasses the annual budget and works towards the realisation of strategies into actions as identified under each of the five themes of the Community Plan as follows:

Looking after our Community - Vibrant towns and villages with a rich history, a safe and healthy community, and a strong sense of community pride – a great place for families

Goal 1.1: A safe and healthy community

Goal 1.2: Vibrant towns and villages

Goal 1.3: High quality sustainable development

Goal 1.4: Effective and efficient delivery of infrastructure

Goal 1.5: Meet the diverse needs of the community and create a sense of belonging

Protecting our Natural Environment - Conserving and promoting the natural beauty of our region

Goal 2.1: Protect and enhance our natural environment

Goal 2.2: Provide total water cycle management

Goal 2.3: Live in a clean and environmentally sustainable way

Building a Strong Local Economy - A prosperous and diversified economy delivering lifestyle benefits to the community through employment, income and sustainable economic growth

Goal 3.1: A prosperous and diversified economy

Goal 3.2: An attractive business and economic environment

Goal 3.3: High quality sustainable development

Goal 3.4: A range of rewarding and fulfilling career opportunities to attract and retain residents

Connecting our Region - Linking towns and villages across our region, and connecting our region to the rest of NSW

Goal 4.1: High quality road network that is safe and efficient

Goal 4.2: Efficient connection of the region to major towns and cities

Good Government - A strong council that is representative of the community and effective in meeting the needs of our people

Goal 5.1: Strong civic leadership

Goal 5.2: Good communications and engagement

Goal 5.3: An effective and efficient organisation

The budgets for each service show the various sources of income such as Rates & Annual Charges or Grants & Contributions; the nature of expenditure such as Employee Costs or Borrowing Costs; total capital expenditure; other funding sources such as Developer Contributions or New Loan Borrowings; non-cash entries; transfers to restricted accounts, such as Unspent Grants; and the contribution to the service/function from General Purpose Revenue. The reports set out below are produced at function level, rather than consolidated level. This means that internal transactions are included, and within externally restricted funds such as Water, Sewer, and Waste, contributions from otherwise unrestricted sources within that Fund are shown as Contributions from (to) General Purpose Revenue.

The Delivery Program and Operational Plan also includes a detailed Capital Works Program which outlines the 2013/14 budget for all capital works.

Following the Capital Works the Financial Information incorporates Council's Revenue Policy and rating structure, together with assumptions made in the formulation of the forward estimates.

Finally, the Schedule of Fees and Charges for Councils services and facilities can be found at the rear of the document.

Delivery and Operational Plans

This Plan and our goals in each of the themes form part of Council's direction to make this Region a better place to live, work, play and invest.

Theme 1 – Looking after our Community

Vibrant towns and villages with a rich history, a safe and healthy community and a strong sense of community pride – a great place for families. Activities that fall under this theme include:

- Community Services – aged & disabled, youth, family day care
- Emergency Services
- Town Planning

- Libraries
- Sporting Grounds
- Parks & Gardens
- Community Centres & Public Halls

Theme 2 – Protecting our Natural Environment

Conserving and promoting the natural beauty of our region. Activities that fall under this theme include:

- Solid Waste Management
- Street Cleaning
- Water Supply
- Sewerage Services
- Stormwater & Drainage
- Environmental Programs

Theme 3 – Building a Strong Local Economy

A prosperous and diversified economy delivering lifestyle benefits to the community through employment, income and sustainable economic growth. Activities that fall under this theme include:

- Caravan Parks
- Tourism & Area Promotion
- Industry Development
- Saleyards
- Real Estate Development
- Events Management

Theme 4 – Connecting our Region

Linking towns and villages across our region, and connecting our region to the rest of NSW. Activities that fall under this theme include:

- Local Roads Network – Urban & Rural Programs
- Regional Roads Network – Urban & Rural Programs
- Regional Roads
- Bridges
- Footpaths
- State Roads

Theme 5 – Good Government

A strong Council that is representative of the community and effective in meeting the needs of our people. Activities that fall under this theme include:

- Councillors
- Corporate Support
- Mid-Western Operations
- Treasury

Theme 1: Looking after our community

OUTCOME: Vibrant towns and villages with a rich history, a safe and healthy community, and a strong sense of community pride – a great place for families

Goal 1.1: A safe and healthy community

Goal 1.2: Vibrant towns and villages

Goal 1.3: Effective and efficient delivery of infrastructure

Goal 1.4: Meet the diverse needs of the community and create a sense of belonging

GOALS, STRATEGIES & ACTIONS

Goal 1.1: A safe and healthy community

Strategy 1.1.1 Maintain the provision of high quality, accessible community services that meet the needs of our community

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Provide comprehensive community support programs that embrace social justice and access and equity	30/06/2017	Meals on Wheels	Number of meals delivered	30/06/2014	Community Services
		Respite Care	Number of hours of care provided	30/06/2014	Community Services
		Home Modification & Maintenance	Number of modification and maintenance jobs undertaken	30/06/2014	Community Services
		Community Transport	Number of trips	30/06/2014	Community Services
		Youth Services	Successful delivery of Youth Services (100%)	30/06/2014	Community Services
		Family Day Care	Number of care places provided	30/06/2014	Information Services

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Provide customer focused library and information services	30/06/2017	Investigate options for better delivery of library services	Increase in library visitation	30/06/2014	Information Services
		Continue to run Mobile Library Service within the Region	Mobile borrowings maintained at 2011/12 levels	30/06/2014	Information Services
		Continue to run Children and Youth library programs including Pre-School Bookworms and school holiday reading program	Programs Implemented	30/06/2014	Information Services
		Up to date and renew library collections	Increase in borrowings	30/06/2014	Information Services
		Maintain Collection Policy	Policy in place and up to date	30/06/2014	Information Services

Strategy 1.1.2 Work with key partners and the community to lobby for effective health services in our Region

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Ensure commitment to construction of Gulgong MPS	30/06/2017	Work cooperatively with Western NSW Local Health District to facilitate the development of an MPS	Commitment to MPS from Government	100%	Economic Development
Explore funding opportunities for improved health services Work in partnership with Western Local Area Health Network to promote health projects	30/06/2017	Lobby government and industry for funding	Access to relevant authorities and funding agreements in place	31/12/2012	Economic Development
		Liaise with Western NSW Local Health District and work with local Medical Services Organisations	Regular meetings maintained	30/06/2014	Community Services

		Continue to provide accommodation for Doctors in the region	Maintain consistent number of Doctors	30/06/2014	<i>Executive</i>
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Strategy 1.1.3 Support networks, programs and facilities which promote health and wellbeing and encourage healthy lifestyles

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Provide financial assistance in accordance with Council's Financial Assistance Policy	30/06/2017	Continue financial assistance including for local and regional bodies in accordance with Financial Assistance Policy	Budget allocation fully distributed	30/06/2014	<i>Finance</i>

Strategy 1.1.4 Work with key partners and the community to reduce crime, anti social behaviour and improve community safety

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Support and implement programs which aim to reduce anti-social behaviour.	30/06/2017	Continue to liaise with Police	Reduction in incidences of vandalism	30/06/2014	<i>Executive</i>
		Support the Community Safety Committee	Continued Representation	30/06/2014	<i>Community Services</i>
		Participate in the Liquor Accord	Continued Representation	30/06/2014	<i>Health & Building</i>
		Maintain Alcohol Free Zones in Town Centres	Extent of AFZ's maintained	30/06/2014	<i>Health & Building</i>
Maintain clean and attractive streets and public spaces where people feel safe	30/06/2017	Maintain presence of street cleaners in all town centres	Initiative ongoing	30/06/2014	<i>Works</i>

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Effective animal control regulation	30/06/2017	Utilise website to actively re-home animals	Number of animals re-homed	30/06/2014	<i>Governance</i>
		Media campaign to encourage registration of dogs	Reduction in number of animals impounded	30/06/2014	<i>Governance</i>
		Provision of off lease areas	Continue to provide areas	30/06/2014	<i>Governance</i>

Goal 1.2: Vibrant towns and villages

Strategy 1.2.1 Respect and enhance the historic character of our Region and heritage value of our towns

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Review of Development Control Plan	30/06/2014	Commence the 12 month review of the DCP	Review commenced	30/06/2014	<i>Strategic Planning</i>
Heritage advisory services and Heritage conservation	30/06/2017	Provide opportunities for Heritage funding through Local Assistance Program	Number of owners taking advantage of grants	30/06/2014	<i>Statutory Planning</i>
Support and assist preservation of important historical sites in the Region	30/06/2017	Facilitate and administer Kandos Museum to ensure continuation of the centre	Entrants to Kandos Museum	30/06/2014	<i>Community Services</i>
		Maintain historical sites within the region, for example Red Hill Reserve	Visitors to historical sites within the Region	30/06/2014	<i>Resources & Recreation</i>

Strategy 1.2.2 Manage growth pressure driven by the increase in mining operations in the Region

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Monitor employment and population growth	30/06/2017	Work with State Government to provide updated population estimates based on building statistics and employment growth	Population data updated	30/06/2014	<i>Strategic Planning</i>
		Support the preparation of Central West Regional Land Use Plan	Strategy actions included in local planning initiatives	Ongoing	<i>Strategic Planning</i>
Meet regularly with mining companies	30/06/2017	Quarterly meeting with Mine Managers	100%	30/06/2014	<i>Executive</i>

Strategy 1.2.3 Make available diverse, sustainable, adaptable and affordable housing options through effective land use planning

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Ongoing monitoring of land release and development	30/06/2017	Continue to review and release land for development as required	Suitable land available	30/06/2014	<i>Strategic Planning</i>
		Work with DOPI to secure funding for an Urban Release Strategy	Funding secured, project commenced	30/06/2014	<i>Strategic Planning</i>
Regular updating of the Comprehensive Land Use Strategy	30/06/2017	Commence review of Mudgee Town Structure Plan	Review Commenced	30/06/2014	<i>Strategic Planning</i>
Promote Affordable Housing options within the Region	30/06/2017	Provide funding to lease emergency housing for women and children leaving family violence	Housing provided	30/06/2014	<i>Community Services</i>

Strategy 1.2.4 Maintain and promote the aesthetic appeal of the towns and villages within the Region

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Maintain and beautify civic open space and street access areas within towns and villages in the Region	30/06/2017	Pursue grant funding to install Sculptures across the Region	Successful grant received	30/06/2014	<i>Economic Development</i>

Goal 1.3: Effective and efficient delivery of infrastructure

Strategy 1.3.1 Provide infrastructure and services to cater for the current and future needs of our community

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Review asset management plans and underpin with financial strategy	30/06/2017	Review, update and develop asset management plans for each major category of infrastructure	Review competed and adopted by Council	30/06/2014	<i>Finance</i>
Manage and maintain sportsgrounds, parks, reserves and playgrounds across the Region	30/06/2017	Review and where necessary update Parks Management Plans	Plans published	30/06/2014	<i>Resources & Recreation</i>
		Commence implementation of Recreation Strategy	Implementation program adopted by Council	30/06/2014	<i>Resources & Recreation</i>
		Undertake review of public toilet facilities	Review completed	30/06/2014	<i>Resources & Recreation</i>
		Upgrades of public toilets as per the Capital Works Program 2013/14	Upgrades completed	30/06/2014	<i>Resources & Recreation</i>
		Upgrade play equipment at Kandos Sports Field & Winbourne St Mudgee	Upgrades completed	30/06/2014	<i>Resources & Recreation</i>
Manage and maintain cemeteries throughout the Region	30/06/2017	Continue maintenance and operation of cemeteries including rural cemeteries	Maintenance undertaken	30/06/2014	<i>Resources & Recreation</i>

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Manage, plan and maintain buildings and other assets across the Region	30/06/2017	Update Asset Management Plans for buildings	AMP's up to date	30/06/2014	<i>Resources & Recreation</i>
		Update Asset Management Plans for Plant & Airport	AMP's up to date	30/06/2014	<i>Plant & Facilities</i>
		Upgrade of Council's Works Depot amenities building	Upgrade completed	30/06/2014	<i>Plant & Facilities</i>
		Upgrade of Community Buildings including as per the Capital Works Program 2013/14	Upgrades completed	30/06/2014	<i>Plant & Facilities</i>
Showground upgrades at Gulgong and Rylstone	30/06/2015	Update kiosk and kitchen facilities at Rylstone Showground	Upgrades complete	30/06/2014	<i>Resources & Recreation</i>
		Sponsor upgrades at the Gulgong Showground	Upgrades complete	30/06/2014	<i>Resources & Recreation</i>
Maintain and operate swimming pool centres across the Region	30/06/2017	Continue to provide high quality swimming pool facilities at Mudgee, Gulgong and Kandos	Entrants to swimming pool centres	30/06/2014	<i>Resources & Recreation</i>

Goal 1.4: Meet the diverse needs of the community and create a sense of belonging

Strategy 1.4.1 Support programs which strengthen the relationships between the range of community groups

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Continue youth representation through the Youth Council	30/06/2017	Provide secretarial support for Youth Council	100% 8 meetings per year	30/06/2014	<i>Community Services</i>
Provide meaningful employment to members of the disabled community	30/06/2017	Maintain policies that support employment for people with disabilities at MWRC	100%	30/06/2014	<i>Human Resources</i>
		Continue Program at Mudgee Recycling	100%	30/06/2014	<i>Resources & Recreation</i>
Work with lead agencies to ensure adequate provision of a range of services	30/06/2014	Continuing of the Healthy Communities Program	Capacity participation in program	30/06/2014	<i>Information Services</i>
Promote volunteering through the community	30/06/2017	Continue to run community services programs that encourage volunteering including Respite Care, Community Transport, and Meals on Wheels	Number of volunteers	30/06/2014	<i>Community Services</i>

Strategy 1.4.2 Support arts and cultural development across the Region

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Arts and Cultural events promotion	30/06/2017	Support initiatives for events in the region by providing organisational and management assistance	Increase in patronage to existing events and growth in new ones	30/06/2014	<i>Economic Development</i>
		Promote the use Council Facilities for significant events	2 major events per year	30/06/2014	<i>Economic Development</i>

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Provision of meeting and exhibition space	30/06/2017	Make existing community buildings available and reasonable cost & promote use and availability through the web site	Increase in bookings for buildings	30/06/2014	<i>Customer Service</i>
		Promote the use of Exhibition Space provided at the new Regional Library	Increase in use of exhibition space	30/06/2014	<i>Customer Service</i>
Coordinate and facilitate cultural and arts projects throughout the Region	30/06/2017	Review and recommend a plan for a Cultural/Arts Centre within the Region	Provision of plan	30/06/2014	<i>Community Services</i>
		Continue to liaise with local arts/cultural groups to identify cultural/artistic projects within the Region	Community liaison	30/06/2014	<i>Community Services</i>

Strategy 1.4.3 Provide equitable access to a range of places and spaces for all in the community

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Public facilities to be accessible	30/06/2017	On-going monitoring of existing buildings	Public Buildings comply with Accessibility DCP	30/06/2014	<i>Resources & Recreation</i>
Coordinate the provision of local community centres and halls for community use	30/06/2017	Facilities available	Increase in Income	30/06/2014	<i>Customer Service</i>
Corporate and Community Buildings upgrades	30/06/2017	Implement recommendations and actions of Buildings Strategic Plan	Targets met	30/06/2014	<i>Resources & Recreation</i>

BUDGETS BY SERVICE

FIRE PROTECTION - RFS		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	5	5	5	6	
User Charges & Fees	1	1	1	1	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	51	52	54	55	
Grants & Contributions - Operating	(512)	(527)	(543)	(558)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(455)	(469)	(483)	(496)	
Expenditure					
Employee Benefits & Oncoasts	63	65	67	69	
Borrowing Costs	0	0	0	0	
Materials & Contracts	199	205	211	217	
Depreciation & Amortisation	46	47	48	50	
Other Expenses	583	600	618	635	
Total Expenditure	891	918	944	971	
Net Operating Result	436	449	462	475	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	436	449	462	475	
Funding					
Non-Cash Entries (Depreciation, Accruals)	46	47	48	50	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	390	402	413	425	
Net Result	436	449	462	475	

ANIMAL CONTROL		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	2	2	2	2	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(24)	(24)	(25)	(26)	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(22)	(23)	(23)	(24)	
Expenditure					
Employee Benefits & Oncoasts	90	93	95	98	
Borrowing Costs	0	0	0	0	
Materials & Contracts	48	49	51	52	
Depreciation & Amortisation	1	1	1	1	
Other Expenses	1	1	1	1	
Total Expenditure	139	143	148	152	
Net Operating Result	117	121	124	128	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	117	121	124	128	
Funding					
Non-Cash Entries (Depreciation, Accruals)	1	1	1	1	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	116	120	124	127	
Net Result	117	121	124	128	

EMERGENCY SERVICES		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	1	1	1	1	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	1	1	1	1	
Expenditure					
Employee Benefits & Oncosts	0	0	0	0	
Borrowing Costs	0	0	0	0	
Materials & Contracts	8	8	3	8	
Depreciation & Amortisation	15	15	16	16	
Other Expenses	108	112	115	118	
Total Expenditure	131	135	133	143	
Net Operating Result	132	136	134	143	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	132	136	134	143	
Funding					
Non-Cash Entries (Depreciation, Accruals)	15	15	16	16	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	117	120	118	127	
Net Result	132	136	134	143	

PUB ORDER & SAFETY OTHER		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	1	1	1	1	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(70)	(72)	(74)	(76)	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(69)	(71)	(73)	(75)	
Expenditure					
Employee Benefits & Oncosts	70	73	75	78	
Borrowing Costs	0	0	0	0	
Materials & Contracts	13	13	13	14	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	0	0	0	0	
Total Expenditure	83	86	88	91	
Net Operating Result	14	15	15	16	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	14	15	15	16	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	14	15	15	16	
Net Result	14	15	15	16	

FOOD CONTROL	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	(10)	(10)	(11)	(11)
Interest & Investment Revenue	0	0	0	0
Other Revenues	65	67	69	71
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	55	57	59	60
Expenditure				
Employee Benefits & Oncosts	0	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	21	21	22	23
Depreciation & Amortisation	0	0	0	0
Other Expenses	0	0	0	0
Total Expenditure	21	21	22	23
Net Operating Result	76	78	81	83
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	0	0	0	0
Net Result After Capital	76	78	81	83
Funding				
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0
Loan Borrowings	0	0	0	0
Transfer from Reserves	0	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	76	78	81	83
Net Result	76	78	81	83

HEALTH OTHER	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	1	1	1	1
User Charges & Fees	1	1	1	1
Interest & Investment Revenue	0	0	0	0
Other Revenues	0	0	0	0
Grants & Contributions - Operating	(140)	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(139)	1	1	1
Expenditure				
Employee Benefits & Oncosts	103	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	94	2	2	2
Depreciation & Amortisation	3	3	3	3
Other Expenses	9	9	9	10
Total Expenditure	210	15	15	15
Net Operating Result	71	16	16	17
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	0	0	0	0
Net Result After Capital	71	16	16	17
Funding				
Non-Cash Entries (Depreciation, Accruals)	3	3	3	3
Loan Borrowings	0	0	0	0
Transfer from Reserves	0	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	55	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	12	13	13	13
Net Result	71	16	16	17

COMMUNITY SERVICES ADMINISTRATION		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	33	34	34	35	
Grants & Contributions - Operating	(109)	(112)	(116)	(119)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(76)	(79)	(81)	(83)	
Expenditure					
Employee Benefits & Oncosts	134	138	142	146	
Borrowing Costs	0	0	0	0	
Materials & Contracts	64	77	63	65	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	10	10	10	10	
Total Expenditure	208	225	216	222	
Net Operating Result	132	146	134	138	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	132	146	134	138	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	132	146	134	138	
Net Result	132	146	134	138	

FAMILY DAY CARE		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	(123)	(126)	(130)	(134)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	5	5	5	5	
Grants & Contributions - Operating	(855)	(881)	(906)	(932)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(973)	(1,002)	(1,031)	(1,061)	
Expenditure					
Employee Benefits & Oncosts	228	236	243	251	
Borrowing Costs	0	0	0	0	
Materials & Contracts	27	27	27	27	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	717	739	760	782	
Total Expenditure	973	1,002	1,031	1,061	
Net Operating Result	(0)	0	0	0	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	(0)	0	0	0	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(0)	0	0	0	
Net Result	(0)	0	0	0	



CHILD CARE	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	1	1	1	1
User Charges & Fees	4	4	4	4
Interest & Investment Revenue	0	0	0	0
Other Revenues	(53)	(55)	(56)	(58)
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(48)	(50)	(51)	(53)
Expenditure				
Employee Benefits & Oncosts	0	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	6	7	7	7
Depreciation & Amortisation	10	11	11	11
Other Expenses	12	12	12	13
Total Expenditure	28	29	30	31
Net Operating Result	(20)	(21)	(22)	(22)
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	0	0	0	0
Net Result After Capital	(20)	(21)	(22)	(22)
Funding				
Non-Cash Entries (Depreciation, Accruals)	10	11	11	11
Loan Borrowings	0	0	0	0
Transfer from Reserves	0	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	(31)	(31)	(32)	(33)
Net Result	(20)	(21)	(22)	(22)

YOUTH SERVICES	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	0	0	0	0
Interest & Investment Revenue	0	0	0	0
Other Revenues	0	0	0	0
Grants & Contributions - Operating	(3)	(3)	(3)	(3)
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(3)	(3)	(3)	(3)
Expenditure				
Employee Benefits & Oncosts	0	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	3	3	3	3
Depreciation & Amortisation	0	0	0	0
Other Expenses	50	50	50	50
Total Expenditure	53	53	53	53
Net Operating Result	50	50	50	50
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	0	0	0	0
Net Result After Capital	50	50	50	50
Funding				
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0
Loan Borrowings	0	0	0	0
Transfer from Reserves	0	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	50	50	50	50
Net Result	50	50	50	50

AGED & DISABLED		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	4	5	5	5	
User Charges & Fees	(228)	(235)	(241)	(248)	
Interest & Investment Revenue	(1)	(1)	(1)	(1)	
Other Revenues	(54)	(56)	(58)	(59)	
Grants & Contributions - Operating	(582)	(599)	(616)	(634)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	10	17	17	18	
Total Income	(850)	(869)	(895)	(920)	
Expenditure					
Employee Benefits & Oncosts	515	530	546	562	
Borrowing Costs	0	0	0	0	
Materials & Contracts	292	302	313	323	
Depreciation & Amortisation	33	34	35	36	
Other Expenses	35	36	37	38	
Total Expenditure	874	902	931	959	
Net Operating Result	24	33	36	39	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	75	50	51	52	
Net Result After Capital	98	82	87	91	
Funding					
Non-Cash Entries (Depreciation, Accruals)	65	67	69	71	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	33	15	18	20	
Net Result	98	82	87	91	

HOUSING		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(50)	(52)	(53)	(55)	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(50)	(52)	(53)	(55)	
Expenditure					
Employee Benefits & Oncosts	0	0	0	0	
Borrowing Costs	0	0	0	0	
Materials & Contracts	15	15	15	16	
Depreciation & Amortisation	16	16	17	17	
Other Expenses	21	21	21	21	
Total Expenditure	51	52	53	54	
Net Operating Result	1	1	0	(0)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	1	1	0	(0)	
Funding					
Non-Cash Entries (Depreciation, Accruals)	16	16	17	17	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(15)	(16)	(17)	(18)	
Net Result	1	1	0	(0)	



TOWN PLANNING	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	(637)	(656)	(675)	(694)
Interest & Investment Revenue	0	0	0	0
Other Revenues	216	223	229	236
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(421)	(433)	(446)	(459)
Expenditure				
Employee Benefits & Oncosts	1,557	1,608	1,660	1,714
Borrowing Costs	0	0	0	0
Materials & Contracts	270	129	133	135
Depreciation & Amortisation	0	0	0	0
Other Expenses	8	8	8	8
Total Expenditure	1,835	1,745	1,801	1,857
Net Operating Result	1,414	1,312	1,354	1,398
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	0	0	0	0
Net Result After Capital	1,414	1,312	1,354	1,398
Funding				
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0
Loan Borrowings	0	0	0	0
Transfer from Reserves	0	0	0	0
Transfer from Developer Contributions	140	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	1,274	1,312	1,354	1,398
Net Result	1,414	1,312	1,354	1,398

PUBLIC CEMETERIES	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	10	10	11	11
User Charges & Fees	(220)	(227)	(233)	(240)
Interest & Investment Revenue	0	0	0	0
Other Revenues	70	72	74	76
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(140)	(144)	(149)	(153)
Expenditure				
Employee Benefits & Oncosts	201	207	213	219
Borrowing Costs	0	0	0	0
Materials & Contracts	122	125	129	132
Depreciation & Amortisation	3	3	3	3
Other Expenses	1	1	1	1
Total Expenditure	326	335	345	355
Net Operating Result	186	191	197	202
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	70	40	70	0
Net Result After Capital	256	231	267	202
Funding				
Non-Cash Entries (Depreciation, Accruals)	3	3	3	3
Loan Borrowings	0	0	0	0
Transfer from Reserves	70	40	70	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	183	188	194	199
Net Result	256	231	267	202

PUBLIC CONVENIENCES		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	1	1	1	1	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	1	1	1	1	
Expenditure					
Employee Benefits & Oncosts	0	0	0	0	
Borrowing Costs	0	0	0	0	
Materials & Contracts	40	42	43	44	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	1	1	1	1	
Total Expenditure	41	43	44	45	
Net Operating Result	43	44	45	47	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	180	142	85	87	
Net Result After Capital	223	187	130	134	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	180	142	85	87	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	43	44	45	47	
Net Result	223	187	130	134	

PUBLIC LIBRARIES		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	1	1	1	1	
User Charges & Fees	(5)	(5)	(5)	(5)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(31)	(31)	(32)	(33)	
Grants & Contributions - Operating	(87)	(89)	(91)	(93)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(121)	(125)	(128)	(131)	
Expenditure					
Employee Benefits & Oncosts	501	517	534	551	
Borrowing Costs	0	0	0	0	
Materials & Contracts	231	238	244	251	
Depreciation & Amortisation	180	185	191	196	
Other Expenses	26	27	28	28	
Total Expenditure	938	967	996	1,026	
Net Operating Result	816	842	868	895	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	106	83	84	86	
Net Result After Capital	922	925	952	981	
Funding					
Non-Cash Entries (Depreciation, Accruals)	180	185	191	196	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	10	10	11	11	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	732	729	751	774	
Net Result	922	925	952	981	

MUSEUMS	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	1	1	1	1
User Charges & Fees	(1)	(1)	(1)	(1)
Interest & Investment Revenue	(2)	(2)	(2)	(2)
Other Revenues	(4)	(4)	(4)	(4)
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(5)	(6)	(6)	(6)
Expenditure				
Employee Benefits & Oncosts	0	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	7	7	7	8
Depreciation & Amortisation	0	0	0	0
Other Expenses	4	4	4	4
Total Expenditure	11	11	12	12
Net Operating Result	6	6	6	6
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	20	0	0	0
Net Result After Capital	26	6	6	6
Funding				
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0
Loan Borrowings	0	0	0	0
Transfer from Reserves	20	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	6	6	6	6
Net Result	26	6	6	6

COMMUNITY CENTRES	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	0	0	0	0
Interest & Investment Revenue	0	0	0	0
Other Revenues	(1)	(1)	(1)	(1)
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(1)	(1)	(1)	(1)
Expenditure				
Employee Benefits & Oncosts	0	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	19	20	21	21
Depreciation & Amortisation	0	0	0	0
Other Expenses	1	1	1	1
Total Expenditure	20	21	22	22
Net Operating Result	19	20	21	21
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	20	0	0	0
Net Result After Capital	39	20	21	21
Funding				
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0
Loan Borrowings	0	0	0	0
Transfer from Reserves	20	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	19	20	21	21
Net Result	39	20	21	21

PUBLIC HALLS		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	6	6	7	7	
User Charges & Fees	3	3	3	3	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	44	45	46	48	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	53	55	56	58	
Expenditure					
Employee Benefits & Oncosts	0	0	0	0	
Borrowing Costs	0	0	0	0	
Materials & Contracts	125	70	72	74	
Depreciation & Amortisation	68	70	72	74	
Other Expenses	21	22	23	23	
Total Expenditure	214	162	167	171	
Net Operating Result	267	216	223	229	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	18	298	306	315	
Net Result After Capital	285	514	529	544	
Funding					
Non-Cash Entries (Depreciation, Accruals)	68	70	72	74	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	70	293	301	310	
Transfer from Developer Contributions	5	5	5	5	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	142	146	150	155	
Net Result	285	514	529	544	

SWIMMING POOLS		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	1	1	1	1	
User Charges & Fees	(128)	(131)	(135)	(139)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	25	26	26	27	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(102)	(105)	(108)	(111)	
Expenditure					
Employee Benefits & Oncosts	417	430	443	457	
Borrowing Costs	0	0	0	0	
Materials & Contracts	276	284	292	301	
Depreciation & Amortisation	165	170	175	180	
Other Expenses	142	146	150	154	
Total Expenditure	999	1,030	1,061	1,092	
Net Operating Result	897	925	953	981	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	897	925	953	981	
Funding					
Non-Cash Entries (Depreciation, Accruals)	165	170	175	180	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	732	755	778	801	
Net Result	897	925	953	981	

SPORTING GROUNDS	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	26	27	27	28
User Charges & Fees	(56)	(71)	(90)	(94)
Interest & Investment Revenue	(1)	(1)	(1)	(1)
Other Revenues	86	89	92	95
Grants & Contributions - Operating	(1)	(1)	(1)	(1)
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	54	43	28	28
Expenditure				
Employee Benefits & Oncoasts	391	403	414	426
Borrowing Costs	0	0	0	0
Materials & Contracts	594	612	630	647
Depreciation & Amortisation	506	521	536	552
Other Expenses	98	101	104	107
Total Expenditure	1,589	1,636	1,684	1,732
Net Operating Result	1,643	1,679	1,712	1,760
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	436	300	0	0
Net Result After Capital	2,079	1,979	1,712	1,760
Funding				
Non-Cash Entries (Depreciation, Accruals)	506	521	536	552
Loan Borrowings	0	0	0	0
Transfer from Reserves	400	300	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	30	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	1,143	1,158	1,176	1,208
Net Result	2,079	1,979	1,712	1,760

PARKS & GARDENS	LOOKING AFTER OUR COMMUNITY			
	\$'000	2013/14	2014/15	2015/16
Income				
Rates & Annual Charges	15	15	16	16
User Charges & Fees	35	36	37	38
Interest & Investment Revenue	0	0	0	0
Other Revenues	94	97	99	102
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	(108)	(30)	(30)	(30)
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	35	117	122	126
Expenditure				
Employee Benefits & Oncoasts	537	553	569	585
Borrowing Costs	0	0	0	0
Materials & Contracts	260	268	276	283
Depreciation & Amortisation	95	98	101	104
Other Expenses	28	28	29	30
Total Expenditure	919	947	974	1,002
Net Operating Result	954	1,064	1,096	1,128
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	205	112	147	117
Net Result After Capital	1,159	1,176	1,242	1,245
Funding				
Non-Cash Entries (Depreciation, Accruals)	95	98	101	104
Loan Borrowings	0	0	0	0
Transfer from Reserves	17	0	32	0
Transfer from Developer Contributions	80	82	85	87
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	967	996	1,025	1,054
Net Result	1,159	1,176	1,242	1,245

BUILDING CONTROL		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	(398)	(409)	(421)	(433)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(242)	(249)	(256)	(263)	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(639)	(658)	(677)	(697)	
Expenditure					
Employee Benefits & Oncosts	506	523	540	557	
Borrowing Costs	0	0	0	0	
Materials & Contracts	50	51	53	57	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	4	4	4	3	
Total Expenditure	560	578	596	617	
Net Operating Result	(79)	(81)	(81)	(79)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	(79)	(81)	(81)	(79)	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(79)	(81)	(81)	(79)	
Net Result	(79)	(81)	(81)	(79)	

URBAN RDS -LOCAL		LOOKING AFTER OUR COMMUNITY			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	6	6	6	7	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	(95)	(98)	(101)	(104)	
Grants & Contributions - Capital	(10)	(10)	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(99)	(102)	(95)	(97)	
Expenditure					
Employee Benefits & Oncosts	184	190	195	201	
Borrowing Costs	0	0	0	0	
Materials & Contracts	174	179	184	190	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	0	0	0	0	
Total Expenditure	358	369	380	390	
Net Operating Result	259	267	285	293	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	48	43	29	30	
Net Result After Capital	306	310	314	323	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	38	28	29	30	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	269	282	285	293	
Net Result	306	310	314	323	

Theme 2: Protecting our natural environment

OUTCOME: *conserving and promoting the natural beauty of our region*

Goal 2.1: Protect and enhance our natural environment

Goal 2.2: Provide total water cycle management

Goal 2.3: Live in a clean and environmentally sustainable way

GOALS, STRATEGIES & ACTIONS

Goal 2.1: Protect and enhance our natural environment

Strategy 2.1.1 Ensure land use planning and management enhances and protects biodiversity and natural heritage

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Include biodiversity and heritage as key components in the development application process	30/06/2017	Implement Comprehensive Development Control Plan (DCP) through the development assessment process in relation to environment protection	Number of variations to DCP less than 10%	30/06/2014	<i>Statutory Planning</i>
Manage environmental and cultural factors impacted by physical works on Council lands	30/06/2017	Continue to prepare REF's for Council works	REF completed for all physical works	100%	<i>Strategic Planning</i>
		Work with local Aboriginal Groups	No delays due to miscommunication	100%	<i>Strategic Planning</i>

Strategy 2.1.2 Minimise the impact of mining and other development on the environment both natural and built

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Work with the community and government agencies to identify and	30/06/2017	Address issues as part of Environmental Assessment	100%	30/06/2014	<i>Statutory Planning</i>

address the issues and mitigate impacts associated with mining		Represent Council on Community Consultative Committees	100%	30/06/2014	<i>Executive</i>
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Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Drive the development of studies and strategies aimed at addressing the longer term impacts of mining	30/06/2017	Commence implementation of recommendations of Local Services Assessment undertaken on behalf of Council and DOPI	Implementation commenced	30/06/2014	<i>Strategic Planning</i>
Work with the Department of Planning in the approval process to ensure community concerns are addressed in consents	30/06/2017	Address issues as part of Environmental Assessment	Issues Addressed	30/06/2014	<i>Statutory Planning</i>

Strategy 2.1.3 Raise community awareness of environmental and biodiversity issues

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Deliver projects which work towards protecting biodiversity and regeneration of native environment	30/06/2017	Implement a roadside vegetation management plan	Program Commenced	30/06/2014	<i>Strategic Planning</i>
		Pursue grant funding for environmental projects	Funding received	30/06/2014	<i>Strategic Planning</i>
Support National Tree Day	30/06/2017	Facilitate National Tree Day	Increase in participation in National Tree Day	30/06/2014	<i>Strategic Planning</i>
Work with schools to promote environmental awareness amongst students	30/06/2017	School Veggie Patch Red Hill Green Day	Increase in participation in education programs	30/06/2014	<i>Strategic Planning</i>

Strategy 2.1.4 Control invasive plant and animal species

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Effective weeds management	30/06/2017	Continue to manage noxious weeds	Increase in the number of properties inspected	30/06/2014	<i>Resources & Recreation</i>
		Provide education through the web site	Reduction in infringement notices issued	30/06/2014	<i>Resources & Recreation</i>
		Undertake weed control on roadsides and Council land	Number of km sprayed	30/06/2014	<i>Resources & Recreation</i>
		Continue to host the Serrated Tussock State Weeds Management program	Ongoing program	30/06/2014	<i>Governance</i>
Collaborate with agencies to manage feral animals	30/06/2017	Use the web site to raise awareness of the impact of domestic pets on rural land managers	Reduction in complaints	30/06/2014	<i>Resources & Recreation</i>

Goal 2.2: Provide total water cycle management

Strategy 2.2.1 Identify and implement innovative water conservation and sustainable water usage management practices

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Encourage reduced water consumption through Best Practice Pricing	30/06/2017	Continue to implement water pricing with reliance on user charges	Reduction in water consumption	30/06/2014	<i>Finance</i>
Implement water conservation and reuse programs	30/06/2017	Investigate options for water conservation	Reduction in water consumption	30/06/2014	<i>Water & Sewer</i>
Work to secure water for agriculture and urban use	30/06/2017	Continue to work with State Government to secure domestic water supply	Secure supply of water	30/06/2014	<i>Executive</i>
Promote an active role and participate in the review of the Murray Darling Basin Plan	30/06/2017	Continue to make representations	Issues acknowledged	30/06/2014	<i>Executive</i>

Strategy 2.2.2 Maintain and manage water quantity and quality

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Identify and plan future maintenance, renewals and upgrades for Council's stormwater assets	30/06/2017	Complete drainage works from Rifle Range Road to Jubilee Oval	Physical Works Completed	30/06/2014	<i>Development Engineering</i>
		Identify and continue urban stormwater improvement program	Sites identified and works completed	30/06/2014	<i>Development Engineering</i>
		Identify and undertake culvert replacement & causeway improvement program	Sites identified and works completed	30/06/2014	<i>Roads</i>
Achieve NSW Government Best Practice Management of Water Supply and Sewerage	30/06/2017	Develop and implement an integrated Water Cycle Management Strategy	Strategy adopted	30/06/2014	<i>Water & Sewer</i>
		Develop and implement a Drinking Water Management System	Management system adopted	30/11/2014	<i>Water & Sewer</i>
Identify and plan future maintenance, renewals and upgrades for Council's water supply infrastructure	30/06/2017	West Mudgee water distribution extension	Physical works completed	30/06/2014	<i>Water & Sewer</i>
		Mudgee Water Treatment Plant Headworks Augmentation	Physical works completed	30/06/2014	<i>Water & Sewer</i>
		Redbank Dam stabilisation works	Physical works completed	30/06/2014	<i>Water & Sewer</i>
		Identify and undertake mains replacement & improvement program	Physical works completed	30/06/2014	<i>Water & Sewer</i>

Strategy 2.2.3 Protect and improve catchments across the Region by supporting Catchment Management Authorities

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Support the Central West Catchment Management and Hunter Central Rivers CMA Catchment Action Plan implementation	30/06/2017	Represent Council on Central West and Hunter CMAs	Meeting attendance	30/06/2014	<i>Strategic Planning</i>
Continue riparian rehabilitation program along waterways	30/06/2017	Continue riverbed regeneration	KM's completed	30/06/2014	<i>Strategic Planning</i>
		Continue to manage Putta Bucca Wetlands Project	Visitation	30/06/2014	<i>Resources & Recreation</i>
		Install permanent water source to Putta Bucca Wetlands	Physical works completed	30/06/2014	<i>Resources & Recreation</i>
Provide education to the community of the importance of waterways	30/06/2017	Participate in National Water Week activities	Level of participation	30/06/2014	<i>Strategic Planning</i>

Strategy 2.2.4 Maintain and manage waste water quality to meet Environmental Protection Agency (EPA) standards

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Identify and plan future maintenance, renewals and upgrades for Council's sewerage treatment infrastructure	30/06/2017	West Mudgee sewer pump station construction	Physical works completed	30/06/2014	<i>Water & Sewer</i>
		Commission the new Mudgee Sewerage Treatment Plant and associated works	Plant consistently meeting discharge requirements set by EPA	30/06/2014	<i>Water & Sewer</i>
		Decommissioning Mudgee Sewer Treatment Plant (Putta Bucca)	Physical works completed	30/06/2014	<i>Water & Sewer</i>
		Identify and undertake mains replacement & improvement program	Physical works completed	30/06/2014	<i>Water & Sewer</i>

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Improve and develop treatment options to ensure quality of waste water meets EPA standards	30/06/2017	Sewerage treatment plans for Charbon	Investigation commenced	30/06/2014	Water & Sewer
		Continue to improve outgoing water quality at all sewerage treatment plants across the Region	Meeting EPA requirements at all treatment plants	30/06/2014	Water & Sewer
Achieve NSW Government Best Practice Management of Water Supply and Sewerage	30/06/2017	Develop and implement Liquid Trade Waste Policy and Pricing	Increase sewage discharge quality from non-domestic sources	30/06/2014	Water & Sewer

Goal 2.3: Live in a clean and environmentally sustainable way

Strategy 2.3.1 Educate, promote and support the community in implementing waste minimisation strategies

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Promote a philosophy of Reduce, Reuse, Recycle	30/06/2017	Ongoing education through website	Reduction in tonnage of waste to landfill	30/06/2014	Resources & Recreation
Provide a domestic recycling and waste services for all residents through kerbside collection and rural waste transfer stations	30/06/2017	Kerbside and local recycling facilities	Tonnage of recycling collected	30/06/2014	Resources & Recreation
Promote home composting initiatives for green waste	30/06/2017	Develop an education program through Community News	Reduction of green waste	30/06/2014	Resources & Recreation

Strategy 2.3.2 Work regionally and collaboratively to implement strategies that will enhance environmental outcomes in regards to waste management and minimisation

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Participate in regional procurement contracts for waste services that provided added value.	30/06/2017	Regional scrap steel, green waste processing, used motor oil, house hold chemical collection, e-waste	Contracts in place for these services	30/06/2014	<i>Resources & Recreation</i>
		Review and recommend to council business opportunities for improved services through regional contracts	Recommendations to Council	30/06/2014	<i>Resources & Recreation</i>
Participate in regional investigations for collaborative solutions to problem wastes types.	30/06/2017	Participate in NetWaste steering committee for strategic direction of the group	Reduced landfill tonnes through regional solutions.	30/06/2014	<i>Resources & Recreation</i>
Apply for available grants under the NSW Government 'Waste Less Recycle More' package	30/06/2017	Apply for grants to upgrade or introduce services to the Mid-Western Community that reduces landfill tonnes and Co2 emissions	Number of successful grants received	30/06/2014	<i>Resources & Recreation</i>

Strategy 2.3.3 Support programs that create environmental awareness

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Build community awareness through environmental education	30/06/2017	Investigate better use of Council's website for environmental awareness	Improvements made	30/06/2014	<i>Strategic Planning</i>
		Facilitate and promote community garden programs	Community involvement	30/06/2014	<i>Strategic Planning</i>

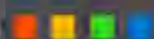
Strategy 2.3.4 Consider technologies in Council’s facilities, infrastructure and service delivery to reduce ecological footprint

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Implement alternative energy and sustainable technologies in physical works and service delivery	30/06/2017	Investigate options for solar electricity generation on all administration buildings	Options presented	30/06/2014	<i>Resources & Recreation</i>

BUDGETS BY SERVICE

NOXIOUS PLANTS		PROTECTING OUR NATURAL ENVIRONMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	(11)	(11)	(12)	(12)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	(236)	(243)	(250)	(257)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(247)	(254)	(261)	(269)	
Expenditure					
Employee Benefits & Oncosts	610	629	647	667	
Borrowing Costs	0	0	0	0	
Materials & Contracts	155	210	217	221	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	3	3	3	3	
Total Expenditure	768	842	867	891	
Net Operating Result	522	588	605	622	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	522	588	605	622	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	522	588	605	622	
Net Result	522	588	605	622	

DOMESTIC WASTE MANAGEMENT		PROTECTING OUR NATURAL ENVIRONMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	(1,064)	(1,065)	(1,068)	(1,101)	
User Charges & Fees	443	457	470	485	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	149	154	158	162	
Grants & Contributions - Operating	(28)	(29)	(29)	(29)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(500)	(484)	(468)	(483)	
Expenditure					
Employee Benefits & Oncosts	162	167	172	177	
Borrowing Costs	0	0	0	0	
Materials & Contracts	245	253	260	268	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	0	0	0	0	
Total Expenditure	407	420	432	444	
Net Operating Result	(92)	(64)	(36)	(39)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	(92)	(64)	(36)	(39)	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(92)	(64)	(36)	(39)	
Net Result	(92)	(64)	(36)	(39)	



OTHER WASTE MANAGEMENT		PROTECTING OUR NATURAL ENVIRONMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	(2,254)	(2,336)	(2,421)	(2,508)	
User Charges & Fees	(1,319)	(1,359)	(1,399)	(1,439)	
Interest & Investment Revenue	(138)	(166)	(196)	(143)	
Other Revenues	(120)	(124)	(127)	(131)	
Grants & Contributions - Operating	(307)	(315)	(323)	(331)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(4,138)	(4,299)	(4,465)	(4,552)	
Expenditure					
Employee Benefits & Oncosts	1,735	1,788	1,840	1,892	
Borrowing Costs	79	73	68	62	
Materials & Contracts	1,361	1,402	1,443	1,484	
Depreciation & Amortisation	286	294	303	312	
Other Expenses	42	43	44	46	
Total Expenditure	3,503	3,601	3,698	3,795	
Net Operating Result	(635)	(699)	(767)	(757)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	188	194	199	1,451	
Net Result After Capital	(447)	(505)	(568)	694	
Funding					
Non-Cash Entries (Depreciation, Accruals)	330	338	347	356	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	183	188	194	1,445	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	(600)	(700)	(900)	(900)	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(360)	(332)	(209)	(207)	
Net Result	(447)	(505)	(568)	694	

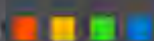
STREET CLEANING		PROTECTING OUR NATURAL ENVIRONMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	2	2	3	3	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	2	2	3	3	
Expenditure					
Employee Benefits & Oncosts	120	124	127	131	
Borrowing Costs	0	0	0	0	
Materials & Contracts	98	100	103	106	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	0	0	0	0	
Total Expenditure	218	224	231	237	
Net Operating Result	220	227	233	240	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	220	227	233	240	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	220	227	233	240	
Net Result	220	227	233	240	

STORM WATER DRAINAGE		PROTECTING OUR NATURAL ENVIRONMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	112	116	119	123	
Grants & Contributions - Operating	(58)	(111)	(113)	(116)	
Grants & Contributions - Capital	(60)	(60)	(60)	(60)	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(5)	(55)	(54)	(53)	
Expenditure					
Employee Benefits & Oncosts	315	324	334	343	
Borrowing Costs	0	0	0	0	
Materials & Contracts	233	240	246	253	
Depreciation & Amortisation	220	227	233	240	
Other Expenses	0	0	0	0	
Total Expenditure	767	790	814	837	
Net Operating Result	762	735	759	783	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	668	372	381	390	
Net Result After Capital	1,430	1,107	1,140	1,173	
Funding					
Non-Cash Entries (Depreciation, Accruals)	220	227	233	240	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	555	258	265	273	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	52	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	604	623	642	661	
Net Result	1,430	1,107	1,140	1,173	

ENVIRONMENTAL PROTECTION		PROTECTING OUR NATURAL ENVIRONMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(17)	(17)	(18)	(18)	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(17)	(17)	(18)	(18)	
Expenditure					
Employee Benefits & Oncosts	54	55	57	59	
Borrowing Costs	0	0	0	0	
Materials & Contracts	129	51	52	54	
Depreciation & Amortisation	5	5	5	5	
Other Expenses	1	1	1	1	
Total Expenditure	189	112	116	119	
Net Operating Result	172	95	98	101	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	15	0	0	0	
Net Result After Capital	187	95	98	101	
Funding					
Non-Cash Entries (Depreciation, Accruals)	5	5	5	5	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	15	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	167	90	93	96	
Net Result	187	95	98	101	

WATER SUPPLIES		PROTECTING OUR NATURAL ENVIRONMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	(1,132)	(1,204)	(1,288)	(1,377)	
User Charges & Fees	(4,454)	(4,725)	(5,014)	(5,321)	
Interest & Investment Revenue	(70)	(112)	(106)	(116)	
Other Revenues	692	705	726	747	
Grants & Contributions - Operating	(67)	(69)	(72)	(75)	
Grants & Contributions - Capital	(600)	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(5,630)	(5,405)	(5,755)	(6,142)	
Expenditure					
Employee Benefits & Oncosts	1,383	1,407	1,452	1,498	
Borrowing Costs	298	307	281	253	
Materials & Contracts	1,185	1,176	1,209	1,242	
Depreciation & Amortisation	1,510	1,555	1,601	1,649	
Other Expenses	659	680	702	718	
Total Expenditure	5,035	5,125	5,245	5,360	
Net Operating Result	(595)	(280)	(509)	(782)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	4,986	652	2,861	2,385	
Net Result After Capital	4,391	371	2,352	1,604	
Funding					
Non-Cash Entries (Depreciation, Accruals)	1,511	1,556	1,602	1,650	
Loan Borrowings	1,000	0	0	0	
Transfer from Reserves	1,258	520	1,626	1,546	
Transfer from Developer Contributions	2,035	0	1,100	700	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	(100)	(800)	(1,400)	(1,700)	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(1,313)	(904)	(575)	(592)	
Net Result	4,391	371	2,352	1,604	

SEWERAGE SERVICES		PROTECTING OUR NATURAL ENVIRONMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	(4,308)	(4,930)	(5,641)	(6,453)	
User Charges & Fees	(581)	(642)	(710)	(785)	
Interest & Investment Revenue	(169)	(204)	(293)	(411)	
Other Revenues	695	708	729	749	
Grants & Contributions - Operating	(60)	(62)	(64)	(66)	
Grants & Contributions - Capital	(1,100)	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(5,524)	(5,130)	(5,979)	(6,966)	
Expenditure					
Employee Benefits & Oncosts	1,257	1,283	1,324	1,366	
Borrowing Costs	661	638	617	589	
Materials & Contracts	644	604	602	649	
Depreciation & Amortisation	1,406	1,448	1,491	1,536	
Other Expenses	306	315	324	334	
Total Expenditure	4,274	4,287	4,358	4,474	
Net Operating Result	(1,250)	(842)	(1,621)	(2,491)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	3,894	755	552	988	
Net Result After Capital	2,644	(87)	(1,069)	(1,504)	
Funding					
Non-Cash Entries (Depreciation, Accruals)	1,406	1,448	1,491	1,536	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	2,449	709	505	939	
Transfer from Developer Contributions	385	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	(1,300)	(1,800)	(2,700)	(3,800)	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(296)	(444)	(365)	(179)	
Net Result	2,644	(87)	(1,069)	(1,504)	



Theme 3: Building a strong local economy

OUTCOME: *A prosperous and diversified economy delivering lifestyle benefits to the community through employment, income and sustainable economic growth*

Goal 3.1: A prosperous and diversified economy

Goal 3.2: An attractive business and economic environment

Goal 3.3: High quality sustainable development

Goal 3.4: A range of rewarding and fulfilling career opportunities to attract and retain residents

GOALS, STRATEGIES & ACTIONS

Goal 3.1 A prosperous and diversified economy

Strategy 2.3.1 Educate, promote and support the community in implementing waste minimisation strategies

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Business expos targeting businesses that complement key local industries	30/06/2017	Presence at 2-3 conferences or events where the Region can be marketed	Attendance	30/06/2014	<i>Economic Development</i>
Work with business and industry groups to facilitate business development workshops for existing businesses in the region	30/06/2017	Conduct two business breakfasts on business development topics	Events held	30/06/2014	<i>Economic Development</i>
Establish a process of capturing and monitoring relevant economic data to identify opportunities, trends and needs of local businesses	30/06/2017	Produce annual update to Economic and Business Profile booklet	Booklet updated	30/06/2014	<i>Economic Development</i>

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Develop and strengthen partnerships with major employers in the region	30/06/2017	Conduct two Think Tank forums to encourage business leaders to participate in local economic development	Events held	30/06/2014	<i>Economic Development</i>
Work with the community to identify economic development opportunities	30/06/2017	Be aware of new business investors coming to the Region and work with them to promote benefits	Demonstrate contacts and activity	30/06/2014	<i>Economic Development</i>
Work with MRTI to identify target markets and promote the region	30/06/2017	Develop parameters for target markets in terms of how tourism will be developed in the Region	Demonstrate contacts and activity	30/06/2014	<i>Economic Development</i>
Develop existing events in the region and attract new event proponents to hold major events and festivals in the region	30/06/2017	Identify opportunities to submit bids for new events and conferences and support event proponents holding or wishing to hold events in the Region	Demonstrate contacts and activity	30/06/2014	<i>Economic Development</i>

Strategy 3.1.2 Encourage the development of a skilled and flexible workforce to satisfy local industry and business requirements

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Work with business and industry groups to identify the main skills shortage areas	30/06/2017	Conduct two think tank forums to encourage business leaders to participate in local economic development and provide feedback on skills issues	Events held	30/06/2014	<i>Economic Development</i>
Encourage workers to move to the region for employment opportunities where skills shortages exist	30/06/2017	Presence at 2-3 conferences or events where the Region can be marketed	Attendance	30/06/2014	<i>Economic Development</i>

Goal 3.2 An attractive business and economic environment

Strategy 3.2.1 Promote the region as a great place to live, work, invest and visit

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Provide brand leadership, market the Region's competitive advantages and targeted marketing of investment opportunities	30/06/2017	Presence at 2-3 conferences or events where the Region can be marketed	Attendance	30/06/2014	<i>Economic Development</i>

Strategy 3.2.2 Provide leadership on economic development initiatives and identify resources and infrastructure required to drive investment and economic growth in the region

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Promote the development of infrastructure at the Mudgee Airport as an opportunity for business expansion in the aviation industry	30/06/2017	Review airport development strategy and promotional opportunities in the future	Strategy updated	30/06/2014	<i>Economic Development</i>
Facilitate the production of a study on investment opportunities in the local property market	30/06/2017	Provide information package regarding development opportunities in property market	Information available	30/06/2014	<i>Economic Development</i>
Lobby State and Federal Government on infrastructure needs of local businesses including transport and communications linkages	30/06/2017	Continue to lobby government agencies and departments on the provision of infrastructure to meet community needs	Issues documented	30/06/2014	<i>Executive</i>

Strategy 3.2.3 Support the expansion of essential services (education, health) to match business and industry development in the region

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Lobby State and Federal Government for expanded health and education services	30/06/2017	Continue to lobby government agencies and departments on the provision of infrastructure to meet community needs	Issues documented	30/06/2014	<i>Executive</i>
Work with local service providers to maintain an acceptable level of service delivery	30/06/2017	Continue to work with Western NSW Local Health District	Continued liaison	30/06/2014	<i>Community Services</i>
		Work towards highlighting the deficiencies in education needs across the Region in particular Pre-School and High School	Continued liaison with State Government	30/06/2014	<i>Economic Development</i>
Partner with the Department of Planning and Infrastructure in the review and monitoring of service delivery in the Region	30/06/2017	Participate in local services assessment project and working group to address issues and priorities	Meeting attendance	30/06/2014	<i>Strategic Planning</i>

Strategy 3.2.4 Develop tools that simplify development processes and encourage high quality commercial and residential development

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Develop a step by step guide to assist potential investors to work through the regulatory framework	30/06/2017	Develop a guide to assist potential investors and developers to work through regulatory framework	Completion of guide	30/06/2014	<i>Strategic Planning</i>
Review plans and controls with economic impacts	30/06/2017	Continue to update and review guides, as required, to keep up with changes in legislation and the economy	Economic plans reviewed	30/06/2014	<i>Economic Development</i>

Goal 3.3 A range of rewarding and fulfilling career opportunities to attract and retain residents

Strategy 3.3.1 Support projects that create new jobs in the Region and help to build a diverse and multi-skilled workforce

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Work with lead agencies for employment to identify trends and discuss issues impacting employment	30/06/2017	Continue to work with employment agencies to identify trends and develop strategies to assist employment opportunities across the Region	Continued liaison	30/06/2014	<i>Economic Development</i>
Encourage local business to explore traineeships and apprenticeships	30/06/2017	Continue to work with local businesses to promote traineeship and apprenticeship positions, including educating businesses on available government support.	Number of local traineeships/apprenticeships started and level of liaison with businesses	30/06/2014	<i>Economic Development</i>

Strategy 3.3.2 Build strong linkages with institutions providing education, training and employment pathways in the Region

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Work with lead agencies for education in the region and understand their roles and responsibilities in economic development	30/06/2017	Continue to work with education providers on the provision of services to meet community needs	Issues documented	30/06/2014	<i>Economic Development</i>
Pursue opportunities to develop a university outreach campus with offerings aligned to local industries	30/06/2017	Attend meeting with CSU/TAFE to discuss future opportunities to deliver tertiary education in the Region	Meeting attendance	30/06/2014	<i>Economic Development</i>

BUDGETS BY SERVICE

CARAVAN PARKS	BUILDING A STRONG LOCAL ECONOMY			
\$'000	2013/14	2014/15	2015/16	2016/17
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	0	0	0	0
Interest & Investment Revenue	0	0	0	0
Other Revenues	(125)	(129)	(133)	(136)
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(125)	(129)	(133)	(136)
Expenditure				
Employee Benefits & Oncosts	0	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	2	2	2	2
Depreciation & Amortisation	25	26	26	27
Other Expenses	0	0	0	0
Total Expenditure	27	27	28	29
Net Operating Result	(98)	(101)	(104)	(108)
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	15	0	0	0
Net Result After Capital	(83)	(101)	(104)	(108)
Funding				
Non-Cash Entries (Depreciation, Accruals)	25	26	26	27
Loan Borrowings	0	0	0	0
Transfer from Reserves	15	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	(123)	(127)	(131)	(135)
Net Result	(83)	(101)	(104)	(108)

TOURISM & AREA PROMOTIONS	BUILDING A STRONG LOCAL ECONOMY			
\$'000	2013/14	2014/15	2015/16	2016/17
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	0	0	0	0
Interest & Investment Revenue	0	0	0	0
Other Revenues	(11)	(11)	0	0
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(11)	(11)	0	0
Expenditure				
Employee Benefits & Oncosts	84	87	90	93
Borrowing Costs	0	0	0	0
Materials & Contracts	413	426	430	442
Depreciation & Amortisation	0	0	0	0
Other Expenses	30	31	32	33
Total Expenditure	528	544	551	567
Net Operating Result	517	532	551	567
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	0	0	0	0
Net Result After Capital	517	532	551	567
Funding				
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0
Loan Borrowings	0	0	0	0
Transfer from Reserves	0	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	517	532	551	567
Net Result	517	532	551	567

INDUSTRIAL DEVELOPMENT PROMOTION	BUILDING A STRONG LOCAL ECONOMY			
\$'000	2013/14	2014/15	2015/16	2016/17
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	0	0	0	0
Interest & Investment Revenue	0	0	0	0
Other Revenues	0	0	0	0
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	0	0	0	0
Expenditure				
Employee Benefits & Oncosts	121	125	129	133
Borrowing Costs	0	0	0	0
Materials & Contracts	59	61	63	65
Depreciation & Amortisation	0	0	0	0
Other Expenses	1	1	1	1
Total Expenditure	182	187	193	199
Net Operating Result	182	187	193	199
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	5	50	0	0
Net Result After Capital	187	237	193	199
Funding				
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0
Loan Borrowings	0	0	0	0
Transfer from Reserves	0	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	187	237	193	199
Net Result	187	237	193	199

SALEYARDS & MARKETS	BUILDING A STRONG LOCAL ECONOMY			
\$'000	2013/14	2014/15	2015/16	2016/17
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	(321)	(331)	(341)	(350)
Interest & Investment Revenue	0	0	0	0
Other Revenues	62	68	70	72
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(259)	(262)	(270)	(278)
Expenditure				
Employee Benefits & Oncosts	80	82	85	88
Borrowing Costs	3	3	2	2
Materials & Contracts	62	63	65	67
Depreciation & Amortisation	77	77	77	77
Other Expenses	22	23	23	24
Total Expenditure	244	248	253	258
Net Operating Result	(15)	(14)	(17)	(20)
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	20	10	10	10
Net Result After Capital	5	(4)	(7)	(10)
Funding				
Non-Cash Entries (Depreciation, Accruals)	77	77	77	77
Loan Borrowings	0	0	0	0
Transfer from Reserves	20	10	10	10
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	(15)	(15)	(15)	(15)
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	(77)	(76)	(79)	(82)
Net Result	5	(4)	(7)	(10)



REAL ESTATE DEVELOPMENT	BUILDING A STRONG LOCAL ECONOMY			
\$'000	2013/14	2014/15	2015/16	2016/17
Income				
Rates & Annual Charges	15	15	16	16
User Charges & Fees	5	5	5	6
Interest & Investment Revenue	0	0	0	0
Other Revenues	(524)	(540)	(556)	(572)
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	(283)	0	0	0
Total Income	(787)	(520)	(535)	(550)
Expenditure				
Employee Benefits & Oncosts	0	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	48	35	36	37
Depreciation & Amortisation	52	54	55	57
Other Expenses	0	0	0	0
Total Expenditure	100	89	92	94
Net Operating Result	(687)	(430)	(443)	(456)
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	56	0	0	0
Net Result After Capital	(631)	(430)	(443)	(456)
Funding				
Non-Cash Entries (Depreciation, Accruals)	(9)	54	55	57
Loan Borrowings	0	0	0	0
Transfer from Reserves	50	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	(195)	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	(477)	(484)	(499)	(513)
Net Result	(631)	(430)	(443)	(456)

Theme 4: Connecting our region

OUTCOME: *Vibrant towns and villages with a rich history, a safe and healthy community, and a strong sense of community pride – a great place for families*

Goal 4.1: High quality road network that is safe and efficient

Goal 4.2: Efficient connection of the region to major towns and cities

GOALS, STRATEGIES & ACTIONS

Goal 4.1 High quality road network that is safe and efficient

Strategy 4.1.1 Provide traffic management solutions that promote safer local roads and minimise traffic congestion

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Work with the RMS to improve road safety	30/06/2017	Continue to liaise with the RMS on road safety matters	Regular meetings	30/06/2014	Roads
Regulate effective and appropriate user activities on the road network	30/06/2017	Contribute to and support load limit variations and B-Double restrictions on various local roads as necessary	Clear limit/use signage	30/06/2014	Roads
		Review speed limits and traffic management	Regular meetings	30/06/2014	Roads
Partner with Transport NSW regarding local transport needs	30/06/2017	Continue to support the Transport Working Group	Regular meetings	30/06/2014	Roads
Participate in relevant regional transport committees and working parties	30/06/2017	Facilitate the Local Traffic Committee	Regular meetings	30/06/2014	Roads

Strategy 4.1.2 Provide a roads network that balances asset conditions with available resources and community needs

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Annually review the Roads Asset Management Plan	30/06/2017	Undertake Review Asset Management Plans	Project completed	30/06/2014	Roads
		Undertake Review Roads Strategic Plan	Project completed	30/06/2014	Roads
Implement the works program in accordance with the Roads Asset Management Plan	30/06/2017	Complete Operational and Capital Expenditure Program for Roads and Bridges including Capital Works Refer Capital Works Section 3	Works completed	30/06/2014	Roads
		Manage State Roads in consultation with RMS	Works identified and completed	30/06/2014	Roads
		Continue ongoing maintenance of regional road network	Works identified and completed	30/06/2014	Roads
		Continue reseals, rehabilitation, grading, re-sheeting of Councils local road network consistent with Roads Strategic Plan	Works identified and completed	30/06/2014	Roads
Pursue additional funding for upgrading of roads infrastructure	30/06/2017	Lobby for funding for roads	Funding achieved	30/06/2014	Executive
		Ensure that major developers pay for the impact additional development will have on road network	Funding achieved	30/06/2014	Executive

Strategy 4.1.3 Develop and enhance walking and cycling networks across the Region

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Implement the Pathways Strategic Plan	30/06/2016	Undertaken Kandos to Clandulla Pedestrian link	Works completed	30/06/2014	Roads
		Walkways in Gulgong	Works completed	30/06/2014	Roads
		Continue Cudgong River pedestrian walk way to Glen Willow/Putta Bucca	Works completed	30/06/2014	Roads

Goal 4.2 Efficient connection of the region to major towns and cities

Strategy 4.2.1 Develop a regional transport network that grows with the needs of business and industry

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Support the continuation of commercial passenger services at Mudgee Airport	30/06/2017	Work with service provider to maintain passenger services to end from Sydney	Services retained	30/06/2014	Executive
		Continue maintenance and operation of Mudgee Airport	Works identified and completed	30/06/2014	Plant & Facilities
Lobby for improved highway linkages along the Great Western Highway and Bells Line	30/06/2017	Continue to lobby for improved access to Western NSW from Sydney	Regular meeting with and access to Local MPs	30/06/2014	Executive
Pursue the State Government and ARTC to have passenger rail services returned to the region.	30/06/2017	Continue to lobby for passenger rail access	Regular meeting with and access to Local MPs	30/06/2014	Executive

Strategy 4.2.2 Create a communication network that services the needs of our residents and businesses

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Pursue improved broadband and mobile coverage with Government and major service providers	30/06/2017	Continue to lobby for improved internet speeds and mobile coverage throughout the region	Improved coverage	30/06/2014	<i>Executive</i>

BUDGETS BY SERVICE

URBAN RDS -LOCAL		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	(117)	(230)	(234)	(239)	
Grants & Contributions - Capital	(517)	(350)	(250)	(250)	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(634)	(580)	(484)	(489)	
Expenditure					
Employee Benefits & Oncosts	161	166	171	176	
Borrowing Costs	0	0	0	0	
Materials & Contracts	126	119	123	126	
Depreciation & Amortisation	1,050	1,082	1,114	1,147	
Other Expenses	0	0	0	0	
Total Expenditure	1,337	1,367	1,407	1,449	
Net Operating Result	703	787	923	960	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	2,066	2,510	631	642	
Net Result After Capital	2,769	3,297	1,554	1,602	
Funding					
Non-Cash Entries (Depreciation, Accruals)	1,050	1,082	1,114	1,147	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	680	0	0	0	
Transfer from Developer Contributions	0	1,600	0	0	
Transfer from Unexpended Grants	108	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	931	616	440	454	
Net Result	2,769	3,297	1,554	1,602	

URBAN RDS -REGIONAL		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	0	0	0	0	
Expenditure					
Employee Benefits & Oncosts	0	0	0	0	
Borrowing Costs	0	0	0	0	
Materials & Contracts	0	0	0	0	
Depreciation & Amortisation	24	25	25	26	
Other Expenses	0	0	0	0	
Total Expenditure	24	25	25	26	
Net Operating Result	24	25	25	26	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	24	25	25	26	
Funding					
Non-Cash Entries (Depreciation, Accruals)	24	25	25	26	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	0	0	0	0	
Net Result	24	25	25	26	

SEALED RURAL RDS - LOCAL		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	145	149	154	158	
Grants & Contributions - Operating	(500)	(917)	(934)	(952)	
Grants & Contributions - Capital	(590)	(667)	(767)	(767)	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(945)	(1,435)	(1,548)	(1,561)	
Expenditure					
Employee Benefits & Oncosts	631	650	669	688	
Borrowing Costs	0	0	0	0	
Materials & Contracts	460	469	478	488	
Depreciation & Amortisation	2,220	2,287	2,355	2,426	
Other Expenses	0	0	0	0	
Total Expenditure	3,311	3,406	3,503	3,602	
Net Operating Result	2,366	1,971	1,955	2,040	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	1,568	1,102	1,341	1,380	
Net Result After Capital	3,934	3,073	3,295	3,420	
Funding					
Non-Cash Entries (Depreciation, Accruals)	2,220	2,287	2,355	2,426	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	150	150	150	150	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	400	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	1,164	637	790	844	
Net Result	3,934	3,073	3,295	3,420	

SEALED RURAL RDS - REGIONAL		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	145	149	154	158	
Grants & Contributions - Operating	(1,903)	(1,960)	(2,019)	(2,079)	
Grants & Contributions - Capital	(2,840)	(400)	(400)	(400)	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(4,598)	(2,211)	(2,265)	(2,321)	
Expenditure					
Employee Benefits & Oncosts	384	396	407	419	
Borrowing Costs	0	0	0	0	
Materials & Contracts	401	425	450	478	
Depreciation & Amortisation	1,962	2,021	2,081	2,144	
Other Expenses	0	0	0	0	
Total Expenditure	2,747	2,841	2,939	3,041	
Net Operating Result	(1,851)	631	674	720	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	3,939	1,520	1,541	1,562	
Net Result After Capital	2,088	2,151	2,216	2,282	
Funding					
Non-Cash Entries (Depreciation, Accruals)	1,962	2,021	2,081	2,144	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	127	130	134	138	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(0)	(0)	(0)	(0)	
Net Result	2,088	2,151	2,216	2,282	

UNSEALED RURAL RDS -LOCAL		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	145	149	154	158	
Grants & Contributions - Operating	(477)	(944)	(963)	(982)	
Grants & Contributions - Capital	(8)	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(341)	(795)	(809)	(824)	
Expenditure					
Employee Benefits & Oncosts	612	705	726	746	
Borrowing Costs	0	0	0	0	
Materials & Contracts	659	751	773	794	
Depreciation & Amortisation	810	834	859	885	
Other Expenses	0	0	0	0	
Total Expenditure	2,081	2,290	2,358	2,426	
Net Operating Result	1,741	1,496	1,548	1,602	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	943	1,550	1,699	1,747	
Net Result After Capital	2,683	3,046	3,247	3,348	
Funding					
Non-Cash Entries (Depreciation, Accruals)	810	834	859	885	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	125	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	449	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	1,300	2,212	2,388	2,463	
Net Result	2,683	3,046	3,247	3,348	

UNSEALED RURAL RDS -REGIONAL		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	(368)	(379)	(390)	(402)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(368)	(379)	(390)	(402)	
Expenditure					
Employee Benefits & Oncosts	37	38	39	40	
Borrowing Costs	0	0	0	0	
Materials & Contracts	61	63	65	67	
Depreciation & Amortisation	56	58	59	61	
Other Expenses	0	0	0	0	
Total Expenditure	154	159	163	168	
Net Operating Result	(214)	(220)	(227)	(234)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	270	278	286	295	
Net Result After Capital	56	58	59	61	
Funding					
Non-Cash Entries (Depreciation, Accruals)	56	58	59	61	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	0	0	0	0	
Net Result	56	58	59	61	

BRIDGES SEALED RURAL RDS -LOCAL		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	(25)	(51)	(52)	(53)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(25)	(51)	(52)	(53)	
Expenditure					
Employee Benefits & Oncosts	44	46	47	48	
Borrowing Costs	0	0	0	0	
Materials & Contracts	13	13	14	14	
Depreciation & Amortisation	372	383	394	405	
Other Expenses	0	0	0	0	
Total Expenditure	429	442	455	468	
Net Operating Result	404	391	403	415	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	404	391	403	415	
Funding					
Non-Cash Entries (Depreciation, Accruals)	372	383	394	405	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	25	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	7	8	9	9	
Net Result	404	391	403	415	

BRIDGES SEALED RURAL RDS REGIONAL		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	(44)	(45)	(46)	(48)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(44)	(45)	(46)	(48)	
Expenditure					
Employee Benefits & Oncosts	30	30	31	32	
Borrowing Costs	0	0	0	0	
Materials & Contracts	14	14	15	15	
Depreciation & Amortisation	326	336	346	355	
Other Expenses	0	0	0	0	
Total Expenditure	370	381	392	403	
Net Operating Result	326	336	346	355	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	326	336	346	355	
Funding					
Non-Cash Entries (Depreciation, Accruals)	326	336	346	355	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(0)	(0)	0	0	
Net Result	326	336	346	355	

FOOTPATHS		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	3	3	3	3	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	(150)	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(147)	3	3	3	
Expenditure					
Employee Benefits & Oncosts	29	29	30	31	
Borrowing Costs	0	0	0	0	
Materials & Contracts	36	38	39	40	
Depreciation & Amortisation	129	133	137	141	
Other Expenses	0	0	0	0	
Total Expenditure	194	200	206	211	
Net Operating Result	47	203	209	215	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	475	208	210	213	
Net Result After Capital	522	410	419	427	
Funding					
Non-Cash Entries (Depreciation, Accruals)	129	133	137	141	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	325	208	210	213	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	68	70	72	74	
Net Result	522	410	419	427	

AERODROMES		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	4	4	4	4	
User Charges & Fees	(109)	(113)	(116)	(119)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	19	20	20	21	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(87)	(89)	(92)	(94)	
Expenditure					
Employee Benefits & Oncosts	96	99	102	105	
Borrowing Costs	0	0	0	0	
Materials & Contracts	94	97	100	102	
Depreciation & Amortisation	91	93	96	99	
Other Expenses	21	22	22	23	
Total Expenditure	302	311	320	329	
Net Operating Result	215	222	228	235	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	10	190	247	0	
Net Result After Capital	225	412	475	235	
Funding					
Non-Cash Entries (Depreciation, Accruals)	91	93	96	99	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	10	190	247	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	124	128	132	136	
Net Result	225	412	475	235	

PARKING AREAS		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	4	4	4	4	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	(28)	(28)	(29)	(30)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(24)	(25)	(25)	(26)	
Expenditure					
Employee Benefits & Oncosts	10	10	10	10	
Borrowing Costs	0	0	0	0	
Materials & Contracts	16	16	17	17	
Depreciation & Amortisation	447	461	474	488	
Other Expenses	0	0	0	0	
Total Expenditure	473	487	501	515	
Net Operating Result	449	462	476	489	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	449	462	476	489	
Funding					
Non-Cash Entries (Depreciation, Accruals)	447	461	474	488	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	(28)	(28)	(29)	(30)	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	29	30	31	32	
Net Result	449	462	476	489	

RTA WORKS - STATE RDS		CONNECTING OUR REGION			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	(3,116)	(3,210)	(3,303)	(3,397)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	193	201	214	227	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(2,923)	(3,009)	(3,089)	(3,169)	
Expenditure					
Employee Benefits & Oncosts	1,017	1,047	1,077	1,108	
Borrowing Costs	0	0	0	0	
Materials & Contracts	1,703	1,754	1,805	1,856	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	0	0	0	0	
Total Expenditure	2,719	2,801	2,883	2,964	
Net Operating Result	(204)	(208)	(206)	(205)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	(204)	(208)	(206)	(205)	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	(48)	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	(156)	(208)	(206)	(205)	
Net Result	(204)	(208)	(206)	(205)	



STREET LIGHTING	CONNECTING OUR REGION				
	\$'000	2013/14	2014/15	2015/16	2016/17
Income					
Rates & Annual Charges		0	0	0	0
User Charges & Fees		0	0	0	0
Interest & Investment Revenue		0	0	0	0
Other Revenues		0	0	0	0
Grants & Contributions - Operating		0	0	0	0
Grants & Contributions - Capital		0	0	0	0
Gain or Loss on Disposal of Assets		0	0	0	0
Total Income		0	0	0	0
Expenditure					
Employee Benefits & Oncoasts		0	0	0	0
Borrowing Costs		0	0	0	0
Materials & Contracts		12	12	13	13
Depreciation & Amortisation		4	4	4	4
Other Expenses		258	266	274	282
Total Expenditure		274	283	291	299
Net Operating Result		274	283	291	299
Capital Expenditure					
Loan Repayments		0	0	0	0
Capital Expenditure		0	0	0	0
Net Result After Capital		274	283	291	299
Funding					
Non-Cash Entries (Depreciation, Accruals)		4	4	4	4
Loan Borrowings		0	0	0	0
Transfer from Reserves		0	0	0	0
Transfer from Developer Contributions		0	0	0	0
Transfer from Unexpended Grants		0	0	0	0
Transfer to Reserves		0	0	0	0
Transfer to Developer Contributions		0	0	0	0
Transfer to Unexpended Grants		0	0	0	0
Contribution from (to) General Purpose Revenue		270	279	287	295
Net Result		274	283	291	299

Theme 5: Good government

OUTCOME: A strong council that is representative of our community and effective in meeting the needs of the community

Goal 5.1: Strong civic leadership

Goal 5.2: Good communications and engagement

Goal 5.3: An effective and efficient organisation

GOALS, STRATEGIES & ACTIONS

Goal 5.1 Strong Civic Leadership

Strategy 5.1.1 Provide clear strategic direction through the Community Plan, Delivery Program and Operational Plans

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Ensure actions of the Operational Plan and Delivery Program are completed on time, on budget and meets success criteria	30/06/2017	Successful delivery of Year 1 Operations Plan	Works completed	30/06/2014	<i>Executive</i>

Strategy 5.1.2 Provide accountable and transparent decision making for the community

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Conduct Open Days twice per month	30/06/2017	Continue to hold "Open Day" prior to Council Meetings	100%	30/06/2014	<i>Governance</i>

Strategy 5.1.3 Provide strong representation for the community at Regional, State and Federal levels

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Continue to lobby State and Federal Government on all matters that are of interest to the Mid-Western Region	30/06/2017	Work with the Mayor to access Local Members and Ministers on relevant issues	Regular meeting with and access to Local MPs	30/06/2014	<i>Executive</i>
		Strengthen relationships with local State and Federal members			
		Engage with Regional Directors of State Government			

Goal 5.2 Good communications and engagement

Strategy 5.2.1 Improve communications between Council and the community and create awareness of Council's roles and responsibilities

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Publish monthly editions of Community News	30/06/2017	Monthly distribution of Community News	Distribution	30/06/2014	<i>Economic Development</i>
Provide an up to date and functional web interface	30/06/2017	Continue to update web site	Increase in hits on website	30/06/2014	<i>Economic Development</i>
Regularly report to the community in a variety of interesting ways	30/06/2017	Investigate options for dissemination of information on a project by project basis	Increase in awareness of operations measured through customer service survey	30/06/2014	<i>Economic Development</i>
Operate and maintain a community works request system that provides timely and accurate information and responses	30/06/2017	Maintain Works Request System	Works Requests addressed within 14 days	100%	<i>Customer Service</i>

Participate in Village Forums across the region	30/06/2017	Provide access to Councillors and senior staff through Village Forums	Number of attendees at Forums	30/06/2014	<i>Executive</i>
Ensure the community has clear information about who to contact in Council	30/06/2017	Provide a customer focused web site	Measured through customer service survey	30/06/2014	<i>Customer Service</i>
Educate the community on Council's roles and responsibilities	30/06/2017	Provide access to Council's corporate planning documents both through the website and Administration Centres	Measured through customer service survey	100%	<i>Customer Service</i>

Strategy 5.2.2 Encourage community access and participation in Council decision making

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Seek feedback on policy development and local issues	30/06/2017	Continue to utilise local media in addition to Council's Web site for information dissemination	Community response to issues	30/06/2014	<i>Economic Development</i>
Provide opportunities and make it easy for the community to participate in and influence decision making	30/06/2017	Encourage attendance at Council Meetings	Number of representations at Open Day	30/06/2014	<i>Economic Development</i>

Goal 5.3: An effective and efficient organisation

Strategy 5.3.1 Pursue excellence in service delivery

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Benchmark Council's service delivery against relevant organisations	30/06/2017	Provide Planning and Building Statistics to Department of Planning	Council position against comparable size LGA's	30/06/2014	<i>Statutory Planning</i>
		Local Government Reporting	Council position against comparable size LGA's	30/06/2014	<i>Governance</i>
Conduct bi-annual community surveys 2014 & 2016	30/06/2017	Conduct annual satisfaction survey	Response and relative satisfaction	30/06/2014	<i>Customer Service</i>

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Reflect on service provision and review work regularly	30/06/2017	Conduct quarterly all of Council Staff Updates across all work sites	4 meetings held	30/06/2014	<i>Executive</i>
		Work with Staff towards ongoing productivity improvements	Improvements in productivity	30/06/2014	<i>Executive</i>
Provide a responsive customer service function	30/06/2017	Reply to all correspondence within 14 days	100%	30/06/2014	<i>Executive</i>

Strategy 5.3.2 Promote Council as a great place to work for talented people

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Attract, retain and develop a skilled workforce	30/06/2017	Implement a meaningful Training Program	Programs delivered	30/06/2014	<i>Human Resources</i>
		Promote our core values of Respect, Integrity and Recognition	Council recognised as workplace of choice	30/06/2014	<i>Human Resources</i>
		Continue to improve performance appraisal process for all employees	Staff survey results positive	30/06/2014	<i>Human Resources</i>
Provide a safe, healthy and non-discriminatory working environment	30/06/2017	Continue promotion of the Work Health and Safety Act and ensure the highest level of workplace safety	Reduced workplace accidents	30/06/2014	<i>Human Resources</i>

		Provide a positive working environment	Staff survey results positive	30/06/2014	<i>Human Resources</i>
Conduct annual Employee Opinion Surveys	30/06/2017	Employee Opinion Survey 2014	Response rate greater than 75%	30/06/2014	<i>Human Resources</i>

Strategy 5.3.3 Prudently manage risks associated with all Council activities

Delivery Program (4 Years)		Operational Plan (1 Year)			
Action	Timeframe	Projects/Service	Measure	Timeframe	Responsibility
Monitor and review Council's policies and strategies	30/06/2017	Provide up to date Policy Register	Completed and up-to-date	30/06/2014	<i>Governance</i>
Enhance the information systems that support delivery of Council activities	30/06/2017	Develop Smart Phone Application to improve communication with the community, and access to information	Project Completed	30/06/2014	<i>Information Services</i>
Provide long term financial sustainability through sound financial management	30/06/2017	Update and Implement Long Term Financial Plan through Integrated Planning and reporting process	Meet Legislative Requirements	30/06/2014	<i>Finance</i>
Ensure strategic and asset management plans are underpinned by sound financial strategies	30/06/2017	Maintain an up to date asset management system	Meet legislative requirements	30/06/2014	<i>Finance</i>
Comply with relevant accounting standards, taxation legislation and other financial reporting obligations	30/06/2017	Continue to achieve a high standard of financial management	Annual Audit	30/06/2014	<i>Finance</i>

BUDGETS BY SERVICE

GOVERNANCE		GOOD GOVERNMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(76)	(78)	(81)	(83)	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(76)	(78)	(81)	(83)	
Expenditure					
Employee Benefits & Oncosts	10	10	11	11	
Borrowing Costs	0	0	0	0	
Materials & Contracts	96	93	94	256	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	360	345	351	357	
Total Expenditure	466	448	456	624	
Net Operating Result	390	370	376	541	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	390	370	376	541	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	160	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	390	370	376	381	
Net Result	390	370	376	541	

CORPORATE SUPPORT		GOOD GOVERNMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	6	6	6	6	
User Charges & Fees	(52)	(54)	(55)	(57)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(1,838)	(1,893)	(1,948)	(2,003)	
Grants & Contributions - Operating	(47)	(48)	(49)	(50)	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(1,931)	(1,988)	(2,046)	(2,103)	
Expenditure					
Employee Benefits & Oncosts	4,351	4,527	4,587	4,646	
Borrowing Costs	396	365	332	296	
Materials & Contracts	1,552	1,611	1,625	1,699	
Depreciation & Amortisation	392	404	415	427	
Other Expenses	752	775	796	819	
Total Expenditure	7,442	7,681	7,756	7,887	
Net Operating Result	5,511	5,693	5,710	5,783	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	341	294	534	311	
Net Result After Capital	5,853	5,986	6,244	6,094	
Funding					
Non-Cash Entries (Depreciation, Accruals)	688	709	729	750	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	297	294	502	311	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	(170)	(175)	(180)	(186)	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	5,038	5,159	5,193	5,219	
Net Result	5,853	5,986	6,244	6,094	

MID-WESTERN OPERATIONS		GOOD GOVERNMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	(4)	(4)	(5)	(5)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	(1,704)	(1,761)	(1,820)	(1,879)	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(1,708)	(1,766)	(1,825)	(1,883)	
Expenditure					
Employee Benefits & Oncosts	1,510	1,559	1,610	1,662	
Borrowing Costs	0	0	0	0	
Materials & Contracts	179	186	195	200	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	19	20	21	21	
Total Expenditure	1,708	1,766	1,825	1,883	
Net Operating Result	0	0	0	0	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	0	0	0	0	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	0	0	0	0	
Net Result	0	0	0	0	

ENGINEERING & WORKS - ASSETS		GOOD GOVERNMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	9	9	9	10	
User Charges & Fees	(18)	(19)	(19)	(20)	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	19	39	43	47	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	(168)	(186)	(210)	(579)	
Total Income	(157)	(157)	(177)	(542)	
Expenditure					
Employee Benefits & Oncosts	747	771	796	822	
Borrowing Costs	0	0	0	0	
Materials & Contracts	(2,883)	(3,059)	(3,193)	(3,373)	
Depreciation & Amortisation	1,381	1,423	1,464	1,506	
Other Expenses	225	231	238	245	
Total Expenditure	(530)	(634)	(695)	(801)	
Net Operating Result	(687)	(791)	(872)	(1,343)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	1,767	1,293	1,537	3,436	
Net Result After Capital	1,080	502	666	2,094	
Funding					
Non-Cash Entries (Depreciation, Accruals)	1,344	1,380	1,418	1,376	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	1,617	1,149	1,373	2,987	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	(2,031)	(2,176)	(2,279)	(2,427)	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	150	149	153	158	
Net Result	1,080	502	666	2,094	

OTHER BUSINESS UNDERTAKINGS	GOOD GOVERNMENT			
	2013/14	2014/15	2015/16	2016/17
\$'000				
Income				
Rates & Annual Charges	0	0	0	0
User Charges & Fees	(150)	(155)	(159)	(164)
Interest & Investment Revenue	0	0	0	0
Other Revenues	0	0	0	0
Grants & Contributions - Operating	0	0	0	0
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(150)	(155)	(159)	(164)
Expenditure				
Employee Benefits & Oncosts	40	41	42	44
Borrowing Costs	0	0	0	0
Materials & Contracts	80	82	85	87
Depreciation & Amortisation	0	0	0	0
Other Expenses	0	0	0	0
Total Expenditure	120	124	127	131
Net Operating Result	(30)	(31)	(32)	(33)
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	0	0	0	0
Net Result After Capital	(30)	(31)	(32)	(33)
Funding				
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0
Loan Borrowings	0	0	0	0
Transfer from Reserves	0	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0
Transfer to Reserves	0	0	0	0
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	(30)	(31)	(32)	(33)
Net Result	(30)	(31)	(32)	(33)

GENERAL PURPOSE INCOME	GOOD GOVERNMENT			
	2013/14	2014/15	2015/16	2016/17
\$'000				
Income				
Rates & Annual Charges	(17,432)	(17,955)	(18,494)	(19,049)
User Charges & Fees	0	0	0	0
Interest & Investment Revenue	(646)	(838)	(994)	(1,116)
Other Revenues	(1)	(1)	(1)	(1)
Grants & Contributions - Operating	(2,319)	(4,197)	(4,298)	(4,400)
Grants & Contributions - Capital	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0
Total Income	(20,398)	(22,991)	(23,787)	(24,566)
Expenditure				
Employee Benefits & Oncosts	0	0	0	0
Borrowing Costs	0	0	0	0
Materials & Contracts	0	0	0	0
Depreciation & Amortisation	0	0	0	0
Other Expenses	34	35	36	37
Total Expenditure	34	35	36	37
Net Operating Result	(20,364)	(22,956)	(23,751)	(24,529)
Capital Expenditure				
Loan Repayments	0	0	0	0
Capital Expenditure	0	0	0	0
Net Result After Capital	(20,364)	(22,956)	(23,751)	(24,529)
Funding				
Non-Cash Entries (Depreciation, Accruals)	20	21	21	22
Loan Borrowings	0	0	0	0
Transfer from Reserves	1,000	0	0	0
Transfer from Developer Contributions	0	0	0	0
Transfer from Unexpended Grants	1,775	0	0	0
Transfer to Reserves	(5,405)	(4,749)	(4,975)	(5,203)
Transfer to Developer Contributions	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0
Contribution from (to) General Purpose Revenue	(17,754)	(18,228)	(18,798)	(19,347)
Net Result	(20,364)	(22,956)	(23,751)	(24,529)

S94 CONTRIBUTIONS		GOOD GOVERNMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	(214)	(232)	(237)	(267)	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	(3,452)	(2,769)	(2,325)	(2,085)	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	(3,666)	(3,001)	(2,562)	(2,352)	
Expenditure					
Employee Benefits & Oncosts	0	0	0	0	
Borrowing Costs	0	0	0	0	
Materials & Contracts	0	0	0	0	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	0	0	0	0	
Total Expenditure	0	0	0	0	
Net Operating Result	(3,666)	(3,001)	(2,562)	(2,352)	
Capital Expenditure					
Loan Repayments	0	0	0	0	
Capital Expenditure	0	0	0	0	
Net Result After Capital	(3,666)	(3,001)	(2,562)	(2,352)	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	(3,666)	(3,001)	(2,562)	(2,352)	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	0	0	0	0	
Net Result	(3,666)	(3,001)	(2,562)	(2,352)	

BALANCE SHEET		GOOD GOVERNMENT			
\$'000	2013/14	2014/15	2015/16	2016/17	
Income					
Rates & Annual Charges	0	0	0	0	
User Charges & Fees	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	
Other Revenues	0	0	0	0	
Grants & Contributions - Operating	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	
Total Income	0	0	0	0	
Expenditure					
Employee Benefits & Oncosts	0	0	0	0	
Borrowing Costs	0	0	0	0	
Materials & Contracts	0	0	0	0	
Depreciation & Amortisation	0	0	0	0	
Other Expenses	0	0	0	0	
Total Expenditure	0	0	0	0	
Net Operating Result	0	0	0	0	
Capital Expenditure					
Loan Repayments	1,317	1,413	1,498	1,597	
Capital Expenditure	0	0	0	0	
Net Result After Capital	1,317	1,413	1,498	1,597	
Funding					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	
Loan Borrowings	0	0	0	0	
Transfer from Reserves	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	
Transfer to Reserves	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	
Contribution from (to) General Purpose Revenue	1,317	1,413	1,498	1,597	
Net Result	1,317	1,413	1,498	1,597	

Capital Works Program 2013/14

LOOKING AFTER OUR COMMUNITY

Aged & Disabled

Home Modification & Maintenance Vehicle Replacement	27
Community Transport Vehicle Replacement	40
	75

Public Cemeteries

Mudgee Cemetery Capital Improvements	70
	70

Public Conveniences

Public Toilets - Capital Upgrades	4
Public Toilets - Mudgee Cemetery	50
Public Toilets - Percy Nott Park	100
Public Toilets - Rotary Park Kandos	4
Public Toilets - Apex Park Gulgong	3
Public Toilets - Billy Dunn Park Gulgong	2
Public Toilets - Victoria Park Gulgong	2
Public Toilets - White Crescent Kandos	15
	180

Public Libraries

Library Books	80
Library Equipment	26
	106

Museums

Kandos Museum - Capital	20
	20

Community Centres

Cultural Centre Investigation	20
	20

Public Halls

Capital Upgrade - Kandos Hall	4
Capital Upgrade - Clandulla Facilities	5
Capital Upgrade - Community Buildings	9
	18

Sporting Grounds

Glenwillow Sports Ground Upgrades	20
Kandos Waratah Park Upgrade	45
Billy Dunn Oval Upgrade	15
Rylstone Showground Upgrade	280
Sammy's Flat Synthetic Cricket Pitch	6
Gulgong Showground Upgrade	50
Mudgee Showground Amenities Upgrade	20
	436

Parks & Gardens

Passive Parks - Landscaping Improvements	5
Red Hill Reserve - Tourism Development Investigation	50
Sculptures Across The Region	30
Avisford Reserve - Upgrade	40
Playground Equipment - Redbank Park Mudgee	30
Playground Equipment - Apex Park Mudgee	20
Playground Equipment - Pearl Park Gulgong	20
Playground Equipment - Victoria Park Mudgee	10
	205

Urban Rds - Local

Streetscape Capital Improvements	15
Streetscape Improvements Bellevue Estate	10
Streetscape - Bin Replacement Program	13
Streetscape - Recycling Bin Program	10
	48

Looking After Our Community Total **1,177**

PROTECTING OUR NATURAL ENVIRONMENT

Other Waste Management

Rural Waste Depot Upgrades	53
Mudgee Waste Depot Upgrades	30
Waste - Land Matters	5
Waste Sites Rehabilitation	100
	188

Storm Water Drainage

Drainage Capital Improvements	555
Culvert Installations	53
Causeway Improvements	60
	668

Environmental Protection

Env - Putta Bucca Wetlands Capital	15
	15

Water Supplies

Water New Connections	128
Water Augmentation - Mudgee	3,510
Water Redbank Dam Upgrade	750
Water Telemetry - Budget Only	20
Water Loss Management Works	26
Water Mains - Capital Budget Only	280
Water Pump Station - Capital Budget Only	62
Water Reservoir - Flirtation Hill Mudgee	70
Reservoirs - Palermo Rd Mudgee	50
Water Meters - Bulk	90
	4,986

Sewerage Services

Sewer New Connections	45
Sludge Dewatering Mobile Unit	350
Sewer Augmentation - Rylstone & Kandos	500
Sewer Augmentation - Mudgee	1,950
Sewer Telemetry	20
Sewer Mains - Capital Budget Only	350
Sewer Mains Relining	12
Sewer Pump Station - Capital Budget Only	417
Sewer Pump Station - Flow Metering	50
Sewer Treatment Works - Mudgee	45
Decommission Mudgee STP Putta Bucca	150
Sewer Easement & Land Matters	5
	3,894

Protecting Our Natural Environment Total **9,750**

BUILDING A STRONG LOCAL ECONOMY

Caravan Parks

Rylstone Caravan Park Upgrade	15
	15

Industrial Development Promotion

Technology Park Investigation	5
	5

Saleyards & Markets

Saleyards - Capital Budget Only	20
	20

Real Estate Development

Property - Kandos Surplus Land Blocks	6
Property - Ex Saleyards Stage I	50
	56

Building A Strong Local Economy Total **96**

CONNECTING OUR REGION

Urban Rds -Local

Urban Reseals - Budget Only	366
Urban Roads Kerb & Gutter Capital	22
Rehab - Perry St Mudgee (Mortimer To Gladstone)	350
Rehab - Mortimer St Mudgee (Church To Lewis)	550
Rehab - Church St Mudgee (Gladstone To Denison)	750
Resheeting - Urban Roads	13
Urban Roads Land Matters Capital	14
	2,066

Sealed Rural Rds -Local

Rural Sealed Roads Reseals Budget	749
Rural Rehab - Lue Rd (Olive Farm)	254
Rehab - Robertson Rd	200
Rehab - Brogans Creek	200
Heavy Patching Budget	150
Future Year REFs	5
Rural Sealed Road Land Matters	11
	1,568

Sealed Rural Rds - Regional

Rural Sealed Regional Road Reseals	623
Rural Sealed Regional Road Repair Program	800
Blackspot Cope Rd Shoulder Widening	550
Blackspot Cope Rd Shoulder Widening	430
Blackspot Yarrowonga Rd Shoulder Widening	580
Blackspot Ulan Rd	880
Ulan & Cope Road Upgrades	72
Rural Sealed Regional Road Land Matters Capital	4
	3,939

Unsealed Rural Rds -Local

Seal Extension - Beragoo Road	16
Resheeting - Budget Only	921
Unsealed Roads Land Matters Capital	6
	943

Unsealed Rural Rds -Regional

Rural Unsealed Regional Road Resheeting	50
Seal Extension - Wollar Road	220
	270

Footpaths

Footways - Capital Budget Only	115
Pedestrian - Kandos to Clandulla	20
Pedestrian - Glenwillow Walkway	300
Pedestrian - Gulgong Walkway	40
	475

Aerodromes

Airport - Approach Lights	10
	10

Connecting Our Region Total **9,271**

GOOD GOVERNMENT**Corporate Support**

MWRC Mudgee Depot Capital Upgrade	270
Stables Complex	15
IT Corporate Software	51
Smart Phone Application	5
	341

Engineering & Works - Assets

Plant Purchases	1,747
Communications - Mt Misery Hut	5
	<u>1,752</u>

Good Government Total 2,093

Total Capital Program 22,388

Capital Works Program 2015-2017

LOOKING AFTER OUR COMMUNITY	2015	2016	2017
Aged & Disabled			
Community Transport Vehicle Replacement	50	51	52
	50	51	52
Public Cemeteries			
Mudgee Cemetery Capital Improvements	25	70	-
Gulgong Cemetery Capital Improvements	15	-	-
	40	70	-
Public Conveniences			
Public Toilets - Capital Upgrades	82	85	87
Public Toilets - Lawson Park West	60	-	-
	142	85	87
Public Libraries			
Library Books	83	84	86
	83	84	86
Public Halls			
Capital Upgrade - Clandulla Facilities	5	5	5
Capital Upgrade - Community Buildings	293	301	310
	298	306	315
Sporting Grounds			
Rylstone Showground Upgrade	50	-	-
Gulgong Showground Upgrade	250	-	-
	300	-	-
Parks & Gardens			
Passive Parks - Landscaping Improvements	-	32	-
Playground Equipment Upgrade	82	85	87
Sculptures Across The Region	30	30	30
	112	147	117
Urban Rds -Local			
Streetscape Capital Improvements	15	16	16
Streetscape Improvements - Bellevue Estate	5	-	-
Streetscape - Bin Replacement Program	13	13	14
Streetscape - Recycling Bin Program	10	-	-
	43	29	30
<i>Looking After Our Community Total</i>	1,068	772	687

PROTECTING OUR NATURAL ENVIRONMENT

2015 2016 2017

Other Waste Management

Rural Waste Depot Upgrades	55	56	58
Mudgee Waste Depot Upgrades	31	32	33
New Tip Construction	-	-	1,200
Waste - Land Matters	5	5	5
Waste Sites Rehabilitation	103	106	109
Remote Security Cameras At Wts	-	-	46
	194	199	1,451

Storm Water Drainage

Drainage Capital Improvements	258	265	273
Culvert Installations	54	56	58
Causeway Improvements	60	60	60
	372	381	390

Water Supplies

Water New Connections	132	135	139
Water Augmentation - Mudgee	-	2,100	-
Water Telemetry - Budget Only	20	20	20
Water Loss Management Works	26	-	-
Water Mains - Capital Budget Only	300	350	500
Water Pump Station - Capital Budget Only	64	66	76
Water Reservoir - Flirtation Hill Gulgong	-	-	1,500
Water Reservoir - Flirtation Hill Mudgee	-	75	-
Water Meters - Bulk	110	115	150
	652	2,861	2,385

Sewerage Services

Sewer New Connections	46	47	49
Sewer Telemetry	20	20	20
Sewer Telemetry - Gulgong Link	15	-	-
Sewer Mains - Capital Budget Only	361	371	806
Sewer Pump Station - Capital Budget Only	68	69	68
Sewer Pump Station - Flow Metering	50	-	-
Sewer Treatment Works - Mudgee	45	45	45
Decommission Mudgee STP Putta Bucca	150	-	-
	755	552	988

Protecting Our Natural Environment Total **1,972 3,994 5,214**

BUILDING A STRONG LOCAL ECONOMY

2015 2016 2017

Industrial Development Promotion

Technology Park Investigation	50	-	-
	50	-	-

Saleyards & Markets

Saleyards - Capital Budget Only	10	10	10
	10	10	10

Building A Strong Local Economy Total **60 10 10**

CONNECTING OUR REGION**Urban Rds -Local**

	2015	2016	2017
Urban Reseals - Budget Only	259	328	338
Urban Road Rehabs - Budget Only	200	250	250
Urban Roads Kerb & Gutter Capital	22	23	24
Fairy Dale Lane Upgrade	2,000	-	-
Resheeting - Urban Roads	13	14	14
Urban Roads Land Matters Capital	15	15	16
	2,510	631	642

Sealed Rural Rds -Local

Rural Sealed Roads Reseals Budget	671	794	818
Rural Sealed Road Rehab & Widening	415	530	545
Future Year REFs	5	5	5
Rural Sealed Road Land Matters	11	11	12
	1,102	1,341	1,380

Sealed Rural Rds - Regional

Rural Sealed Regional Road Reseals	641	660	679
Rural Sealed Regional Road Repair Program	800	800	800
Ulan & Cope Road Upgrades	74	76	79
Rural Sealed Regional Road Land Matters Capital	5	5	5
	1,520	1,541	1,562

Unsealed Rural Rds -Local

Resheeting - Budget Only	1,544	1,692	1,740
Unsealed Roads Land Matters Capital	6	7	7
	1,550	1,699	1,747

Unsealed Rural Rds -Regional

Rural Unsealed Regional Road Resheeting	52	53	55
Seal Extension - Wollar Road	227	233	240
	278	286	295

Footpaths

Footways - Capital Budget Only	117	119	121
Pedestrian - Kandos To Clandulla	21	21	22
Pedestrian - Glen Willow Walkway	50	50	50
Pedestrian - Gulgong Walkway	20	20	20
	208	210	213

Aerodromes

Airport - Approach Lights	40	-	-
Airport - Extend Airport Apron	150	-	-
Airport - Carparking Facilities	-	97	-
Airport - Terminal Extension	-	150	-
	190	247	-

Connecting Our Region Total **7,359** **5,955** **5,838**

GOOD GOVERNMENT**Corporate Support**

	2015	2016	2017
Corporate Buildings Upgrade Budget Only	294	302	311
IT Corporate Software	-	200	-
Server Reconfiguration	-	32	-
	294	534	311

Engineering & Works - Assets

Plant Purchases	1,293	1,537	3,436
	1,293	1,537	3,436

Good Government Total **1,587** **2,071** **3,747**

Total Capital Program **12,045** **12,802** **15,496**

Financial Information

In planning for the 2013-14 financial year and beyond, we have made the best possible assumptions about factors outside of Council's control, such as inflation, wage increases, rate pegging and grant funding. Our budgets are based on what we believe to be the most likely scenarios.

Rating Structure

The forecasted budgets do not include any additional general rate increases beyond rate pegging as determined by the NSW Independent Pricing & Regulatory Tribunal.

Rates do represent a high proportion of Council's annual income, and our annual planning processes will continue to assess the community's capacity and willingness to pay rates, and whether there is a potential for increased rates yield. However, we do seek to maximise alternative revenue streams such as grant funding.

Fees & Charges

Many of the facilities and services provided by Council are offered on a full or partial user pays basis. In planning future years' budgets, we have assumed that these full or partial user pays arrangements will continue, with increases typically limited to inflation.

Grants & Subsidies

Each year, Council receives a Financial Assistance Grant allocation from the Federal Government. In addition, a number of services provided by Council to the community are only possible because of specific grant funding from State and Federal Government. In preparing future year financial plans, we have assumed that Council will continue to receive such grants. Should the level of grants and subsidies be reduced, Council's ability to provide the related services will be impacted.

Borrowings

Within the four year Delivery Program, Council plans to utilise loan funding of \$1 million for an upgrade in the capacity of the Mudgee Water Treatment Plant in 2013/14.

Council will continue to review the need for borrowings for major infrastructure projects, to allow the cost of these projects to be spread over a number of years in order to create a greater degree of inter-generational equity. Borrowings are restricted to long-lived assets, and are useful in smoothing long-term expenditure peaks and troughs.

Projected borrowings beyond 2016/17 are set out in Council's Long Term Financial Plan.

Expenditure Forecasts

In preparing expenditure forecasts, we have considered not only new expenditure items, but also Council's ongoing commitments. This includes costs for capital and recurrent expenditure programs, and the input mix required to achieve the objectives of each of these programs, such as materials and contracts, employee costs, and other expenses.

Budget 2013/14

The 2013/14 budget projects total operating expenditure of \$51.4 million, and a capital works program of \$22.4 million. It shows a continuing sound financial position, supported by adequate levels of unrestricted working capital.

Council has continued to pursue operational efficiencies in order to maintain existing service levels and the delivery of quality outcomes to the community.

The budget provides for a 3.4% increase in ordinary rates for the 2013/14 year, representing the rate pegging increase announced by IPART.

Revenue Policy

RATES

The total income that can be raised from levying rates on property is capped by the State Government via IPART, which has determined that Council's may increase general income from rates by a maximum of 3.4% in 2012/13. Mid-Western Regional Council's budget is based on the full 3.4% increase. Due to the recovery of valuation objections and reascertainments, the total permissible increase between 2012/13 and 2013/14 is 6.8%, however Council has resolved not to collect its full rate take, levying only 5.7% rather than the maximum 6.8%. Specifically, in 2013/14 Council will not recoup the shortfall in receipts in 2012/13 of \$169,894. Council may elect to recover some or all of the "lost" income in future financial years. This is explained in further detail below.

In 2012/13, successful valuation objections reduced the land values of 206 properties, and Council was required to amend the 2012/13 rates accordingly. This resulted in a loss of income for 2012/13 of \$169,894. However, the Local Government Act 1993 allows Council to maintain the rating base from valuation objections for future years, *and* recover the lost income from 2012/13 by inflating the Permissible Notional General by the same amount. Council has resolved not to recover the \$169,894 during this financial year, but reserves the right to do so in future years. It is important to note that the recovery of lost income of \$169,894 would be a one-off only, and would be removed from the following years' rate base.

Council is promoting a draft Rate Model where the distribution of the 3.4% rate pegging is spread proportionately across all categories.

The allowable additional income raised as a result of objections, re-ascertainment, and conservation agreements, and recovery of income lost due to objections totals \$554,203, less the \$169,894, being catch up of rate revenue lost in 2012/13 due to land value objections that Council is resolving not to catch up in 2013/14, equates to \$384,309.

Of that, \$39,056.78 for restoration of rate base due to conservation agreements during 2012/13 has been distributed directly to the Mining category. The balance of allowable additional income arising due to objections and reascertainments has been distributed in proportion to the existing 2012/13 revenue split. This means that for 2013/14, rate increases proposed for each category are:

- Business 5.5%
- Residential 5.5%

- Farmland 5.5%
- Mining 6.7%

The current rating structure will be maintained; rate assessments are based upon property valuations (ad valorem), with minimum amounts applied where appropriate.

For rating purposes, land in Mid-Western is categorised as Farmland, Residential, Business, Mining or Mining – Coal.

The ad valorem amounts, minimum amounts and estimated yields for each category are set out in the table below.

Category	Sub Category	Minimum Amount	Ad Valorem c in \$	Estimated Yield
Farmland		\$ 595.56	0.580605	\$ 4,187,655
Residential		\$ 595.56	0.688833	\$ 8,359,989
Business		\$ 595.56	0.922521	\$ 1,295,922
Mining		\$ 595.56	7.074573	\$ 31,652
Mining	Coal	\$ 595.56	7.074573	\$ 3,930,247
Estimated Total Yield from Ordinary Rates				\$ 17,805,465

Council will continue to levy a Special Rate for the Hunter Valley Catchment within the defined area.

Special Rate	Minimum Amount	Ad Valorem c in \$	Estimated Yield
Hunter Valley Catchment	N/A	N/A	TBA
Estimated Total Yield from Special Rates			TBA

CHARGES

Council will levy various charges which are incorporated in the attached Fees & Charges schedule.

Water Charges

This charge will be levied on all rateable and non-rateable properties where the service is available.

Charge Type	Detail	Amount	Estimated Yield
Service availability	20mm meter	\$ 135	\$ 1,257,934
	25mm meter	\$ 211	
	32mm meter	\$ 346	
	40mm meter	\$ 540	
	50mm meter	\$ 844	
	80mm meter	\$ 2,160	
	100mm meter	\$ 3,375	
	150mm meter	\$ 7,594	
Usage - per kL	Residential	\$ 2.65	\$ 3,228,366
	Business	\$ 2.65	\$ 1,079,260
	Raw Water	\$ 0.58	\$ 5,915

Charges are developed in conjunction with Water 30 Year Financial Plan, which is compliant with the requirements of the State Government Best Practice Guidelines.

Domestic Waste Management *including Town Recycling*

This charge will be levied on all rateable and non-rateable properties where the service is available.

Charge Type	Detail	Amount	Estimated Yield
Service availability	All locations	\$ 161	\$ 1,103,922

Where there is more than one service, the annual charge will be multiplied by the number of services.

General Waste Disposal

This charge will be levied on all rateable and non-rateable properties. The charge is based on all waste management costs, less the cost of providing domestic waste management services and the cost of street and parks litter bins.

As a result of changes to Goods & Services Tax (GST) legislation, the General Waste Management charge is subject to GST from 1 July 2013. The increase from \$165 to \$170 excluding GST is a 3% increase, however 10% GST is added on top of this amount.

Charge Type	Detail	Amount	Amount Including GST	Estimated Yield Excluding GST
Service availability	All locations	\$ 170	\$ 187.00	\$ 2,222,516

Where there is more than one service, the annual charge will be multiplied by the number of services.*

* Except certain farmland property that can identify in the manner required by Council that they have a landholding that is comprised of multiple adjoining assessments, but with a lesser number of residences than assessments. They will be levied a charge for each residence on that holding.

Business Waste Management *including Town Recycling*

This charge will be levied on all rateable and non-rateable properties where the service is available.

As a result of changes to Goods & Services Tax (GST) legislation, the Business Waste Management charge is subject to GST from 1 July 2013. The increase from \$177 to \$182 excluding GST is a 3% increase, however 10% GST is added on top of this amount.

Charge Type	Detail	Amount	Amount Including GST	Estimated Yield Excluding GST
Service availability	All locations	\$ 182	\$ 200.20	\$ 118,501

Where there is more than one service, the annual charge will be multiplied by the number of services.

Sewerage Charges

This charge will be levied on all rateable and non-rateable properties where the service is available.

Charge Type	Detail	Amount	Estimated Yield
Service availability	Residential	\$ 651	\$4,173,166
	Non Residential	\$ 361	\$ 250,721
Usage - Non Residential	Based on kLs of water used that would reasonably be deemed to enter MWRC sewer schemes	\$ 2.08	\$ 545,621

Charges are developed in conjunction with the Sewer 30 Year Financial Plan, which complies with the requirements of the State Government Best Practice Guidelines.

Proposed Borrowings

It is Council's intention to borrow money to support the following programmed works:

Project	Fund	2013/14	2014/15	2015/16	2016/17
Mudgee Water Headworks Upgrade	Water	1,000,000	-	-	-
		1,000,000	-	-	-

Funds are to be sourced from lending authorities approved by the Division of Local Government in accordance with the Ministerial Order on Borrowings. Security is in the form of a mortgage over Council's consolidated funds and income from any source.

Background

About Mid-Western Region

The Mid-Western Regional Council Local Government Area covers over 9,000 square kilometres and has a population of 23,000.

Major towns and centres

The Mid-Western Region includes the towns of Gulgong, Kandos, Mudgee and Rylstone in addition to the rural villages of Birriwa, Bylong, Charbon, Clandulla, Cooyal, Goolma, Hargraves, Ilford, Lue, Pyramul, Ulan, Windeyer and Wollar.

Mid-Western Region at a Glance

From the grandeur of the Wollemi National Park in the east to the gold field heritage of Hargraves and Gulgong in the west, the Mid-Western Region offers a wealth of attractions for residents and visitors alike.

The towns of Rylstone and Kandos anchor the eastern part of the Region, describing themselves as “Two Towns – One Community”. The Kandos museum preserves the history of this town which produced the cement for the Sydney Harbour Bridge, while Rylstone with its charming stone buildings serves as gateway to the nature paradise of Dunns Swamp and the Wollemi.

The bustling regional centre of Mudgee, the second oldest municipality west of the Blue Mountains, is renowned for its wines, olives and cheese, heritage architecture, roses, picturesque parks and broad streets. Outdoor cafés add a cosmopolitan feel to the footpaths of the Mudgee CBD, while the sports grounds of Mudgee, from the historic Victoria Oval to the modern Glen Willow complex, can cater to major competitions as well as local games.

To the north of Mudgee lies Gulgong, the town on Australia's original \$10 note. Gulgong's CBD echoes with memories of frontier life and the gold rush days uniquely preserved in the Pioneers Museum; the Prince of Wales Opera House; the famed Henry Lawson Centre and the narrow streets themselves which evolved from bullock tracks that wound between tents from one major mining claim to the next during the 1870s gold rush.

To the south and west, the picturesque highlands of the Mid-Western Region produce some of the world's finest Merino wool.

Economy

The Mid-Western Region prides itself on being business-friendly, with a diverse economic base. The Region's key economic sectors include:

Agriculture – a wide range of agricultural products is produced in the Mid-Western Region including super fine wool, honey and thoroughbred horses

Viticulture – the region has approximately 4,500 hectares under vine and some 40 cellar doors

Mining – there is a rapidly expanding mining industry in the local area with five major coal mines operating in the region and a further four proposed which will result in more than 2,000 direct new employment opportunities.

Tourism – more than 280,000 people visit the region annually to experience the cellar doors, museums, historic areas, local produce tastings, art and craft galleries, major events, markets, locally brewed beers and a wide range of cafes and restaurants

Retail – there are more than 300 retail establishments in the town of Mudgee, a growing regional shopping centre. Gulgong, Rylstone and Kandos have smaller but nonetheless busy town centres.

Community Consultation

The Delivery Program/Operational Plan has been developed consistent with the priorities identified in the Community Plan – Towards 2030 adopted by Council in 2013. In the most extensive consultation and successful exercise ever undertaken by Council, the community overwhelmingly identified roads as its single highest priority. In turn, roads and the continued high levels of service delivery are dominant in the Delivery Program/Operational Plan.

The Delivery Program/Operational Plan will be placed on public exhibition in April/May 2013 for public comment. Details of where to view the plan and how to make a submission will be published in the local newspaper and on Council's web site. Following a consultation period of 28 days, Council will consider submissions, undertaken any adjustments to the plan and budget and adopt the plan for the 2013/14 financial year.

Councillors

Mid-Western Regional Council is represented by nine Councillors with the Mayor elected annually from within. Our Councillors are elected to a four year term commencing in September with the next round of Local Government elections due in 2016.



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Organisation Structure



Glossary

For each Function (Service), we have included a projected budget setting out the type of income and expenditure and funding expected for the next four years. A simple explanation of each line item contained in the budget summary for each theme is provided here.

Rates & Annual Charges includes the income generated by Council from the levying of ordinary rates (Farmland, Business, Residential, Mining), and annual charges for the provision of water, sewer and waste management services.

User Charges & Fees includes user charges for water and sewer, statutory fees for planning and building regulation, and other fees and charges for a variety of Council services including aged care, RMS contracts, waste depot fees, cemeteries and swimming pools.

Interest & Investment Revenue encompasses interest charged by Council on overdue rates and charges, and interest earned on Council's investment portfolio. The majority of interest revenue will appear in Good Government as it forms part of General Purpose Revenue (treasury operations).

Other Revenues includes fines, insurance claim recoveries, sales income, and rental income from Council properties.

Grants & Contributions – Operating includes both general purpose grants and contributions such as the Financial Assistance Grant and specific purpose grants for services such as bushfire and emergency, environmental programs, aged & disabled services, noxious weeds management, and roads maintenance.

Grants & Contributions – Capital encompasses the majority of developer contributions including Voluntary Planning Agreements; capital grants provided for specific purposes such as roadwork, water infrastructure, and sporting facilities.

Gain or Loss on Disposal of Assets represents the surplus or shortfall of proceeds received from the disposal of assets over their written down value. This typically relates to the sale of land developed by Council or surplus to our needs, and the sale of plant at the end of its useful life.

Employee Benefits & Oncosts incorporates the cost of staff including salaries and wages, superannuation, workers compensation, and training.

Borrowing Costs represents the interest paid by Council on borrowings.

Materials & Contracts includes expenditure on materials, contractor and consultancy costs, payments for audit services, legal expenses, and operating lease payments.

Depreciation & Amortisation reflects the consumption of Council's infrastructure, property, plant & equipment (net of residual values) over the estimated useful life of the asset. Depreciation is calculated using the straight line method.

Other Expenses include payments to other levels of government for the Rural Fire Service and town fire brigades, councillor fees, donations and contributions made to local and regional bodies, election expenses, electricity, insurance premiums, street lighting, and telephone & communications expenditure.

Internal Charges are transactions between the different funds and activities of Council, such as contributions from Water and Sewer Fund to General Fund for corporate support, internal plant

hire charges, and employee oncosts.

Capital Expenditure reflects the cost of purchasing or constructing new assets and renewing existing infrastructure. Those assets (excluding land) and are then depreciated over the course of their estimated useful life.

Non Cash Entries is an adjustment made to the income statement to show the impact of noncash entries such as depreciation.

New Loan Borrowings represents new loan funding drawn down by Council.

Loan Repayments represents the principal component of loan repayments made by Council to service borrowings.

Transfers from Reserves, Developer Contributions & Unexpended Grants represents a transfer from Council's restricted funds (internal and external restrictions), and is usually associated with a specific project for which funds have been set aside.

Transfers to Reserves, Developer Contributions & Unexpended Grants represents transfers made to Council's restricted accounts (internal and external restrictions). For example, all developer contributions received by Council are externally restricted and can only be spent in accordance with the relevant Contributions Plan.

Contribution from General Purpose Funds is the total contribution required out of general purpose funds (such as financial assistance grants, ordinary rates, interest on investments) to support the activities undertaken in each theme. For the purposes of the Budgets by Service, this term can also be expanded to include contributions from "unrestricted" Water, Sewer and Waste Funds that would be externally restricted at a consolidated level.

Schedule of Fees and Charges 2013/14

**Where explanation not immediately following underneath fee, this denotes a change in GST status as a result of ATO Class Ruling, and changes to Division 81 of GST legislation.*

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FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
ADMINISTRATION						
Administration Services						
Photocopying and Printing						
	Black & White - A4	Yes	0.20	0.20	Per page	DCR
	Black & White - A3	Yes	0.30	0.30	Per page	DCR
	Colour - A4	Yes	1.00	1.00	Per page	DCR
	Colour - A3	Yes	2.00	2.00	Per page	DCR
Faxing						
	Sent - Local and Interstate	Yes	3.30	3.40	First page plus \$1.10 for every page thereafter	DCR
	Sent - International	Yes	15.00	15.00	Per page	DCR
	Received	Yes	3.40	3.50	First 10 pages plus \$1.10 per page thereafter	DCR
Council Business Paper						
	Annual Subscription	No*	309.00	300.00	Per annum	DCR
Information Requests						
Access to Records by a Person about their Personal Affairs						
	Application Fee	No	30.00	30.00		STAT
	Processing Charge	No	30.00	30.00	Per hour after the first 20 hours	STAT
All Other Requests for Information						
	Application Fee	No	30.00	30.00		STAT
	Processing Charge	No	30.00	30.00	Per hour	STAT
Internal Review of Requests for Information						
	Request for Review	No	40.00	40.00	A reduction of up to 50% may be applied for financial hardship or public interest reasons. Refunds may apply as a result of successful internal reviews, and successful applications for amendment of records. Application fees may be waived for internal reviews in relation to the amendment of records.	STAT
Maps & Plans						
Maps - Paper Prints						
	Maps held by Council - Where Publicly Available	No*			As per plan printing charges below plus \$5 per map	DCR
	Custom Maps	No*	115.00	115.00	Per map plus printing charges below	DCR
Plan Printing - Paper Prints						
	Plan Printing - A2/A3 - Paper	No*	13.00	13.00	Per sheet for the first 5 sheets, plus \$11 per sheet thereafter	DCR
	Plan Printing - A1 - Paper	No*	16.00	16.00	Per sheet for the first 5 sheets, plus \$15 per sheet thereafter	DCR
	Plan Printing - A1 - Film	No*	22.00	22.00	Per sheet for the first 5 sheets, plus \$22 per sheet thereafter	DCR
	Plan Printing - A0 - Paper	No*	42.00	42.00	Per sheet for the first 5 sheets, plus \$25 per sheet thereafter	DCR
	Specialised Printing	No*			Quotations available upon request for specialised printing or drafting services	DCR
AIRPORT						
Mudgee Airport						
Hangar Rental						
	Casual Hanger Rental - weekly	Yes	113.00	116.00	Per week	SUB
	Casual Hanger Rental - daily	Yes	27.00	28.00	Per day	SUB
	Long Term Hangar Rental	Yes			By individual lease agreement only	SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Landing Fees						
	Landing Fee - Annual Charge	Yes	680.00	700.00	By agreement only, per aircraft per annum for MWRC residents private use. Fee is calculated as 1 landing per week for 52 weeks for aircraft less than 1 tonne. For aircraft over 1 tonne, fee is calculated as 1 landing per week x per tonne fee x 52 weeks.	SUB
	Landing Fee - Per Tonne of Aircraft Weight	Yes	13.50	13.50	Minimum charge 1 tonne rate of \$14	SUB
	Landing Fee - Ultra Light Aircraft	Yes	213.00	219.00	Per annum, for MWRC residents only	SUB
	Commercial Flying Schools	Yes	2,578.00	2,655.00	Per aircraft, per annum. Flight schools may elect to pay either an annual fee or per landing fee.	SUB
	Mudgee Aero Club	Yes	594.00	612.00	Per annum for up to five ultra light aircraft, plus \$125 per annum for each additional aircraft.	SUB
	Passenger Fees	Yes	6.00	6.00	Per passenger, per landing, RPT operators only	SUB
	Careflight, Child Flight, Sydney SLSA Helicopter, Air Ambulance or Angel Flight	Yes			No charge	SUB
Other Aerodrome Fees						
	Hire of Aerodrome Facility	Yes	1,031.00	1,062.00	Per day	SUB
	Operate Car Rental Business at Airport	Yes	613.00	631.00	Per annum	SUB
	Advertising and Sign Boards at Airport	Yes	246.00	253.00	Per annum	SUB
ANIMAL & STOCK CONTROL						
Companion Animals						
Lifetime Registrations						
	Dog or Cat - Desexed	No	40.00	40.00		STAT
	Dog or Cat - Desexed - Pensioner Concession	No	15.00	15.00		STAT
	Dog or Cat - Not Desexed	No	150.00	150.00		STAT
	Dog or Cat - Not Desexed - Registered Breeder	No	40.00	40.00		STAT
Microchipping						
	Microchip Service	Yes	30.00	30.00		SUB
Animal Surrender Fees						
	Small Dog	No	26.00	27.00	Plus collection fee	SUB
	Medium Dog	No	40.00	41.00	Plus collection fee	SUB
	Large Dog	No	50.00	52.00	Plus collection fee	SUB
	Collection Fee	No*	15.00	15.00		SUB
Impound & Release Fees						
	Release Fees - First Release	No	29.00	30.00		SUB
	Release Fees - Second and Subsequent Release	No	45.00	46.00	Within 12 months of first release	SUB
	Sustenance Fee	No	20.00	21.00	Per day	SUB
Trap Hire						
	Trap Hire	Yes	22.00	23.00		SUB
	Trap Hire - Refundable Deposit	No	92.00	100.00		NA
Barking Control Collars						
	Barking Control Collars Hire	Yes	49.00	50.00	Per week	SUB
	Barking Control Collars - Refundable Deposit	No	166.00	170.00		NA
Other Animal Control Fees						
	Purchase Dangerous Dog Sign	Yes	36.00	37.00	Each	DCR
Stock Impounding						
Impounding Fees - First Offence						
	Sheep, Goats & Pigs	No	7.00	8.00	Per head	DCR
	All Other Animals	No	29.00	30.00	Per head	DCR
Impounding Fees - Repeat Offence (within 3 months)						
	Sheep, Goats & Pigs	No	9.00	10.00	Per head	DCR
	All Other Animals	No	56.00	58.00	Per head	DCR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Impounding Travel & Labour						
	Impounding Officer - Travel	No	6.00	7.00	Per kilometre	DCR
	Impounding Officer - Labour	No	48.00	50.00	Per hour	DCR
	After Hours Callout	No	175.00	181.00	Per person, per hour with minimum charge of 4 hours	DCR
Sustenance						
	Sheep, Goats & Pigs	No	7.00	8.00	Per head, per day	DCR
	All Other Animals	No	10.00	11.00	Per head, per day	DCR
Other Stock Impounding Fees						
	Transport of Impounded Stock	No			At cost plus 10%	DCR
	Damage to Property by Trespassing Stock	No			At cost plus 10%	DCR
BUILDING APPROVALS & CERTIFICATES						
Construction Certificate & Complying Development Certificates						
Building - Class 1 *						
	Under 50m ²	Yes	225.00	232.00		ROR
	50 to 100m ²	Yes	225.00	232.00	Plus \$5.00/m2 over 50m2	ROR
	100 to 200m ²	Yes	493.00	508.00	Plus \$2.50/m2 over 100m2	ROR
	200 to 300m ²	Yes	761.00	784.00	Plus \$2.00/m2 over 200m2	ROR
	Over 300m ²	Yes	975.00	1,004.00	Plus \$1.90/m2 over 300m2	ROR
	<i>*Class 1 fees also apply to Section 68 applications for transportable homes</i>					
Building - Class 2 to 9						
	Under 100m ²	Yes	670.00	690.00		ROR
	100 to 200m ²	Yes	670.00	690.00	Plus \$6.00/m2 over 100m2	ROR
	200 to 300m ²	Yes	1,340.00	1,380.00	Plus \$4.50/m2 over 200m2	ROR
	300 to 1,000m ²	Yes	1,753.00	1,806.00	Plus \$1.50/m2 over 300m2	ROR
	1,000 to 2,000m ²	Yes	2,990.00	3,080.00	Plus \$1.45/m2 over 1,000m2	ROR
	Over 2,000m ²	Yes	4,433.00	4,566.00	Plus \$1.35/m2 over 2,000m2	ROR
Building - Class 10						
	Under 100m ²	Yes	225.00	232.00		ROR
	100 to 200m ²	Yes	225.00	232.00	Plus \$2.20/m2 over 100m2	ROR
	200 to 500m ²	Yes	461.00	475.00	Plus \$1.50/m2 over 200m2	ROR
	Over 500m ²	Yes	943.00	971.00	Plus \$1.40/m2 over 500m2	ROR
	Swimming Pool	Yes	272.00	280.00		ROR
Assessment of Alternative Fire Solution						
	Value is ≤ \$50,000	Yes	284.00	293.00		FCR
	Value is > \$50,000	Yes	567.00	584.00		FCR
Modification of Construction Certificate or Complying Development Certificate						
	All classes	Yes			Maximum of 30%	FCR
Electronic Housing Code Complying Development Certificates						
	<i>All Complying Development Certificate applications lodged via Electronic Housing Code will receive a 25% discount compared to traditional Complying Development Certificates. The discounted prices are set out below.</i>					
Building - Class 1 *						
	Under 50m ²	Yes		174.00		ROR
	50 to 100m ²	Yes		174.00	Plus \$3.75/m2 over 50m2	ROR
	100 to 200m ²	Yes		381.00	Plus \$1.88/m2 over 100m2	ROR
	200 to 300m ²	Yes		588.00	Plus \$1.50/m2 over 200m2	ROR
	Over 300m ²	Yes		753.00	Plus \$1.43/m2 over 300m2	ROR
Building - Class 2 to 9						
	Under 100m ²	Yes		690.00		ROR
	100 to 200m ²	Yes		518.00	Plus \$4.50/m2 over 100m2	ROR
	200 to 300m ²	Yes		1,035.00	Plus \$3.38/m2 over 200m2	ROR
	300 to 1,000m ²	Yes		1,355.00	Plus \$1.13/m2 over 300m2	ROR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	1,000 to 2,000m ²	Yes		3,080.00	Plus \$1.09/m ² over 1,000m ²	ROR
	Over 2,000m ²	Yes		3,425.00	Plus \$1.01/m ² over 2,000m ²	ROR
Building - Class 10						
	Under 100m ²	Yes		174.00		ROR
	100 to 200m ²	Yes		174.00	Plus \$1.65/m ² over 100m ²	ROR
	200 to 500m ²	Yes		356.00	Plus \$1.13/m ² over 200m ²	ROR
	Over 500m ²	Yes		728.00	Plus \$1.05/m ² over 500m ²	ROR
	Swimming Pool	Yes		210.00		ROR
Appointment of Principal Certifying Authority and Building Compliance Inspections						
Inspection Package Fees where Council is the Principal Certifying Authority						
	Residential Single Dwellings	Yes	749.00	771.00	Per dwelling	REF
	Residential Dual Occupancies	Yes	749.00	771.00	Per dwelling	REF
	Section 68 Transportable Home	Yes	252.00	260.00		REF
	Alterations and garages with plumbing and drainage ≤ \$50,000	Yes	168.00	330.00		REF
	Alterations and garages with plumbing and drainage > \$50,000	Yes	426.00	440.00		REF
	Alterations and garages with no plumbing and drainage	Yes	112.00	220.00		REF
	Residential Units	Yes	499.00	550.00	Per unit	REF
	Commercial or Industrial Class 2-9 under 200m ²	Yes	168.00	330.00		REF
	Commercial or Industrial Class 2-9 from 200m ² to 2,000m ²	Yes	357.00	770.00		REF
	Commercial or Industrial Class 2-9 over 2,000m ²	Yes	357.00	1,100.00		REF
	Additional building inspections as required ≤ 30km from MWRC Mudgee Administration Centre	Yes	91.00	110.00		REF
	Additional building inspections as required > 30km from MWRC Mudgee Administration Centre	Yes	145.00	155.00		REF
	Building Inspection for Approvals > 5 years old ≤ 30km from MWRC Mudgee Administration Centre	Yes	91.00	110.00		REF
	Building Inspection for Approvals > 5 years old > 30km from MWRC Mudgee Administration Centre	Yes	145.00	155.00		REF
Inspection Package Fees where Council is not the Principal Certifying Authority						
	Includes mandatory building inspections and sewerage drainage inspections within Mudgee town limits and up to the start of 100kph speed limit	Yes	995.00	1,025.00		REF
	Includes mandatory building inspections and sewerage drainage inspections for all other areas	Yes	1,295.00	1,334.00		REF
Inspection Fees for Plumbing & Drainage where DA/CC not applicable or Council is not the Principal Certifying Authority						
	Section 68 Application	No*	70.00	65.00		REF
	<i>Plus inspection fees as listed below:</i>					
	Residential Dwellings	No*	252.00	200.00	Per dwelling	REF
	Dual Occupancies	No*	252.00	200.00	Per dwelling	REF
	Units	No*	127.00	200.00	Per unit	REF
	Alterations and garages	No*	127.00	200.00	Per structure	REF
	Commercial or Industrial Class 2-9	No*	127.00	200.00	Per unit	REF
	Trade waste	No*	127.00	120.00	Per inspection	REF
Major Projects Integrated Construction Certificate & Principal Certifying Authority Service						
	Service includes pre Construction Certificate consultation; processing of Construction Certificate(s), progress inspections; consultations; and processing of Occupation Certificate(s)	Yes			Cost + 10% + GST. Fee may be varied by up to 50% based on complexity and scale. Quotations available upon request.	FCR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Other Building Approvals & Certificates						
Building Certificates						
	Building Certificate Classes 1 and 10	No	250.00	258.00	For each dwelling on the allotment	STAT
	Building Certificate Classes 2 to 9 under 200m ²	No	250.00	258.00		STAT
	Building Certificate Classes 2 to 9 200m ² to 2,000m ²	No	250.00	258.00	Plus \$0.50/m ² over 200m ²	STAT
	Building Certificate Classes 2 to 9 over 200m ² to 2,000m ²	No	1,165.00	1,200.00	Plus \$0.075/m ² over 2,000m ²	STAT
	Building Certificate reinspection	No	90.00	93.00		STAT
	Copy of Building Certificate	No	13.00	13.00		STAT
Caravan Parks & Camping Grounds						
	Initial approval inspection fee	No	11.00	11.00	Per site	DCR
	Initial approval inspection fee - minimum fee for development < 12 sites	No	92.00	95.00		DCR
	Approval renewal or continuation inspection fee	No	11.00	11.00	Per site	DCR
	Approval renewal or continuation inspection fee - minimum fee for development < 17 sites	No	92.00	95.00		DCR
	Amended approval fee	No	59.00	61.00		DCR
Drainage Diagrams						
	Drainage Diagram Original	No	141.00	145.00		FCR
	Drainage Diagram Amendment	No	86.00	89.00		FCR
	Drainage Diagram Copy	No	86.00	89.00		FCR
Manufactured Home Estates						
	Home inspection fee	No	11.00	11.00	Per unit	ROR
	Home reinspection fee	No	11.00	11.00	Per unit	ROR
	Associated structure inspection fee	No	11.00	11.00	Per unit	ROR
	Associated structure reinspection fee	No	11.00	11.00	Per unit	ROR
Occupation Certificates						
	Council registered Occupation Certificates	No	37.00	38.00		STAT
	Registration of privately issued Occupation Certificates	No	36.00	36.00		STAT
Other Building Services						
	Building specification	Yes			At cost plus 10% plus GST	FCR
	General Health & Building search fee	No*	95.00	95.00		FCR
	Section 735A Certificate for Outstanding Health & Building Notices	No	79.00	81.00		REF
	Supply of building statistics	No*	322.00	300.00	Per annum	FCR
Amusements & Events						
	Event inspection fees	No	56.00	58.00	Per operator	ROR
Septic Tanks						
	Section 68 application to install new system, including inspection	No	167.00	182.00		ROR
Swimming Pools Act						
	Swimming Pool Certificate of Compliance	No	70.00	70.00		STAT
	Swimming Pool Certificate of Exemption	No	70.00	70.00		STAT
CEMETERIES						
Monumental Cemeteries and Rural Cemeteries						
	Land for Grave	Yes	810.00	834.00	Includes maintenance as per Council works program	SUB
	Plot Reservation Marker	Yes	193.00	199.00		DCR
	Cemeteries records search	No*	87.00	90.00	Up to 2 hours plus \$39 per hour thereafter	SUB
Interment Permits						
	Child under 6 months	No	237.00	244.00		SUB
	Child over 6 months	No	438.00	451.00		SUB
	Adult	No	742.00	764.00		SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Weekends and Public Holidays This replaces all standard fees for all age categories	Yes*	1,031.00	1,168.00		SUB
Cremations						
	Ashes from Crematorium - Wall Memorial fees included	Yes*	210.00	238.00		SUB
	Ashes from Crematorium - existing Graves	Yes*	109.00	123.00		SUB
Headstone and Plaque Permits						
	Erect stone or concrete kerbing	No	57.00	59.00		SUB
	Erect head and or foot stone	No	27.00	28.00		SUB
	Erect slab over grave	No	57.00	59.00		SUB
	Erect single monument	No	77.00	79.00		SUB
	Erect double monument - 1 headstone	No	137.00	141.00		SUB
	Erect double monument - 2 headstones	No	159.00	164.00		SUB
	Plaque for memorial wall	Yes	58.00	60.00	Installation by application; and must be ordered though Council.	DCR
Lawn Cemetery - Mudgee and Gulgong						
	Land for Grave	Yes	1,134.00	1,168.00		SUB
	Temporary marking fee	Yes	49.00	50.00	Per site	SUB
Interment Permits						
	Child under 6 months	No	398.00	410.00		SUB
	Child over 6 months	No	478.00	492.00		SUB
	Adult	No	742.00	764.00		SUB
	Infant under 1 week old - Garden Section	No			No charge, includes land	SUB
	Weekends and Public Holidays	Yes*	1,031.00	1,168.00		SUB
	This replaces all standard fees for all age categories					
Lawn Cemetery - Memorial Tree Beds - Mudgee						
Interment Permits						
	Interment Permit - Single Bed	No	66.00	68.00		SUB
	Interment Space - Single Bed	Yes	201.00	207.00		SUB
	Interment Permit - Family	No	500.00	515.00	Includes 8 plots	SUB
	Interment Space - Family	Yes	1,547.00	1,593.00	Includes 8 plots	SUB
Plaques						
	Design, proof and quote for plaque	Yes	58.00	60.00	Standard size 230mm x 160mm. Does not include actual plaque.	DCR
	Purchase of plaque	No*			At cost	DCR
	Installation of plaque by Council	Yes	77.00	79.00		DCR
COMMUNITY BUILDINGS						
All Community Buildings						
General Conditions						
<i>Business Hire - businesses, government agencies, and other for profit organisations</i>						
<i>Private Hire - Weddings, parties, private functions</i>						
<i>Community Hire - Schools, youth organisations, not for profit community groups</i>						
<i>Local Artist status to be determined by relevant Arts Council - Mudgee, Gulgong or Rylstone</i>						
	Security bond for parties and functions	No	516.00	550.00	Excluding Ulan Community House	NA
Carmel Croan Building						
Community Support Centre Meeting Room						
	Meeting Room hire - hourly	Yes	6.20	6.20	Per hour	SUB
Security Bonds						
	Parties and Functions	No	516.00	550.00		NA
Council Chambers & Committee Rooms - Mudgee and Rylstone						
Business & Government Hire						
	Council Chambers	Yes	29.90	31.00	Per hour, office hours only	SUB
	Committee Room	Yes	18.55	19.00	Per hour, office hours only	SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Private Hire						
	Council Chambers	Yes	19.60	20.00	Per hour, office hours only	SUB
	Committee Room	Yes	12.40	13.00	Per hour, office hours only	SUB
Community Hire						
	Council Chambers	Yes	12.00	12.00	Per hour, office hours only	SUB
	Committee Room	Yes	8.00	8.00	Per hour, office hours only	SUB
Security Bonds						
	Parties and Functions	No	516.00	550.00		NA
Gulgong Memorial Hall, Rylstone Memorial Hall, Kandos Community Hall						
General Conditions						
	Regular Users	Yes	282.00	290.00	Per annum	SUB
	Kitchen and Amenities Hire	Yes	102.00	105.00	Per day plus hall hire	SUB
	<i>All user groups to supply own materials, and clean facilities after use</i>					
Business Hire						
	Hall hire - half day	Yes	205.00	211.00	Maximum of 4 hours	SUB
	Hall hire - daily	Yes	381.00	392.00		SUB
	Hall hire - weekly	Yes	1,547.00	1,593.00		SUB
Private Hire						
	Hall hire - half day	Yes	127.00	131.00	Maximum of 4 hours	SUB
	Hall hire - daily	Yes	254.00	262.00		SUB
	Hall hire - weekly	Yes	755.00	778.00		SUB
Community Hire						
	Hall hire - hourly	Yes	19.00	20.00		SUB
	Hall hire - half day	Yes	53.00	55.00	Maximum of 4 hours	SUB
	Hall hire - daily	Yes	104.00	107.00		SUB
	Hall hire - weekly	Yes	303.00	312.00		SUB
Local Artist Hire						
	Hall hire - half day	Yes	53.00	55.00	Maximum of 4 hours	SUB
	Hall hire - daily	Yes	104.00	107.00		SUB
	Hall hire - weekly	Yes	303.00	312.00		SUB
Security Bonds						
	Parties and Functions	No	516.00	550.00		NA
Gulgong Pre School						
Annual Hire						
	User Groups	Yes	375.00	386.00	Per year	SUB
Security Bonds						
	Parties and Functions	No	516.00	550.00		NA
Kandos Museum						
Admission Fees						
	Adult	Yes	3.00	5.00		REF
	Pensioner/Concessioner	Yes	2.00	2.00		REF
	Child	Yes	1.00	1.00	Including school excursions	REF
	Family	Yes	6.00	8.00		REF
Mudgee Library						
Business Hire - Library Training Room only						
	Library Training Room hire - half day	Yes		80.00	Maximum of 4 hours	SUB
	Library Training Room hire - daily	Yes		150.00	Per day	SUB
Private Hire - Library Training Room only						
	Library Training Room hire - half day	Yes		80.00	Maximum of 4 hours	SUB
	Library Training Room hire - daily	Yes		150.00	Per day	SUB
Community Hire - Library Training Room only						
	Library Training Room hire - half day	Yes		40.00	Maximum of 4 hours	SUB
	Library Training Room hire - daily	Yes		70.00	Per day	SUB
Library Meeting Rooms						
	Business Hire	Yes		10.00	Per hour	SUB
	Private Hire	Yes		10.00	Per hour	SUB
	Community Hire	Yes		5.00	Per hour	SUB
Security Bonds						
	Parties and Functions	No	516.00	550.00		NA

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Mudgee Town Hall Theatre						
All Hirers - Sound & Lighting Setup						
	Upper floor and equipment hire - half day	Yes		110.00	Per hour, equipment may only be set up by trained operators	FCR
Business Hire - Auditorium, Green Room & Dressing Room						
	Upper floor and equipment hire - half day	Yes		320.00	Maximum of 4 hours	SUB
	Upper floor and equipment hire - daily	Yes		600.00	Per day	SUB
	Upper floor and equipment hire - weekly	Yes		2,100.00	Per week - Monday to Sunday	SUB
Private Hire - Auditorium, Green Room & Dressing Room						
	Upper floor and equipment hire - half day	Yes		320.00	Maximum of 4 hours	SUB
	Upper floor and equipment hire - daily	Yes		600.00	Per day	SUB
	Upper floor and equipment hire - weekly	Yes		2,100.00	Per week - Monday to Sunday	SUB
Community Hire - Auditorium, Green Room & Dressing Room						
	Upper floor and equipment hire - half day	Yes		120.00	Maximum of 4 hours	SUB
	Upper floor and equipment hire - daily	Yes		200.00	Per day	SUB
	Upper floor and equipment hire - weekly	Yes		600.00	Per week - Monday to Sunday	SUB
Business Hire - Auditorium only						
	Auditorium hire - half day	Yes		250.00	Maximum of 4 hours	SUB
	Auditorium hire - daily	Yes		450.00	Per day	SUB
	Auditorium hire - weekly	Yes		1,800.00	Per week - Monday to Sunday	SUB
Private Hire - Auditorium only						
	Auditorium hire - half day	Yes		250.00	Maximum of 4 hours	SUB
	Auditorium hire - daily	Yes		450.00	Per day	SUB
	Auditorium hire - weekly	Yes		1,800.00	Per week - Monday to Sunday	SUB
Community Hire - Auditorium only						
	Auditorium hire - half day	Yes		80.00	Maximum of 4 hours	SUB
	Auditorium hire - daily	Yes		150.00	Per day	SUB
	Auditorium hire - weekly	Yes		450.00	Per week - Monday to Sunday	SUB
Business Hire - Green Room only						
	Green Room hire - half day	Yes		80.00	Maximum of 4 hours	SUB
	Green Room hire - daily	Yes		150.00	Per day	SUB
Private Hire - Green Room only						
	Green Room hire - half day	Yes		80.00	Maximum of 4 hours	SUB
	Green Room hire - daily	Yes		150.00	Per day	SUB
Community Hire - Green Room only						
	Green Room hire - half day	Yes		40.00	Maximum of 4 hours	SUB
	Green Room hire - daily	Yes		70.00	Per day	SUB
Security Bonds						
	Parties and Functions	No	516.00	550.00		NA
Rural Fire Service						
Brigade Buildings						
	All user groups other than RFS	Yes	21.00	22.00	Per day	SUB
Rylstone Amenities Building						
Business Hire						
	Building hire - half day	Yes	102.00	105.00	Maximum of 4 hours	SUB
	Building hire - daily	Yes	201.00	207.00	Per day	SUB
	Building hire - weekly	Yes	755.00	778.00	Per week	SUB
Private Hire						
	Building hire - half day	Yes	65.00	67.00	Maximum of 4 hours	SUB
	Building hire - daily	Yes	128.00	132.00	Per day	SUB
	Building hire - weekly	Yes	377.00	388.00	Per week	SUB
Community Hire						
	Building hire - half day	Yes	26.00	27.00	Maximum of 4 hours	SUB
	Building hire - daily	Yes	53.00	55.00	Per day	SUB
	Building hire - weekly	Yes	152.00	157.00	Per week	SUB
	Practice sessions	Yes	8.00	8.00	Per hour	SUB
Local Artist Hire						
	Building hire - half day	Yes	26.00	27.00	Maximum of 4 hours	SUB
	Building hire - daily	Yes	53.00	55.00	Per day	SUB
	Building hire - weekly	Yes	152.00	157.00	Per week	SUB
	Practice sessions	Yes	8.00	8.00	Per hour	SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Security Bonds						
	Parties and Functions	No	516.00	550.00		NA
The Stables Mudgee						
Business & Government Hire						
	Meeting Room or Stables Gallery - Half Day	Yes	102.00	105.00		SUB
	Meeting Room or Stables Gallery - Daily	Yes	201.00	207.00		SUB
	Meeting Room or Stables Gallery - Weekly	Yes	756.00	779.00		SUB
	Entire facility	Yes			Individual room rates as above x 2	SUB
Private Hire						
	Meeting Room or Stables Gallery - Half Day	Yes	70.00	72.00	Maximum of 4 hours	SUB
	Meeting Room or Stables Gallery - Daily	Yes	138.00	142.00	Per day	SUB
	Meeting Room or Stables Gallery - Weekly	Yes	377.00	388.00	Per week	SUB
	Entire facility	Yes			Individual room rates as above x 2	SUB
Community Hire						
	Meeting Room or Stables Gallery - Half Day	Yes	47.00	48.00	Maximum of 4 hours	SUB
	Meeting Room or Stables Gallery - Daily	Yes	75.00	77.00	Per day	SUB
	Meeting Room or Stables Gallery - Weekly	Yes	203.00	209.00	Per week	SUB
	Entire facility	Yes			Individual room rates as above x 2	SUB
Local Artist Hire						
	Meeting Room or Stables Gallery - Half Day	Yes	38.00	39.00	Maximum of 4 hours	SUB
	Meeting Room or Stables Gallery - Daily	Yes	75.00	77.00	Per day	SUB
	Meeting Room or Stables Gallery - Weekly	Yes	203.00	209.00	Per week	SUB
	Entire facility	Yes			Individual room rates as above x 2	SUB
Security Bonds						
	Parties and Functions	No	516.00	550.00		NA
Ulan Community House Hire						
	Community Groups	Yes	10.00	10.00		SUB
	Sporting Groups	Yes	34.00	35.00		SUB
	Regular Users	Yes	34.00	35.00	Per use, other than Community Groups	SUB
	Parties and Functions	Yes	66.00	70.00		SUB
Security Bonds						
	Parties and Functions	No	206.00	200.00		NA
COMMUNITY SERVICES						
Community Transport						
Car Transport - Outside of MWRC Region - Single Passenger						
	Return Trip - Dubbo, Lithgow or Bathurst	Yes*	55.00	66.00		SUB
	Return Trip - Orange	Yes*	80.00	93.00		SUB
	Return Trip - Penrith	Yes*	95.00	110.00		SUB
	Return Trip - Parramatta	Yes*	105.00	120.00		SUB
	Return Trip - Sydney	Yes*	115.00	130.00		SUB
Car Transport - Outside of MWRC Region - Multiple Passenger						
	Return Trip - Dubbo, Lithgow or Bathurst	Yes*	40.00	46.00	Per client	SUB
	Return Trip - Orange	Yes*	60.00	49.00	Per client	SUB
	Return Trip - Penrith	Yes*	70.00	79.00	Per client	SUB
	Return Trip - Parramatta	Yes*	75.00	85.00	Per client	SUB
	Return Trip - Sydney	Yes*	85.00	95.00	Per client	SUB
Car Transport - Within MWRC Region						
	Zone 1 - Single	Yes*	4.00	5.00	Town	SUB
	Zone 1 - Return	Yes*	8.00	11.00	Town	SUB
	Zone 2 - Single	Yes*	7.00	9.00		SUB
	Zone 2 - Return	Yes*	14.00	17.00		SUB
	Zone 3 - Single	Yes*	10.00	13.00		SUB
	Zone 3 - Return	Yes*	20.00	26.00		SUB
	Zone 4 - Single	Yes*	13.00	16.00		SUB
	Zone 4 - Return	Yes*	25.00	32.00		SUB
	Zone 5 - Single	Yes*	15.00	19.00		SUB
	Zone 5 - Return	Yes*	30.00	37.00		SUB
	Zone 6 - Single	Yes*	18.00	22.00		SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Zone 6 - Return	Yes*	35.00	43.00		SUB
	Zone 7 - Single	Yes*	20.00	24.00		SUB
	Zone 7 - Return	Yes*	40.00	48.00		SUB
Family Day Care						
Family Day Care						
	Parents Administration Fee	No	0.65	0.80	Per hour, per child up to a maximum of \$24 per week per child.	SUB
	Carers Levy	No	13.00	15.00	Per week	SUB
<i>As a result of deregulation, Family Day Care carers negotiate and set their own fees.</i>						
Home Modification & Maintenance						
Client Contributions						
	Materials	Yes*			At cost	SUB
	Contractors	Yes*			At cost	SUB
	MWRC Staff Labour	Yes*	15.00	27.50	Per hour	SUB
Host Family Respite Care						
Client Contributions - General						
	Under 5 hours	No	5.00	5.00	Per day	SUB
	Between 5 and 10 hours	No	10.00	10.00	Per day	SUB
	Over 10 hours	No	15.00	15.00	Per day	SUB
Client Contributions - Concession/Pensioner						
	Under 5 hours	No	5.00	5.00	Per day	SUB
	Between 5 and 10 hours	No	8.00	8.00	Per day	SUB
	Over 10 hours	No	10.00	10.00	Per day	SUB
Meals on Wheels						
Hot Meals						
	Main Meal	No	6.60	7.00		SUB
	Sweets	No	3.00	3.20		SUB
	Fruit	No	1.25	1.50		SUB
	Soup	No	3.00	3.20		SUB
Frozen Meals						
	Main Meal	No	6.60	7.00		SUB
	Roasts	No	7.00	7.20		SUB
	Sweets	No	3.00	3.50		SUB
Sandwiches						
	Sandwiches	No	3.00	3.50		SUB
ENVIRONMENTAL HEALTH						
Onsite Sewage Management Systems						
Septic Systems						
	Septic Registration Fee	No	19.00	20.00	Per assessment	DCR
	Onsite Septic Inspection Fee	No	71.00	110.00	Per assessment	DCR
<i>Inspection frequency: High risk - 1 per annum; Medium risk - 1 every 3 years; Low risk - exempt. Risk categories are determined at initial inspection.</i>						
	Septic Registration Default Fee	No	222.00	229.00		DCR
Other Environment						
Bushfire Hazard Assessment						
	Bushfire Attack Level Certificate for Development Application	No		250.00		DCR
	Bushfire Hazard Assessment for DA/CDC	No	425.00	438.00		DCR
Public Health & Food Hygiene						
Mortuaries & Undertakers						
	Registration of Mortuary	No	113.00	116.00		DCR
	Inspection	No*	120.00	120.00		DCR
	Approval to operate as an Undertaker	No	113.00	116.00		DCR
	Exhumation	No*		280.00		DCR
	Application for burial on private land	No	120.00	124.00		DCR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Business Premises						
	New registration - barber, hairdresser, beauticians	No	94.00	97.00		DCR
	New registration - skin penetration	No	125.00	129.00		DCR
	Inspections - Low Risk premises (barber, hairdresser, beautician)	No*	100.00	100.00	Per inspection	DCR
	Inspections - High Risk premises (skin penetration, tattoo, waxing)	No*	130.00	130.00	Per inspection	DCR
	Inspections - street traders	No*	100.00	100.00	Per inspection	DCR
Food Inspections						
	New registration - food premises	No	94.00	100.00		DCR
	Food inspection charges - Low Risk premises	No*	111.00	135.00		DCR
	Food inspection charges - Medium Risk premises	No*	111.00	135.00		DCR
	Food inspection charges - High Risk premises	No*	136.00	180.00		DCR
	Inspections exceeding 1 hour	No*	66.00	65.00	For each additional half hour or part thereof	DCR
	Temporary food trader	No*	86.00	95.00		DCR
	Reinspection fee due to unhygienic conditions	No*	185.00	225.00	Per inspection	DCR
	Service of Food Premises Improvement Notice	No	330.00	330.00		STAT
Other Public Health Fees						
	Resuscitation chart	Yes	25.00	26.00		ROR
	Accommodation overflow inspections	Yes	59.00	61.00		ROR
Footpath Obstructions						
	New application	No	199.00	205.00		ROR
	Annual renewal fee	No*	147.00	140.00		ROR
Street Dining						
	New application	No	329.00	339.00		ROR
	Annual renewal fee	No*	19.60	20.00	Per square metre of footpath used	ROR
Enclosure of a Public Place						
	Works with a duration of up to a week	No	103.00	106.00		ROR
	Works involving the construct or maintenance of a single dwelling or units	No	155.00	160.00	For two months, then \$80 per month thereafter	ROR
	All other works	No	206.00	212.00	For two months, then \$106 per month thereafter	ROR
Inspection of Water Carts Drawing from Town Water Supply						
	Application fee	No	110.00	113.00		ROR
	Annual inspection	Yes	110.00	113.00		ROR
Impounding of Abandoned Vehicles						
	Release Fee	No	79.00	81.00	Plus towing at cost to relocate vehicle to Mudgee Waste Depot	DCR
Overgrown Blocks						
	Administration Fee	No*	170.00	170.00		DCR
	Cleanup Fee	No*			At cost	DCR
Weed Management						
Weed Spraying						
	1 operator and vehicle	No*	94.00	88.00	per hour plus \$79 per hour for travel time	DCR
	2 operators and vehicle	No*	152.00	143.00	per hour plus \$125 per hour for travel time	DCR
	1 operator and boomspray vehicle	No*	106.00	100.00	per hour plus \$96 per hour for travel time	DCR
	Additional operators	No*	60.00	62.00		DCR
Weeds Administration						
	Noxious Weeds Certificate	No	82.00	84.00		DCR
	Section 18 Weed Control Notice reinspection fee	No	150.00	155.00		DCR
	Section 20 Enforcement administration fee	No	300.00	309.00		DCR
	Forced entry lock fee	No	150.00	155.00		DCR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
FINANCIAL SERVICES						
Certificates						
Section 603 Certificates						
	Section 603 Certificates	No	65.00	70.00		STAT
Debt Recovery						
Interest on Overdue Rates & Annual Charges						
	Interest on Overdue Rates & Annual Charges	No	10%	9%		STAT
Process Filing & Issue Fees						
<i>Debt recovery fees are based upon the Local Court Fees & Professional Costs structure, and will be charged in relation to the recovery of outstanding rates, fees or charges. Debt recovery fees are subject to change without notice in accordance with any changes made to the Local Court Fees & Professional Costs structure .</i>						
	Small Claims - \$0.01 to \$10,000 - Standard	No	88.00	88.00		STAT
	Small Claims - \$0.01 to \$10,000 - Corporation	No	176.00	176.00		STAT
	General Claims - \$10,000.01 to \$60,000 - Standard	No	217.00	217.00		STAT
	General Claims - \$10,000.01 to \$60,000 - Corporation	No	434.00	434.00		STAT
	Service by Post - Standard	No	37.00	37.00	Per defendant	STAT
	Service by Post - Corporation	No	37.00	37.00	Per defendant	STAT
	Certified Copy of Order or Judgment - Standard	No	88.00	82.00		STAT
	Certified Copy of Order or Judgment - Corporation	No	176.00	164.00		STAT
	Registration of Interstate Judgement - Standard	No	88.00	88.00		STAT
	Registration of Interstate Judgement - Corporation	No	176.00	176.00		STAT
Miscellaneous Debt Recovery Fees						
	Copy of Certificate of Judgment or Order - Standard	No	54.00	54.00		STAT
	Copy of Certificate of Judgment or Order - Corporation	No	54.00	54.00		STAT
Sheriff Service or Execution Process						
	Service of Document	No	59.00	59.00	Per address	STAT
	Writ Property/Delivery	No	74.00	74.00	Per address	STAT
Professional Costs - Amount of Claim \$0.01 to \$1,000						
	Issue Statement of Claim	No	233.60	240.80		STAT
	Default Judgment - Liquidated	No	338.80	348.80		STAT
	Default Judgment - Unliquidated	No	584.40	602.00		STAT
Professional Costs - Amount of Claim \$1,000.01 to \$5,000						
	Issue Statement of Claim	No	350.40	361.20		STAT
	Default Judgment - Liquidated	No	508.20	523.20		STAT
	Default Judgment - Unliquidated	No	876.60	903.00		STAT
Professional Costs - Amount of Claim \$5,000.01 to \$20,000						
	Issue Statement of Claim	No	467.20	481.60		STAT
	Default Judgment - Liquidated	No	677.60	697.60		STAT
	Default Judgment - Unliquidated	No	1,168.80	1,204.00		STAT
Professional Costs - Amount of Claim \$20,000.01 to \$60,000						
	Issue Statement of Claim	No	584.00	602.00		STAT
	Default Judgment - Liquidated	No	847.00	872.00		STAT
	Default Judgment - Unliquidated	No	1,461.00	1,505.00		STAT
Professional Costs - Enforcement after Judgement						
	Writ	No	235.00	242.00	For all claims between \$0.01 and \$60,000	STAT
	Order Examination	No	348.00	358.00		STAT
	Attend Examination by Solicitor	No	253.00	261.00		STAT

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Issue Warrant	No	184.00	190.00		STAT
	Dishonoured Payments					
	<i>Dishonour fees are recovered at cost, and are subject to change without notice in line with changes made by individual financial institutions.</i>					
	Dishonour Fee - Australia Post	No*	15.00	14.00		EXT
	Dishonour Fee - Cheques	No*		9.00		EXT
	LIBRARY					
	Library Borrowings					
	Fines					
	1st Notice - 2 weeks overdue	No	3.50	3.50		REF
	2nd Notice - 4 weeks overdue	No	3.50	3.50		REF
	3rd Notice - 6 weeks overdue	No	13.00	13.00		REF
	Borrowings					
	Bookworms Program	Yes	20.00	20.00	Per semester	SUB
	Replacement of lost items	No*			Replacement cost plus \$4	DCR
	Replacement of lost Library Card	No*	2.20	2.00		DCR
	Security deposit - temporary members	No	30.00	30.00	Refundable upon return of card	NA
	Reservation charges	No*	1.00	1.00	Per item	SUB
	Inter Library Loans - bulk loans	Yes	5.00	5.00	Per box	SUB
	Inter Library Loans - State and other Public Libraries	Yes	3.00	3.00	Per item	SUB
	Library Administration Services					
	Photocopying and Printing					
	Black & White - A4	Yes	0.20	0.20	Per page	DCR
	Black & White - A3	Yes	0.30	0.30	Per page	DCR
	Colour - A4	Yes	1.00	1.00	Per page	DCR
	Colour - A3	Yes	2.00	2.00	Per page	DCR
	Faxing					
	Sent - Local and Interstate	Yes	3.30	3.40	First page plus \$1.10 for every page thereafter	DCR
	Sent - International	Yes	15.00	15.00	Per page	DCR
	Received	Yes	3.40	3.50	First 10 pages plus \$1.10 per page thereafter	DCR
	Laminating					
	Credit card size	Yes	1.00	1.00	Per item	DCR
	A4	Yes	2.00	2.00	Per sheet	DCR
	A3	Yes	3.00	3.00	Per sheet	DCR
	LIVESTOCK EXCHANGE					
	Mudgee Saleyards					
	Annual Agents Licence					
	Annual Agents Licence	Yes	3,196.00	3,292.00		SUB
	Agents License Supplementary Fee	Yes			0.25% of gross turnover per week	SUB
	Regular Sales - Vendor Fees					
	Sheep Sales	Yes	0.50	0.52	Per head	SUB
	Cattle Sales	Yes	5.50	5.67	Per head	SUB
	Scale Fees	Yes	2.00	2.06	Per head	SUB
	Regular Sales - Agent Fees					
	Sheep Sales	Yes	0.20	0.21	Per head	SUB
	Cattle Sales	Yes	0.50	0.52	Per head	SUB
	Scale Fees	Yes	0.35	0.36	Per head	SUB
	Special Sales Booking Fees					
	Special Sale Annual Booking Fee	Yes	162.00	167.00	1 day per month	SUB
	Special Sale Booking Fee	Yes	94.00	97.00		SUB
	Special Sales Turnover Fees					
	Goat Sales	Yes	7.00	7.20	Per head	SUB
	Horse Sales	Yes	7.00	7.20	Per head	SUB
	Ram Sales	Yes	7.00	7.20	Per head	SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Miscellaneous Sales	Yes	7.00	7.20	Per head	SUB
	Stud Sheep Sales	Yes	7.00	7.20	Per head	SUB
Sustenance						
	Sheep, Goats & Pigs	Yes	5.00	5.00	Per head per day	DCR
	All Other Animals	Yes	9.00	10.00	Per head per day	DCR
Other Saleyards Fees						
	After Hours Yard Callout	Yes	247.00	254.00	Per call out	SUB
	Carrier Use of Yard for Transaction of Sheep	Yes	67.00	69.00	Per month	SUB
	Casual Pen Hire	Yes	3.00	3.10	Per head, minimum charge of \$10	SUB
	Casual Weigh	Yes	4.00	4.10	Per head, minimum charge of \$20	SUB
	Private Weighings	Yes	3.00	3.10	Per head, minimum charge of \$20	SUB
	Saleyards Canteen Facility Hire	Yes	13.00	13.00	Per week	SUB
	Sand or Manure Mix	Yes	19.00	20.00	Per tonne	SUB
Truckwash						
	Truckwash Key	Yes	39.00	40.00	Per key	DCR
	Truckwash Use	Yes	0.53	0.55	Per minute	DCR

PARKS - ACTIVE & PASSIVE

Parks & Gardens

MWRC Parks & Gardens

Council does not permit exclusive use of space or facilities at MWRC Parks & Gardens

Mid-Western Sports Groups

Junior Sport

Junior Players	Yes	12.00	13.00	Per player, 18 years and under	SUB
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Senior Sport - No Gate Takings

Junior Players	Yes	30.00	31.00	Per player, over 18 years	SUB
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Senior Sport - Gate Takings

First Team	Yes	2,000.00	2,050.00	Per team	SUB
Second Team	Yes	1,500.00	1,550.00	Per team	SUB
Third and Subsequent Teams	Yes	500.00	550.00	Per team	SUB

Cleaning

Amenities cleaning	Yes	121.00	250.00	Charged if Club, School or other User Group fails to leave amenities in a clean and tidy condition	DCR
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Glenwillow Sports Complex

All bookings for Glenwillow, including bookings by Schools, are to be made via Council's Customer Service department P/6378 2850

Grandstand

Clubs that elect to play their home games on the Glenwillow Main Field must play all home games on the Main Field. Such clubs will pay per game day fees as set out below, rather than the normal MWRC Team Fees (Junior/Senior).

Hire of seating, kiosk, BBQ, 2 or 4 change rooms, public toilets, referees room, first aid room, ticket box, broadcasters room, and coach rooms	Yes	770.00	793.00	Per game day, plus cleaning fees	SUB
Hire of Corporate Room 1, kitchen and second floor toilets	Yes	330.00	340.00	Per game day, plus cleaning fees	SUB
Hire of Corporate Room 2, kitchen and second floor toilets	Yes	165.00	170.00	Per game day, plus cleaning fees	SUB
Hire of Media Room, kitchen and second floor toilets	Yes	55.00	57.00	Per game day, plus cleaning fees	SUB
Cleaning fee for Corporate and Media Rooms	Yes	220.00	227.00	Per game day, per room	DCR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Utilities						
	Electricity consumption on lighting towers used by Sporting Groups	Yes			50% of cost as per consumption recorded by illuminators. Applies to all fields with illuminators installed.	SUB
	Gas consumption for hot water used by Sporting Groups	Yes			50% of cost. Applies to all amenities facilities at the Glenwillow Complex	SUB
Security Bonds						
	All Sports Group/Club Users at Glenwillow Complex	No	1,000.00	1,000.00	Payable prior to commencement of season, if user group has previously left facilities in unsatisfactory condition.	NA
All Other MWRC Sports Complexes excluding Glenwillow						
<i>All bookings, including bookings made by Schools, for sporting fields other than Glenwillow are to be made through the relevant Sports Council.</i>						
Facility Hire						
	Circus	Yes	703.00	724.00		SUB
	Major Events	Yes	703.00	724.00		SUB
	School Sports Carnivals and Events	Yes			No charge	SUB
	Sports Event - Gate Takings	Yes	257.00	265.00		SUB
	Sports Event - No Gate Takings	Yes	140.00	144.00		SUB
Utilities						
	Electricity consumption on lighting towers used by Sporting Groups	Yes			50% of cost as per consumption recorded by illuminators. Applies to all fields with illuminators installed.	SUB
Security Bonds						
	Circus	No	1,443.00	1,500.00		NA
	Major Events	No	1,443.00	1,500.00		NA
	Sports Group/Club Users at MWRC Sports Complexes	No	1,000.00	1,000.00	Payable prior to commencement of season, if user group has previously left facilities in unsatisfactory condition.	NA
Mudgee Showground						
Security Bonds - Regular Hirers						
	Cudgegong Jump Club	No	103.00	150.00		NA
	Dressage Club	No	103.00	150.00		NA
	Mudgee Gymnastics Club	No	103.00	100.00		NA
	Mudgee Show Society	No	3,480.00	3,600.00	Per show	NA
	Pony Club Camps	No	804.00	850.00	Per event	NA
	Pony Club Rallies	No	103.00	150.00	Per annum	NA
	Poultry Club	No	103.00	150.00		NA
	Rodeos	No	1,031.00	1,000.00		NA
	Schools	No	103.00	100.00		NA
	Sheepdog Trials	No	560.00	600.00	Per event	NA
	Stable Hirers	No		100.00		NA
Security Bonds - Casual Hirers						
<i>A cleaning fee will be deducted from bond if premises are not cleaned within 24 hours. All cleaning and restoration costs incurred by Council will be deducted from bonds at cost, and any shortfall in available funds will be recovered by Council from the Hirer.</i>						
	Animal Nursery	No	106.00	150.00		NA
	Auction and Clearing Sale Area including Woodworker Pavilion	No	516.00	550.00		NA
	Bar	No	50.00	100.00	Per day	NA
	Canteen - Chooks	No	50.00	100.00	Per day	NA
	Cattle Shed	No	62.00	100.00	Per day	NA
	Circus	No	952.00	1,000.00	Per day	NA

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Grassed Areas	No	264.00	250.00	Applies to Douro Street, Nicholson Street, Madeira Road and Pony Club Training Arena	NA
	Ground use	No	134.00	150.00		NA
	Ground use - not for profit & community groups	No	60.00	100.00		NA
	Horse Events	No	103.00	150.00	Per day	NA
	Kitchen	No	516.00	550.00		NA
	Kitchen and Hall	No	516.00	550.00		NA
	Main Pavilion	No	516.00	750.00		NA
	Main Pavilion plus Bar and Kitchen Facilities	No		850.00		NA
	Major Event	No			50% of total fee	NA
	Minor Event	No			50% of total fee	NA
	Sheep Shed - full day	No	268.00	300.00	Per day	NA
	Sheep Shed - half day	No	134.00	150.00	Per half day	NA
	Stables	No		100.00		NA
	Woodworkers Pavilion	No	100.00	150.00		NA
	Wool Pavilions	No	100.00	150.00		NA
	Hire Fees - Regular Hirers					
	Air League	Yes	198.00	204.00	Per annum	SUB
	Antique Machinery Club	Yes	287.00	296.00	Per event, excluding camping	SUB
	Antique Machinery Club - Event Management Office	Yes	118.00	122.00	Per annum	SUB
	Caravan Club of Australia	Yes	227.00	234.00	Per day or \$525 per week, Pavilion & Kitchen/Dining	SUB
	Clearing Sales and Auction Sales	Yes			1% of gross sale or Main Pavilion facility hire fee, whichever is the greater	SUB
	Clearing Sales and Auction Sales - Livestock Sales	Yes			1% of gross sale or Cattle Shed or Sheep Shed facility hire fee, whichever is the greater	SUB
	Commercial Markets	Yes			1% of gross sale or the Minor Event fee, whichever is the greater	SUB
	Cudgegong Jump Club Day	Yes	66.00	68.00	Per day, half main arena	SUB
	Dressage Club Day - dressage arena only	Yes	42.00	43.00	Per day	SUB
	Dressage Club Day - dressage arena and half main arena	Yes	101.00	104.00	Per day	SUB
	Equestrian Arena* - daily	Yes	126.00	130.00	per day	SUB
	Equestrian Arena* - hourly	Yes	71.00	73.00	per half day	SUB
	Gem and Lapidary Club	Yes	726.00	748.00	Per event	SUB
	Kumon	Yes	52.00	54.00	2 days per week	SUB
	Mudgee Gymnastics Club	Yes	236.00	243.00	Per annum	SUB
	Mudgee Show Society	Yes	1,769.00	1,822.00	Per event, maximum of 7 days	SUB
	Pony Club Camp	Yes	885.00	912.00	Per event	SUB
	Pony Club Rally Day	Yes	79.00	100.00	Per event	SUB
	Poultry Club	Yes	295.00	304.00	Per annum	SUB
	Ram Selling Association	Yes			1% of gross sale or Sheep Shed facility hire fee, whichever is the greater	SUB
	Rodeos	Yes	1,553.00	1,600.00	Per event	SUB
	Schools - Ground Hire	Yes			No charge	SUB
	Schools - Main Pavilion	Yes	23.00	24.00	Per session	SUB
	Sheepdog Trials	Yes	284.00	293.00	Per event	SUB
	Woodworkers Group	Yes	413.00	425.00	Per annum	SUB
	<i>*Regular users to be determined by Mudgee Showground Management Committee</i>					
	Hire Fees - Casual Hirers					
	Animal Nursery	Yes	88.00	91.00	Per day	SUB
	Bar Hire	Yes	91.00	94.00	Per day	SUB
	Canteen - Chooks	Yes	88.00	91.00	Per day	SUB
	Caravan Sites - Powered	Yes	30.00	31.00	Per day	SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Caravan Sites - Unpowered	Yes	22.00	23.00	Per day	SUB
	Cattle Shed	Yes	88.00	91.00	Per day	SUB
	Circus	Yes	433.00	446.00	Per day plus power charges	SUB
	Clearing Sales and Auction Sales	Yes			1% of gross sale or Main Pavilion facility hire fee, whichever is the greater	SUB
	Dressage Arena - daily	Yes	66.00	68.00	Per day	SUB
	Dressage Arena - hourly	Yes	5.00	6.00	Per hour	SUB
	Equestrian Arena (sand) - daily	Yes	295.00	304.00	Per day	SUB
	Equestrian Arena (sand) - hourly	Yes	10.00	11.00	Per hour	SUB
	Event Management Office	Yes	88.00	91.00	Per day	SUB
	Grassed Areas	Yes	69.00	71.00	Per day - applies to Douro Street, Nicholson Street, Madeira Road and Pony Club Training Arena	SUB
	Kitchen	Yes	198.00	204.00	Per day	SUB
	Kitchen and Hall	Yes	295.00	304.00	Per day	SUB
	Main Arena - Ring Hire	Yes	130.00	134.00	Per day	SUB
	Main Pavilion	Yes	413.00	425.00	Per day, with hire fee to be paid in full at least 14 days prior to event	SUB
	Main Pavilion plus Bar and Kitchen Facilities	Yes	510.00	525.00	Per day, with hire fee to be paid in full at least 14 days prior to event	SUB
	Major Event	Yes	1,552.00	1,599.00	Entire Showground excluding stables. Rate is per day, inclusive of camping, plus power and restoration charges.	SUB
	Minor Event	Yes		912.00	Negotiated partial hire excluding stables. Rate is per day inclusive of camping, plus power and restoration charges.	SUB
	Sheep Shed	Yes	295.00	304.00	Per day	SUB
	Sheep Shed	Yes	147.00	151.00	Per half day maximum 4 hours	SUB
	Woodworkers Pavilion	Yes	99.00	102.00	Per day	SUB
	Wool Pavilions	Yes	99.00	102.00	Per day	SUB
	Horse Accommodation					
	Day Yards (timber & steel) - daily	Yes	9.00	10.00	Per day	SUB
	Day Yards (timber & steel) - weekly	Yes	15.00	16.00	Per week	SUB
	Horse Float Storage	Yes	5.40	6.00	Per week	SUB
	Large Portable Yard	Yes	34.00	35.00	Per week	SUB
	New Stables & Yard - daily	Yes		22.00	Per day	SUB
	New Stables & Yard - weekly	Yes	42.00	44.00	Per week. For permanent users, price includes 1 hour per week use of sand arena.	SUB
	Old Stables Stallion Boxes - daily	Yes	22.00	23.00	Per week	SUB
	Old Stables Stallion Boxes - weekly	Yes	12.50	13.00	Per day	SUB
	Rylstone Showground					
	Security Bonds					
	<i>A cleaning fee will be deducted from bond if premises are not cleaned within 24 hours. All cleaning and restoration costs incurred by Council will be deducted from bonds at cost, and any shortfall in available funds will be recovered by Council from the Hirer.</i>					
	Circus	No	619.00	650.00	Per day	NA
	Grassed Areas	No	263.00	300.00		NA
	Horse Events	No	108.00	150.00		NA
	Major Event	No	1,547.00	1,600.00		NA
	Rylstone Show Society	No	1,547.00	1,600.00		NA
	Hire Fees - Regular Hirers					
	Clearing Sales and Auction Sales	Yes			1% of gross sale	SUB
	Commercial Markets	Yes			1% of gross sale	SUB
	Pony Club - daily	Yes	52.00	54.00	Per day	SUB
	Pony Club - special events	Yes	103.00	106.00	Per event	SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Rylstone Show Society	Yes	304.00	313.00		SUB
	Schools Ground Hire	Yes			No charge	SUB
	Sheepdog Trials	Yes	366.00	377.00	Per event	SUB
	Sporting Groups	Yes			Refer to Rylstone/Kandos Sports Fees	SUB
	Swap Meet	Yes	103.00	106.00		SUB
	Hire Fees - Casual Hirers					
	Bar Hire	Yes	57.00	59.00	Per day	SUB
	Cattle Shed	Yes	62.00	64.00	Per day	SUB
	Circus	Yes	180.00	185.00	Per performing night, plus power	SUB
	Grassed Areas	Yes	62.00	64.00	Per day	SUB
	Main Arena - Ring Hire	Yes	119.00	123.00	Per day	SUB
	Major Event	Yes	1,547.00	1,593.00	Per day, plus power	SUB
	Sheep Shed	Yes	98.00	101.00	Per day	SUB
	Shelter Shed	Yes	57.00	59.00	Per day	SUB
	Other community and not-for-profit groups	Yes			25% of normal fee	SUB

PLANNING & DEVELOPMENT

Development Applications

Development Applications

Class 1 dwelling valued up to \$100,000	No	455.00	455.00		STAT
Integrated Development - Fees when an application for development requires approval of a public / statutory authority under the integrated approvals of the EPA Act	No	320.00	320.00	Per approval authority plus \$140 administration fee	STAT
Concurrence of a public / statutory authority to a Development Application as required under the EPA Act or an environmental planning instrument	No	320.00	320.00	Per concurrence authority plus \$140 administration fee	STAT

Development Applications Based on Estimated Cost of Development

All development valued up to \$5,000	No	110.00	110.00		STAT
All development valued between \$5,001 and \$50,000 excluding Class 1 dwelling with value ≤ \$100,000	No	170.00	170.00	Plus \$3.00 for each \$1,000 or part thereof over \$5,000	STAT
All development valued \$50,001 to \$250,000	No	352.00	352.00	Plus \$3.64 for each \$1,000 or part thereof over \$50,000	STAT
All development valued \$250,001 to \$500,000	No	1,160.00	1,160.00	Plus \$2.34 for each \$1,000 or part thereof over \$250,000	STAT
All development valued \$500,001 to \$1,000,000	No	1,745.00	1,745.00	Plus \$1.64 for each \$1,000 or part thereof over \$500,000	STAT
All development valued \$1,000,001 to \$10,000,000	No	2,615.00	2,615.00	Plus \$1.44 for each \$1,000 or part thereof over \$1,000,000	STAT
All development valued over \$10,000,000	No	15,875.00	15,875.00	Plus \$1.19 for each \$1,000 or part thereof over \$10,000,000	STAT
No building, carrying out of work, subdivision or demolition	No	285.00	285.00		STAT
Application for Designated Development	No	920.00	920.00	Plus Development Application fee will be calculated on the estimated cost of development using the above table.	STAT

Development Applications for Advertising Signs

Signs	No	285.00	285.00	Plus \$93 for each additional sign.	STAT
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Development Consent Modifications

Minor Modifications

Modification of consent under s96(1) Environmental Planning & Assessment Act - minor error by applicant, miscalculation, incorrect description	No	71.00	71.00		STAT
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FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Modification of consent under s96(1) Environmental Planning & Assessment Act - typographical error on notice of determination	No			No Charge	NA
	Modification of Consent under s96 (1A) or under s96AA(1) Environmental Planning & Assessment Act 1979					
	Modification of Consent under s96 (1A) or under s96AA(1) (Consent originally approved by court) of the Environmental Planning and Assessment Act, if the modification is of minimal environmental impact	No	645.00	645.00	or 50% of original fee or whichever is the lesser.	STAT
	Modification of Consent under s96 (2) or s96 AA(1) of the Environmental Planning and Assessment Act, if the modification is not of minimal environmental impact					
	Original fee was for the erection of dwelling house with estimated cost ≤ \$100,000	No	190.00	190.00		STAT
	If original fee less than \$100	No			50% of original fee	STAT
	If original fee \$100 or more and does not involve the erection of a building, carrying out of work, demolition of work or building	No			50% of original fee whichever is greater	STAT
	Estimated cost of development up to \$5,000	No	55.00	55.00		STAT
	Estimated cost of development \$5,001 - \$250,000	No	85.00	85.00	Plus \$1.50 for each \$1,000 or part thereof of the estimated cost, plus \$101 Advertising if required	STAT
	Estimated cost of development \$250,001 - \$500,000	No	500.00	500.00	Plus \$0.85 for each \$1,000 or part thereof of the estimated cost, plus \$101 Advertising if required	STAT
	Estimated cost of development \$500,001 - \$1,000,000	No	712.00	712.00	Plus \$0.50 for each \$1,000 or part thereof of the estimated cost, plus \$101 Advertising if required	STAT
	Estimated cost of development \$1,000,001 - \$10,000,000	No	987.00	987.00	Plus \$0.40 for each \$1,000 or part thereof of the estimated cost, plus \$101 Advertising if required	STAT
	Estimated cost of development more than \$10,000,001	No	4,737.00	4,737.00	Plus \$0.27 for each \$1,000 or part thereof of the estimated cost, plus \$101 Advertising if required	STAT
	Modification of Consent Review of Determination under Section 82A of the Environmental Planning and Assessment Amendment Act					
	If advertising required for Review of Determination under Section 82A	No	620.00	620.00		STAT
	Review of Modification Application					
	Review of a Modified consent decision s96(AB)	No			50% of original fee	STAT
	Subdivision Applications					
	Subdivision Development application under Environmental Planning & Assessment Act					
	Subdivision involving opening of a public road	No	665.00	665.00	Plus \$65 per additional lot	STAT
	Subdivision not involving opening of a public road	No	330.00	330.00	Plus \$53 per additional lot	STAT
	Strata Subdivision	No	330.00	330.00	Plus \$65 per additional lot	STAT
	Subdivision Certificates					
	Subdivision Certificate - exempt development	No	140.00	150.00		DCR
	Subdivision Certificate - no road	No	140.00	300.00		DCR
	Subdivision Certificate - road	No	140.00	750.00		DCR
	Subdivision Construction Certificate	No	258.00	200.00	Plus \$40 per lot	DCR
	Subdivision Inspection Package	No		110.00	Per lot	DCR
	Other Subdivision Applications & Inspections					
	Compliance Certificate	Yes*	109.00	121.00		DCR
	Repeat construction inspection	No	74.00	110.00	Per hour, with a minimum charge of 1 hour	DCR
	Application to bond engineering works	Yes*	74.00	83.00		DCR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Application for part release of bonded engineering works	Yes*	74.00	83.00		DCR
	Long Service Levy	No			Refer to Section 34 of the <i>Building and Construction Industry Long Service Payments Act 1986</i> .	STAT
	Public Notification (Advertising)					
	Statutory Advertising					
	Designated Development	No	2,220.00	2,220.00		STAT
	Advertised Development	No	1,105.00	1,105.00		STAT
	Planning Instrument Requirement	No	1,105.00	1,105.00		STAT
	Prohibited Development	No	1,105.00	1,105.00		STAT
	Advertising as per Council Policy					
	Newspaper advertisement	No	350.00	370.00		DCR
	Neighbour notification	No	50.00	60.00		DCR
	Advertising Review of Determination Section 82A					
	Where required	No	620.00	620.00		STAT
	Advertising - Section 96 Modification					
	Newspaper advertisement	No		370.00		DCR
	Neighbour notification	No		60.00		DCR
	Developer Contributions					
	Section 64 Developer Contributions					
	Section 64 Sewer	No	3,558.00	3,647.00	Per ET	SUB
	Section 64 Water	No	7,837.00	8,033.00	Per ET	SUB
	Section 94 Contributions Plan 2005-2021					
	Catchment 1 Mudgee Town Centre	No	6,255.00	6,407.00	Per lot	DCR
	Catchment 2 Mudgee Residential Area	No	6,255.00	6,407.00	Per lot	DCR
	Catchment 3 Gulgong	No	5,752.00	5,896.00	Per lot	DCR
	Catchment 4 All Other Areas	No	4,009.00	4,109.00	Per lot	DCR
	Section 94A Contributions Plan 2005-2021					
	Development valued up to \$100,000	No			Nil	DCR
	Development valued from \$100,000 to \$200,000	No			0.5% of development value	DCR
	Development valued over \$200,000	No			1.0% of development value	DCR
	Planning Enquiries & Documents					
	Enquiries					
	Planning enquiry	No	82.00	84.00	For up to one hour, plus \$100 for each additional hour or part thereof	DCR
	Maps & Documents					
	Local Environment Plan Document	No	27.00	28.00		DCR
	Local Environment Plan Map - size A0 - set	No	662.00	682.00		DCR
	Local Environment Plan Map - size A0 - single	No	75.00	77.00		DCR
	Local Environment Plan Map - size A3 - set	No	355.00	366.00		DCR
	Local Environment Plan Map - size A3 - single	No	8.00	8.00		DCR
	Development Control Plan	No	14.00	14.00		DCR
	Aus-spec	Yes	34.00	35.00	Per discrete spec, licenced for single use. Quotations available for bulk purchase or full specification suite.	DCR
	Certified copy of a plan or document	No	53.00	55.00		DCR
	Section 149 Certificates					
	Section 149 (2) Certificate	No	53.00	53.00		STAT
	Section 149 (2) Certificate with Section 149 (5) Advice	No	133.00	133.00		STAT
	Site Compatibility Certificates					
	Affordable rental housing	No	265.00	265.00	Plus \$42 for each additional dwelling up to a maximum of \$5,580	STAT
	Infrastructure	No	265.00	265.00	Plus \$265 for each additional hectare up to a maximum of \$5,580	STAT
	Seniors Housing - Residential Care Facility	No	280.00	280.00	Plus \$45 per bed up to a maximum of \$5,580	STAT

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	Seniors Housing - Other Facility	No	280.00	280.00	Plus \$45 per dwelling up to a maximum of \$5,580	STAT
Land Use Planning						
Development Control Plan Amendment						
	Not requested by Council	No	2,000.00	2,060.00		DCR
Local Environment Plan Rezoning Application						
	Consistent with Comprehensive Land Use Strategy	No	3,093.00	3,186.00		DCR
	Inconsistent with Comprehensive Land Use Strategy	No	7,733.00	7,965.00		DCR
PROPERTY SERVICES						
Naming of Roads, Localities, Features						
Naming of Roads, Localities, Features						
	Application fee for naming Roads, Localities and other Features in the MWRC Area	No*	260.00	268.00	This fee does not include any fees payable to other government authorities in relation to the road closure application	DCR
Roads & Grids						
Road Openings & Closures - Temporary						
	Permit for Approval - Road Opening	No	168.00	173.00		DCR
	Refundable Bond - Road Opening	No	502.00	500.00		DCR
	Permit for Approval - Road Closing	No	76.00	78.00		DCR
	Advertising for Approval - Road Closing	No*	420.00	370.00		DCR
Road Openings & Closures - Permanent						
	Applicaton Fee - Road Closure - Council Road	No	260.00	268.00	This fee does not include any fees payable to other government authorities in relation to the road closure application	DCR
	Applicaton Fee - Road Opening - Council Road	No	260.00	268.00	This fee does not include any fees payable to other government authorities in relation to the road closure application	DCR
	Reinstatement of Road Openings & Closures - Asphaltic Concrete, Cement Concret, Tar & Bitumen, Earth & Gravel	Yes			Rate per square metre will be provided upon request	DCR
Grid Installations						
	Permit for Grid Installation	No	72.00	74.00		DCR
	Advertising for Grid Installation	No*	402.00	370.00		DCR
	Grid Installation	Yes			Quotes will be provided upon Request	DCR
Crown Reserves						
Openings & Closures of Crown Land						
	Application Fee - Closure of a Council Controlled Crown Reserve	No*	260.00	268.00	This fee does not include any fees payable to other government authorities in relation to the road closure application	DCR
	Application Fee - Transfer of a Crown Reserve to Council Control	No*	177.00	165.00	This fee does not include any fees payable to other government authorities in relation to the road closure application	DCR
Leases & Licences on Crown Land						
	Application for New or Renewal of Crown Land Leases and Licences	Yes	250.00	258.00	Plus legal fees at cost associated with the preparation of an agreement	DCR
PRIVATE WORKS						
Private Works						
Private Works						
	Private Works	Yes			Estimates for Private Works are available upon request	ROR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
SEWERAGE SERVICES						
Sewerage Annual & User Charges						
Sewerage Service Availability Charge						
	Residential	No	586.00	651.00		ROR
	Non Residential	No	325.00	361.00		ROR
Sewerage Service User Charge						
	Non Residential	No	1.86	2.08	Per kilolitre, based on kilolitres of water used that would reasonably be deemed to enter sewerage system	ROR
Sewerage Services Connections & Disconnections						
Sewer Connections & Disconnections						
	Sewer Connection Fee	No	1,425.00	1,450.00	Existing main sideline & junction only	FCR
	Sewer Extensions	No			Quotes will be provided upon request	FCR
	Sewer Disconnection Fee	No	835.00	860.00		FCR
Sewer Trade Waste						
Trade Waste Agreements						
	Discharge of Septic Tank Waste and Portable Toilet Waste at Mudgee, Gulgong or Rylstone Sewage Treatment Works	No	19.00	20.00	Per kilolitre, rounded to the nearest kilolitre, minimum charge per load of 1 kL. Subject to a <i>Trade Waste Agreement</i> .	FCR
Other Trade Waste						
	Discharge of Raw Sewage - Mudgee Sewage Treatment Works	No	5.00	5.00	Per kilolitre	FCR
SWIMMING POOLS						
Mudgee, Gulgong & Kandos Swimming Pools						
Entry Fees						
	Adults	Yes	5.00	3.00		SUB
	Children	Yes	3.00	2.00		SUB
	Babies less than 6 months	Yes			No charge	SUB
	Pensioners	Yes	3.00	2.00		SUB
	Spectators	Yes	1.00	1.00		SUB
Season Tickets*						
	Adults	Yes	98.00	105.00		SUB
	Adults - Pensioner/Spectator	Yes	60.00	65.00		SUB
	Children	Yes	60.00	65.00		SUB
	Family	Yes	184.00	190.00	2 x Adults and 3 x Children plus \$15 for each additional child.	SUB
	Family - Pensioner	Yes	134.00	140.00	2 x Adults and 3 x Children plus \$10 for each additional child.	SUB
<i>*Half Season Tickets are available from 1 January at 50% of the annual Season Ticket fees set out above.</i>						
Monthly Passes						
	Adult	Yes	36.00	42.00		SUB
	Adults - Pensioner/Spectator	Yes	25.00	26.00		SUB
	Children	Yes	25.00	26.00		SUB
	Family	Yes	60.00	76.00	2 x Adults and 3 x Children plus \$6 for each additional child.	SUB
	Family - Pensioner	Yes	49.00	56.00	2 x Adults and 3 x Children plus \$4 for each additional child.	SUB
Swimming Lessons						
	Learn to Swim	Yes			No charge	SUB
	School Sport Sessions - Students	Yes			No charge, however normal admission fees apply if participants wish to stay at pool after sports or lesson	SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
	School Sport Sessions - Teachers & Supervisors	Yes			No charge	SUB
	Accredited Lifesaving Program participants	Yes	2.00	2.00		SUB
Facility Hire						
	Day Hire of Pool - more than 100 attendees	Yes	722.00	750.00	Plus normal entry fees for each participant	SUB
	Day Hire of Pool - less than 100 attendees	Yes	361.00	400.00	Plus normal entry fees for each participant	SUB
	Half Day Hire of Pool	Yes		150.00	Maximum 4 hours, plus normal entry fees for each participant	SUB
	Lane or Roped Off Section Hire	Yes	11.00	22.00	Per hour plus normal entry fees for each participant, to be paid in advance	SUB
	School Swimming Carnivals	Yes			No charge for school carnival participants, however normal admission fees apply for spectators	SUB
	Pool inflatable	Yes		1.00	per hour per person	SUB
TOURISM & ECONOMIC DEVELOPMENT						
Filming						
Film Location Fees						
	MWRC Film Location Fees	No*			Individual estimates will be provided for direct cost recovery as per the <i>Filming Related Legislation Amendment Act 2008</i>	DCR
Tourism Directional Signage						
	Manufacture and installation of tourism directional signage	Yes			Quotes will be provided upon request	DCR
WASTE MANAGEMENT						
Waste Annual Charges						
Waste Annual Charges						
	Business Waste Management Charge	Yes*	176.00	200.20		ROR
	Domestic Waste Management Charge	No	158.00	162.00	For weekly collection of 1 x 240L waste bin and 1 x 240L recycling bin per week per household	FCR
	General Waste Management Charge	Yes*	165.00	187.00		ROR
	<i>*From 1 July 2013, the Business Waste Management Charge and General Waste Management Charge are subject to GST as per ATO ruling</i>					
Recycling						
Business Recycling						
	Bulk Collection of Recycling Materials - Cardboard	Yes	15.00	15.00	Per cubic metre, with a minimum charge of 1m ³	FCR
	Bulk Collection of Recycling Materials - Co-mingled	Yes	15.00	15.00	Per cubic metre, with a minimum charge of 1m ³	FCR
	Kerbside Collection	No	176.00	181.00	On normal collection day only	FCR
	Special Recycling Collection	Yes	25.30	26.00	Per cubic metre, with a minimum charge of 1m ³ . By arrangement only and payment required in advance.	FCR
Recycling Bin Purchases						
	240 Litre Bins - Blue or Yellow	Yes	65.00	67.00		DCR
Recycled Products Available for Sale						
Mulch - Processed Green Waste						
	Clean Chipped Mulch	Yes	30.00	31.00	Per cubic metre, includes loading	FCR
	Lower Grade Chipped Mulch	Yes	15.00	16.00	Per cubic metre, includes loading	FCR
	Certified Compost Mulch	Yes	60.00	62.00	Per cubic metre, includes loading	FCR
Trade Waste Collection - Mudgee & Gulgong						
Bin Rental						
	Bin - 3 Cubic Metres	Yes	68.00	70.00	Per month	FCR
	Bin - 1.5 Cubic Metres	Yes	57.00	59.00	Per month	FCR

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Waste Removal Service						
	Bin - 3 Cubic Metres	Yes	59.00	61.00	Per service	FCR
	Bin - 1.5 Cubic Metres	Yes	43.00	44.00	Per service	FCR
	Bin - 240 Litres	Yes	13.00	13.00	Per service	FCR
Waste Disposal - Mudgee, Gulgong & Kandos						
<i>For customers with Waste Disposal debtor accounts, invoices will be issued monthly, and a minimum charge of \$15 applies unless there are no transactions during that month</i>						
Animal Waste Disposal						
	Dead Animals - Large (Horse, Cattle)	Yes	53.00	55.00	Each, by appointment at Mudgee Waste Depot only	FCR
	Dead Animals - Small/Medium (Sheep, Pigs, Dogs, Cats)	Yes	26.00	27.00	Each, by appointment at Mudgee Waste Depot and Kandos Waste Depot only	FCR
Asbestos						
	Residential - Ute or 6 x 4 Box Trailer	Yes			No charge, by appointment at Mudgee Waste Depot only	SUB
	Commercial	Yes	143.00	147.00	Per tonne, by appointment at Mudgee Waste Depot only	SUB
<i>All asbestos must be wrapped in accordance with asbestos disposal guidelines. For guidance, please contact Council.</i>						
Commercial Waste Disposal - Mudgee Waste Depot						
	Mixed Waste	Yes	89.00	92.00	Per tonne	FCR
	Sorted Bricks, Concrete, Tile, Timber and Green Waste	Yes	36.00	38.00	Per tonne	FCR
Commercial Waste Disposal - Gulgong Waste Transfer Station and Kandos Waste Depot						
	Mixed Waste - Single Axle Box Trailer	Yes	32.00	33.00		FCR
	Mixed Waste - Double Axle Box Trailer	Yes	58.00	60.00		FCR
	Sorted Bricks, Concrete, Tile, Timber and Green Waste - Single Axle Box Trailer	Yes	11.00	12.00		FCR
	Sorted Bricks, Concrete, Tile, Timber and Green Waste - Double Axle Box Trailer	Yes	23.00	24.00		FCR
	Sorted Bricks, Concrete, Tile, Timber and Green Waste - Small Tipping Truck	Yes	39.00	41.00	Up to 3 tonnes	FCR
	Sorted Bricks, Concrete, Tile, Timber and Green Waste - Medium Tipping Truck	Yes	93.00	96.00	Up to 8 tonnes	FCR
	Sorted Bricks, Concrete, Tile, Timber and Green Waste - Large Tipping Truck	Yes	137.00	142.00	Over 8 tonnes	FCR
	Skip Bin - Small	Yes	11.00	12.00		FCR
	Skip Bin - Large	Yes	23.00	24.00		FCR
Grease Trap Waste Disposal						
	Grease trap waste disposal	Yes	252.00	260.00	Per tonne, by appointment at Mudgee Waste Depot only	FCR
Green Waste						
	Residential	Yes			No charge up to 2m ³ per day, with any further amounts charged at Commercial rate	SUB
	Commercial	Yes	36.00	38.00	per tonne	FCR
Hospital Waste Disposal						
	Hospital Waste	Yes	112.00	116.00	Per tonne, by appointment at Mudgee Waste Depot only	FCR
Recyclable Items						
	Sorted Recyclables	Yes			No charge	SUB
	Automobile Bodies	Yes			No charge	SUB
Soil						
	Clean Soil	Yes			No charge	SUB

FN	FEE/CHARGE	GST	2012/13	2013/14	CONDITIONS	PRICE POLICY
Tyres						
<i>Council accepts tyres at the Mudgee Waste Depot, Gulgong Waste Transfer Station and Kandos Waste Depot from Residential customers only. No commercial business tyre disposal permitted.</i>						
	Car & Motorcycle Tyres	Yes	6.00	7.00	Each	FCR
	Truck Tyres	Yes	23.00	24.00	Each	FCR
	Tractor & Heavy Plant Tyres	Yes	39.00	41.00	Each	FCR
WATER SUPPLY						
Water Availability & Usage						
Water Availability - Residential and Non Residential						
	Water Meter - 20mm	No	120.00	135.00	Per annum	ROR
	Water Meter - 25mm	No	188.00	211.00	Per annum	ROR
	Water Meter - 32mm	No	307.00	346.00	Per annum	ROR
	Water Meter - 40mm	No	480.00	540.00	Per annum	ROR
	Water Meter - 50mm	No	750.00	844.00	Per annum	ROR
	Water Meter - 80mm	No	1,920.00	2,160.00	Per annum	ROR
	Water Meter - 100mm	No	3,000.00	3,375.00	Per annum	ROR
	Water Meter - 150mm	No	6,750.00	7,594.00	Per annum	ROR
Water Usage - Residential and Non Residential						
	Water Usage - Standpipes	No	5.00	5.00	Per kilolitre	FCR
	Water Usage - Residential	No	2.54	2.65	Per kilolitre	ROR
	Water Usage - Business	No	2.54	2.65	Per kilolitre	ROR
	Water Usage - Raw Water & Parks Irrigation	No	0.56	0.58	Per kilolitre	FCR
Interest & Penalties on Overdue Water Accounts						
	Interest on Overdue Water Accounts	No	11%	10%	Per annum	FCR
	Penalty for Restriction and Disconnection Notice	No	26.00	27.00	Per notice	FCR
	Penalty for Restriction Action Notice	No	65.00	67.00	Per notice	FCR
Other Water Availability & Usage Fees						
	Meter Reading - Transfers	No	69.00	71.00		FCR
	Meter Reading - Testing	No	230.00	237.00		FCR
	Mains Pressure Testing	No	150.00	155.00	Where available	FCR
	Backflow Device Testing	No	150.00	155.00		FCR
	Meter Cover Box	No	52.00	54.00	Existing services only	FCR
Water Service Connections & Disconnections						
Water Service Connections - 20mm						
	New connection	No	1,600.00	1,650.00		FCR
	Service Renewal/Relocation*	No	1,500.00	1,550.00		FCR
	Meter Assembly	No	350.00	370.00		FCR
Water Service Connections - 25mm						
	New Connection	No	1,880.00	1,940.00		FCR
	Service Renewal/Relocation*	No	1,700.00	1,760.00		FCR
	Meter Assembly	No	465.00	480.00		FCR
Water Service Connections - 32mm						
	New Connection	No	2,490.00	2,570.00		FCR
	Service Renewal/Relocation*	No			Quote available upon request	FCR
	Meter Assembly	No	1,220.00	1,260.00		FCR
Water Service Connections - 40mm						
	New Connection	No	2,840.00	2,930.00		FCR
	Service Renewal/Relocation*	No			Quote available upon request	FCR
	Meter Assembly	No	1,425.00	1,470.00		FCR
Water Service Connections - 50mm						
	New Connection	No	3,860.00	3,980.00		FCR
	Service Renewal/Relocation*	No			Quote available upon request	FCR
	Meter Assembly	No	2,305.00	2,380.00		FCR
<i>*Excludes water meter maintenance</i>						
Water Service Disconnections						
	Disconnections - All Meter Sizes	No	406.00	420.00		FCR

PRICE STRUCTURE	DESCRIPTION	METHODOLOGY
DCR	Direct Cost Recovery	Includes all the recovery of salary, salary on-costs, and materials directly attributable to the provision of the good or services.
EXT	External Cost	Price is determined by external parties carrying out the relevant works
FCR	Full Cost Recovery	Includes all costs, direct and indirect, incurred in providing the good or service. Indirect costs include a proportion of shared costs (or overheads) which include supply and information technology; the recording and processing of financial information, correspondence, payroll, and personnel data; together with professional management of these systems and costs associated with providing shared buildings and equipment.
REF	Reference	Involves the identification of like or similar services in the community followed by the adoption of similar prices to those charged by such services.
ROR	Rate of Return	Prices are set to recover an excess over costs that may then be directed to capital improvements/development of similar facilities.
STAT	Statutory	Prices are set to comply with statutory legislation.
SUB	Subsidised/Partial Cost Recovery	Council only recovers a portion of costs. New services, and services from which benefits accrue to the community as a whole, are often subsidised. Services described as Community Service Obligations are included
NA	Not Applicable	Not applicable

SEPARATE ATTACHMENT

6.2.8

2. Long Term Financial Plan
2013/14-2022/23



Mid-Western
REGIONAL COUNCIL

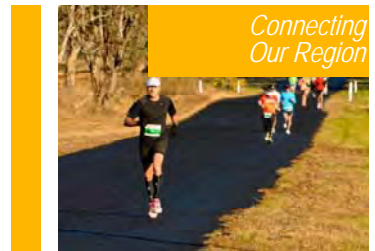
TOWARDS 2030



Good Government



Protecting our Natural Environment



Connecting Our Region



Looking after Our Community



Building a Strong Local Economy

MID-WESTERN REGIONAL COUNCIL

Long Term Financial Plan 2014 – 2023



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Introduction

In order to achieve the goals of Towards 2030, Council needs to continue in a financially sustainable manner. Financial sustainability requires careful planning and consideration. We have created a ten year financial forecast to help us determine the future impact of delivering operational services and capital works projects to the community.

In planning for the 2013/14 financial year and beyond, we have made the best possible assumptions about factors outside of Council's control, such as inflation, wage increases, rate pegging and grant funding. Our budgets are based on what we believe to be the most likely scenarios.

The Long Term Financial Plan (LTFP) is designed to be a guide for Council and the community for future action. It will help us to identify financial issues at an earlier stage, and gauge the long term impact of those issues.

A number of the aspirations set out in Towards 2030 require inputs from other agencies such as State and Federal Governments, community organisations and commercial enterprises. The financial plans set out below are to identify Council's financial contributions to those aspirations and service levels.

Our Current Position

Council has historically maintained a sound financial position evidenced by acceptable key financial performance indicators.

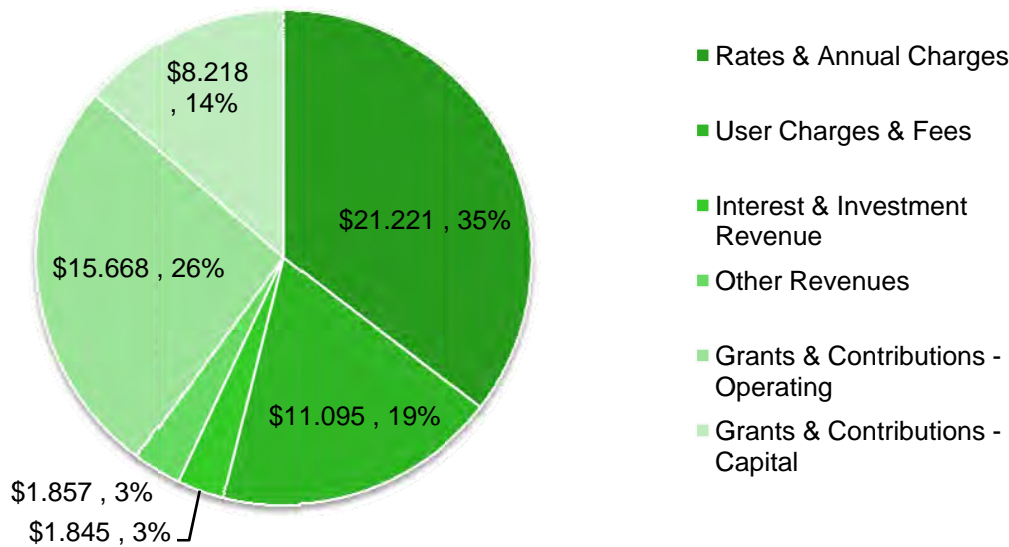
We maintain a cash and investments portfolio in the vicinity of \$25 million to \$30 million; with sufficient levels of unrestricted cash to service obligations as and when they fall due. Council's Unrestricted Current Ratio at 30 June 2012 was 3.19:1.

Our total borrowings as at 30 June 2012 were \$7.198 million, with a debt service ratio of 2.71%.

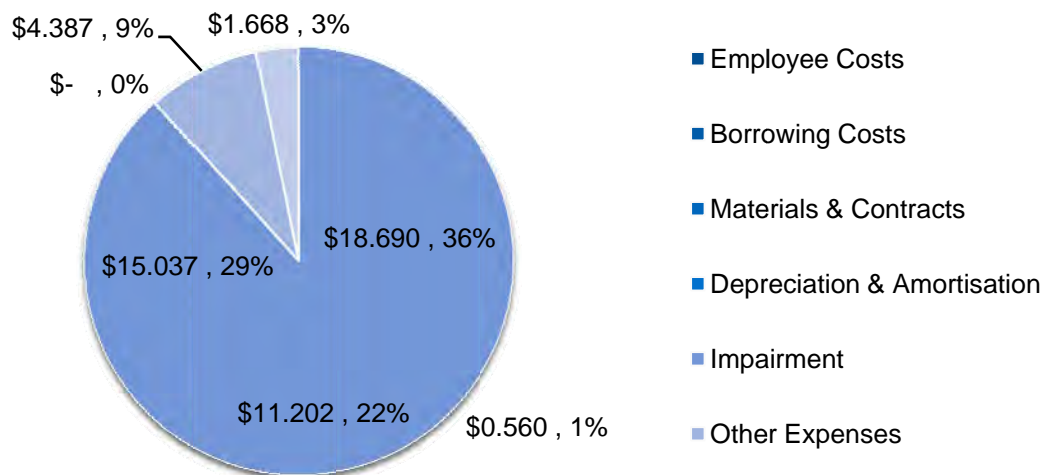
Council typically relies on Rates & Annual Charges for 35% to 38% of its annual revenue. We have a strong track record of attracting substantial grant funding to provide services and facilities to our community. Total revenue in 2012 was \$59.9 million.

Our total expenditure in 2012 was \$51.5 million. Our biggest expenditure items are typically employee costs, and depreciation.

Revenue by Type 2012 - \$ million



Expenditure by Type 2012 - \$ million



Over the past several years, Council has undertaken a revaluation of all classes of Infrastructure, Property, Plant & Equipment (IPPE) in accordance with DLG requirements. As a result, depreciation expense is now based upon the written down current replacement cost of our IPPE, and has increased from \$7.9 million in 2006 to more than \$15 million in 2012. The impact of these ongoing revaluations on our Operating Results has been unmistakable, and is a primary contributing factor to the net results before capital grants and contributions in the first few years of the LTFP.

Planning Assumptions

Council's base scenario model assumes current service levels continuing across future years. This includes both operational and capital expenditure programs.

As further work is undertaken on long term strategic asset management planning over the next 12 months, we will have a better estimate of key asset replacement points, and minimum maintenance expenditure levels, and their impact on our long term financial sustainability.

Rates

An outcome of the extensive community consultation undertaken as part of Towards 2030, was that the majority of the community was not in favour of increasing rates to support a higher level of service delivery. In keeping with that community desire, the forecasted budgets do not include any additional general rate increases beyond rate pegging as determined by the NSW Independent Pricing & Regulatory Tribunal.

The preferred LTFP scenario is based upon Council's successfully defending appeals currently listed in the Land and Environment Court in relation to the re-categorisation of a number of assessments from Farmland and Residential, to Mining. Any additional rating revenue and subsequent interest on investments generated as a result of the re-categorisation are estimated to be transferred to the Community Plan Reserve until such time as a determination has been made by the Land and Environment Court.

The rate cap set for 2013/14 is 3.4%. Mid-Western Regional Council's budget is based on the full 3.4% increase. Estimated rate pegging amounts used in future years of the LTFP are between 2.8% and 3.0%.

Rates do represent a high proportion of Council's annual income, and our annual planning processes will continue to assess the community's capacity and willingness to pay rates, and whether there is a potential for increased rates yield. However, we will continue seeking to maximise alternative revenue streams such as grant funding.

Fees & Charges

Many of the facilities and services provided by Council are offered on a full or partial user pays basis. In planning future years budgets, we have assumed that these full or partial user pays arrangements will continue, with annual increases typically limited to inflation.

A number of fees and charges imposed by Council are prescribed by other levels of government. Changes in the amount of those fees and charges are determined by other bodies. We have assumed increases of less than CPI.

Grants & Subsidies

Each year, Council receives a Financial Assistance Grant allocation from the Federal Government. In addition, a number of services provided by Council to the community are only possible because of specific grant funding from State and Federal Government. In preparing future year financial

plans, we have assumed that Council will continue to receive such grants. Should the level of grants and subsidies be reduced, Council's ability to provide the related services will be impacted.

Borrowings

Council plans to borrow money to fund some major projects over the next ten years. This includes 2013/14 borrowings of \$1 million for an upgrade in the capacity of the Mudgee Water Treatment Plant; \$12 million for the renewal and expansion of the Mudgee water headworks and distribution network in 2018/19; and \$6 million for the augmentation of the Rylstone/Kandos sewer augmentation in 2017/18.

Council will continue to review the need for borrowings for major infrastructure projects, to allow the cost of these projects to be spread over a number of years in order to create a greater degree of inter-generational equity. Borrowings are restricted to long-lived assets, and are useful in smoothing long-term expenditure peaks and troughs.

Council's current level of borrowings is within acceptable debt service ratio parameters across the life of the LTFP, with capacity for additional borrowings. Council has a Borrowings Policy to guide decision making. A copy of the policy is available on our website.

Cash Reserves

An alternative to borrowing for funding of major projects is to build up cash reserves for planned works in future years. Council maintains a number of internally restricted cash reserves, such as the Plant Replacement, Asset Replacement and Capital Program Reserves. The purpose and guiding financial parameters for these Reserves is set out in Council's Financial Reserves Policy, available on Council's website.

Expenditure Forecasts

In preparing expenditure forecasts, we have considered not only new expenditure items, but also Council's ongoing commitments. This includes costs for capital and recurrent expenditure programs, and the input mix required to achieve the objectives of each of these programs, such as materials and contracts, employee costs, and other expenses.

Council's ongoing financial sustainability is strongly linked to constraining annual increases in expenditure items to the corresponding amount of increases in its revenue streams. For example, annual increases in materials and contractor prices of 3% compared to rate pegging of 2.8% creates a funding gap, and places additional stresses on Council's ability to provide existing service levels into the future.

Sensitivity Analysis

Although the assumptions set out above are our current informed estimates, long term financial plans are inherently uncertain. They contain a wide range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditures which are largely outside of our control.

Some of these assumptions will have a relatively limited impact if they are wrong. Others however, may have a material impact on future plans. As such, the development process for the LTFP has included financial modelling taking into account different scenarios, to assess the likely impact of variations to our base assumptions.

Set out in Appendix 2 of the LTFP is an analysis of the impact of negative changes in the underlying assumptions in relation to General Fund, where the primary source of revenue, Ordinary Rates, is subject to rate pegging. These scenarios centre around the level of ordinary rates to be generated by Council, depending upon the outcome of current Land and Environment Court proceedings in relation to re-categorisation of a number of properties for rating purposes. These scenarios were undertaken as part of the development of the draft budget. There are no material changes affecting the outcome of the sensitivity analysis between draft budget and adoption of the final Long Term Financial Plan.

Performance Monitoring

We will monitor our performance against the LTFP using the key financial performance indicators as set out in the Division of Local Government's current Accounting Code.

As part of our annual preparation of the Operational Plan, we will undertake a review of the LTFP. This will include an assessment of the previous years' performance in terms of the accuracy of projections made in the LTFP compared to the actual results. The assumptions used may need to be adjusted to improve the accuracy of the LTFP over the longer term. Material variations between actual and estimated results are documented and discussed in Council's audited annual financial reports.

Council will also assess the impact of any major financial decisions made during the course of the year on the LTFP, as part of the Quarterly Budget Review process.

Financial Reports

On the following pages you will find the information for the period 2013/14 to 2022/23, which includes a consolidated

- Income Statement;
- Balance Sheet;
- Cash Flow Statement;
- Equity Statement;
- Reserves Schedules;
- Capital Expenditure Summary; and
- Key Performance Indicators Statement

In addition, a series of financial reports are provided for each of the individual funds of General Fund; Water Fund; Sewer Fund; and Waste Fund.

Appendices

APPENDIX 1 - FINANCIAL REPORTS

APPENDIX 2 - SCENARIO ANALYSIS

Appendix 1 - Financial Reports

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
INCOME STATEMENT - CONSOLIDATED
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	21,221,000	24,742,341	26,080,597	27,377,667	28,795,576	30,368,848	31,622,415	32,810,873	33,977,983	35,191,745	36,454,254	37,767,704
User Charges & Fees	11,095,000	11,873,605	11,467,978	12,006,820	12,572,349	13,148,921	13,746,925	14,273,188	14,812,705	15,373,973	15,957,924	16,565,529
Interest & Investment Revenue	1,845,000	1,568,615	1,240,582	1,555,939	1,829,757	2,057,035	2,468,916	2,796,080	2,891,976	3,251,313	3,669,596	4,023,129
Other Revenues	3,453,000	2,044,554	1,886,197	1,939,483	1,981,390	2,034,447	2,095,480	2,158,345	2,223,095	2,289,788	2,358,482	2,429,236
Grants & Contributions provided for Operating Purposes	15,668,000	12,633,578	8,964,875	11,935,966	12,242,074	12,550,719	12,864,487	13,186,099	13,515,752	13,853,645	14,199,987	14,554,986
Grants & Contributions provided for Capital Purposes	8,218,000	12,712,438	8,335,000	4,285,630	3,832,260	3,591,890	3,655,337	3,720,687	3,787,998	5,107,327	3,928,737	4,002,289
Other Income:												
Net gains from the disposal of assets	-	277,000	66,200	9,200	12,200	94,900	97,747	100,679	103,700	106,811	110,015	113,316
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	61,500,000	65,852,131	58,041,429	59,110,705	61,265,606	63,846,760	66,551,307	69,045,951	71,313,208	75,174,603	76,678,994	79,456,189
Expenses from Continuing Operations												
Employee Benefits & On-Costs	18,690,000	18,759,254	20,346,432	20,945,891	21,586,655	22,235,980	22,903,059	23,590,151	24,297,856	25,026,791	25,777,595	26,550,923
Borrowing Costs	560,000	1,320,103	1,438,824	1,387,057	1,301,559	1,202,628	1,297,141	1,759,068	2,021,913	1,890,004	1,758,162	1,629,339
Materials & Contracts	11,202,000	9,129,388	6,095,823	5,826,346	5,872,317	6,177,679	6,208,366	6,243,617	6,323,031	6,579,962	6,474,115	6,598,933
Depreciation & Amortisation	15,037,000	15,892,585	13,985,644	14,402,425	14,826,692	15,260,615	15,716,811	16,194,640	16,792,183	17,766,734	17,714,580	18,281,175
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	5,983,000	9,638,744	9,543,394	9,813,864	10,027,265	10,232,012	10,603,230	10,988,797	11,389,305	11,805,370	12,237,637	12,686,776
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,668,000	6,000	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	53,140,000	54,746,074	51,410,116	52,375,583	53,614,488	55,108,914	56,728,607	58,776,273	60,824,287	63,068,862	63,962,089	65,747,147
Operating Result from Continuing Operations	8,360,000	11,106,057	6,631,313	6,735,122	7,651,119	8,737,846	9,822,700	10,269,679	10,488,920	12,105,741	12,716,905	13,709,042
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	8,360,000	11,106,057	6,631,313	6,735,122	7,651,119	8,737,846	9,822,700	10,269,679	10,488,920	12,105,741	12,716,905	13,709,042
Net Operating Result before Grants and Contributions provided for Capital Purposes	142,000	(1,606,381)	(1,703,687)	2,449,492	3,818,859	5,145,956	6,167,364	6,548,992	6,700,923	6,998,414	8,788,168	9,706,753

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
BALANCE SHEET - CONSOLIDATED
Scenario: Preferred Scenario

	Past Year 2011/12	Current Year 2012/13	Projected Years									
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	36,249,000	33,791,587	34,856,875	42,552,663	50,959,502	58,541,524	57,794,824	62,266,525	70,614,299	79,897,387	91,803,315	100,591,082
Investments	-	1,442,000	-	-	-	-	-	-	-	-	-	-
Receivables	4,909,000	5,981,153	5,007,088	5,050,202	5,270,906	5,520,519	5,773,820	5,974,484	6,178,956	6,494,138	6,640,380	6,897,007
Inventories	2,104,000	1,937,410	1,535,939	1,534,621	1,562,611	1,612,400	1,652,501	1,686,453	1,725,154	1,778,686	1,806,075	1,852,563
Other	-	8,535	7,345	7,455	7,624	7,890	8,164	8,410	8,683	9,034	9,257	9,580
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	43,262,000	43,160,685	41,407,247	49,144,942	57,800,642	65,682,332	65,229,309	69,935,871	78,527,093	88,179,245	100,259,026	109,350,232
Non-Current Assets												
Investments	1,442,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	544,133,000	564,990,399	572,270,167	569,897,534	567,611,774	579,854,291	604,533,348	622,399,333	652,309,384	656,400,874	672,986,726	686,478,193
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	395,000	557,900	482,314	346,428	438,584	294,782	360,980	312,058	478,256	394,454	348,732	264,930
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	3,191	3,180	3,221	3,316	3,404	3,521	3,643	3,769	3,899	4,035	4,175
Total Non-Current Assets	545,970,000	565,551,489	572,755,661	570,247,183	568,053,673	580,152,477	604,897,849	622,715,034	652,791,409	656,799,227	673,339,493	686,747,299
TOTAL ASSETS	589,232,000	608,712,174	614,162,908	619,392,124	625,854,316	645,834,809	670,127,158	692,650,905	731,318,501	744,978,473	773,598,520	796,097,531
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	6,863,000	7,392,099	6,195,468	5,761,207	5,720,298	5,965,564	6,197,079	6,279,422	6,383,949	6,608,553	6,668,641	6,825,551
Borrowings	1,052,000	1,307,168	1,416,145	1,501,271	1,599,799	1,694,108	1,757,728	2,614,247	2,082,155	2,090,366	1,703,661	1,616,787
Provisions	5,702,000	5,896,251	6,177,634	6,467,457	6,765,723	7,072,429	7,388,337	7,713,723	8,048,869	8,394,070	8,749,627	9,115,851
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	13,617,000	14,595,518	13,789,246	13,729,935	14,085,819	14,732,102	15,343,144	16,607,391	16,514,974	17,092,990	17,121,929	17,558,189
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	13,170,000	20,432,600	20,003,927	18,502,656	16,902,858	15,208,749	19,375,854	28,611,272	27,210,516	25,120,150	23,416,489	21,799,702
Provisions	1,089,000	1,221,999	1,276,364	1,331,041	1,386,028	1,441,327	1,496,964	1,552,950	1,609,296	1,666,012	1,723,110	1,780,601
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	14,259,000	21,654,599	21,280,292	19,833,697	18,288,886	16,650,076	20,872,818	30,164,222	28,819,812	26,786,163	25,139,599	23,580,303
TOTAL LIABILITIES	27,876,000	36,250,117	35,069,538	33,563,632	32,374,705	31,382,178	36,215,962	46,771,613	45,334,786	43,879,152	42,261,528	41,138,492
Net Assets	561,356,000	572,462,057	579,093,370	585,828,492	593,479,611	614,452,631	633,911,196	645,879,292	685,983,715	701,099,320	731,336,991	754,959,038
EQUITY												
Retained Earnings	305,475,000	316,581,057	323,212,370	329,947,492	337,598,611	346,336,456	356,159,157	366,428,835	376,917,756	389,023,497	401,740,401	415,449,443
Revaluation Reserves	255,881,000	255,881,000	255,881,000	255,881,000	255,881,000	268,116,174	277,752,039	279,450,457	309,065,960	312,075,824	329,596,590	339,509,595
Council Equity Interest	561,356,000	572,462,057	579,093,370	585,828,492	593,479,611	614,452,631	633,911,196	645,879,292	685,983,715	701,099,320	731,336,991	754,959,038
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	561,356,000	572,462,057	579,093,370	585,828,492	593,479,611	614,452,631	633,911,196	645,879,292	685,983,715	701,099,320	731,336,991	754,959,038

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Preferred Scenario

	Past Year 2011/12	Current Year 2012/13	2013/14	2014/15	2015/16	2016/17	Projected Years					2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	21,253,000	24,500,954	26,033,518	27,332,992	28,746,769	30,314,660	31,578,631	32,769,524	33,937,238	35,149,386	36,410,209	37,721,897
User Charges & Fees	13,309,000	11,403,921	12,047,009	11,877,148	12,436,009	13,009,801	13,602,898	14,147,260	14,683,632	15,239,637	15,818,096	16,419,973
Interest & Investment Revenue Received	1,841,000	1,559,530	1,235,966	1,521,815	1,787,149	2,020,347	2,434,845	2,756,322	2,848,602	3,208,364	3,618,676	3,964,464
Grants & Contributions	24,630,000	25,406,161	17,490,616	16,302,093	16,069,999	16,137,928	16,515,096	16,901,940	17,298,782	18,881,672	18,197,714	18,551,926
Bonds & Deposits Received	593,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,827,000	2,229,087	1,913,719	1,950,102	1,987,441	2,039,369	2,098,664	2,161,787	2,226,617	2,293,401	2,362,159	2,433,007
Payments:												
Employee Benefits & On-Costs	(17,588,000)	(18,695,140)	(20,040,970)	(20,855,969)	(21,277,402)	(21,917,975)	(22,575,514)	(23,252,780)	(23,950,363)	(24,668,874)	(25,408,940)	(26,171,208)
Materials & Contracts	(12,664,000)	(8,431,232)	(6,214,628)	(5,799,375)	(5,839,761)	(6,128,046)	(6,150,149)	(6,185,428)	(6,261,599)	(6,512,251)	(6,412,075)	(6,529,200)
Borrowing Costs	(704,000)	(1,306,661)	(1,400,983)	(1,349,572)	(1,264,445)	(1,165,919)	(1,260,783)	(1,723,157)	(1,986,110)	(1,854,984)	(1,722,269)	(1,588,076)
Bonds & Deposits Refunded	(422,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(6,697,000)	(9,619,044)	(9,518,644)	(9,788,371)	(10,001,030)	(10,205,035)	(10,575,444)	(10,960,177)	(11,359,826)	(11,775,007)	(12,206,363)	(12,654,564)
Net Cash provided (or used in) Operating Activities	27,378,000	27,047,577	21,545,603	21,190,863	22,644,730	24,105,129	25,668,245	26,615,291	27,436,973	29,961,345	30,657,206	32,148,217
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	29,493,000	-	1,442,000	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,697,000	660,453	195,000	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,044,000	764,308	273,156	177,596	179,360	443,660	769,663	683,362	532,398	723,971	531,560	543,287
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(27,500,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(28,127,000)	(38,161,519)	(22,014,433)	(12,256,527)	(12,683,980)	(15,366,969)	(31,265,333)	(32,884,010)	(17,438,750)	(19,320,072)	(17,154,392)	(22,200,077)
Purchase of Real Estate Assets	(30,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	(286,000)	(56,342)	-	(232,000)	-	(150,000)	(34,880)	(250,000)	-	(38,080)	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(23,423,000)	(37,022,758)	(20,160,619)	(12,078,931)	(12,736,620)	(14,923,309)	(30,645,670)	(32,235,527)	(17,156,352)	(18,596,102)	(16,660,912)	(21,656,789)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	7,578,000	10,159,000	1,000,000	-	-	-	6,000,000	12,000,000	681,400	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(554,000)	(2,641,232)	(1,319,696)	(1,416,145)	(1,501,271)	(1,599,799)	(1,769,276)	(1,908,063)	(2,614,247)	(2,082,155)	(2,090,366)	(1,703,661)
Repayment of Finance Lease Liabilities	(84,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	6,940,000	7,517,768	(319,696)	(1,416,145)	(1,501,271)	(1,599,799)	4,230,724	10,091,937	(1,932,847)	(2,082,155)	(2,090,366)	(1,703,661)
Net Increase/(Decrease) in Cash & Cash Equivalents	10,895,000	(2,457,413)	1,065,288	7,695,788	8,406,839	7,582,022	(746,700)	4,471,701	8,347,775	9,283,088	11,905,928	8,787,767
plus: Cash, Cash Equivalents & Investments - beginning of year	25,354,000	36,249,000	33,791,587	34,856,875	42,552,663	50,959,502	58,541,524	57,794,824	62,266,525	70,614,299	79,897,387	91,803,315
Cash & Cash Equivalents - end of the year	36,249,000	33,791,587	34,856,875	42,552,663	50,959,502	58,541,524	57,794,824	62,266,525	70,614,299	79,897,387	91,803,315	100,591,082
Cash & Cash Equivalents - end of the year	36,249,000	33,791,587	34,856,875	42,552,663	50,959,502	58,541,524	57,794,824	62,266,525	70,614,299	79,897,387	91,803,315	100,591,082
Investments - end of the year	1,442,000	1,442,000	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	37,691,000	35,233,587	34,856,875	42,552,663	50,959,502	58,541,524	57,794,824	62,266,525	70,614,299	79,897,387	91,803,315	100,591,082
Representing:												
- External Restrictions	22,112,391	17,830,185	14,832,245	17,950,307	21,183,101	25,420,712	20,546,788	20,540,687	23,326,060	27,165,056	32,734,948	33,805,313
- Internal Restrictions	7,954,114	10,686,690	13,321,618	17,915,269	22,825,217	25,610,412	29,100,055	33,205,439	38,470,951	43,730,868	50,146,547	57,750,243
- Unrestricted	7,624,495	6,716,712	6,703,012	6,687,088	6,951,183	7,510,399	8,147,980	8,520,399	8,817,288	9,001,462	8,921,820	9,035,526
	37,691,000	35,233,587	34,856,875	42,552,663	50,959,502	58,541,524	57,794,824	62,266,525	70,614,299	79,897,387	91,803,315	100,591,082

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
EQUITY STATEMENT - CONSOLIDATED
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	550,668,000	561,356,000	572,462,057	579,093,370	585,828,492	593,479,611	614,452,631	633,911,196	645,879,292	685,983,715	701,099,320	731,336,991
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	2,827,000	-	-	-	-	12,235,174	9,635,865	1,698,418	29,615,503	3,009,864	17,520,766	9,913,005
- Transfers to/(from) Other Reserves	111,000	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	(610,000)	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	2,328,000	-	-	-	-	12,235,174	9,635,865	1,698,418	29,615,503	3,009,864	17,520,766	9,913,005
b. Net Operating Result for the Year	8,360,000	11,106,057	6,631,313	6,735,122	7,651,119	8,737,846	9,822,700	10,269,679	10,488,920	12,105,741	12,716,905	13,709,042
Total Recognised Income & Expenses (c&d)	10,688,000	11,106,057	6,631,313	6,735,122	7,651,119	20,973,020	19,458,565	11,968,096	40,104,423	15,115,605	30,237,671	23,622,047
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	561,356,000	572,462,057	579,093,370	585,828,492	593,479,611	614,452,631	633,911,196	645,879,292	685,983,715	701,099,320	731,336,991	754,959,038

Mid-Western Regional Council
 10 Year Financial Plan for the Years ending
 30 June 2023
INTERNAL RESERVES - CONSOLIDATED
 Scenario: Preferred Scenario

Internal Reserves

	Current Year		Projected Years																				
	2012/13		2013/14		2014/15		2015/16		2016/17		2017/18		2018/19		2019/20		2020/21		2021/22		2022/23		
	Opening Balance	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	
Employee Leave Entitlements	2,185,084	2,205,084	20,000	2,375,084	175,100	2,550,184	180,353	2,730,537	185,764	2,916,301	196,910	3,113,211	208,724	3,321,935	221,248	3,543,183	234,523	3,777,706	248,594	4,026,300	263,510	4,289,810	
Emergency	200,254	200,254	-	200,254	-	200,254	-	200,254	-	200,254	-	200,254	-	200,254	-	200,254	-	200,254	-	200,254	-	200,254	
Land Development	1,150,579	1,510,579	360,000	(855,000)	655,579	-	655,579	-	655,579	-	655,579	-	655,579	-	655,579	-	655,579	-	655,579	-	655,579	-	
Airport Development	(336,497)	(246,497)	90,000	(246,497)	-	(246,497)	-	(246,497)	-	(246,497)	-	(246,497)	-	(246,497)	-	(246,497)	-	(246,497)	-	(246,497)	-	(246,497)	
Elections	152,870	(78,000)	74,870	60,000	134,870	60,000	194,870	60,000	254,870	(100,000)	154,870	(101,200)	53,670	(102,328)	(46,658)	(103,375)	(152,033)	(284,333)	(436,365)	(105,190)	(541,556)	(105,937)	
Plant Replacement	1,605,266	(348,354)	1,256,912	413,552	1,670,464	1,026,984	2,697,448	905,636	3,603,084	(560,519)	3,042,565	(1,240,117)	1,802,448	(657,161)	1,145,287	(198,008)	947,280	(728,488)	218,792	151,573	370,364	389,355	
Asset Replacement	799,858	(186,518)	613,340	(137,500)	475,840	(85,845)	389,995	(190)	389,805	5,465	395,270	(56,375)	338,895	197,892	536,787	70,622	607,409	464,480	1,071,899	632,537	1,704,436	828,215	
Capital Program	225,637	28,666	254,303	31,000	285,303	244,000	529,303	229,200	758,503	802,000	1,560,503	818,293	2,378,796	901,127	3,279,923	921,430	4,201,353	1,012,507	5,213,860	1,037,435	6,251,294		
State Roads Warranty	298,753	48,000	346,753	48,000	394,753	-	394,753	-	394,753	-	394,753	-	394,753	-	394,753	-	394,753	-	394,753	-	394,753	-	
Community Plan	-	2,499,000	2,499,000	2,492,876	4,991,876	2,656,902	7,648,778	2,823,929	10,472,707	2,992,955	13,465,662	3,172,532	16,638,194	3,362,884	20,001,079	3,564,657	23,565,736	3,778,537	27,344,273	4,005,249	31,349,521	4,245,564	
Livestock Exchange	65,738	(4,000)	61,738	(5,000)	56,738	5,000	61,738	5,000	66,738	5,000	71,738	5,600	77,338	6,245	83,583	6,938	90,521	7,682	98,203	8,481	106,684	9,337	
Rylstone Childrens Creative Arts	6,060	-	6,060	-	6,060	-	6,060	-	6,060	-	6,060	-	6,060	-	6,060	-	6,060	-	6,060	-	6,060	-	
Kandos Museum	12,160	-	12,160	-	12,160	-	12,160	-	12,160	-	12,160	-	12,160	-	12,160	-	12,160	-	12,160	-	12,160	-	
Waste Fund Capital Program	1,588,352	303,782	1,892,134	417,000	2,309,134	511,510	2,820,644	706,020	3,526,664	(545,470)	2,981,194	694,000	3,675,194	188,000	3,863,194	782,000	4,645,194	775,000	5,420,194	437,000	5,857,194	836,000	
Total Internal Reserves	7,954,114	2,732,576	10,686,690	2,634,928	13,321,618	4,593,651	17,915,269	4,909,948	22,825,217	2,785,195	25,610,412	3,489,643	29,100,055	4,105,384	33,205,439	5,265,512	38,470,951	5,259,918	43,730,868	6,415,678	50,146,547	7,603,696	57,750,243

Mid-Western Regional Council
 10 Year Financial Plan for the Years ending
 30 June 2023
EXTERNAL RESERVES - CONSOLIDATED
 Scenario: Preferred Scenario

Opening Balance	Current Year		Projected Years																				
	2012/13		2013/14		2014/15		2015/16		2016/17		2017/18		2018/19		2019/20		2020/21		2021/22		2022/23		
	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	Movement	Closing Balance	
External Reserves																							
Developer Contributions	5,803,792	363,323	6,167,115	884,400	7,051,515	1,172,382	8,223,897	1,227,350	9,451,247	1,410,200	10,861,447	267,416	11,128,863	(80,546)	11,048,317	1,694,781	12,743,098	2,264,154	15,007,252	1,634,119	16,641,371	1,237,017	17,878,388
Specific Purpose Unexpended Grants	4,192,845	(920,318)	3,272,527	(2,893,305)	379,222	-	379,222	-	379,222	-	379,222	-	379,222	-	379,222	-	379,222	-	379,222	-	379,222	-	379,222
Water Fund	1,898,979	(123,899)	1,775,080	131,906	1,906,987	806,676	2,713,663	(143,901)	2,569,762	218,378	2,788,141	1,279,091	4,067,231	(1,336,825)	2,730,406	505,319	3,235,725	113,332	3,349,057	182,162	3,531,219	454,262	3,985,480
Sewer Fund	6,553,863	(1,575,435)	4,978,428	(1,120,941)	3,857,486	1,139,003	4,996,489	2,149,346	7,145,835	2,609,033	9,754,868	(6,420,431)	3,334,437	1,411,270	4,745,707	585,274	5,330,980	1,461,510	6,792,490	3,753,611	10,546,101	(620,914)	9,925,187
Community Services	77,382	-	77,382	-	77,382	-	77,382	-	77,382	-	77,382	-	77,382	-	77,382	-	77,382	-	77,382	-	77,382	-	77,382
Community Tenancy Scheme	145,774	(4,000)	145,774	-	145,774	-	145,774	-	145,774	-	145,774	-	145,774	-	145,774	-	145,774	-	145,774	-	145,774	-	145,774
Family Day Care	56,173	-	56,173	-	56,173	-	56,173	-	56,173	-	56,173	-	56,173	-	56,173	-	56,173	-	56,173	-	56,173	-	56,173
S355 Committees on Crown Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bequest - Simpkins Park	92,219	-	92,219	-	92,219	-	92,219	-	92,219	-	92,219	-	92,219	-	92,219	-	92,219	-	92,219	-	92,219	-	92,219
Bequest - Kandos Museum	30,740	-	30,740	-	30,740	-	30,740	-	30,740	-	30,740	-	30,740	-	30,740	-	30,740	-	30,740	-	30,740	-	30,740
Unspent Loans - Sewer Fund	2,021,877	(2,021,877)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trust Deposits	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747	-	1,234,747
Total External Reserves	22,112,391	(4,282,206)	17,830,185	(2,997,940)	14,832,245	3,118,061	17,950,307	3,232,795	21,183,101	4,237,611	25,420,712	(4,873,924)	20,546,788	(6,101)	20,540,687	2,785,373	23,326,060	3,838,996	27,165,056	5,569,892	32,734,948	1,070,365	33,805,313

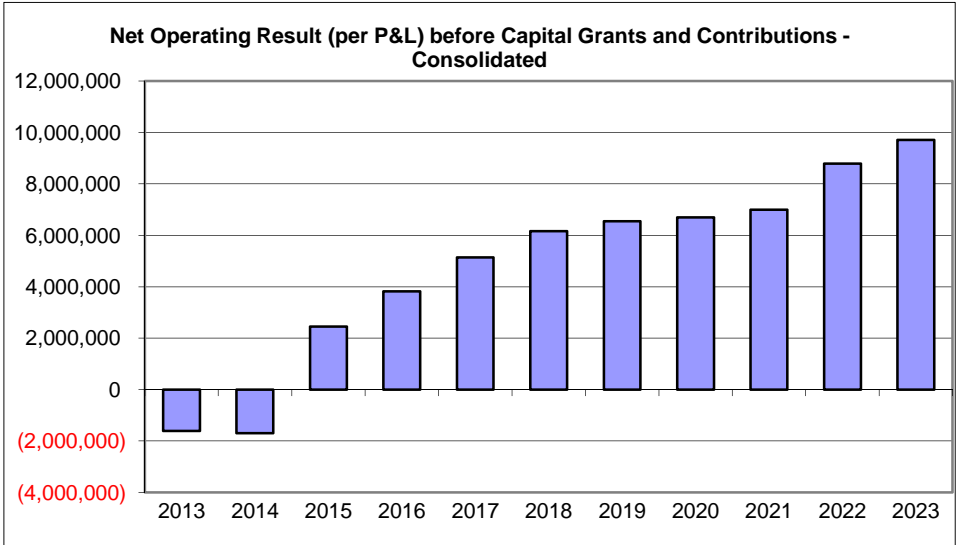
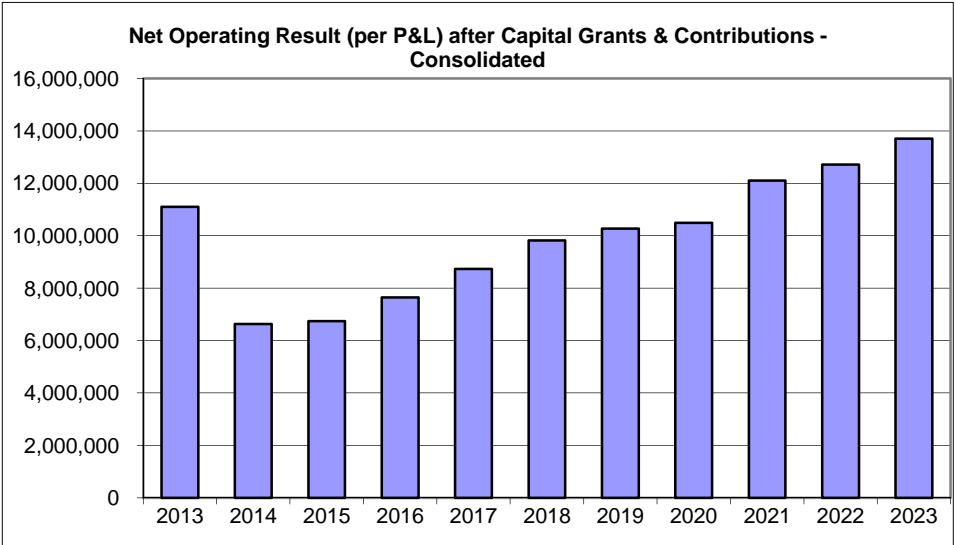
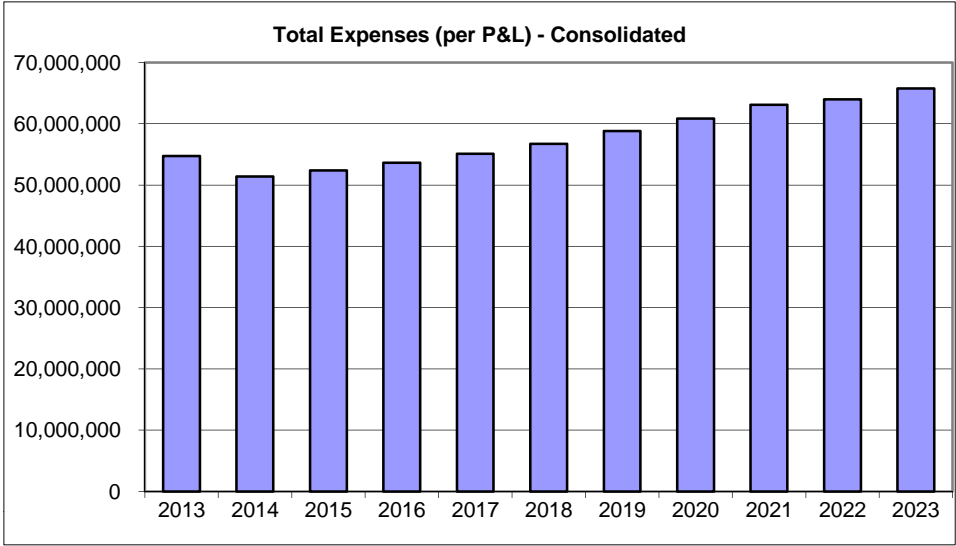
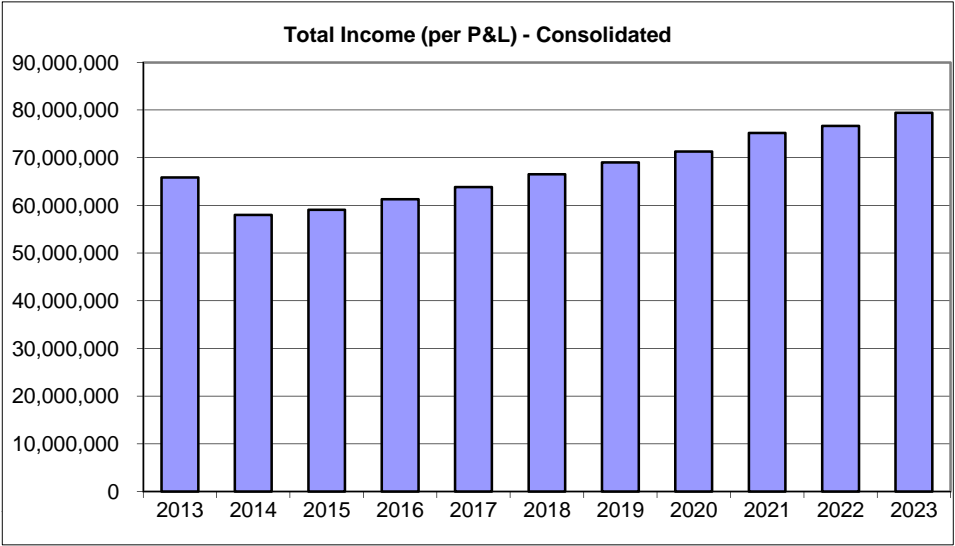
Mid-Western Regional Council
 10 Year Financial Plan for the Years ending 30 June 2023
 FINANCIAL PERFORMANCE INDICATORS

Scenario: Preferred Scenario	Past Years				Current Year	Projected Years									
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Unrestricted Current Ratio	3.38	3.07	3.45	3.19	3.27	3.99	4.94	5.78	6.09	6.50	6.91	7.85	8.42	9.46	10.43
Debt Service Ratio	2.52%	2.65%	2.56%	2.71%	8.04%	5.87%	5.48%	5.22%	4.97%	5.20%	5.98%	7.31%	6.03%	5.63%	4.69%
Rates & Annual Charges Coverage Ratio	35.40%	36.39%	37.27%	35.43%	37.57%	44.93%	46.32%	47.00%	47.57%	47.52%	47.52%	47.65%	46.81%	47.54%	47.53%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	4.35%	4.43%	3.73%	3.53%	9.32%	8.24%	8.10%	7.94%	7.78%	7.69%	7.63%	7.58%	7.52%	7.47%	7.42%
Building & Infrastructure Renewals Ratio *)	106.00%	84.89%	84.48%	96.12%	164.01%	106.12%	85.12%	68.93%	67.75%	68.71%	68.93%	69.88%	65.15%	66.11%	67.07%

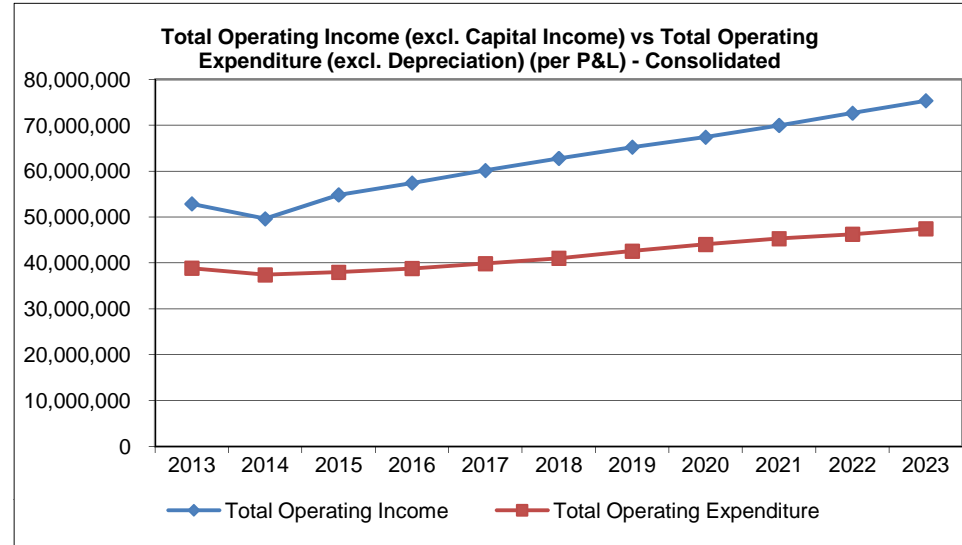
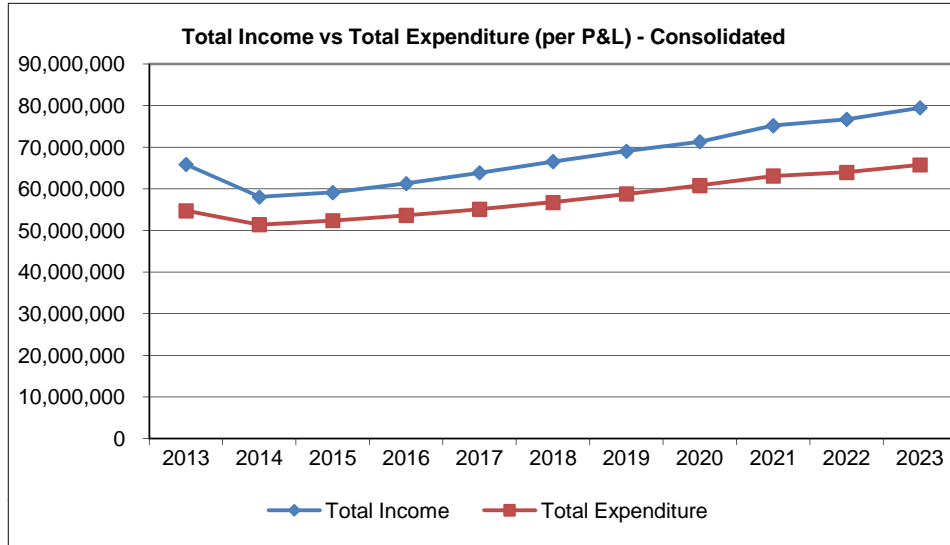
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)

Scenario: Preferred Scenario

Income Statement Charts



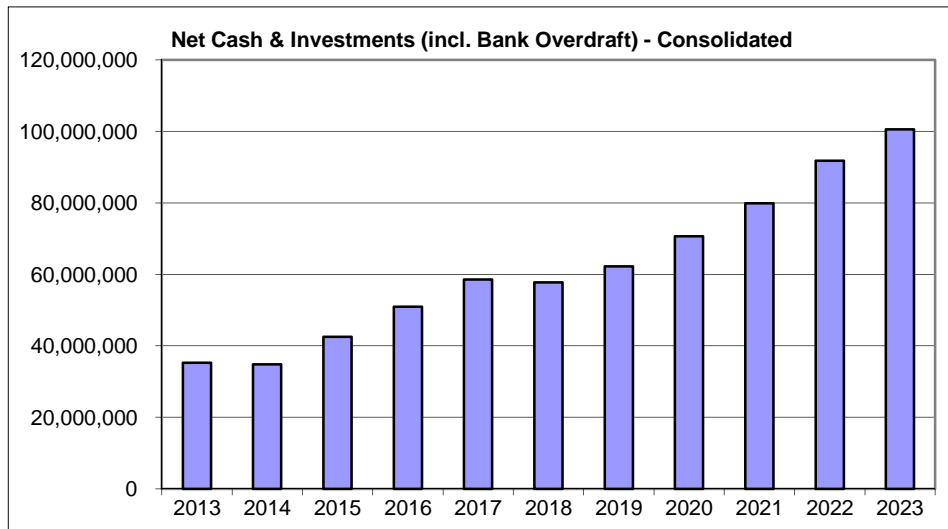
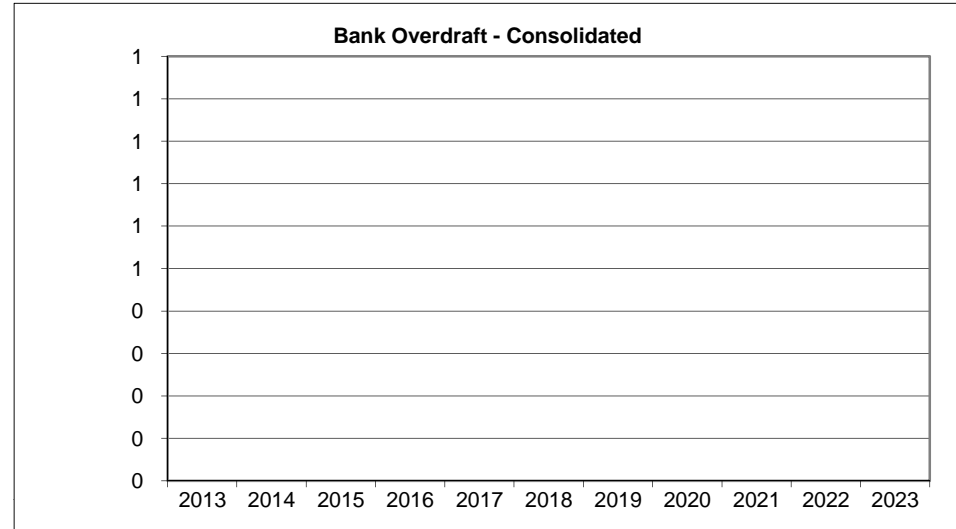
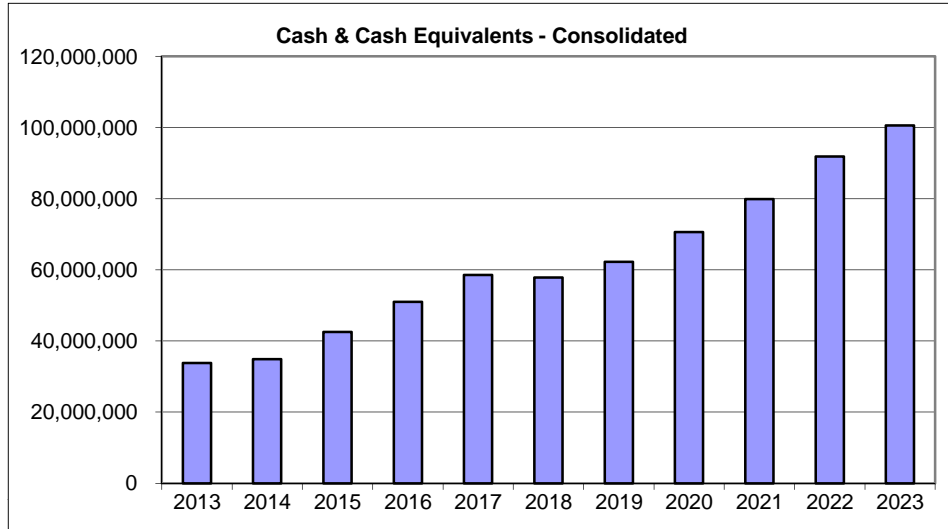
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)
Scenario: Preferred Scenario
Income Statement Charts



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)

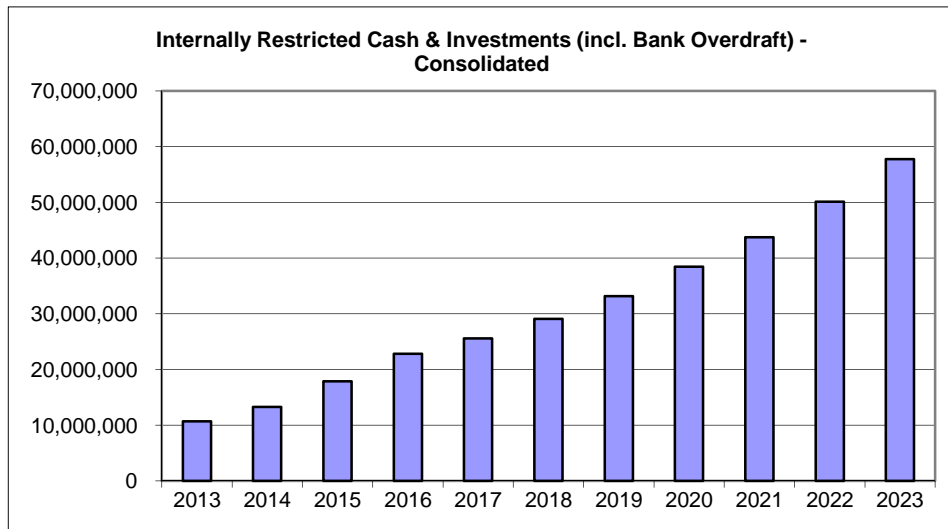
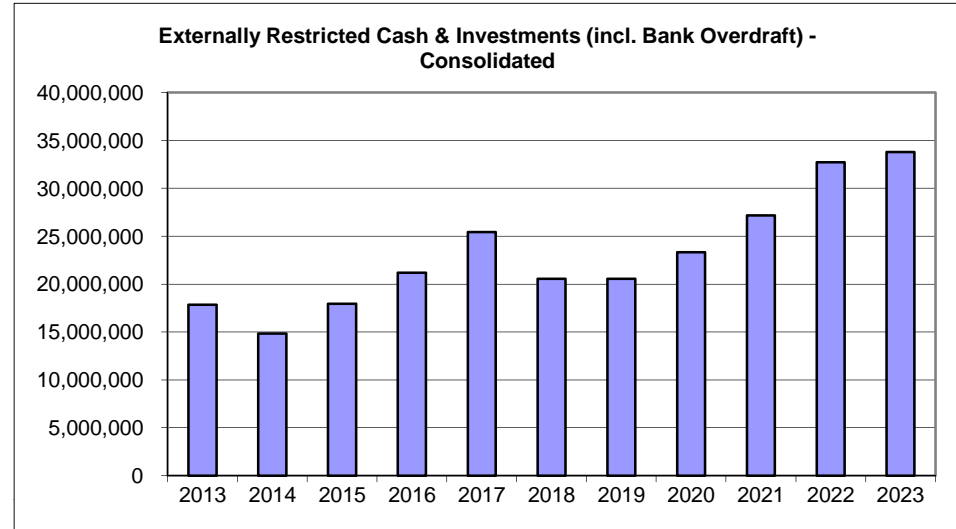
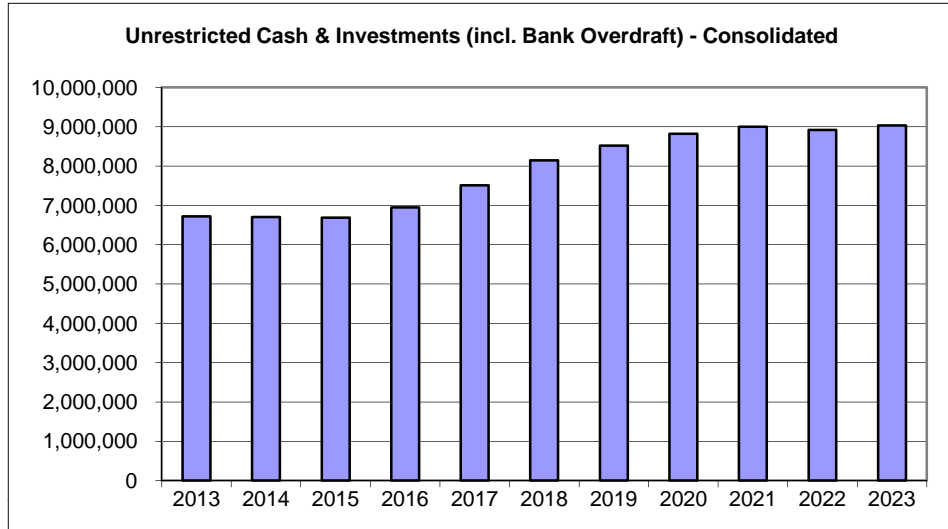
Scenario: Preferred Scenario

Cash, Investment & Bank Overdraft Charts



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)

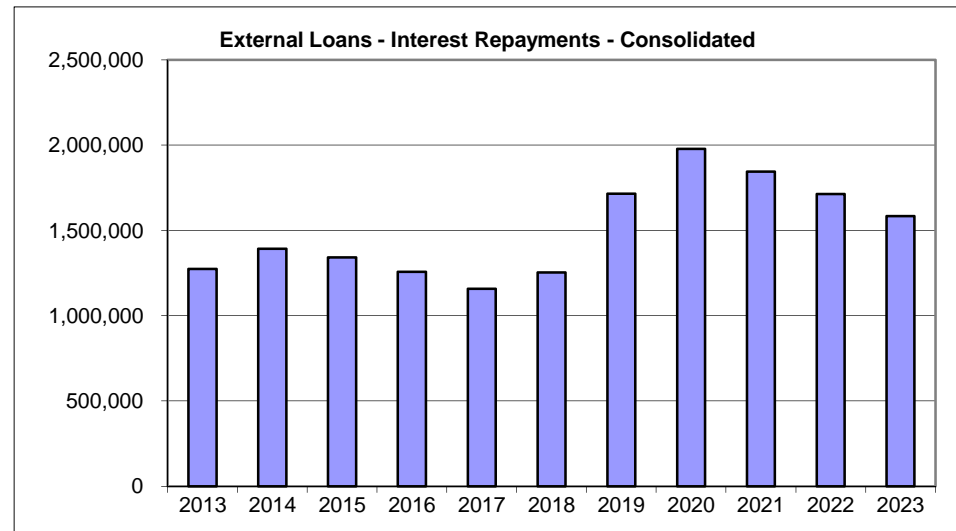
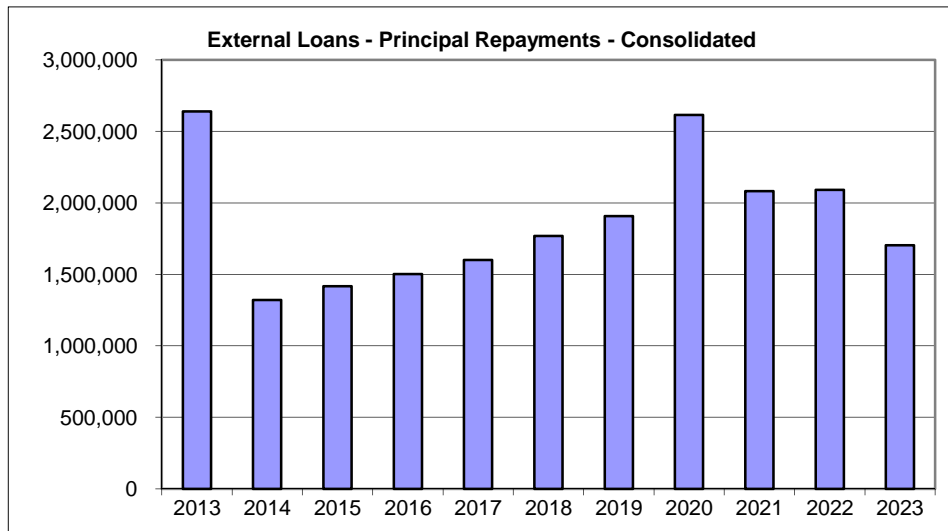
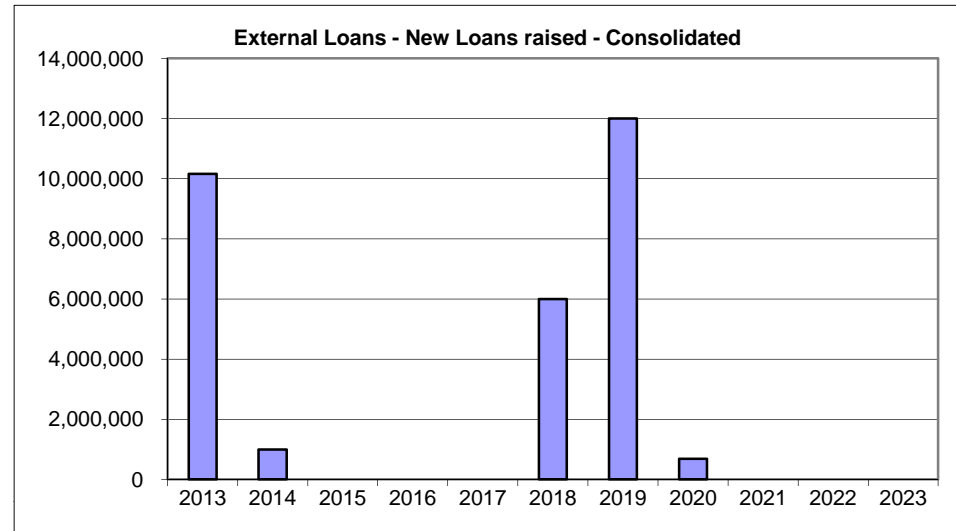
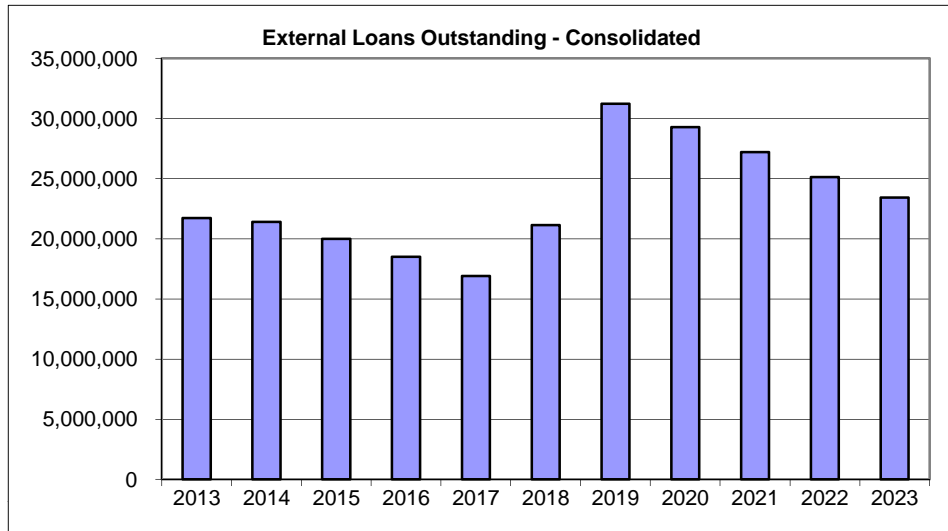
Scenario: Preferred Scenario
 Cash Restrictions Charts



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)

Scenario: Preferred Scenario

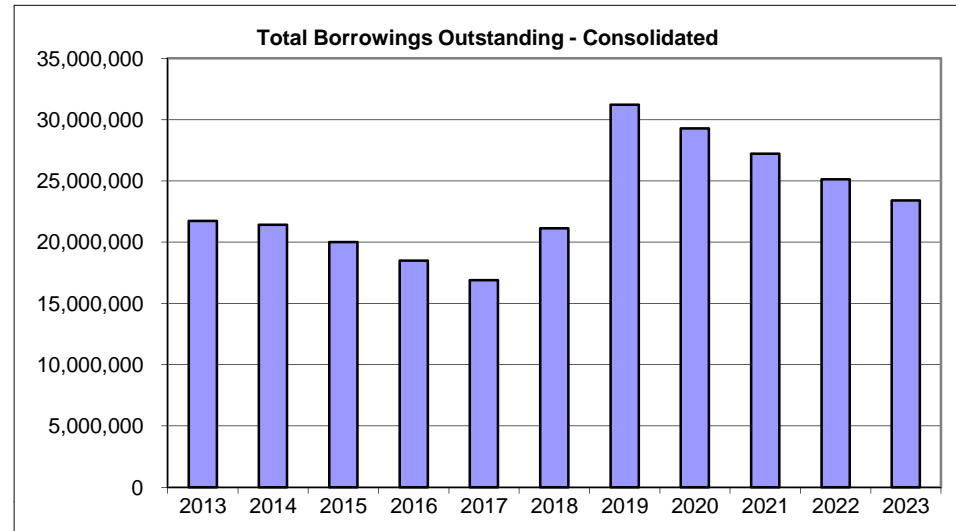
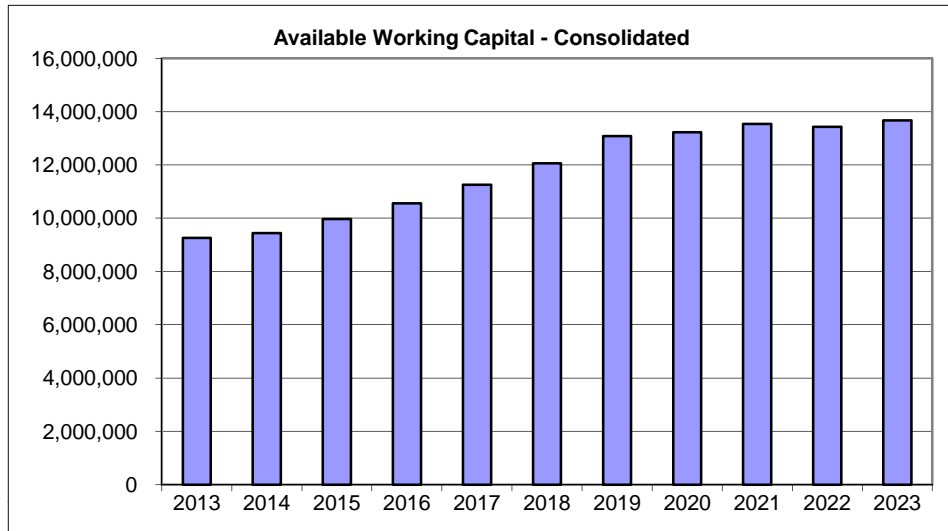
External Loans Charts



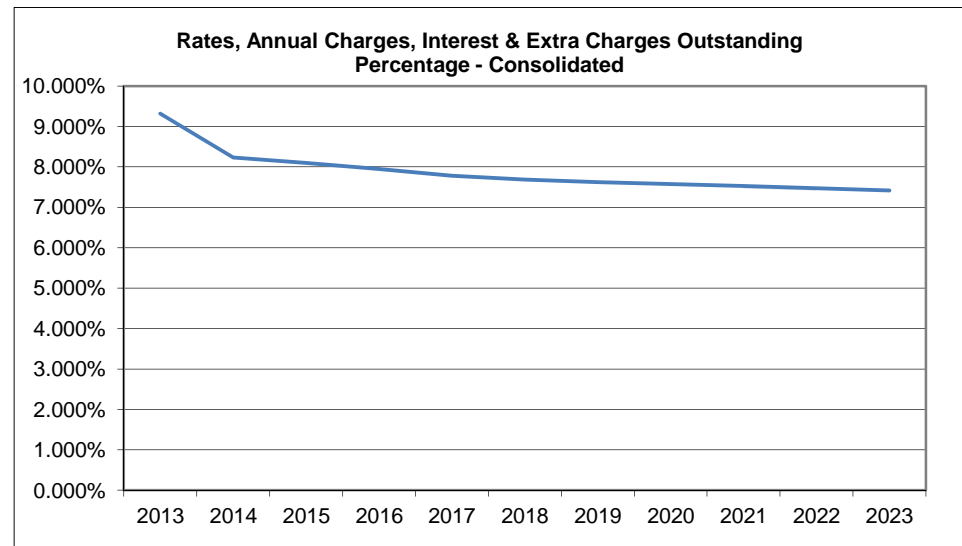
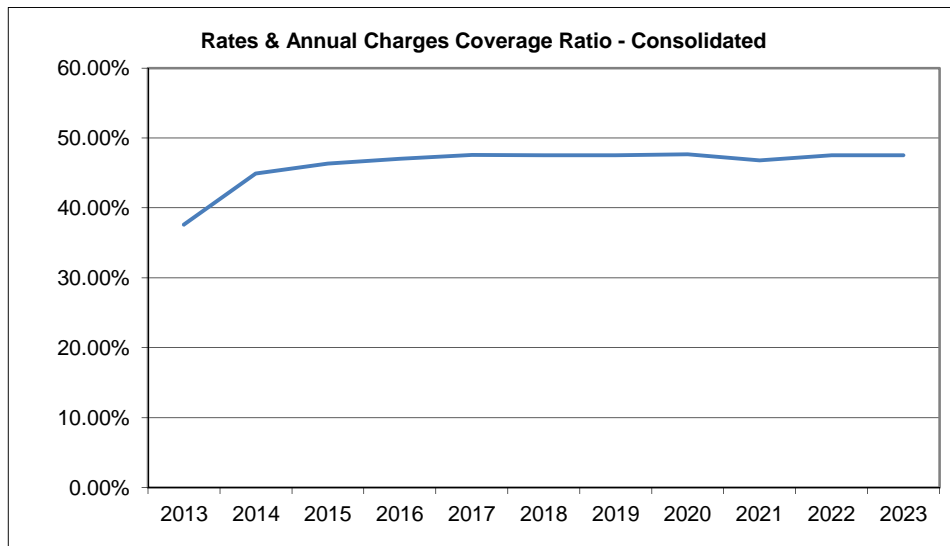
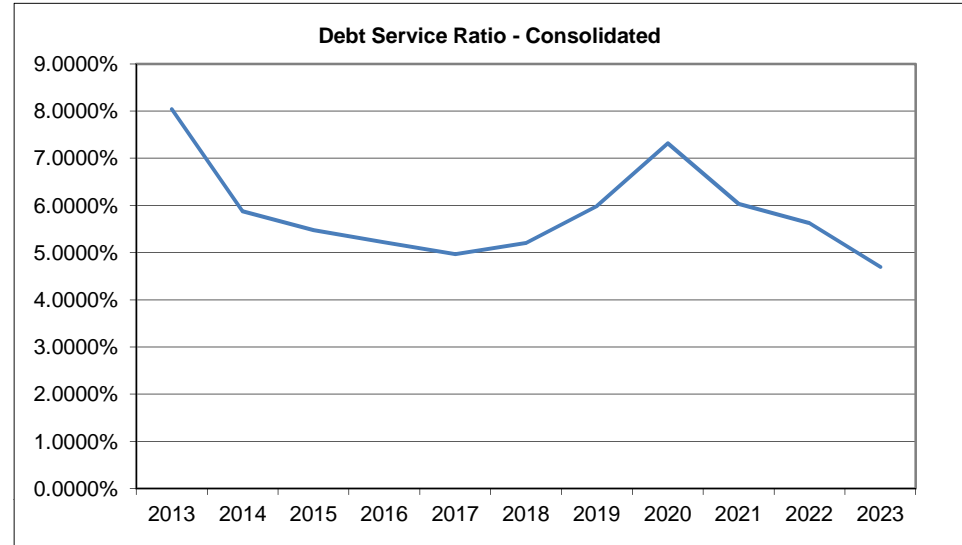
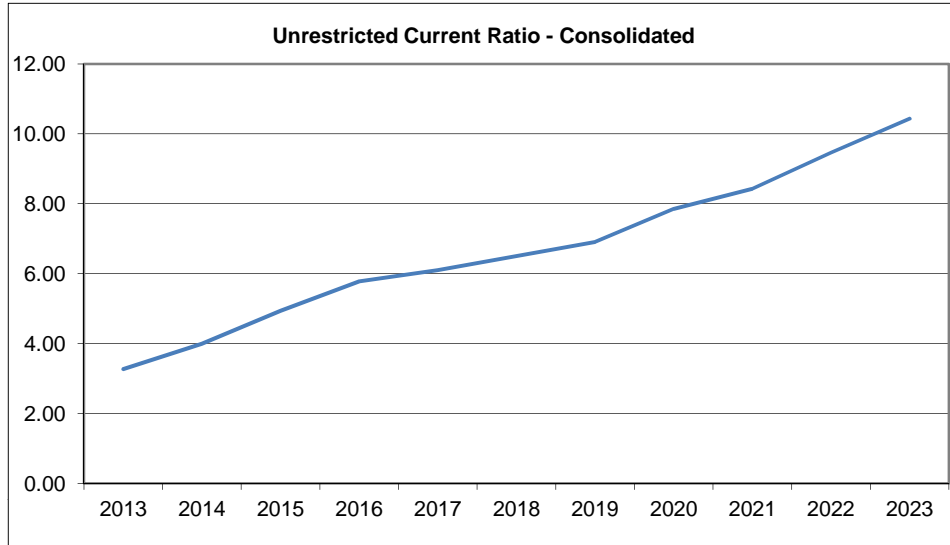
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)

Scenario: Preferred Scenario

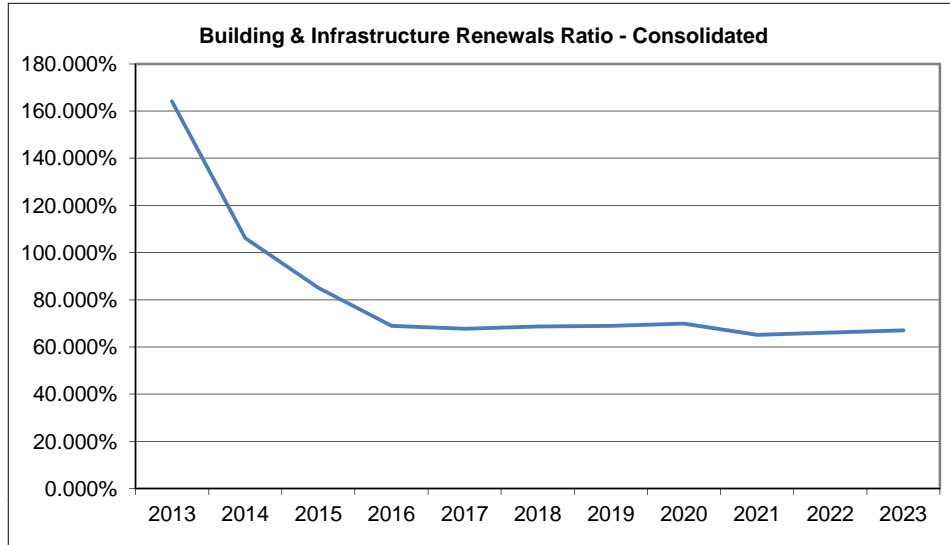
Other Charts



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)
Scenario: Preferred Scenario
 Note 13 Ratio Charts



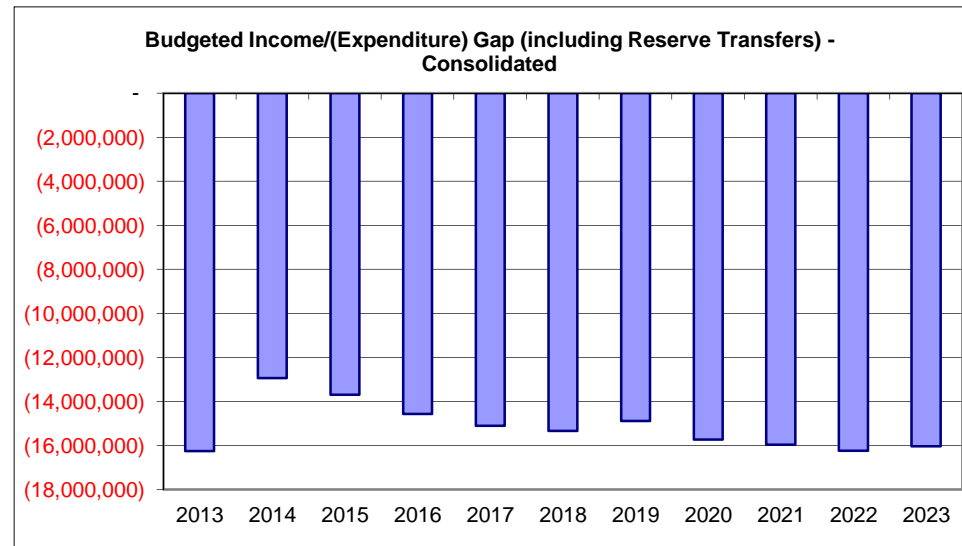
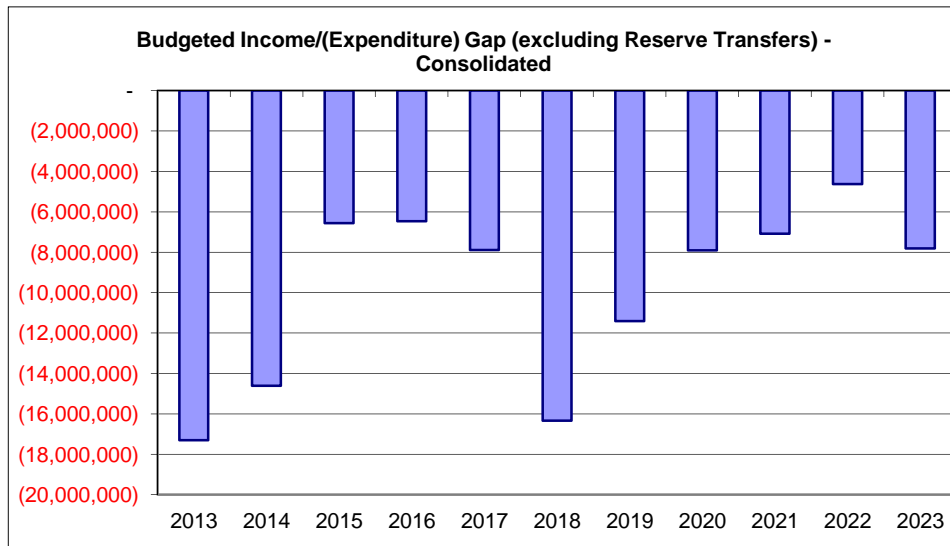
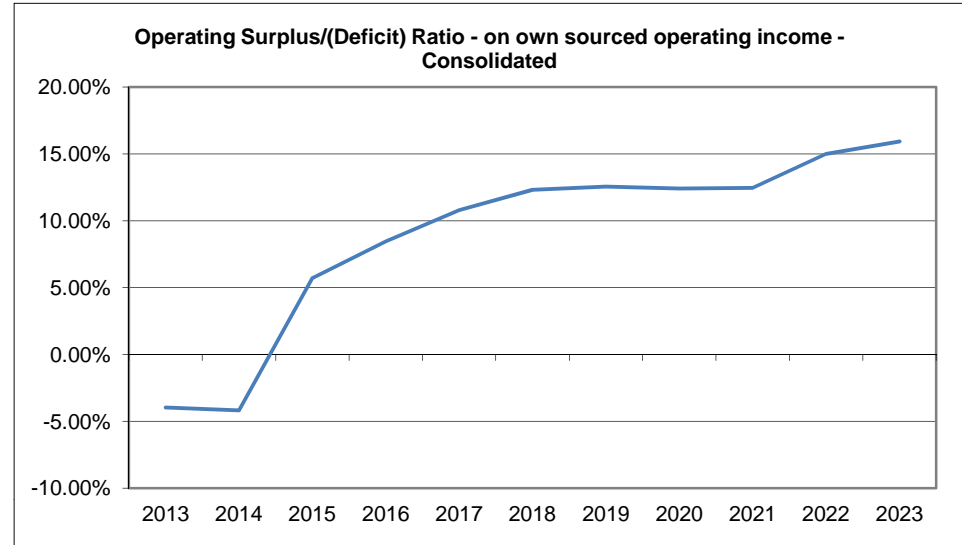
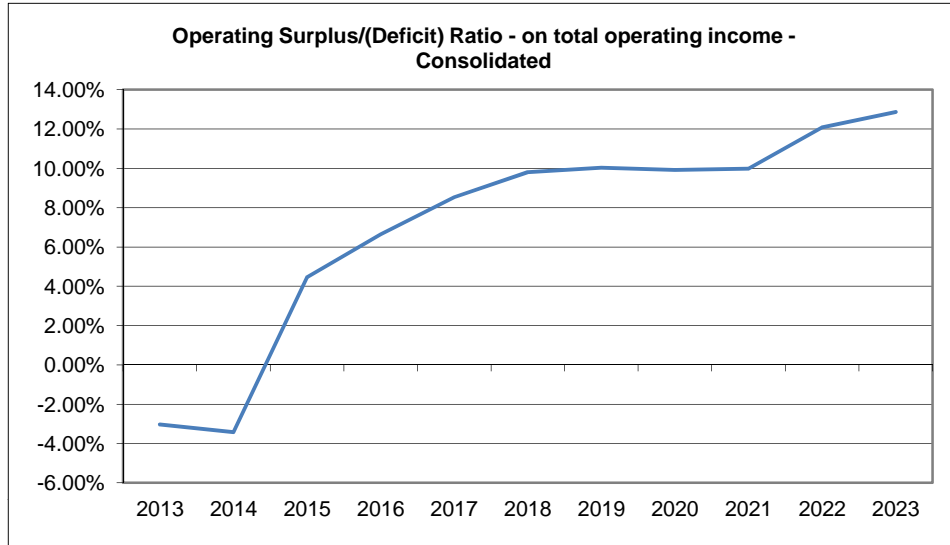
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)
Scenario: Preferred Scenario
Note 13 Ratio Charts (continued)



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - ALL FUNDS (CONSOLIDATED)

Scenario: Preferred Scenario

Other KPIs



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
INCOME STATEMENT - GENERAL FUND
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	13,886,000	16,809,475	17,309,135	17,828,408	18,363,597	18,915,177	19,444,802	19,989,256	20,548,955	21,124,326	21,715,807	22,323,850
User Charges & Fees	6,264,000	6,145,296	5,774,453	5,961,266	6,151,080	6,326,395	6,516,187	6,711,672	6,913,023	7,120,413	7,334,026	7,554,046
Interest & Investment Revenue	1,009,000	894,260	765,200	959,916	1,119,632	1,252,348	1,790,348	1,970,348	2,179,348	2,412,348	2,622,348	2,858,348
Other Revenues	3,148,000	1,433,508	1,366,325	1,404,015	1,430,236	1,467,774	1,511,807	1,557,161	1,603,876	1,651,993	1,701,552	1,752,599
Grants & Contributions provided for Operating Purposes	15,209,000	12,152,702	8,503,041	11,461,537	11,754,900	12,050,644	12,351,910	12,660,708	12,977,226	13,301,656	13,634,198	13,975,053
Grants & Contributions provided for Capital Purposes	5,083,000	8,288,963	6,758,000	3,280,630	2,798,260	2,527,890	2,559,417	2,591,889	2,625,336	2,659,786	2,695,269	2,731,817
Other Income:												
Net gains from the disposal of assets	-	277,000	66,200	9,200	12,200	94,900	97,747	100,679	103,700	106,811	110,015	113,316
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	44,599,000	46,001,204	40,542,354	40,904,972	41,629,905	42,635,128	44,272,218	45,581,715	46,951,464	48,377,333	49,813,215	51,309,028
Expenses from Continuing Operations												
Employee Benefits & On-Costs	14,917,000	14,821,774	15,829,912	16,323,292	16,821,331	17,325,773	17,845,546	18,380,913	18,932,340	19,500,310	20,085,319	20,687,879
Borrowing Costs	139,000	378,877	401,014	369,004	335,528	299,029	261,550	221,713	179,748	127,420	81,583	44,671
Materials & Contracts	8,123,000	5,917,776	2,811,716	2,563,772	2,535,175	2,717,030	2,651,905	2,585,017	2,559,454	2,708,494	2,491,768	2,502,641
Depreciation & Amortisation	11,751,000	12,404,055	10,783,734	11,104,937	11,431,628	11,763,973	11,703,973	11,804,101	12,037,849	12,901,362	12,723,232	12,723,232
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,367,000	6,532,956	6,596,130	6,776,347	6,899,480	7,019,508	7,278,170	7,546,996	7,826,410	8,116,857	8,418,801	8,732,724
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,521,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	39,818,000	40,055,438	36,422,505	37,137,352	38,023,142	39,125,313	39,741,144	40,538,739	41,535,801	43,354,443	43,800,703	44,691,148
Operating Result from Continuing Operations	4,781,000	5,945,766	4,119,849	3,767,620	3,606,763	3,509,815	4,531,074	5,042,976	5,415,663	5,022,890	6,012,513	6,617,880
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,781,000	5,945,766	4,119,849	3,767,620	3,606,763	3,509,815	4,531,074	5,042,976	5,415,663	5,022,890	6,012,513	6,617,880
Net Operating Result before Grants and Contributions provided for Capital Purposes	(302,000)	(2,343,197)	(2,638,151)	486,990	808,503	981,925	1,971,657	2,451,086	2,790,327	2,363,104	3,317,243	3,886,063

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
BALANCE SHEET - GENERAL FUND
Scenario: Preferred Scenario

	Past Year 2011/12	Current Year 2012/13	Projected Years									
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	21,194,000	20,839,614	23,478,682	27,323,950	32,853,815	37,546,441	41,884,223	47,093,269	52,787,881	58,368,603	65,175,082	73,059,142
Investments	-	1,442,000	-	-	-	-	-	-	-	-	-	-
Receivables	3,150,000	3,851,398	3,338,086	3,351,849	3,453,442	3,572,752	3,704,170	3,805,426	3,909,950	4,046,153	4,156,777	4,298,267
Inventories	1,765,000	1,637,512	1,197,319	1,200,741	1,220,165	1,259,171	1,288,676	1,311,713	1,339,172	1,381,125	1,396,586	1,430,790
Other	-	8,535	7,345	7,455	7,624	7,890	8,164	8,410	8,683	9,034	9,257	9,580
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	26,109,000	27,779,059	28,021,432	31,883,995	37,535,046	42,386,254	46,885,233	52,218,817	58,045,686	63,804,915	70,737,702	78,797,779
Non-Current Assets												
Investments	1,442,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	419,237,000	429,785,335	432,299,633	431,624,297	429,120,598	427,860,369	436,575,374	437,664,548	466,388,926	467,747,103	466,603,737	475,089,302
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	395,000	561,900	486,314	350,428	442,584	298,782	364,980	316,058	482,256	398,454	352,732	268,930
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,000)	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	421,071,000	430,347,235	432,785,947	431,974,725	429,563,182	428,159,151	436,940,354	437,980,606	466,871,182	468,145,557	466,956,469	475,358,232
TOTAL ASSETS	447,180,000	458,126,294	460,807,379	463,858,720	467,098,228	470,545,405	483,825,587	490,199,423	524,916,867	531,950,473	537,694,171	554,156,012
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	5,471,105	6,436,741	5,255,240	4,819,133	4,756,401	4,966,032	5,164,735	5,213,140	5,282,563	5,470,855	5,493,376	5,611,422
Borrowings	225,895	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
Provisions	5,466,000	5,627,584	5,908,967	6,198,790	6,497,056	6,803,763	7,119,671	7,445,056	7,780,202	8,125,403	8,480,961	8,847,184
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	11,163,000	12,613,335	11,744,879	11,631,701	11,903,330	12,450,969	13,005,416	14,070,234	13,863,130	14,318,829	14,218,291	14,519,479
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,836,000	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
Provisions	374,000	495,666	506,031	516,708	527,695	538,993	550,631	562,617	574,963	587,679	600,777	614,268
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	3,210,000	6,760,193	6,189,885	5,586,785	4,947,899	4,278,023	3,568,650	2,168,598	2,061,980	1,352,125	1,121,268	1,073,886
TOTAL LIABILITIES	14,373,000	19,373,528	17,934,765	17,218,485	16,851,229	16,728,992	16,574,066	16,238,832	15,925,110	15,670,954	15,339,559	15,593,365
Net Assets	432,807,000	438,752,766	442,872,615	446,640,235	450,246,998	453,816,413	467,251,521	473,960,592	508,991,758	516,279,519	522,354,611	538,562,647
EQUITY												
Retained Earnings	217,010,000	222,955,766	227,075,615	230,843,235	234,449,998	237,959,813	242,490,887	247,533,863	252,949,526	257,972,416	263,984,928	270,602,808
Revaluation Reserves	215,797,000	215,797,000	215,797,000	215,797,000	215,797,000	215,856,600	224,760,634	226,426,729	256,042,232	258,307,103	258,369,683	267,959,839
Council Equity Interest	432,807,000	438,752,766	442,872,615	446,640,235	450,246,998	453,816,413	467,251,521	473,960,592	508,991,758	516,279,519	522,354,611	538,562,647
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	432,807,000	438,752,766	442,872,615	446,640,235	450,246,998	453,816,413	467,251,521	473,960,592	508,991,758	516,279,519	522,354,611	538,562,647

Mid-Western Regional Council
 10 Year Financial Plan for the Years ending 30 June 2023
 CASH FLOW STATEMENT - GENERAL FUND

Scenario: Preferred Scenario

	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	Projected Years					2022/23
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	16,615,530	17,291,866	17,810,462	18,345,101	18,896,114	19,426,498	19,970,440	20,529,612	21,104,441	21,695,365	22,302,836
User Charges & Fees	-	6,073,169	5,866,669	5,914,812	6,103,880	6,282,800	6,468,992	6,663,062	6,862,954	7,068,842	7,280,908	7,499,335
Interest & Investment Revenue Received	-	885,175	760,584	925,792	1,077,024	1,215,660	1,756,277	1,930,590	2,135,974	2,369,399	2,571,428	2,799,683
Grants & Contributions	-	20,429,065	15,448,533	14,742,584	14,549,016	14,574,050	14,906,732	15,247,888	15,597,734	15,956,494	16,324,395	16,701,671
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,618,041	1,393,847	1,414,634	1,436,287	1,472,696	1,514,991	1,560,603	1,607,398	1,655,605	1,705,229	1,756,370
Payments:												
Employee Benefits & On-Costs	-	(14,757,660)	(15,524,450)	(16,233,370)	(16,512,078)	(17,007,768)	(17,518,001)	(18,043,541)	(18,584,847)	(19,142,393)	(19,716,665)	(20,308,164)
Materials & Contracts	-	(4,821,994)	(2,876,680)	(2,543,345)	(2,515,781)	(2,692,163)	(2,615,785)	(2,549,729)	(2,521,757)	(2,665,386)	(2,455,232)	(2,459,348)
Borrowing Costs	-	(409,435)	(407,173)	(375,519)	(342,414)	(306,320)	(269,192)	(229,802)	(187,945)	(136,399)	(89,689)	(47,408)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(6,514,756)	(6,571,880)	(6,751,369)	(6,873,775)	(6,993,076)	(7,250,945)	(7,518,954)	(7,797,527)	(8,087,108)	(8,388,159)	(8,701,163)
Net Cash provided (or used in) Operating Activities	-	19,117,136	15,381,317	14,904,682	15,267,259	15,441,993	16,419,568	17,030,556	17,641,595	18,123,496	18,927,581	19,543,810
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	1,442,000	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	660,453	195,000	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	764,308	273,156	177,596	179,360	443,660	769,663	683,362	532,398	723,971	531,560	543,287
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(24,361,925)	(14,047,053)	(10,656,336)	(9,070,977)	(10,543,155)	(12,020,274)	(11,748,982)	(11,498,743)	(12,466,380)	(11,892,011)	(11,959,083)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	(286,000)	(56,342)	-	(232,000)	-	(150,000)	(34,880)	(250,000)	-	(38,080)	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(23,223,165)	(12,193,239)	(10,478,740)	(9,123,617)	(10,099,495)	(11,400,611)	(11,100,499)	(11,216,345)	(11,742,410)	(11,398,531)	(11,415,796)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	5,567,000	-	-	-	-	-	-	681,400	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,815,358)	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(1,412,038)	(800,364)	(722,571)	(243,954)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	3,751,642	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(730,638)	(800,364)	(722,571)	(243,954)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(354,386)	2,639,068	3,845,269	5,529,865	4,692,625	4,337,783	5,209,046	5,694,612	5,580,722	6,806,479	7,884,060
plus: Cash, Cash Equivalents & Investments - beginning of year	-	21,194,000	20,839,614	23,478,682	27,323,950	32,853,815	37,546,441	41,884,223	47,093,269	52,787,881	58,368,603	65,175,082
Cash & Cash Equivalents - end of the year	-	20,839,614	23,478,682	27,323,950	32,853,815	37,546,441	41,884,223	47,093,269	52,787,881	58,368,603	65,175,082	73,059,142
Cash & Cash Equivalents - end of the year	21,194,000	20,839,614	23,478,682	27,323,950	32,853,815	37,546,441	41,884,223	47,093,269	52,787,881	58,368,603	65,175,082	73,059,142
Investments - end of the year	1,442,000	1,442,000	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	22,636,000	22,281,614	23,478,682	27,323,950	32,853,815	37,546,441	41,884,223	47,093,269	52,787,881	58,368,603	65,175,082	73,059,142
Representing:												
- External Restrictions	9,185,391	7,706,707	7,042,802	7,096,184	8,274,534	9,186,734	10,237,349	11,340,960	12,497,139	13,710,474	14,983,564	16,318,016
- Internal Restrictions	6,365,762	8,794,556	11,012,484	15,094,625	19,298,553	22,629,218	25,424,861	29,342,245	33,825,757	38,310,674	44,289,353	51,057,049
- Unrestricted	7,084,847	5,780,351	5,423,396	5,133,141	5,280,728	5,730,489	6,222,013	6,410,064	6,464,985	6,347,455	5,902,166	5,684,077
	22,636,000	22,281,614	23,478,682	27,323,950	32,853,815	37,546,441	41,884,223	47,093,269	52,787,881	58,368,603	65,175,082	73,059,142

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
EQUITY STATEMENT - GENERAL FUND
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	427,347,000	432,807,000	438,752,766	442,872,615	446,640,235	450,246,998	453,816,413	467,251,521	473,960,592	508,991,758	516,279,519	522,354,611
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	1,178,000	-	-	-	-	59,600	8,904,034	1,666,095	29,615,503	2,264,872	62,580	9,590,155
- Transfers to/(from) Other Reserves	111,000	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	(610,000)	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	679,000	-	-	-	-	59,600	8,904,034	1,666,095	29,615,503	2,264,872	62,580	9,590,155
b. Net Operating Result for the Year	4,781,000	5,945,766	4,119,849	3,767,620	3,606,763	3,509,815	4,531,074	5,042,976	5,415,663	5,022,890	6,012,513	6,617,880
Total Recognised Income & Expenses (c&d)	5,460,000	5,945,766	4,119,849	3,767,620	3,606,763	3,569,415	13,435,108	6,709,071	35,031,166	7,287,761	6,075,093	16,208,036
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	432,807,000	438,752,766	442,872,615	446,640,235	450,246,998	453,816,413	467,251,521	473,960,592	508,991,758	516,279,519	522,354,611	538,562,647

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
INCOME STATEMENT - WATER FUND
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	978,000	959,772	1,136,989	1,209,196	1,293,855	1,382,276	1,490,094	1,564,598	1,642,828	1,724,970	1,811,218	1,901,779
User Charges & Fees	3,659,000	4,217,758	4,261,741	4,527,167	4,809,652	5,110,326	5,452,248	5,721,836	6,004,812	6,301,843	6,613,630	6,940,907
Interest & Investment Revenue	272,000	195,500	131,000	188,000	169,450	182,350	268,249	390,927	202,921	242,268	275,974	297,265
Other Revenues	3,000	8,353	3,540	3,646	3,756	3,865	3,981	4,100	4,223	4,350	4,481	4,615
Grants & Contributions provided for Operating Purposes	61,000	77,448	66,519	69,137	71,850	74,660	76,527	78,440	80,401	82,411	84,471	86,583
Grants & Contributions provided for Capital Purposes	1,187,000	679,475	1,257,000	675,000	694,000	714,000	735,420	757,483	780,207	1,303,613	827,722	852,553
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	6,160,000	6,138,305	6,856,789	6,672,146	7,042,563	7,467,477	8,026,518	8,517,383	8,715,392	9,659,455	9,617,495	10,083,702
Expenses from Continuing Operations												
Employee Benefits & On-Costs	985,000	1,109,509	1,382,641	1,406,764	1,451,813	1,498,167	1,543,112	1,589,405	1,637,088	1,686,200	1,736,786	1,788,890
Borrowing Costs	305,000	286,667	298,247	306,720	281,273	252,700	224,067	571,790	927,191	884,411	839,096	790,775
Materials & Contracts	986,000	983,610	983,676	960,541	987,262	1,013,832	1,036,346	1,062,990	1,090,211	1,118,016	1,146,410	1,175,399
Depreciation & Amortisation	1,621,000	1,673,450	1,510,000	1,555,000	1,601,000	1,649,000	1,809,670	1,825,030	2,131,973	2,152,233	2,188,602	2,471,782
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,561,000	1,504,129	1,368,983	1,411,888	1,454,807	1,492,177	1,548,947	1,608,021	1,669,497	1,733,479	1,800,076	1,869,400
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	5,458,000	5,557,365	5,543,547	5,640,913	5,776,155	5,905,876	6,162,142	6,657,236	7,455,960	7,574,339	7,710,970	8,096,245
Operating Result from Continuing Operations	702,000	580,940	1,313,242	1,031,233	1,266,408	1,561,601	1,864,376	1,860,148	1,259,432	2,085,116	1,906,525	1,987,457
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	702,000	580,940	1,313,242	1,031,233	1,266,408	1,561,601	1,864,376	1,860,148	1,259,432	2,085,116	1,906,525	1,987,457
Net Operating Result before Grants and Contributions provided for Capital Purposes	(485,000)	(98,535)	56,242	356,233	572,408	847,601	1,128,956	1,102,665	479,225	781,502	1,078,804	1,134,903

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
BALANCE SHEET - WATER FUND
Scenario: Preferred Scenario

	Past Year 2011/12	Current Year 2012/13	Projected Years									
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,755,000	4,295,101	3,110,008	4,667,684	4,180,783	4,479,162	6,566,571	3,646,806	4,978,903	5,971,766	6,071,274	6,974,003
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	1,430,000	1,570,783	1,198,587	1,187,479	1,261,433	1,340,089	1,429,821	1,500,007	1,573,688	1,717,926	1,732,242	1,817,489
Inventories	309,000	275,756	310,249	307,343	315,998	324,659	334,399	344,431	354,764	365,407	376,369	387,660
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,494,000	6,141,641	4,618,844	6,162,506	5,758,214	6,143,909	8,330,791	5,491,244	6,907,355	8,055,098	8,179,884	9,179,153
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	61,933,000	61,527,302	65,003,102	64,099,736	65,360,204	72,487,749	71,993,887	88,246,390	87,458,094	87,806,095	97,782,661	98,327,309
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	3,000	3,191	3,180	3,221	3,316	3,404	3,521	3,643	3,769	3,899	4,035	4,175
Total Non-Current Assets	61,936,000	61,530,493	65,006,282	64,102,957	65,363,520	72,491,153	71,997,408	88,250,033	87,461,863	87,809,994	97,786,696	98,331,485
TOTAL ASSETS	67,430,000	67,672,134	69,625,126	70,265,463	71,121,734	78,635,062	80,328,199	93,741,277	94,369,218	95,865,092	105,966,580	107,510,637
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	380,617	367,403	366,194	370,893	381,798	391,898	405,406	419,408	433,921	448,967	464,565	480,738
Borrowings	325,383	346,512	395,595	421,043	449,615	478,248	310,736	646,005	688,786	734,101	782,423	833,744
Provisions	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	906,000	913,915	961,789	991,936	1,031,413	1,070,146	916,143	1,265,413	1,322,708	1,383,068	1,446,988	1,514,482
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	4,204,000	3,857,278	4,449,155	4,028,112	3,578,498	3,100,249	2,789,513	13,993,172	13,304,386	12,570,285	11,787,862	10,954,118
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	4,204,000	3,857,278	4,449,155	4,028,112	3,578,498	3,100,249	2,789,513	13,993,172	13,304,386	12,570,285	11,787,862	10,954,118
TOTAL LIABILITIES	5,110,000	4,771,193	5,410,944	5,020,048	4,609,911	4,170,395	3,705,656	15,258,586	14,627,094	13,953,353	13,234,850	12,468,600
Net Assets	62,320,000	62,900,940	64,214,182	65,245,415	66,511,823	74,464,667	76,622,544	78,482,691	79,742,124	81,911,740	92,731,730	95,042,037
EQUITY												
Retained Earnings	46,548,000	47,128,940	48,442,182	49,473,415	50,739,823	52,301,424	54,165,800	56,025,948	57,285,381	59,370,497	61,277,022	63,264,479
Revaluation Reserves	15,772,000	15,772,000	15,772,000	15,772,000	15,772,000	22,163,243	22,456,743	22,456,743	22,456,743	22,541,243	31,454,708	31,777,558
Council Equity Interest	62,320,000	62,900,940	64,214,182	65,245,415	66,511,823	74,464,667	76,622,544	78,482,691	79,742,124	81,911,740	92,731,730	95,042,037
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	62,320,000	62,900,940	64,214,182	65,245,415	66,511,823	74,464,667	76,622,544	78,482,691	79,742,124	81,911,740	92,731,730	95,042,037

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CASH FLOW STATEMENT - WATER FUND
Scenario: Preferred Scenario

	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	Projected Years					2022/23
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	956,039	1,129,283	1,206,056	1,290,174	1,378,431	1,485,405	1,561,359	1,639,427	1,721,398	1,807,468	1,897,841
User Charges & Fees	-	3,972,542	4,672,521	4,460,811	4,739,031	5,035,158	5,366,768	5,654,439	5,934,068	6,227,585	6,535,683	6,859,088
Interest & Investment Revenue Received	-	195,500	131,000	188,000	169,450	182,350	268,249	390,927	202,921	242,268	275,974	297,265
Grants & Contributions	-	864,588	1,292,141	824,226	765,669	788,472	811,822	835,794	860,477	1,319,003	978,942	938,995
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	8,353	3,540	3,646	3,756	3,865	3,981	4,100	4,223	4,350	4,481	4,615
Payments:												
Employee Benefits & On-Costs	-	(1,109,509)	(1,382,641)	(1,406,764)	(1,451,813)	(1,498,167)	(1,543,112)	(1,589,405)	(1,637,088)	(1,686,200)	(1,736,786)	(1,788,890)
Materials & Contracts	-	(963,771)	(1,019,368)	(952,977)	(985,106)	(1,012,482)	(1,032,694)	(1,059,142)	(1,086,157)	(1,113,744)	(1,141,909)	(1,170,658)
Borrowing Costs	-	(286,667)	(298,247)	(306,720)	(281,273)	(252,700)	(224,067)	(571,790)	(927,191)	(884,411)	(839,096)	(790,775)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,503,629)	(1,368,483)	(1,411,373)	(1,454,277)	(1,491,632)	(1,548,386)	(1,607,443)	(1,668,901)	(1,732,866)	(1,799,444)	(1,868,749)
Net Cash provided (or used in) Operating Activities	-	2,133,446	3,159,746	2,604,905	2,795,610	3,133,295	3,587,966	3,618,839	3,321,778	4,097,383	4,085,312	4,378,732
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,267,752)	(4,985,800)	(651,634)	(2,861,468)	(2,385,302)	(1,022,307)	(18,077,533)	(1,343,677)	(2,415,733)	(3,251,703)	(2,693,580)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,267,752)	(4,985,800)	(651,634)	(2,861,468)	(2,385,302)	(1,022,307)	(18,077,533)	(1,343,677)	(2,415,733)	(3,251,703)	(2,693,580)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,000,000	-	-	-	-	12,000,000	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(325,593)	(359,040)	(395,595)	(421,043)	(449,615)	(478,248)	(461,072)	(646,005)	(688,786)	(734,101)	(782,423)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(325,593)	640,960	(395,595)	(421,043)	(449,615)	(478,248)	11,538,928	(646,005)	(688,786)	(734,101)	(782,423)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	540,101	(1,185,094)	1,557,676	(486,901)	298,378	2,087,410	(2,919,765)	1,332,097	992,863	99,508	902,730
plus: Cash, Cash Equivalents & Investments - beginning of year	-	3,755,000	4,295,101	3,110,008	4,667,684	4,180,783	4,479,162	6,566,571	3,646,806	4,978,903	5,971,766	6,071,274
Cash & Cash Equivalents - end of the year	-	4,295,101	3,110,008	4,667,684	4,180,783	4,479,162	6,566,571	3,646,806	4,978,903	5,971,766	6,071,274	6,974,003
Cash & Cash Equivalents - end of the year	3,755,000	4,295,101	3,110,008	4,667,684	4,180,783	4,479,162	6,566,571	3,646,806	4,978,903	5,971,766	6,071,274	6,974,003
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	3,755,000	4,295,101	3,110,008	4,667,684	4,180,783	4,479,162	6,566,571	3,646,806	4,978,903	5,971,766	6,071,274	6,974,003
Representing:												
- External Restrictions	1,856,021	2,520,021	1,203,021	1,954,021	1,611,021	1,691,021	2,499,340	916,400	1,743,178	2,622,709	2,540,055	2,988,523
- Internal Restrictions	2,449,097	2,166,331	1,008,331	1,288,331	1,062,331	1,216,331	2,634,101	798,871	1,198,641	1,228,411	1,123,181	1,377,951
- Unrestricted	(550,118)	(391,251)	898,656	1,425,332	1,507,431	1,571,810	1,433,130	1,931,535	2,037,084	2,120,646	2,408,038	2,607,529
	3,755,000	4,295,101	3,110,008	4,667,684	4,180,783	4,479,162	6,566,571	3,646,806	4,978,903	5,971,766	6,071,274	6,974,003

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
EQUITY STATEMENT - WATER FUND
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	66,944,000	62,320,000	62,900,940	64,214,182	65,245,415	66,511,823	74,464,667	76,622,544	78,482,691	79,742,124	81,911,740	92,731,730
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	(5,326,000)	-	-	-	-	6,391,243	293,500	-	-	84,500	8,913,465	322,850
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	(5,326,000)	-	-	-	-	6,391,243	293,500	-	-	84,500	8,913,465	322,850
b. Net Operating Result for the Year	702,000	580,940	1,313,242	1,031,233	1,266,408	1,561,601	1,864,376	1,860,148	1,259,432	2,085,116	1,906,525	1,987,457
Total Recognised Income & Expenses (c&d)	(4,624,000)	580,940	1,313,242	1,031,233	1,266,408	7,952,844	2,157,876	1,860,148	1,259,432	2,169,616	10,819,991	2,310,307
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	62,320,000	62,900,940	64,214,182	65,245,415	66,511,823	74,464,667	76,622,544	78,482,691	79,742,124	81,911,740	92,731,730	95,042,037

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
KEY PERFORMANCE INDICATORS - WATER FUND
Scenario: Base Scenario

Current Year
2012/13

Projected Years

2013/14 2014/15 2015/16 2016/17 2017/18 2018/19 2019/20 2020/21 2021/22 2022/23

● Within benchmark (minimum and/or maximum) 100 Within benchmark
● Not within benchmark (minimum and/or maximum) ↑ If outside benchmark: above maximum
↓ If outside benchmark: below minimum

KPI within Council's target benchmark

Unrestricted Current Ratio	Snapshot	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	
	Actual Ratio	3.96	3.55	4.24	4.02	4.16	6.37	3.62	3.90	3.93	3.90	4.09
Debt Service Ratio	Snapshot	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	
	Actual Ratio	11.22%	11.74%	11.71%	11.06%	10.40%	9.63%	13.31%	19.83%	18.83%	17.90%	17.04%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	
	Actual Ratio	4.12%	4.13%	4.11%	4.11%	4.11%	4.11%	4.11%	4.11%	4.11%	4.11%	4.11%
Building & Infrastructure Renewals Ratio	Snapshot	● ↓	● 100	● ↓	● ↓	● ↓	● ↓	● 100	● ↓	● 100	● 100	● 100
	Actual Ratio	80.91%	339.04%	33.82%	72.77%	46.42%	48.59%	368.38%	56.16%	105.28%	141.58%	102.77%
Operating Surplus/(Deficit) Ratio - on total operating income	Snapshot	● ↓	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	
	Actual Ratio	-1.81%	1.00%	5.94%	9.02%	12.55%	15.48%	14.21%	6.04%	9.35%	12.27%	12.29%
Other Debtor Outstanding Percentage	Snapshot	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	● 100	
	Actual Ratio	29.84%	20.30%	21.04%	21.24%	21.31%	21.16%	20.87%	21.53%	20.97%	21.47%	21.49%

KPI within LG Financial Health Check Guidelines

Operational Result before capital Grants & Contributions	●	●	●	●	●	●	●	●	●	●	●
Unrestricted Current Ratio	●	●	●	●	●	●	●	●	●	●	●
Debt Service Ratio	●	●	●	●	●	●	●	●	●	●	●
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	●	●	●	●	●	●	●	●	●	●	●
Building & Infrastructure Renewals Ratio	●	●	●	●	●	●	●	●	●	●	●

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
INCOME STATEMENT - SEWER FUND
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	3,286,000	3,730,524	4,314,746	4,937,066	5,648,017	6,460,209	6,977,026	7,444,486	7,868,822	8,317,345	8,791,434	9,292,545
User Charges & Fees	370,000	651,501	617,649	679,828	748,634	824,793	864,461	898,230	925,177	952,932	981,520	1,010,966
Interest & Investment Revenue	316,000	400,855	206,382	241,723	345,075	479,437	255,419	259,905	307,807	353,797	483,374	532,616
Other Revenues	47,000	151,393	16,332	16,822	17,398	17,808	18,342	18,893	19,459	20,043	20,644	21,264
Grants & Contributions provided for Operating Purposes	60,000	61,363	60,028	61,829	63,683	65,594	67,234	68,915	70,638	72,404	74,214	76,069
Grants & Contributions provided for Capital Purposes	1,893,000	3,744,000	320,000	330,000	340,000	350,000	360,500	371,315	382,454	1,143,928	405,746	417,918
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	5,972,000	8,739,636	5,535,137	6,267,268	7,162,807	8,197,841	8,542,982	9,061,744	9,574,357	10,860,449	10,756,932	11,351,378
Expenses from Continuing Operations												
Employee Benefits & On-Costs	819,000	985,961	1,257,048	1,282,700	1,324,071	1,366,293	1,407,282	1,449,500	1,492,985	1,537,775	1,583,908	1,631,425
Borrowing Costs	53,000	571,175	660,996	637,901	616,741	588,779	755,629	916,310	870,974	834,174	793,484	749,893
Materials & Contracts	500,000	624,156	692,781	646,154	645,772	694,479	715,212	736,564	758,554	781,201	804,524	828,543
Depreciation & Amortisation	1,394,000	1,512,000	1,406,000	1,448,000	1,491,000	1,536,000	1,891,526	2,250,274	2,292,204	2,382,982	2,462,767	2,746,181
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,015,000	1,157,562	1,011,754	1,042,107	1,072,459	1,102,812	1,139,423	1,177,308	1,216,514	1,257,092	1,299,091	1,342,564
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	115,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	3,896,000	4,850,854	5,028,579	5,056,862	5,150,043	5,288,363	5,909,071	6,529,956	6,631,232	6,793,223	6,943,773	7,298,607
Operating Result from Continuing Operations	2,076,000	3,888,782	506,558	1,210,406	2,012,764	2,909,478	2,633,910	2,531,787	2,943,125	4,067,226	3,813,159	4,052,772
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,076,000	3,888,782	506,558	1,210,406	2,012,764	2,909,478	2,633,910	2,531,787	2,943,125	4,067,226	3,813,159	4,052,772
Net Operating Result before Grants and Contributions provided for Capital Purposes	183,000	144,782	186,558	880,406	1,672,764	2,559,478	2,273,410	2,160,472	2,560,671	2,923,298	3,407,413	3,634,853

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
BALANCE SHEET - SEWER FUND
Scenario: Preferred Scenario

	Past Year 2011/12	Current Year 2012/13	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23		
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$		
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,172,000	5,828,377	4,679,435	6,186,438	8,727,784	11,754,817	3,742,868	5,552,921	5,850,018	7,482,816	11,680,110	10,513,293
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	217,000	384,464	295,255	331,080	371,449	416,955	443,715	467,392	487,960	516,840	532,116	555,810
Inventories	30,000	24,142	28,371	26,537	26,448	28,569	29,427	30,309	31,219	32,155	33,120	34,113
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	9,419,000	6,236,982	5,003,061	6,544,056	9,125,681	12,200,341	4,216,009	6,050,622	6,369,197	8,031,811	12,245,346	11,103,217
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	55,869,000	66,692,624	68,080,204	67,387,121	66,448,376	71,684,299	87,947,408	88,042,629	90,128,755	92,010,831	99,540,464	104,077,696
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	55,869,000	66,692,624	68,080,204	67,387,121	66,448,376	71,684,299	87,947,408	88,042,629	90,128,755	92,010,831	99,540,464	104,077,696
TOTAL ASSETS	65,288,000	72,929,606	73,083,264	73,931,176	75,574,057	83,884,640	92,163,417	94,093,251	96,497,952	100,042,643	111,785,810	115,180,913
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	924,135	512,549	493,787	488,526	497,036	520,165	536,821	554,028	571,806	590,176	609,158	628,773
Borrowings	427,865	334,138	357,233	378,393	406,356	434,505	619,161	556,203	593,005	633,694	677,284	722,169
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,352,000	846,687	851,020	866,919	903,392	954,670	1,155,981	1,110,231	1,164,811	1,223,870	1,286,442	1,350,942
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	5,581,000	9,839,137	9,481,904	9,103,511	8,697,155	8,262,650	13,568,322	13,012,118	12,419,114	11,785,420	11,108,136	10,385,967
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	5,581,000	9,839,137	9,481,904	9,103,511	8,697,155	8,262,650	13,568,322	13,012,118	12,419,114	11,785,420	11,108,136	10,385,967
TOTAL LIABILITIES	6,933,000	10,685,824	10,332,924	9,970,430	9,600,547	9,217,320	14,724,303	14,122,350	13,583,925	13,009,290	12,394,578	11,736,909
Net Assets	58,355,000	62,243,782	62,750,340	63,960,746	65,973,510	74,667,319	77,439,114	79,970,902	82,914,027	87,033,353	99,391,232	103,444,004
EQUITY												
Retained Earnings	36,679,000	40,567,782	41,074,340	42,284,746	44,297,510	47,206,988	49,840,898	52,372,686	55,315,811	59,383,037	63,196,196	67,248,967
Revaluation Reserves	21,676,000	21,676,000	21,676,000	21,676,000	21,676,000	27,460,331	27,598,216	27,598,216	27,598,216	27,650,316	36,195,037	36,195,037
Council Equity Interest	58,355,000	62,243,782	62,750,340	63,960,746	65,973,510	74,667,319	77,439,114	79,970,902	82,914,027	87,033,353	99,391,232	103,444,004
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	58,355,000	62,243,782	62,750,340	63,960,746	65,973,510	74,667,319	77,439,114	79,970,902	82,914,027	87,033,353	99,391,232	103,444,004

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CASH FLOW STATEMENT - SEWER FUND

Scenario: Preferred Scenario

	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	Projected Years					2022/23
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	3,704,005	4,295,715	4,916,794	5,624,858	6,433,752	6,960,191	7,429,259	7,855,000	8,302,735	8,775,991	9,276,222
User Charges & Fees	-	545,476	691,262	664,283	731,433	805,753	854,544	889,788	918,440	945,993	974,373	1,003,604
Interest & Investment Revenue Received	-	400,855	206,382	241,723	345,075	479,437	255,419	259,905	307,807	353,797	483,374	532,616
Grants & Contributions	-	3,770,444	414,654	391,820	403,674	415,585	427,726	440,221	453,084	1,209,001	487,273	493,978
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	151,393	16,332	16,822	17,398	17,808	18,342	18,893	19,459	20,043	20,644	21,264
Payments:												
Employee Benefits & On-Costs	-	(985,961)	(1,257,048)	(1,282,700)	(1,324,071)	(1,366,293)	(1,407,282)	(1,449,500)	(1,492,985)	(1,537,775)	(1,583,908)	(1,631,425)
Materials & Contracts	-	(1,029,884)	(649,582)	(637,173)	(637,173)	(673,471)	(699,414)	(720,240)	(741,685)	(763,768)	(786,507)	(809,922)
Borrowing Costs	-	(571,175)	(660,996)	(637,901)	(616,741)	(588,779)	(755,629)	(916,310)	(870,974)	(834,174)	(793,484)	(749,893)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,157,562)	(1,011,754)	(1,042,107)	(1,072,459)	(1,102,812)	(1,139,423)	(1,177,308)	(1,216,514)	(1,257,092)	(1,299,091)	(1,342,564)
Net Cash provided (or used in) Operating Activities	-	4,827,590	1,978,777	2,619,153	3,471,994	4,420,981	4,514,474	4,774,708	5,231,631	6,438,761	6,278,666	6,793,880
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(12,335,624)	(2,793,580)	(754,917)	(552,255)	(987,592)	(18,016,751)	(2,345,495)	(4,378,330)	(4,212,958)	(1,447,679)	(7,283,413)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(12,335,624)	(2,793,580)	(754,917)	(552,255)	(987,592)	(18,016,751)	(2,345,495)	(4,378,330)	(4,212,958)	(1,447,679)	(7,283,413)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	4,592,000	-	-	-	-	6,000,000	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(427,590)	(334,138)	(357,233)	(378,393)	(406,356)	(509,673)	(619,161)	(556,203)	(593,005)	(633,694)	(677,284)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	4,164,410	(334,138)	(357,233)	(378,393)	(406,356)	5,490,327	(619,161)	(556,203)	(593,005)	(633,694)	(677,284)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(3,343,623)	(1,148,941)	1,507,003	2,541,346	3,027,033	(8,011,949)	1,810,053	297,098	1,632,798	4,197,294	(1,166,817)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	9,172,000	5,828,377	4,679,435	6,186,438	8,727,784	11,754,817	3,742,868	5,552,921	5,850,018	7,482,816	11,680,110
Cash & Cash Equivalents - end of the year	-	5,828,377	4,679,435	6,186,438	8,727,784	11,754,817	3,742,868	5,552,921	5,850,018	7,482,816	11,680,110	10,513,293
Cash & Cash Equivalents - end of the year	9,172,000	5,828,377	4,679,435	6,186,438	8,727,784	11,754,817	3,742,868	5,552,921	5,850,018	7,482,816	11,680,110	10,513,293
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	9,172,000	5,828,377	4,679,435	6,186,438	8,727,784	11,754,817	3,742,868	5,552,921	5,850,018	7,482,816	11,680,110	10,513,293
Representing:												
- External Restrictions	2,618,137	849,949	821,949	1,189,949	1,581,949	1,999,949	408,431	807,214	519,038	690,326	1,134,009	588,106
- Internal Restrictions	3,218,950	2,308,310	1,159,310	2,250,310	4,445,310	7,306,310	1,140,310	2,446,310	2,920,310	4,262,310	7,970,310	7,143,310
- Unrestricted	3,334,913	2,670,118	2,698,176	2,746,179	2,700,525	2,448,558	2,194,127	2,299,397	2,410,670	2,530,180	2,575,791	2,781,877
	9,172,000	5,828,377	4,679,435	6,186,438	8,727,784	11,754,817	3,742,868	5,552,921	5,850,018	7,482,816	11,680,110	10,513,293

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
EQUITY STATEMENT - SEWER FUND
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	49,266,000	58,355,000	62,243,782	62,750,340	63,960,746	65,973,510	74,667,319	77,439,114	79,970,902	82,914,027	87,033,353	99,391,232
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	7,013,000	-	-	-	-	5,784,331	137,884	-	-	52,100	8,544,721	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	7,013,000	-	-	-	-	5,784,331	137,884	-	-	52,100	8,544,721	-
b. Net Operating Result for the Year	2,076,000	3,888,782	506,558	1,210,406	2,012,764	2,909,478	2,633,910	2,531,787	2,943,125	4,067,226	3,813,159	4,052,772
Total Recognised Income & Expenses (c&d)	9,089,000	3,888,782	506,558	1,210,406	2,012,764	8,693,809	2,771,795	2,531,787	2,943,125	4,119,326	12,357,880	4,052,772
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	58,355,000	62,243,782	62,750,340	63,960,746	65,973,510	74,667,319	77,439,114	79,970,902	82,914,027	87,033,353	99,391,232	103,444,004

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
KEY PERFORMANCE INDICATORS - SEWER FUND
Scenario: Base Scenario

Current Year
2012/13

Projected Years

2013/14 2014/15 2015/16 2016/17 2017/18 2018/19 2019/20 2020/21 2021/22 2022/23

Within benchmark (minimum and/or maximum) 100 Within benchmark
 Not within benchmark (minimum and/or maximum) If outside benchmark: above maximum
 If outside benchmark: below minimum

KPI within Council's target benchmark

Unrestricted Current Ratio	Snapshot Actual Ratio	100 6.36	100 4.91	100 6.18	100 8.35	100 10.68	100 3.29	100 4.72	100 5.02	100 6.00	100 8.64	100 7.78
Debt Service Ratio	Snapshot Actual Ratio	100 19.99%	100 19.08%	100 16.76%	100 14.59%	100 12.68%	100 15.46%	100 17.67%	100 15.53%	100 14.69%	100 13.79%	100 13.05%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	100 3.17%	100 3.16%	100 3.16%	100 3.16%	100 3.15%	100 3.15%	100 3.15%	100 3.15%	100 3.15%	100 3.15%	100 3.15%
Building & Infrastructure Renewals Ratio	Snapshot Actual Ratio	100 801.64%	 109.33%	 39.54%	 27.95%	 51.70%	100 792.51%	 96.67%	100 179.10%	100 165.96%	 53.85%	 42.76%
Operating Surplus/(Deficit) Ratio - on total operating income	Snapshot Actual Ratio	100 2.90%	100 3.58%	100 14.83%	100 24.52%	100 32.61%	100 27.78%	100 24.86%	100 27.86%	100 30.09%	100 32.92%	100 33.25%
Other Debtor Outstanding Percentage	Snapshot Actual Ratio	100 5.36%	100 14.25%	100 14.50%	100 14.03%	100 13.47%	100 16.24%	100 16.47%	100 16.12%	100 10.88%	100 14.75%	100 14.53%

KPI within LG Financial Health Check Guidelines

Operational Result before capital Grants & Contributions												
Unrestricted Current Ratio												
Debt Service Ratio												
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage												
Building & Infrastructure Renewals Ratio												

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
INCOME STATEMENT - WASTE FUND
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	3,071,000	3,242,571	3,319,727	3,402,997	3,490,107	3,611,186	3,710,494	3,812,532	3,917,377	4,025,105	4,135,795	4,249,529
User Charges & Fees	802,000	859,050	814,135	838,559	862,983	887,407	914,029	941,450	969,694	998,784	1,028,748	1,059,610
Interest & Investment Revenue	248,000	78,000	138,000	166,300	195,600	142,900	154,900	174,900	201,900	242,900	287,900	334,900
Other Revenues	255,000	451,300	500,000	515,000	530,000	545,000	561,350	578,191	595,536	613,402	631,804	650,759
Grants & Contributions provided for Operating Purposes	338,000	342,065	335,287	343,463	351,641	359,821	368,817	378,037	387,488	397,175	407,104	417,282
Grants & Contributions provided for Capital Purposes	55,000	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	4,769,000	4,972,986	5,107,149	5,266,319	5,430,331	5,546,314	5,709,589	5,885,110	6,071,994	6,277,366	6,491,352	6,712,080
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,969,000	1,842,010	1,876,831	1,933,135	1,989,440	2,045,747	2,107,119	2,170,333	2,235,443	2,302,506	2,371,581	2,442,729
Borrowing Costs	63,000	83,384	78,567	73,432	68,017	62,120	55,895	49,256	44,000	44,000	44,000	44,000
Materials & Contracts	1,593,000	1,603,846	1,607,650	1,655,879	1,704,108	1,752,338	1,804,903	1,859,045	1,914,812	1,972,251	2,031,413	2,092,350
Depreciation & Amortisation	271,000	303,080	285,910	294,488	303,064	311,642	311,642	315,235	330,157	330,157	339,979	339,979
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	40,000	444,097	566,527	583,522	600,519	617,515	636,690	656,473	676,883	697,942	719,670	742,089
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	32,000	6,000	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	3,968,000	4,282,417	4,415,485	4,540,456	4,665,148	4,789,362	4,916,250	5,050,342	5,201,295	5,346,856	5,506,644	5,661,147
Operating Result from Continuing Operations	801,000	690,569	691,664	725,863	765,183	756,952	793,340	834,768	870,699	930,510	984,708	1,050,933
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	801,000	690,569	691,664	725,863	765,183	756,952	793,340	834,768	870,699	930,510	984,708	1,050,933
Net Operating Result before Grants and Contributions provided for Capital Purposes	746,000	690,569	691,664	725,863	765,183	756,952	793,340	834,768	870,699	930,510	984,708	1,050,933

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
BALANCE SHEET - WASTE FUND
Scenario: Preferred Scenario

	Past Year 2011/12	Current Year 2012/13	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23		
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$		
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,128,000	2,828,495	3,588,750	4,374,590	5,197,119	4,761,105	5,601,161	5,973,529	6,997,497	8,074,201	8,876,849	10,044,643
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	112,000	174,507	175,160	179,794	184,582	190,723	196,115	201,659	207,359	213,219	219,245	225,440
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,240,000	3,003,003	3,763,910	4,554,385	5,381,701	4,951,828	5,797,276	6,175,187	7,204,856	8,287,420	9,096,094	10,270,083
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	7,094,000	6,985,138	6,887,228	6,786,380	6,682,596	7,821,874	8,016,679	8,445,767	8,333,609	8,836,845	9,059,865	8,983,886
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	7,094,000	6,981,138	6,883,228	6,782,380	6,678,596	7,817,874	8,012,679	8,441,767	8,329,609	8,832,845	9,055,865	8,979,886
TOTAL ASSETS	9,334,000	9,984,141	10,647,138	11,336,765	12,060,297	12,769,702	13,809,955	14,616,954	15,534,465	17,120,265	18,151,959	19,249,969
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	87,143	75,406	80,247	82,655	85,062	87,469	90,118	92,846	95,658	98,556	101,541	104,618
Borrowings	72,857	77,508	82,644	88,058	93,955	100,181	106,820	-	-	-	-	-
Provisions	36,000	68,667	68,667	68,667	68,667	68,667	68,667	68,667	68,667	68,667	68,667	68,667
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	196,000	221,581	231,558	239,379	247,684	256,317	265,604	161,513	164,325	167,222	170,208	173,285
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	549,000	471,658	389,014	300,956	207,001	106,820	-	-	-	-	-	-
Provisions	715,000	726,333	770,333	814,333	858,333	902,333	946,333	990,333	1,034,333	1,078,333	1,122,333	1,166,333
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,264,000	1,197,991	1,159,347	1,115,289	1,065,334	1,009,153	946,333	990,333	1,034,333	1,078,333	1,122,333	1,166,333
TOTAL LIABILITIES	1,460,000	1,419,572	1,390,905	1,354,669	1,313,018	1,265,470	1,211,938	1,151,846	1,198,658	1,245,556	1,292,541	1,339,618
Net Assets	7,874,000	8,564,569	9,256,233	9,982,096	10,747,279	11,504,231	12,598,017	13,465,108	14,335,807	15,874,709	16,859,417	17,910,351
EQUITY												
Retained Earnings	5,238,000	5,928,569	6,620,233	7,346,096	8,111,279	8,868,231	9,661,571	10,496,338	11,367,038	12,297,548	13,282,256	14,333,189
Revaluation Reserves	2,636,000	2,636,000	2,636,000	2,636,000	2,636,000	2,636,000	2,936,447	2,968,769	2,968,769	3,577,162	3,577,162	3,577,162
Council Equity Interest	7,874,000	8,564,569	9,256,233	9,982,096	10,747,279	11,504,231	12,598,017	13,465,108	14,335,807	15,874,709	16,859,417	17,910,351
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	7,874,000	8,564,569	9,256,233	9,982,096	10,747,279	11,504,231	12,598,017	13,465,108	14,335,807	15,874,709	16,859,417	17,910,351

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CASH FLOW STATEMENT - WASTE FUND
Scenario: Preferred Scenario

	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	Projected Years					2022/23
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	3,225,379	3,316,653	3,399,679	3,486,636	3,606,362	3,706,537	3,808,467	3,913,200	4,020,813	4,131,385	4,244,998
User Charges & Fees	-	812,734	816,557	837,242	861,666	886,090	912,594	939,972	968,171	997,216	1,027,132	1,057,946
Interest & Investment Revenue Received	-	78,000	138,000	166,300	195,600	142,900	154,900	174,900	201,900	242,900	287,900	334,900
Grants & Contributions	-	342,065	335,287	343,463	351,641	359,821	368,817	378,037	387,488	397,175	407,104	417,282
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	451,300	500,000	515,000	530,000	545,000	561,350	578,191	595,536	613,402	631,804	650,759
Payments:												
Employee Benefits & On-Costs	-	(1,842,010)	(1,876,831)	(1,933,135)	(1,989,440)	(2,045,747)	(2,107,119)	(2,170,333)	(2,235,443)	(2,302,506)	(2,371,581)	(2,442,729)
Materials & Contracts	-	(1,615,583)	(1,602,809)	(1,653,472)	(1,701,701)	(1,749,931)	(1,802,255)	(1,856,317)	(1,912,000)	(1,969,353)	(2,028,427)	(2,089,273)
Borrowing Costs	-	(39,384)	(34,567)	(29,432)	(24,017)	(18,120)	(11,895)	(5,256)	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(443,097)	(566,527)	(583,522)	(600,519)	(617,515)	(636,690)	(656,473)	(676,883)	(697,942)	(719,670)	(742,089)
Net Cash provided (or used in) Operating Activities	-	969,404	1,025,763	1,062,124	1,109,867	1,108,861	1,146,238	1,191,187	1,241,968	1,301,704	1,365,648	1,431,794
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(196,218)	(188,000)	(193,640)	(199,280)	(1,450,920)	(206,000)	(712,000)	(218,000)	(225,000)	(563,000)	(264,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(196,218)	(188,000)	(193,640)	(199,280)	(1,450,920)	(206,000)	(712,000)	(218,000)	(225,000)	(563,000)	(264,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(72,691)	(77,508)	(82,644)	(88,058)	(93,955)	(100,181)	(106,820)	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(72,691)	(77,508)	(82,644)	(88,058)	(93,955)	(100,181)	(106,820)	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	700,495	760,255	785,840	822,529	(436,014)	840,057	372,367	1,023,968	1,076,704	802,648	1,167,794
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,128,000	2,828,495	3,588,750	4,374,590	5,197,119	4,761,105	5,601,161	5,973,529	6,997,497	8,074,201	8,876,849
Cash & Cash Equivalents - end of the year	-	2,828,495	3,588,750	4,374,590	5,197,119	4,761,105	5,601,161	5,973,529	6,997,497	8,074,201	8,876,849	10,044,643
Cash & Cash Equivalents - end of the year	2,128,000	2,828,495	3,588,750	4,374,590	5,197,119	4,761,105	5,601,161	5,973,529	6,997,497	8,074,201	8,876,849	10,044,643
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,128,000	2,828,495	3,588,750	4,374,590	5,197,119	4,761,105	5,601,161	5,973,529	6,997,497	8,074,201	8,876,849	10,044,643
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	1,588,352	1,892,134	2,309,134	2,820,644	3,526,664	2,981,194	3,675,194	3,863,194	4,645,194	5,420,194	5,857,194	6,693,194
- Unrestricted	539,648	936,361	1,279,616	1,553,946	1,670,455	1,779,911	1,925,967	2,110,335	2,352,303	2,654,007	3,019,655	3,351,449
	2,128,000	2,828,495	3,588,750	4,374,590	5,197,119	4,761,105	5,601,161	5,973,529	6,997,497	8,074,201	8,876,849	10,044,643

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
EQUITY STATEMENT - WASTE FUND
Scenario: Preferred Scenario

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	7,111,000	7,874,000	8,564,569	9,256,233	9,982,096	10,747,279	11,504,231	12,598,017	13,465,108	14,335,807	15,874,709	16,859,417
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	(38,000)	-	-	-	-	-	300,447	32,323	-	608,393	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	(38,000)	-	-	-	-	-	300,447	32,323	-	608,393	-	-
b. Net Operating Result for the Year	801,000	690,569	691,664	725,863	765,183	756,952	793,340	834,768	870,699	930,510	984,708	1,050,933
Total Recognised Income & Expenses (c&d)	763,000	690,569	691,664	725,863	765,183	756,952	1,093,786	867,090	870,699	1,538,903	984,708	1,050,933
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	7,874,000	8,564,569	9,256,233	9,982,096	10,747,279	11,504,231	12,598,017	13,465,108	14,335,807	15,874,709	16,859,417	17,910,351

Appendix 2 - Scenario Analysis

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023

SCENARIOS - GENERAL FUND

Scenario: Conservative Scenario - Partial Recategorisations Upheld

New Scenario (After):
Old Scenario (Before):

Conservative Scenario - Partial Recategorisations Upheld
Preferred Scenario - Recategorisation Upheld

Headline Figure / KPI	Scenario	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Rates & Annual Charges Revenue	After	14,809,475	15,624,660	15,907,020	16,371,877	16,840,634	17,312,172	17,796,913	18,295,226	18,807,492	19,334,102	19,875,457
	Before	16,809,475	17,424,660	17,761,020	18,281,477	18,807,634	19,334,248	19,875,607	20,432,124	21,004,223	21,592,341	22,196,927
User Charges & Fees Revenue	After	6,343,159	5,774,453	5,961,266	6,151,080	6,326,395	6,516,187	6,711,672	6,913,023	7,120,413	7,334,026	7,554,046
	Before	6,343,159	5,774,453	5,961,266	6,151,080	6,326,395	6,516,187	6,711,672	6,913,023	7,120,413	7,334,026	7,554,046
Interest & Investment Revenue	After	891,260	573,200	672,916	734,632	767,348	1,305,348	1,485,348	1,694,348	1,927,348	2,137,348	2,373,348
	Before	891,260	765,200	959,916	1,119,632	1,252,348	1,790,348	1,970,348	2,179,348	2,412,348	2,622,348	2,858,348
Grants Income - Operating & Capital	After	18,494,633	16,235,041	14,560,167	14,366,160	14,385,534	14,712,537	15,047,843	15,391,665	15,744,219	16,105,727	16,476,417
	Before	18,494,633	16,235,041	14,560,167	14,366,160	14,385,534	14,712,537	15,047,843	15,391,665	15,744,219	16,105,727	16,476,417
Other Revenue	After	1,369,960	1,366,325	1,404,015	1,430,236	1,467,774	1,511,807	1,557,161	1,603,876	1,651,993	1,701,552	1,752,599
	Before	1,369,960	1,366,325	1,404,015	1,430,236	1,467,774	1,511,807	1,557,161	1,603,876	1,651,993	1,701,552	1,752,599
Total Income from Continuing Operations	After	42,240,487	39,718,879	38,595,994	39,150,005	39,968,815	41,544,615	42,791,099	44,096,064	45,455,328	46,822,735	48,248,147
	Before	44,240,487	41,710,879	40,736,994	41,444,605	42,420,815	44,051,691	45,354,793	46,717,962	48,137,059	49,565,974	51,054,617
Employee Benefits & On-cost Expenses	After	15,167,665	15,829,912	16,323,292	16,821,331	17,325,773	17,845,546	18,380,913	18,932,340	19,500,310	20,085,319	20,687,879
	Before	15,167,665	15,829,912	16,323,292	16,821,331	17,325,773	17,845,546	18,380,913	18,932,340	19,500,310	20,085,319	20,687,879
Borrowing Costs	After	378,877	401,014	369,004	335,528	299,029	261,550	221,713	179,748	127,420	81,583	44,671
	Before	378,877	401,014	369,004	335,528	299,029	261,550	221,713	179,748	127,420	81,583	44,671
Materials & Contracts Expenses	After	7,664,652	4,524,562	4,428,816	4,462,423	4,705,483	4,535,211	4,524,823	4,557,454	4,766,434	4,611,446	4,685,910
	Before	7,664,652	4,524,562	4,428,816	4,462,423	4,705,483	4,535,211	4,524,823	4,557,454	4,766,434	4,611,446	4,685,910
Other Expenses	After	4,683,026	4,763,284	4,882,503	4,942,632	5,000,655	5,198,751	5,405,195	5,620,355	5,844,620	6,078,397	6,322,108
	Before	4,683,026	4,763,284	4,882,503	4,942,632	5,000,655	5,198,751	5,405,195	5,620,355	5,844,620	6,078,397	6,322,108
Total Expenses from Continuing Operations	After	40,301,275	36,433,357	37,400,828	39,131,767	40,066,473	40,510,865	41,360,692	42,372,652	44,326,655	44,748,012	45,631,836
	Before	40,301,275	36,433,357	37,400,828	39,131,767	40,066,473	40,510,865	41,360,692	42,372,652	44,326,655	44,748,012	45,631,836
Net Operating Surplus/(Deficit)	After	1,939,212	3,285,522	1,195,166	18,238	(97,658)	1,033,749	1,430,406	1,723,412	1,128,674	2,074,722	2,616,311
	Before	3,939,212	5,277,522	3,336,166	2,312,838	2,354,342	3,540,825	3,994,100	4,345,310	3,810,405	4,817,961	5,422,781
Net Operating Surplus/ (Deficit) before Capital Grants & Contributions	After	(7,191,606)	(1,638,478)	(1,903,464)	(2,593,022)	(2,432,548)	(1,326,878)	(956,729)	(691,028)	(1,313,889)	(396,807)	114,946
	Before	(5,191,606)	353,522	237,536	(298,422)	19,452	1,180,198	1,606,965	1,930,870	1,367,842	2,346,432	2,921,416
Total Operating Income (excl. Capital Income)	After	32,777,669	34,649,679	35,406,754	36,442,725	37,452,795	38,997,424	40,211,802	41,483,699	42,808,903	44,141,226	45,530,503
	Before	34,777,669	36,641,679	37,547,754	38,737,325	39,904,795	41,504,500	42,775,496	44,105,596	45,490,633	46,884,465	48,336,973
Total Operating Expenditure (excl. Depreciation)	After	27,894,220	25,518,771	26,003,615	26,561,914	27,330,940	27,841,059	28,532,643	29,289,897	30,238,784	30,856,745	31,740,568
	Before	27,894,220	25,518,771	26,003,615	26,561,914	27,330,940	27,841,059	28,532,643	29,289,897	30,238,784	30,856,745	31,740,568
Sale Proceeds from I,PP&E	After	769,828	320,556	229,985	233,259	499,069	826,726	742,137	592,936	786,324	595,785	609,438
	Before	769,828	320,556	229,985	233,259	499,069	826,726	742,137	592,936	786,324	595,785	609,438
New Loan Borrowings & Advances	After	5,567,000	-	-	-	-	-	-	681,400	-	-	-
	Before	5,567,000	-	-	-	-	-	-	681,400	-	-	-
Cash Purchases of I,PP&E	After	(24,819,699)	(13,844,480)	(10,696,437)	(9,157,791)	(10,630,657)	(12,111,627)	(11,843,075)	(11,595,659)	(12,566,204)	(11,995,107)	(12,065,271)
	Before	(24,819,699)	(13,844,480)	(10,696,437)	(9,157,791)	(10,630,657)	(12,111,627)	(11,843,075)	(11,595,659)	(12,566,204)	(11,995,107)	(12,065,271)
Loan Repayments	After	(1,815,358)	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(1,412,038)	(800,364)	(722,571)	(243,954)
	Before	(1,815,358)	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(1,412,038)	(800,364)	(722,571)	(243,954)

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023

SCENARIOS - GENERAL FUND

Scenario: Conservative Scenario - Partial Recategorisations Upheld

New Scenario (After):

Conservative Scenario - Partial Recategorisations Upheld

Old Scenario (Before):

Preferred Scenario - Recategorisation Upheld

Headline Figure / KPI	Scenario	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
External Loans Outstanding - Current	After	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
	Before	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
External Loans Outstanding - Non-current	After	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
	Before	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
External Loans Outstanding - Total	After	6,813,537	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	2,287,381	1,487,017	764,445	520,491
	Before	6,813,537	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	2,287,381	1,487,017	764,445	520,491
Internal Loans Outstanding - Current	After	-	-	-	-	-	-	-	-	-	-	-
	Before	-	-	-	-	-	-	-	-	-	-	-
Internal Loans Outstanding - Non-current	After	-	-	-	-	-	-	-	-	-	-	-
	Before	-	-	-	-	-	-	-	-	-	-	-
Internal Loans Outstanding - Total	After	-	-	-	-	-	-	-	-	-	-	-
	Before	-	-	-	-	-	-	-	-	-	-	-
Total Borrowings Outstanding - Current	After	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
	Before	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
Total Borrowings Outstanding - Non-current	After	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
	Before	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
Total Borrowings Outstanding - Total	After	6,813,537	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	2,287,381	1,487,017	764,445	520,491
	Before	6,813,537	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	2,287,381	1,487,017	764,445	520,491
External Loans Repayments - Interest	After	377,002	399,462	367,799	334,696	298,598	261,119	221,282	179,317	126,989	81,152	44,240
	Before	377,002	399,462	367,799	334,696	298,598	261,119	221,282	179,317	126,989	81,152	44,240
External Loans Repayments - Principal	After	1,815,009	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954
	Before	1,815,009	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954
External Loans Repayments - Total	After	2,192,011	948,472	948,472	948,473	948,471	942,293	942,293	1,591,355	927,353	803,723	288,195
	Before	2,192,011	948,472	948,472	948,473	948,471	942,293	942,293	1,591,355	927,353	803,723	288,195
External Loans - New Loans raised	After	5,567,000	-	-	-	-	-	-	681,400	-	-	-
	Before	5,567,000	-	-	-	-	-	-	681,400	-	-	-
Total Value of I,PP&E (excl. Land & Earthworks)	After	497,717,068	513,359,702	562,470,657	574,384,555	584,984,163	605,095,538	620,542,744	676,051,841	691,675,462	703,418,186	724,902,070
	Before	497,717,068	513,359,702	562,470,657	574,384,555	584,984,163	605,095,538	620,542,744	676,051,841	691,675,462	703,418,186	724,902,070
Total Accumulated Depreciation	After	58,895,052	70,899,751	90,772,321	103,717,207	116,431,474	128,069,876	143,185,617	168,596,681	183,706,665	197,624,728	211,305,187
	Before	58,895,052	70,899,751	90,772,321	103,717,207	116,431,474	128,069,876	143,185,617	168,596,681	183,706,665	197,624,728	211,305,187
Indicative Remaining Useful Life (as a % of GBV)	After	88%	14%	16%	18%	20%	21%	23%	25%	27%	28%	29%
	Before	88%	14%	16%	18%	20%	21%	23%	25%	27%	28%	29%

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023

SCENARIOS - GENERAL FUND

Scenario: Conservative Scenario - Partial Recategorisations Upheld

New Scenario (After):
Old Scenario (Before):

Conservative Scenario - Partial Recategorisations Upheld
Preferred Scenario - Recategorisation Upheld

Headline Figure / KPI	Scenario	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
Unrestricted current Ratio	Snapshot	After											
		Before											
	Ratio	After	2.65	2.93	3.38	3.76	3.84	3.85	3.89	4.31	4.48	5.03	5.59
		Before	2.96	3.65	4.54	5.35	5.80	6.17	6.48	7.38	7.89	8.94	9.88
Debt Service Ratio	Snapshot	After											
		Before											
	Ratio	After	7.28%	3.04%	2.98%	2.89%	2.81%	2.67%	2.59%	4.24%	2.39%	2.01%	0.70%
		Before	6.82%	2.86%	2.79%	2.70%	2.62%	2.50%	2.42%	3.96%	2.24%	1.88%	0.65%
Rates & Annual Charges Coverage Ratio	Snapshot	After											
		Before											
	Ratio	After	35.06%	39.34%	41.21%	41.82%	42.13%	41.67%	41.59%	41.49%	41.38%	41.29%	41.19%
		Before	38.00%	41.77%	43.60%	44.11%	44.34%	43.89%	43.82%	43.74%	43.63%	43.56%	43.48%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	After											
		Before											
	Ratio	After	4.18%	4.15%	4.14%	4.15%	4.14%	4.14%	4.14%	4.14%	4.14%	4.14%	4.14%
		Before	4.21%	4.15%	4.14%	4.15%	4.14%	4.14%	4.14%	4.14%	4.14%	4.14%	4.14%
Building & Infrastructure Renewals Ratio	Snapshot	After											
		Before											
	Ratio	After	147.93%	96.32%	75.79%	56.74%	55.86%	56.74%	56.83%	57.70%	54.05%	54.92%	55.80%
		Before	147.93%	96.32%	75.79%	56.74%	55.86%	56.74%	56.83%	57.70%	54.05%	54.92%	55.80%
Operating Surplus/(Deficit) Ratio - on total operating income	Snapshot	After											
		Before											
	Ratio	After	-21.72%	-4.71%	-5.36%	-7.10%	-6.46%	-3.39%	-2.37%	-1.66%	-3.05%	-0.89%	0.25%
		Before	-14.79%	0.96%	0.63%	-0.77%	0.05%	2.83%	3.74%	4.36%	2.99%	4.98%	6.02%
Operating Surplus/(Deficit) Ratio - on own sourced operating income	Snapshot	After											
		Before											
	Ratio	After	-30.29%	-6.98%	-7.92%	-10.46%	-9.51%	-4.95%	-3.45%	-2.41%	-4.42%	-1.29%	0.36%
		Before	-20.16%	1.39%	0.91%	-1.10%	0.07%	4.02%	5.30%	6.16%	4.22%	7.01%	8.45%
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)	Snapshot	After											
		Before											
	Ratio	After	(16,781,694)	(9,823,612)	(9,402,274)	(8,490,528)	(10,008,043)	(10,196,811)	(9,276,885)	(8,871,427)	(9,126,620)	(7,858,198)	(6,896,369)
		Before	(14,781,694)	(7,831,612)	(7,261,274)	(6,195,928)	(7,556,043)	(7,689,735)	(6,713,191)	(6,249,529)	(6,444,889)	(5,114,959)	(4,089,899)
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)	Snapshot	After											
		Before											
	Ratio	After	(13,327,903)	(10,834,635)	(11,214,797)	(11,391,206)	(11,605,908)	(11,358,660)	(11,395,316)	(11,369,595)	(11,421,258)	(11,418,514)	(10,990,540)
		Before	(13,327,903)	(10,834,635)	(11,214,797)	(11,391,206)	(11,605,908)	(11,377,144)	(11,432,948)	(11,427,064)	(11,499,274)	(11,517,815)	(11,111,886)

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
INCOME STATEMENT - GENERAL FUND

Scenario: Conservative Scenario - Partial Recategorisations Up

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	13,886,000	14,809,475	15,624,660	15,907,020	16,371,877	16,840,634	17,312,172	17,796,913	18,295,226	18,807,492	19,334,102	19,875,457
User Charges & Fees	6,264,000	6,343,159	5,774,453	5,961,266	6,151,080	6,326,395	6,516,187	6,711,672	6,913,023	7,120,413	7,334,026	7,554,046
Interest & Investment Revenue	1,009,000	891,260	573,200	672,916	734,632	767,348	1,305,348	1,485,348	1,694,348	1,927,348	2,137,348	2,373,348
Other Revenues	1,552,000	1,369,960	1,366,325	1,404,015	1,430,236	1,467,774	1,511,807	1,557,161	1,603,876	1,651,993	1,701,552	1,752,599
Grants & Contributions provided for Operating Purposes	15,209,000	9,363,815	11,311,041	11,461,537	11,754,900	12,050,644	12,351,910	12,660,708	12,977,226	13,301,656	13,634,198	13,975,053
Grants & Contributions provided for Capital Purposes	5,083,000	9,130,818	4,924,000	3,098,630	2,611,260	2,334,890	2,360,627	2,387,136	2,414,440	2,442,562	2,471,529	2,501,365
Other Income:												
Net gains from the disposal of assets	-	332,000	145,200	90,610	96,020	181,130	186,564	192,161	197,926	203,863	209,979	216,279
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	43,003,000	42,240,487	39,718,879	38,595,994	39,150,005	39,968,815	41,544,615	42,791,099	44,096,064	45,455,328	46,822,735	48,248,147
Expenses from Continuing Operations												
Employee Benefits & On-Costs	14,917,000	15,167,665	15,829,912	16,323,292	16,821,331	17,325,773	17,845,546	18,380,913	18,932,340	19,500,310	20,085,319	20,687,879
Borrowing Costs	139,000	378,877	401,014	369,004	335,528	299,029	261,550	221,713	179,748	127,420	81,583	44,671
Materials & Contracts	8,123,000	7,664,652	4,524,562	4,428,816	4,462,423	4,705,483	4,535,211	4,524,823	4,557,454	4,766,434	4,611,446	4,685,910
Depreciation & Amortisation	11,751,000	12,407,055	10,914,585	11,397,213	12,569,853	12,735,533	12,669,807	12,828,050	13,082,755	14,087,870	13,891,268	13,891,268
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,771,000	4,683,026	4,763,284	4,882,503	4,942,632	5,000,655	5,198,751	5,405,195	5,620,355	5,844,620	6,078,397	6,322,108
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,521,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	38,222,000	40,301,275	36,433,357	37,400,828	39,131,767	40,066,473	40,510,865	41,360,692	42,372,652	44,326,655	44,748,012	45,631,836
Operating Result from Continuing Operations	4,781,000	1,939,212	3,285,522	1,195,166	18,238	(97,658)	1,033,749	1,430,406	1,723,412	1,128,674	2,074,722	2,616,311
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,781,000	1,939,212	3,285,522	1,195,166	18,238	(97,658)	1,033,749	1,430,406	1,723,412	1,128,674	2,074,722	2,616,311
Net Operating Result before Grants and Contributions provided for Capital Purposes	(302,000)	(7,191,606)	(1,638,478)	(1,903,464)	(2,593,022)	(2,432,548)	(1,326,878)	(956,729)	(691,028)	(1,313,889)	(396,807)	114,946

Mid-Western Regional Council

10 Year Financial Plan for the Years ending 30 June 2023

BALANCE SHEET - GENERAL FUND

Scenario: Conservative Scenario - Partial Recategorisations Up

	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	21,194,000	16,233,618	18,282,556	19,835,278	22,809,241	24,761,628	26,453,731	28,960,345	31,890,404	34,643,081	38,554,421	43,476,361
Investments	-	1,442,000	-	-	-	-	-	-	-	-	-	-
Receivables	3,150,000	3,642,079	3,220,857	3,146,509	3,225,522	3,320,124	3,429,070	3,507,233	3,588,106	3,700,083	3,785,881	3,901,939
Inventories	1,765,000	1,471,033	1,008,615	1,006,962	1,018,881	1,050,533	1,061,147	1,077,358	1,097,786	1,132,498	1,140,500	1,167,022
Other	-	6,781	5,521	5,580	5,683	5,882	6,033	6,215	6,422	6,702	6,857	7,107
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	26,109,000	22,795,511	22,517,549	23,994,330	27,059,327	29,138,167	30,949,981	33,551,152	36,582,717	39,482,364	43,487,659	48,552,429
Non-Current Assets												
Investments	1,442,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	419,237,000	438,822,016	442,459,950	471,698,336	470,667,348	468,552,689	477,025,662	477,357,128	507,455,161	507,968,797	505,793,457	513,596,883
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	395,000	559,900	484,314	348,428	440,584	296,782	362,980	314,058	480,256	396,454	350,732	266,930
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,000)	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	421,071,000	439,381,916	442,944,264	472,046,764	471,107,932	468,849,471	477,388,642	477,671,186	507,935,417	508,365,251	506,144,189	513,863,813
TOTAL ASSETS	447,180,000	462,177,427	465,461,813	496,041,094	498,167,259	497,987,638	508,338,623	511,222,337	544,518,134	547,847,615	549,631,848	562,416,242
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	5,471,105	5,859,328	4,673,966	4,242,466	4,157,401	4,347,706	4,511,379	4,540,254	4,589,711	4,757,957	4,758,805	4,855,221
Borrowings	225,895	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
Provisions	5,466,000	5,627,584	5,908,967	6,198,790	6,497,056	6,803,763	7,119,671	7,445,056	7,780,202	8,125,403	8,480,961	8,847,184
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	11,163,000	12,035,922	11,163,606	11,055,033	11,304,330	11,832,643	12,352,061	13,397,348	13,170,277	13,605,932	13,483,720	13,763,279
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,836,000	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
Provisions	374,000	495,666	506,031	516,708	527,695	538,993	550,631	562,617	574,963	587,679	600,777	614,268
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	3,210,000	6,760,193	6,189,885	5,586,785	4,947,899	4,278,023	3,568,650	2,168,598	2,061,980	1,352,125	1,121,268	1,073,886
TOTAL LIABILITIES	14,373,000	18,796,115	17,353,491	16,641,818	16,252,229	16,110,666	15,920,711	15,565,946	15,232,257	14,958,057	14,604,988	14,837,165
Net Assets	432,807,000	443,381,312	448,108,322	479,399,276	481,915,030	481,876,972	492,417,913	495,656,391	529,285,877	532,889,558	535,026,861	547,579,077
EQUITY												
Retained Earnings	217,010,000	218,949,212	222,234,734	223,429,900	223,448,138	223,350,480	224,384,229	225,814,635	227,538,047	228,666,721	230,741,443	233,357,754
Revaluation Reserves	215,797,000	224,432,100	225,873,587	255,969,376	258,466,892	258,526,492	268,033,684	269,841,757	301,747,830	304,222,838	304,285,418	314,221,323
Council Equity Interest	432,807,000	443,381,312	448,108,322	479,399,276	481,915,030	481,876,972	492,417,913	495,656,391	529,285,877	532,889,558	535,026,861	547,579,077
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	432,807,000	443,381,312	448,108,322	479,399,276	481,915,030	481,876,972	492,417,913	495,656,391	529,285,877	532,889,558	535,026,861	547,579,077

Mid-Western Regional Council

10 Year Financial Plan for the Years ending 30 June 2023

CASH FLOW STATEMENT - GENERAL FUND

Scenario: Conservative Scenario - Partial Recategorisations U

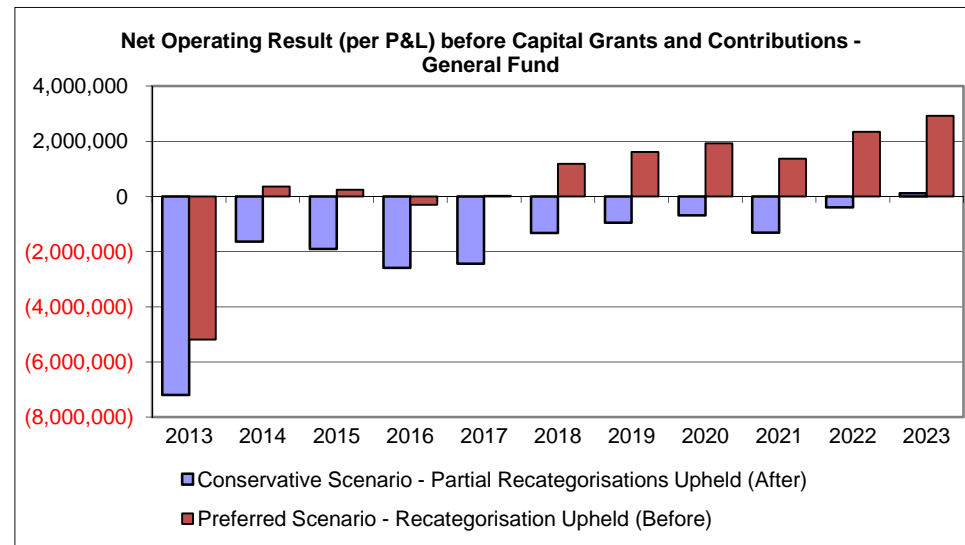
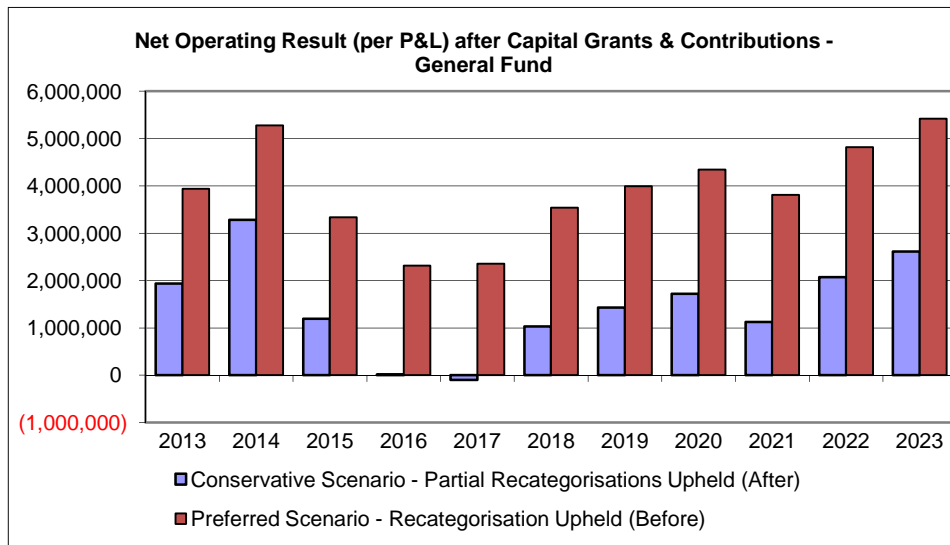
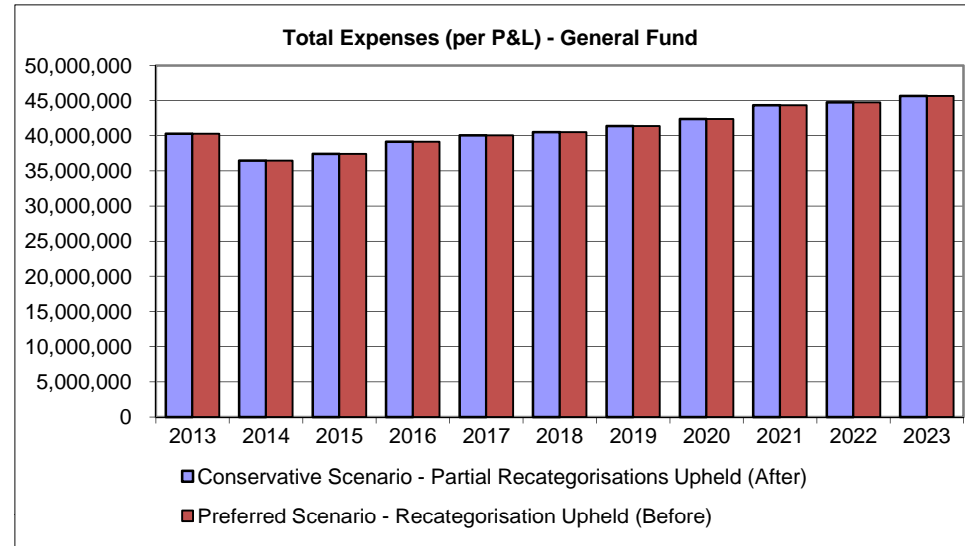
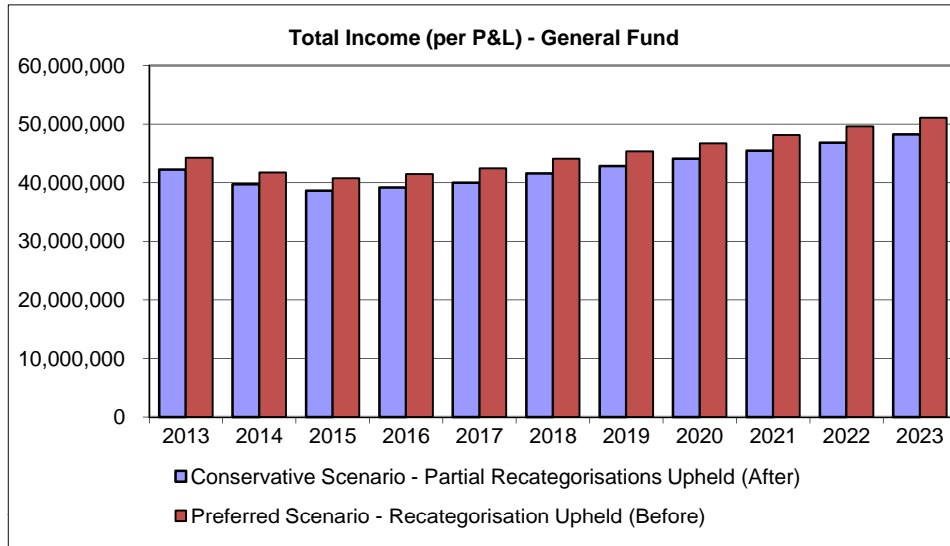
	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	14,684,651	15,596,487	15,897,261	16,355,811	16,824,434	17,295,875	17,780,160	18,278,004	18,789,788	19,315,902	19,856,748
User Charges & Fees	-	6,221,830	5,915,871	5,914,812	6,103,880	6,282,800	6,468,992	6,663,062	6,862,954	7,068,842	7,280,908	7,499,335
Interest & Investment Revenue Received	-	933,112	567,561	657,558	709,350	749,789	1,289,513	1,464,240	1,670,055	1,903,921	2,106,415	2,335,136
Grants & Contributions	-	18,515,434	16,351,233	14,598,484	14,362,016	14,381,050	14,707,942	15,043,134	15,386,838	15,739,270	16,100,655	16,471,218
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,532,608	1,389,702	1,413,737	1,435,441	1,471,594	1,514,176	1,559,789	1,606,561	1,654,745	1,704,343	1,755,460
Payments:												
Employee Benefits & On-Costs	-	(15,098,649)	(15,529,352)	(16,233,370)	(16,512,078)	(17,007,768)	(17,518,001)	(18,043,541)	(18,584,847)	(19,142,393)	(19,716,665)	(20,308,164)
Materials & Contracts	-	(6,752,532)	(4,604,081)	(4,415,592)	(4,450,807)	(4,687,509)	(4,509,600)	(4,496,445)	(4,526,727)	(4,729,983)	(4,582,802)	(4,650,049)
Borrowing Costs	-	(409,435)	(407,173)	(375,519)	(342,414)	(306,320)	(269,192)	(229,802)	(187,945)	(136,399)	(89,689)	(47,408)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,665,626)	(4,739,034)	(4,857,525)	(4,916,927)	(4,974,223)	(5,171,526)	(5,377,153)	(5,591,472)	(5,814,871)	(6,047,755)	(6,290,547)
Net Cash provided (or used in) Operating Activities	-	14,961,394	14,541,213	12,599,847	12,744,271	12,733,847	13,808,179	14,363,443	14,913,420	15,332,922	16,071,313	16,621,727
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	1,442,000	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	660,453	195,000	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	769,828	320,556	229,985	233,259	499,069	826,726	742,137	592,936	786,324	595,785	609,438
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(24,819,699)	(13,844,480)	(10,696,437)	(9,157,791)	(10,630,657)	(12,111,627)	(11,843,075)	(11,595,659)	(12,566,204)	(11,995,107)	(12,065,271)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	(284,000)	(56,342)	-	(232,000)	-	(150,000)	(34,880)	(250,000)	-	(38,080)	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(23,673,418)	(11,943,265)	(10,466,452)	(9,156,531)	(10,131,587)	(11,434,902)	(11,135,818)	(11,252,723)	(11,779,880)	(11,437,402)	(11,455,833)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	5,567,000	-	-	-	-	-	-	681,400	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,815,358)	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(1,412,038)	(800,364)	(722,571)	(243,954)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	3,751,642	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(730,638)	(800,364)	(722,571)	(243,954)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(4,960,382)	2,048,938	1,552,723	2,973,963	1,952,386	1,692,103	2,506,614	2,930,058	2,752,678	3,911,340	4,921,940
plus: Cash, Cash Equivalents & Investments - beginning of year	-	21,194,000	16,233,618	18,282,556	19,835,278	22,809,241	24,761,628	26,453,731	28,960,345	31,890,404	34,643,081	38,554,421
Cash & Cash Equivalents - end of the year	21,194,000	16,233,618	18,282,556	19,835,278	22,809,241	24,761,628	26,453,731	28,960,345	31,890,404	34,643,081	38,554,421	43,476,361
Cash & Cash Equivalents - end of the year	21,194,000	16,233,618	18,282,556	19,835,278	22,809,241	24,761,628	26,453,731	28,960,345	31,890,404	34,643,081	38,554,421	43,476,361
Investments - end of the year	1,442,000	1,442,000	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	22,636,000	17,675,618	18,282,556	19,835,278	22,809,241	24,761,628	26,453,731	28,960,345	31,890,404	34,643,081	38,554,421	43,476,361
Representing:												
- External Restrictions	9,185,391	5,878,556	6,346,651	6,218,033	7,209,383	7,928,583	8,782,195	9,684,786	10,635,922	11,640,190	12,700,197	13,817,564
- Internal Restrictions	6,365,762	6,218,806	6,761,734	8,702,875	10,612,203	11,490,868	11,804,569	13,031,828	14,596,758	15,912,070	18,444,969	21,462,652
- Unrestricted	7,084,847	5,578,256	5,174,171	4,914,370	4,987,655	5,342,177	5,866,968	6,243,731	6,657,723	7,090,821	7,409,255	8,196,145
22,636,000	17,675,618	18,282,556	19,835,278	22,809,241	24,761,628	26,453,731	28,960,345	31,890,404	34,643,081	38,554,421	43,476,361	

Mid-Western Regional Council
 10 Year Financial Plan for the Years ending 30 June 2023
 EQUITY STATEMENT - GENERAL FUND

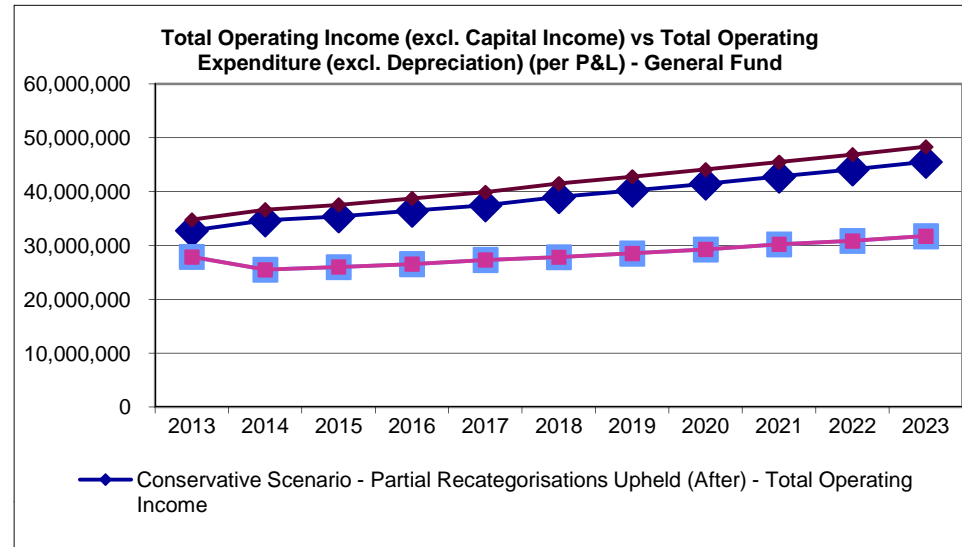
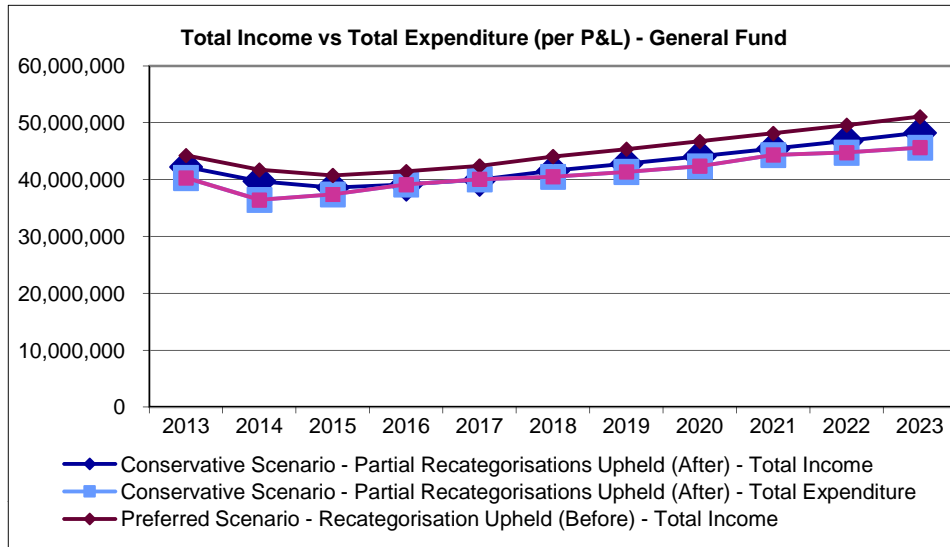
Scenario: Conservative Scenario - Partial Recategorisations Up

	Past Year 2011/12	Current Year 2012/13	2013/14	2014/15	2015/16	2016/17	Projected Years					2022/23
	\$	\$	\$	\$	\$	\$	2017/18	2018/19	2019/20	2020/21	2021/22	\$
Opening Balance	427,347,000	432,807,000	443,381,312	448,108,322	479,399,276	481,915,030	481,876,972	492,417,913	495,656,391	529,285,877	532,889,558	535,026,861
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	1,178,000	8,635,100	1,441,487	30,095,789	2,497,516	59,600	9,507,192	1,808,073	31,906,073	2,475,008	62,580	9,935,906
- Transfers to/(from) Other Reserves	111,000											
- Other Income/Expenses recognised	(610,000)											
- Other Adjustments	-											
Net Income Recognised Directly in Equity	679,000	8,635,100	1,441,487	30,095,789	2,497,516	59,600	9,507,192	1,808,073	31,906,073	2,475,008	62,580	9,935,906
b. Net Operating Result for the Year	4,781,000	1,939,212	3,285,522	1,195,166	18,238	(97,658)	1,033,749	1,430,406	1,723,412	1,128,674	2,074,722	2,616,311
Total Recognised Income & Expenses (c&d)	5,460,000	10,574,312	4,727,010	31,290,955	2,515,754	(38,058)	10,540,941	3,238,479	33,629,485	3,603,682	2,137,302	12,552,216
c. Distributions to/(Contributions from) Minority Interests	-											
d. Transfers between Equity	-											
Equity - Balance at end of the reporting period	432,807,000	443,381,312	448,108,322	479,399,276	481,915,030	481,876,972	492,417,913	495,656,391	529,285,877	532,889,558	535,026,861	547,579,077

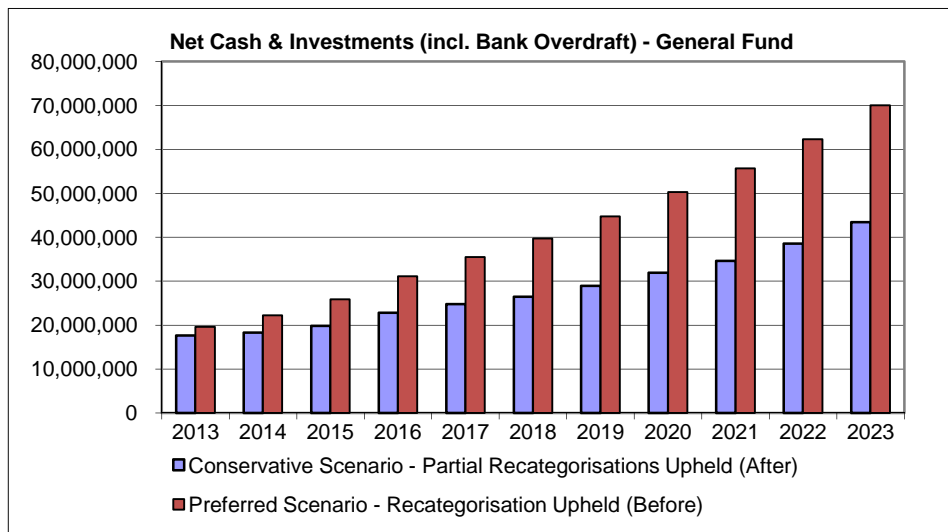
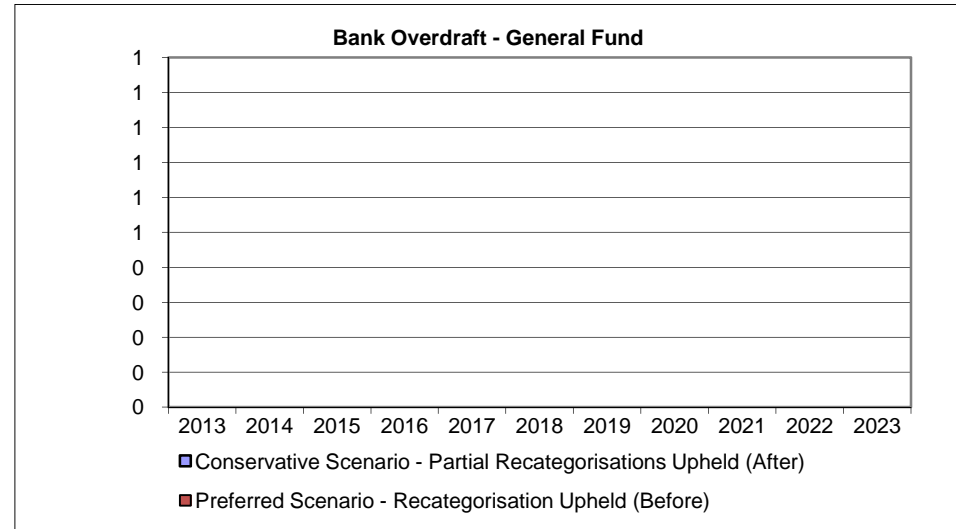
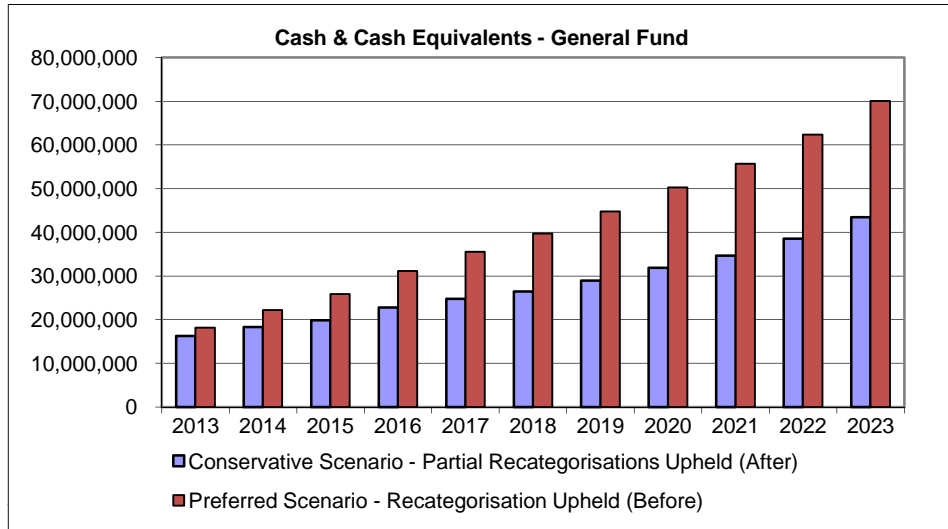
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
Income Statement Charts



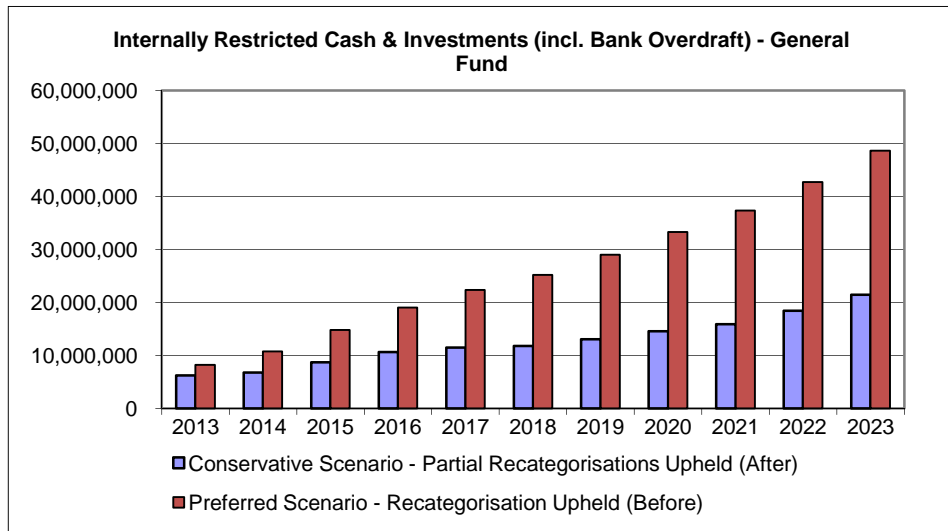
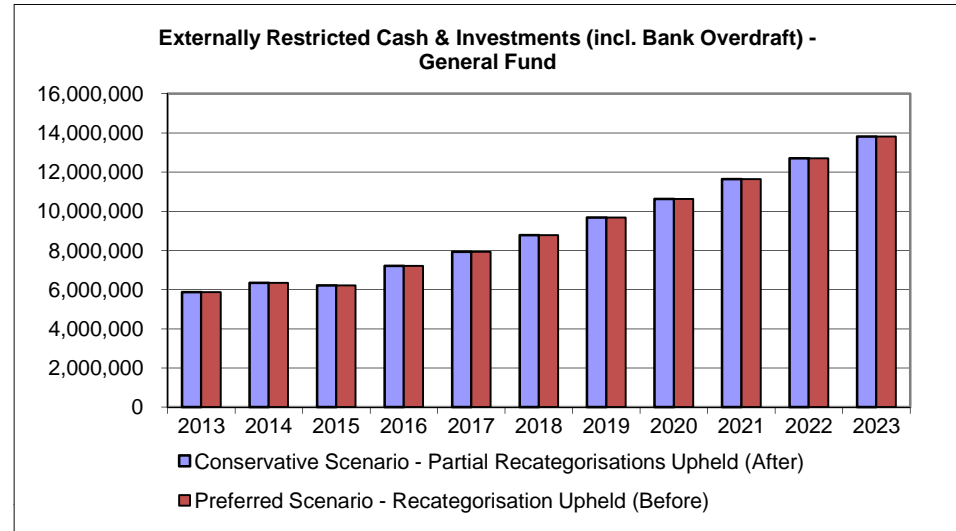
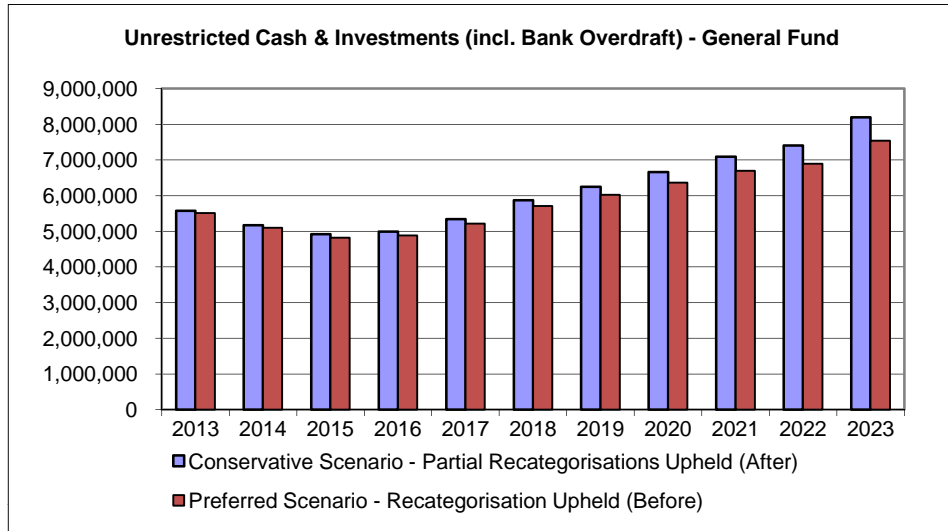
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
Income Statement Charts



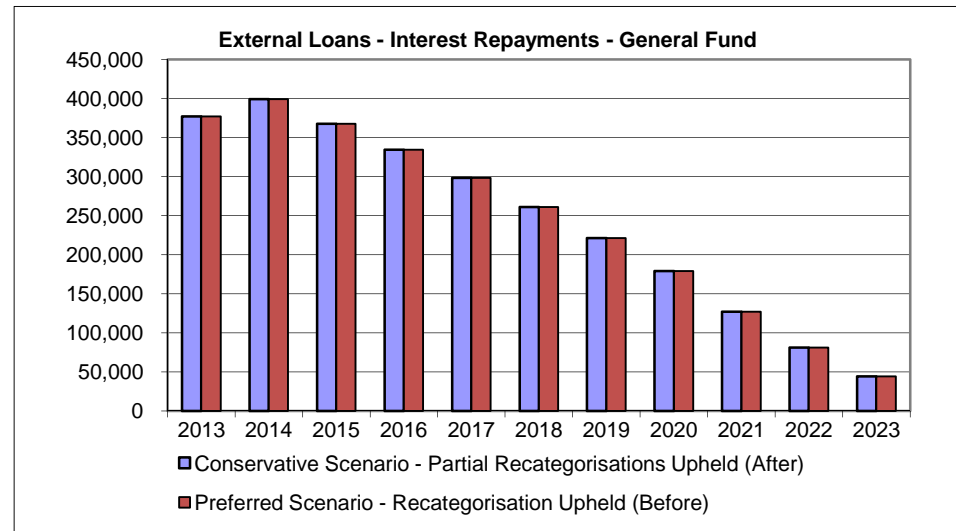
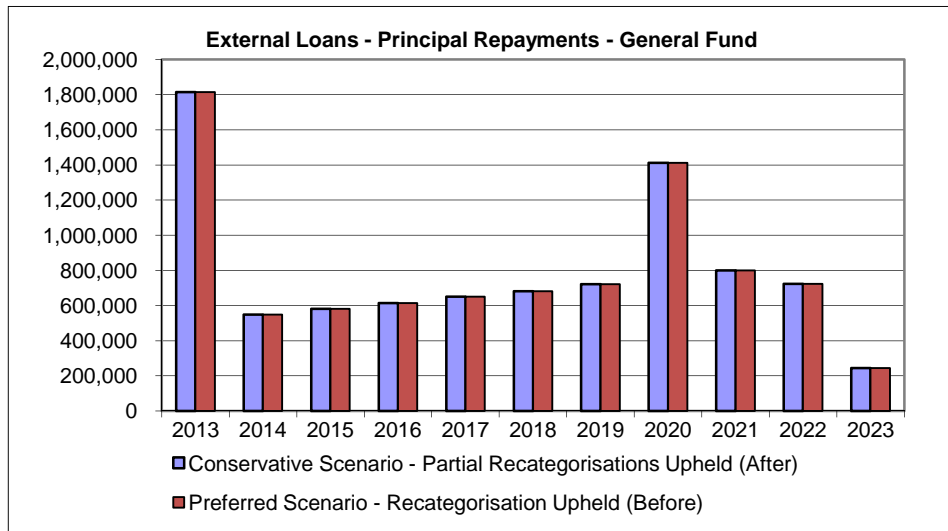
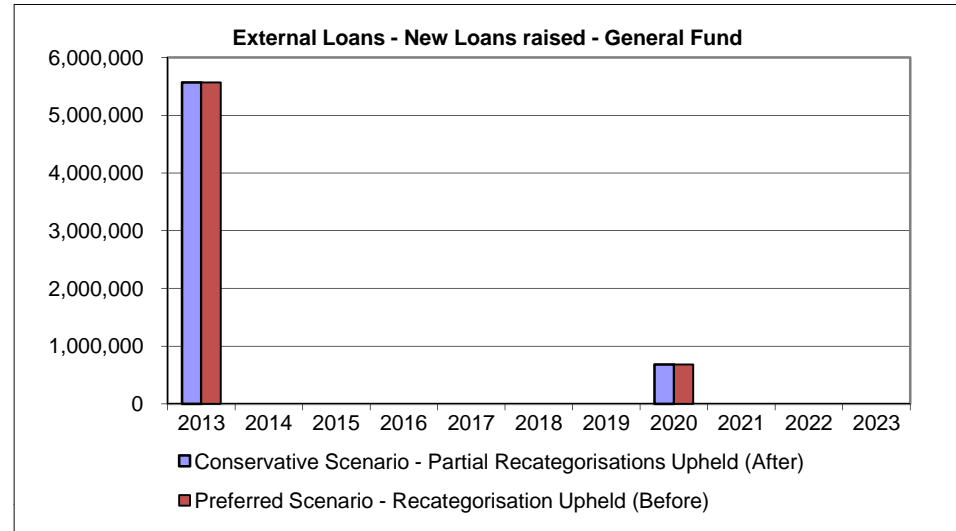
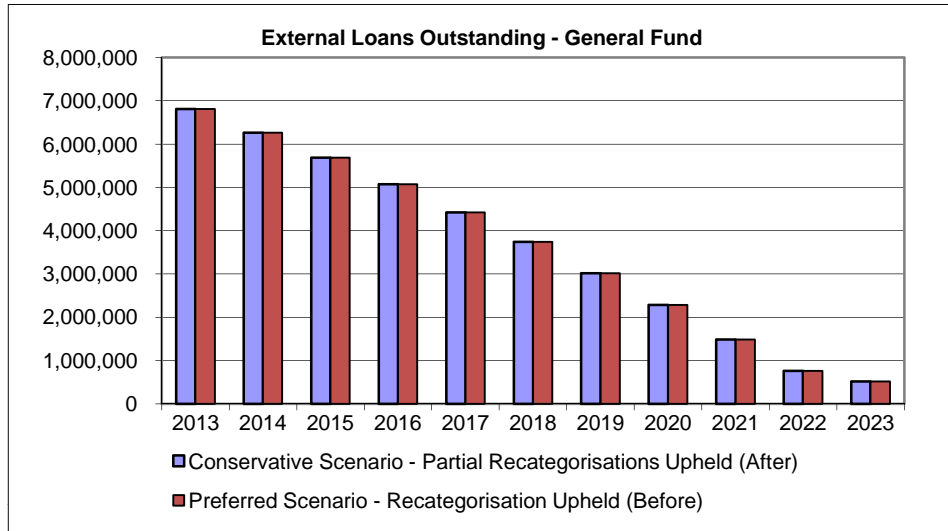
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
Cash, Investment & Bank Overdraft Charts



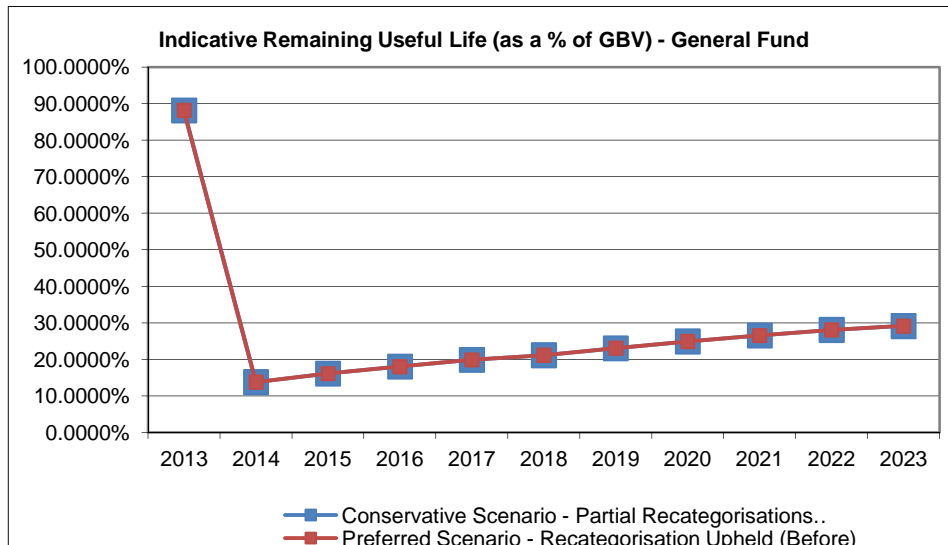
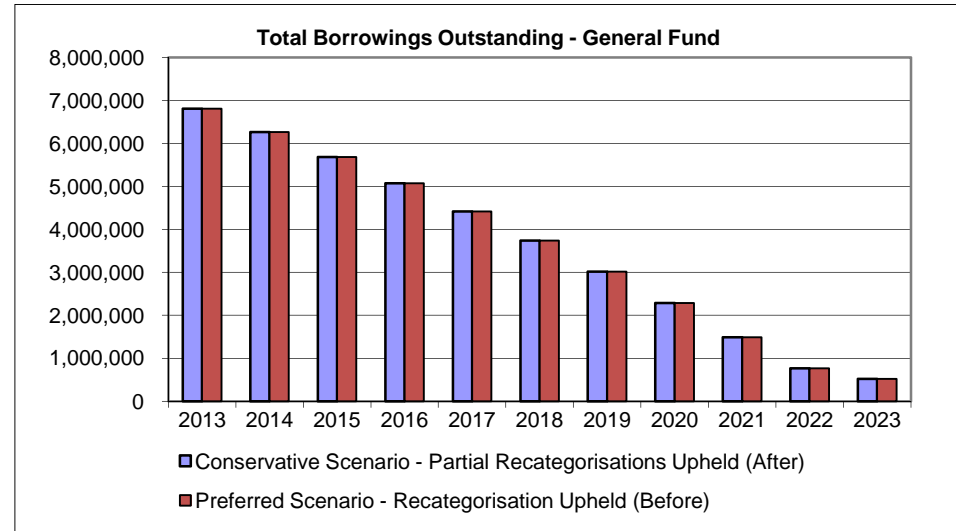
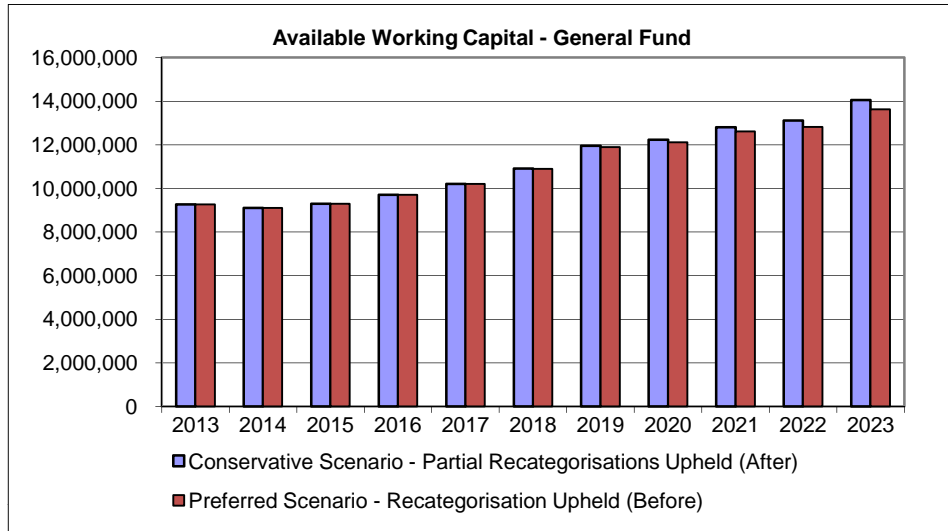
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
Cash Restrictions Charts



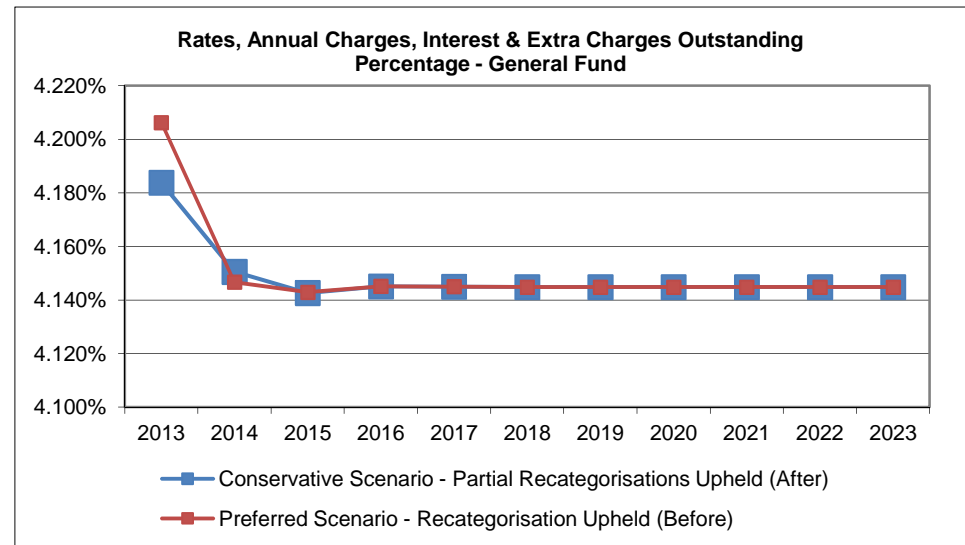
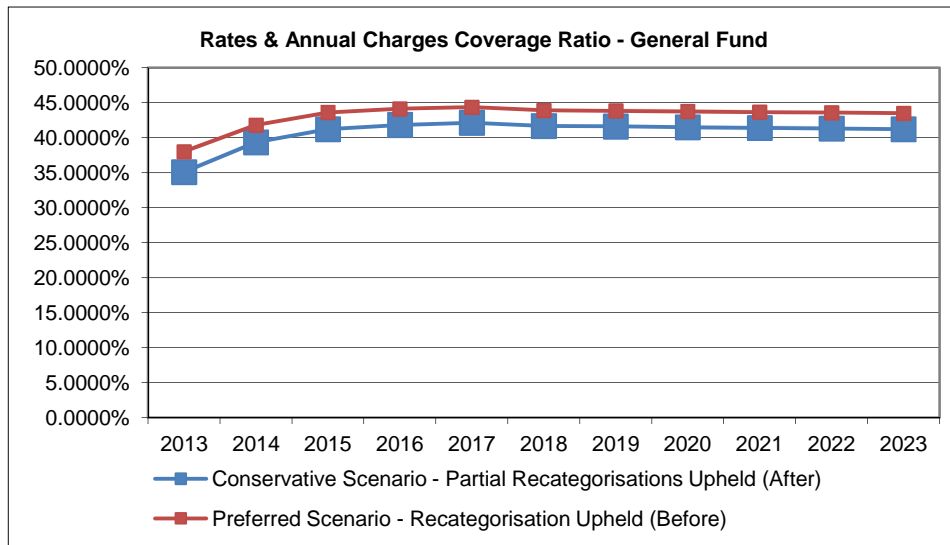
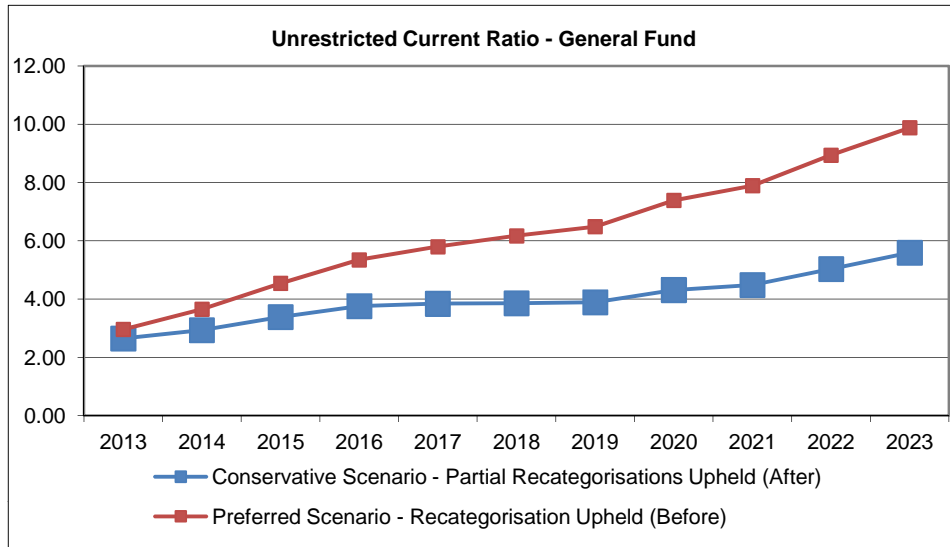
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
 External Loans Charts



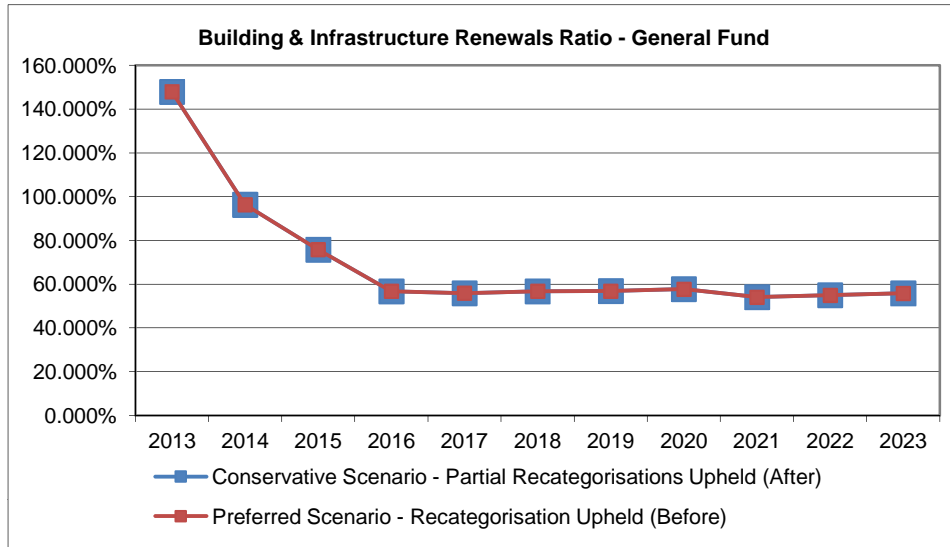
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
 Other Charts



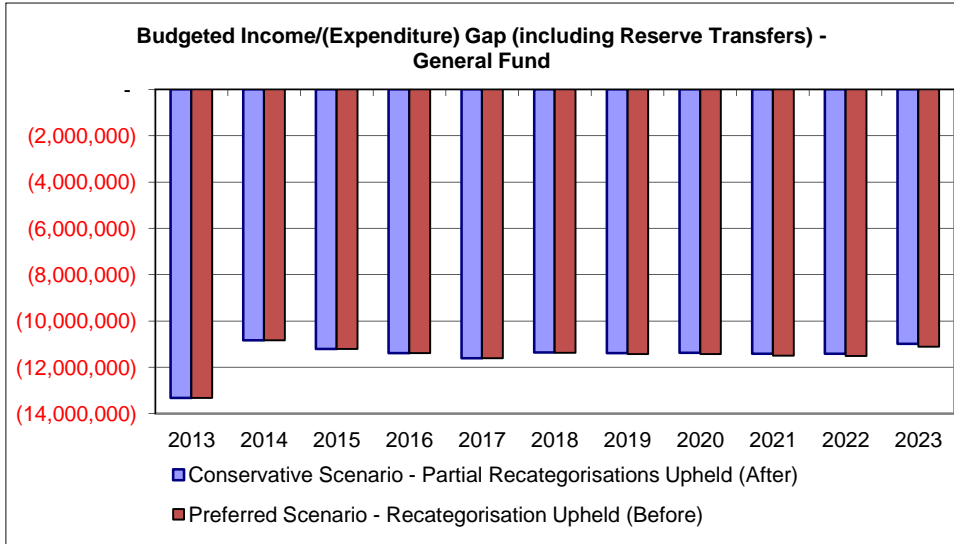
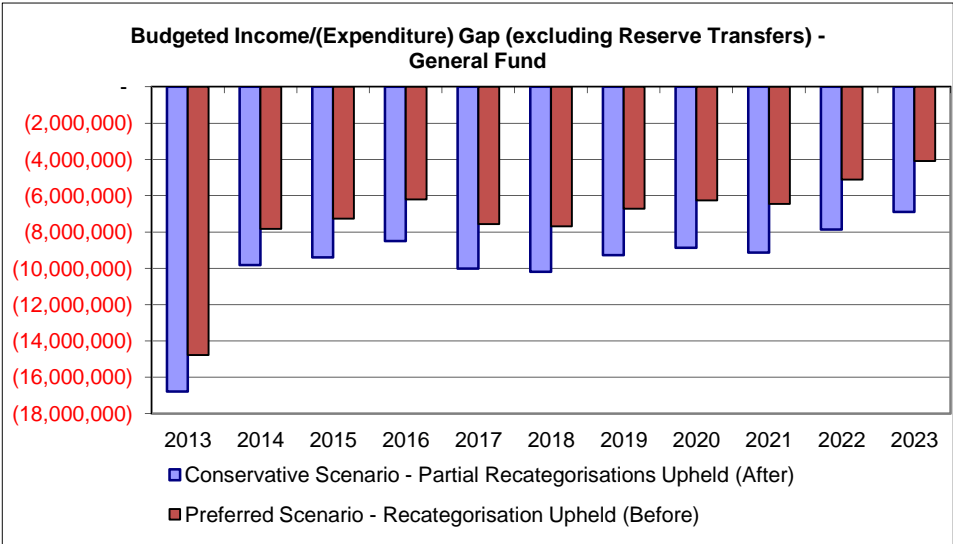
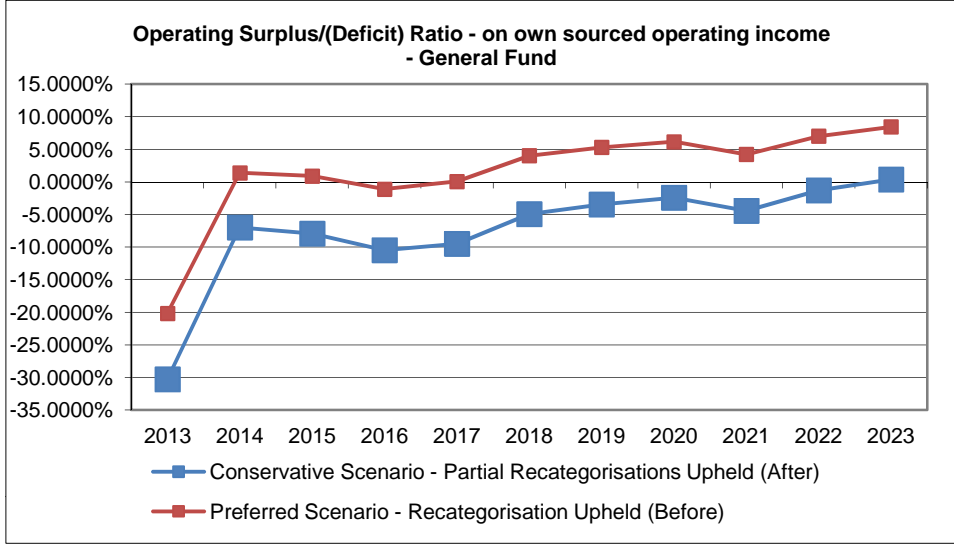
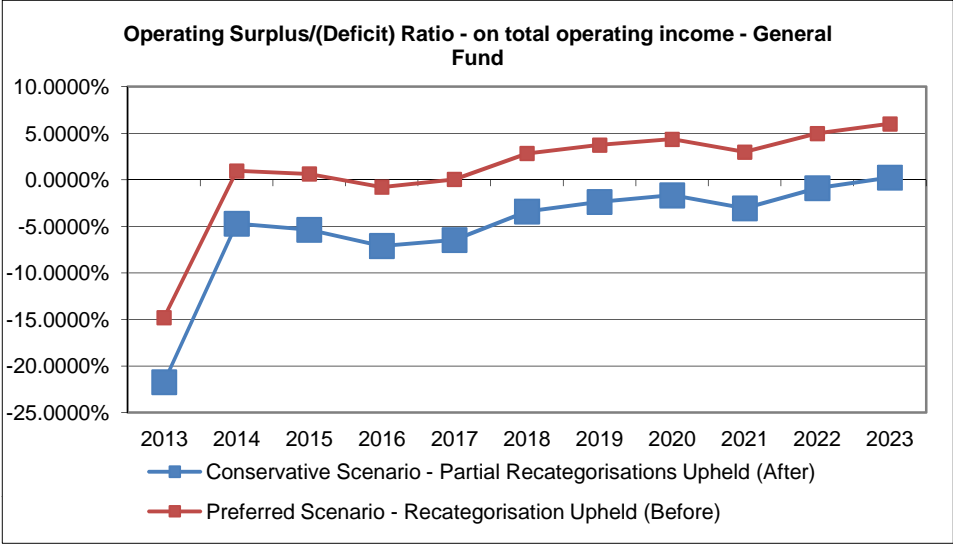
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
 Note 13 Ratio Charts



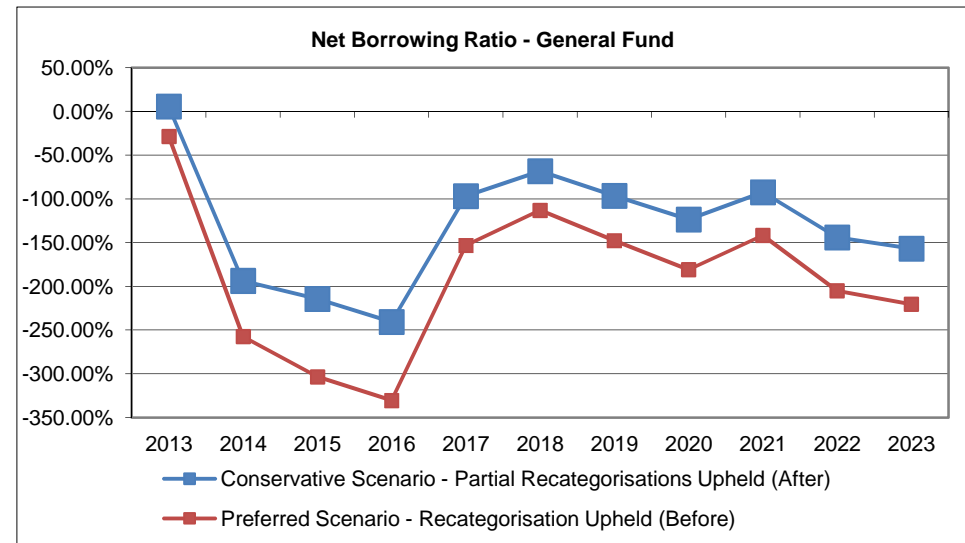
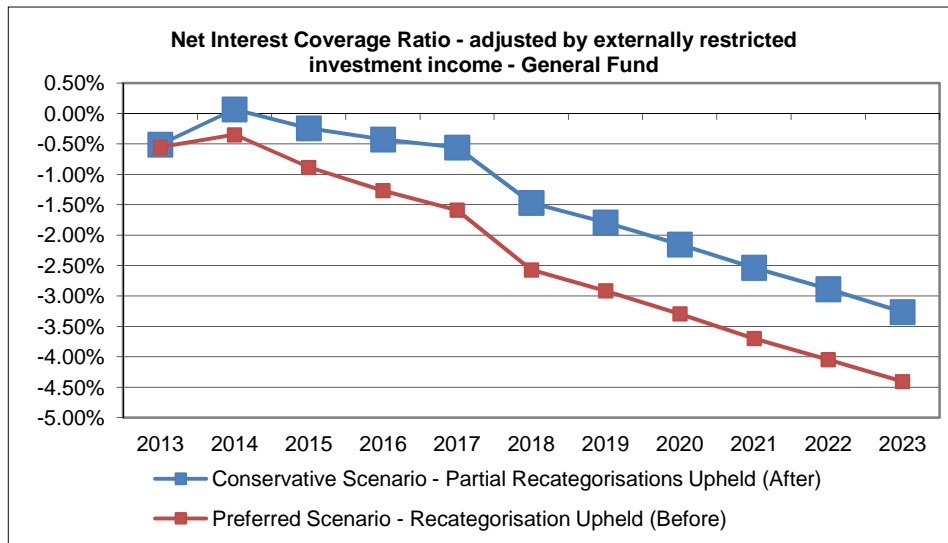
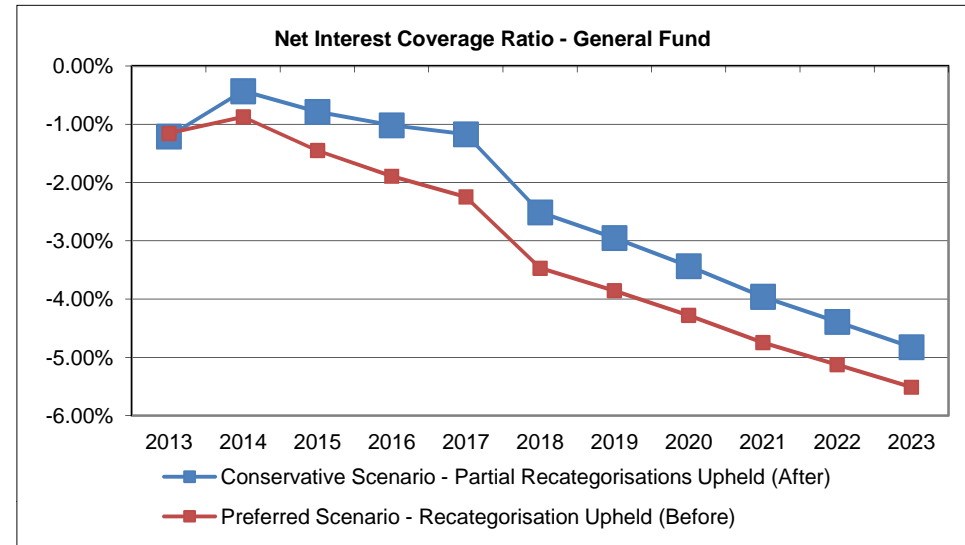
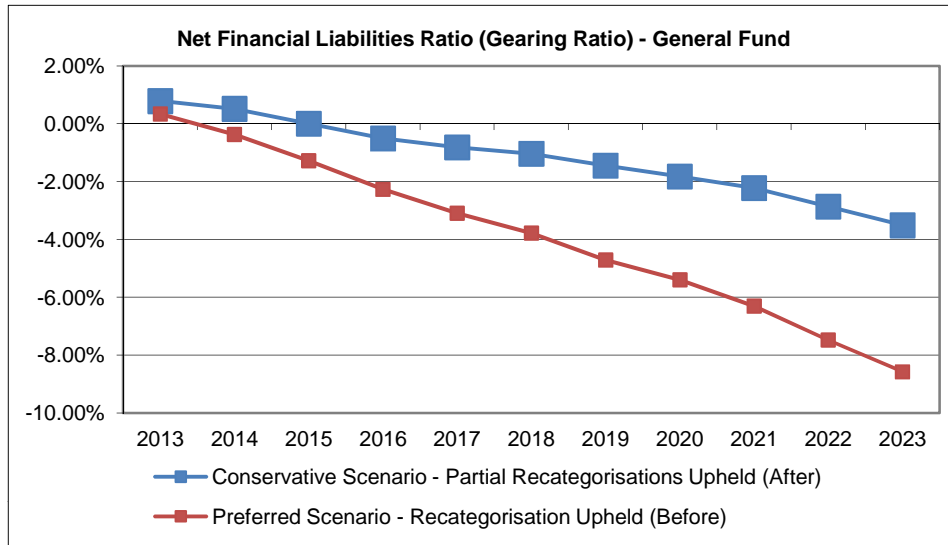
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
Note 13 Ratio Charts (continued)



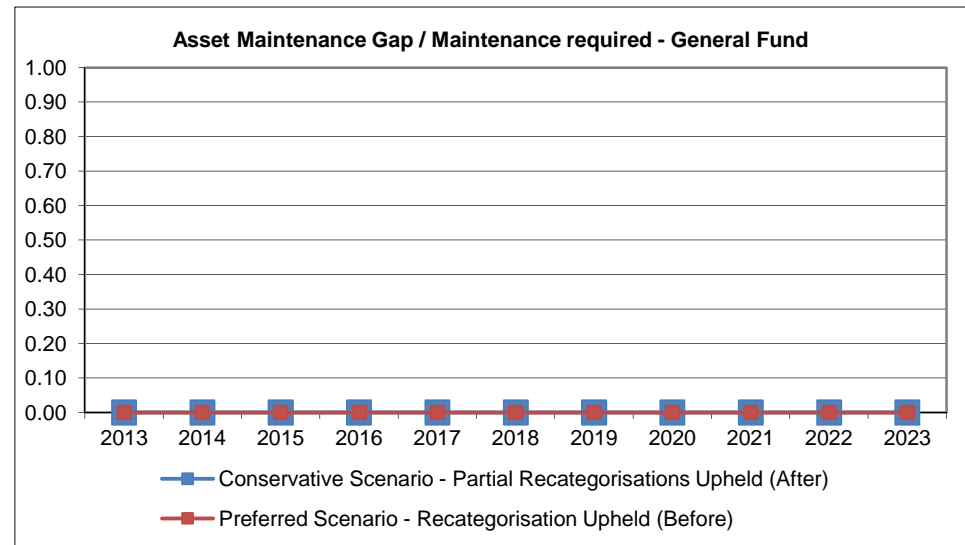
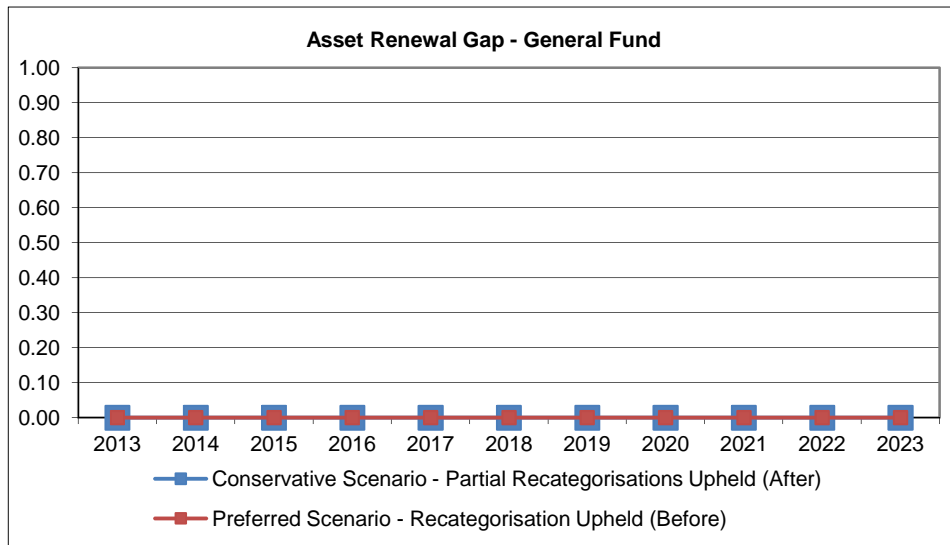
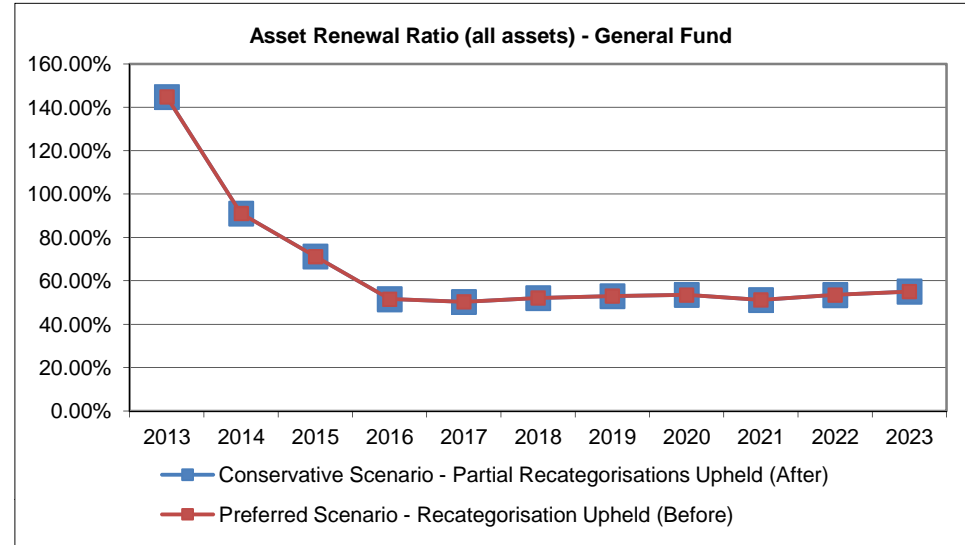
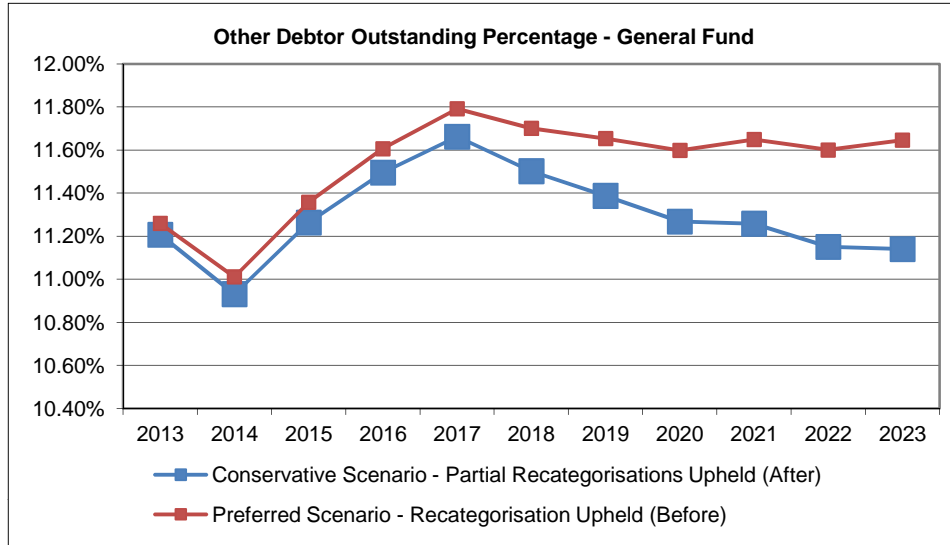
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
 Other KPIs



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
 Other KPIs



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Conservative Scenario - Partial Recategorisations Upheld
 Other KPIs



Mid-Western Regional Council
 10 Year Financial Plan for the Years ending 30 June 2023
SCENARIOS - GENERAL FUND
 Scenario: Negative Scenario - Recategorisations Reversed

New Scenario (After):
 Old Scenario (Before):

Negative Scenario - Recategorisations Reversed
 Preferred Scenario - Recategorisations Upheld

Headline Figure / KPI	Scenario	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Rates & Annual Charges Revenue	After	14,310,475	15,123,784	15,391,118	15,842,548	16,299,679	16,756,070	17,225,240	17,707,547	18,203,358	18,713,052	19,237,017
	Before	16,809,475	17,424,660	17,761,020	18,281,477	18,807,634	19,334,248	19,875,607	20,432,124	21,004,223	21,592,341	22,196,927
User Charges & Fees Revenue	After	6,343,159	5,774,453	5,961,266	6,151,080	6,326,395	6,516,187	6,711,672	6,913,023	7,120,413	7,334,026	7,554,046
	Before	6,343,159	5,774,453	5,961,266	6,151,080	6,326,395	6,516,187	6,711,672	6,913,023	7,120,413	7,334,026	7,554,046
Interest & Investment Revenue	After	891,260	573,200	672,916	734,632	767,348	1,305,348	1,485,348	1,694,348	1,927,348	2,137,348	2,373,348
	Before	891,260	765,200	959,916	1,119,632	1,252,348	1,790,348	1,970,348	2,179,348	2,412,348	2,622,348	2,858,348
Grants Income - Operating & Capital	After	18,494,633	16,235,041	14,560,167	14,366,160	14,385,534	14,712,537	15,047,843	15,391,665	15,744,219	16,105,727	16,476,417
	Before	18,494,633	16,235,041	14,560,167	14,366,160	14,385,534	14,712,537	15,047,843	15,391,665	15,744,219	16,105,727	16,476,417
Other Revenue	After	1,369,960	1,366,325	1,404,015	1,430,236	1,467,774	1,511,807	1,557,161	1,603,876	1,651,993	1,701,552	1,752,599
	Before	1,369,960	1,366,325	1,404,015	1,430,236	1,467,774	1,511,807	1,557,161	1,603,876	1,651,993	1,701,552	1,752,599
Total Income from Continuing Operations	After	41,741,487	39,218,003	38,080,092	38,620,676	39,427,860	40,988,513	42,219,426	43,508,385	44,851,194	46,201,684	47,609,707
	Before	44,240,487	41,710,879	40,736,994	41,444,805	42,420,815	44,051,691	45,354,793	46,717,962	48,137,059	49,565,974	51,054,617
Employee Benefits & On-cost Expenses	After	15,167,665	15,829,912	16,323,292	16,821,331	17,325,773	17,845,546	18,380,913	18,932,340	19,500,310	20,085,319	20,687,879
	Before	15,167,665	15,829,912	16,323,292	16,821,331	17,325,773	17,845,546	18,380,913	18,932,340	19,500,310	20,085,319	20,687,879
Borrowing Costs	After	378,877	401,014	369,004	335,528	299,029	261,550	221,713	179,748	127,420	81,583	44,671
	Before	378,877	401,014	369,004	335,528	299,029	261,550	221,713	179,748	127,420	81,583	44,671
Materials & Contracts Expenses	After	7,664,652	4,524,562	4,428,816	4,462,423	4,705,483	4,535,211	4,524,823	4,557,454	4,766,434	4,611,446	4,685,910
	Before	7,664,652	4,524,562	4,428,816	4,462,423	4,705,483	4,535,211	4,524,823	4,557,454	4,766,434	4,611,446	4,685,910
Other Expenses	After	4,683,026	4,763,284	4,882,503	4,942,632	5,000,655	5,198,751	5,405,195	5,620,355	5,844,620	6,078,397	6,322,108
	Before	4,683,026	4,763,284	4,882,503	4,942,632	5,000,655	5,198,751	5,405,195	5,620,355	5,844,620	6,078,397	6,322,108
Total Expenses from Continuing Operations	After	40,301,275	36,433,357	37,400,828	39,131,767	40,066,473	40,510,865	41,360,692	42,372,652	44,326,655	44,748,012	45,631,836
	Before	40,301,275	36,433,357	37,400,828	39,131,767	40,066,473	40,510,865	41,360,692	42,372,652	44,326,655	44,748,012	45,631,836
Net Operating Surplus/(Deficit)	After	1,440,212	2,784,646	679,264	(511,092)	(638,613)	477,647	858,734	1,135,733	524,539	1,453,672	1,977,871
	Before	3,939,212	5,277,522	3,336,166	2,312,838	2,354,342	3,540,825	3,994,100	4,345,310	3,810,405	4,817,961	5,422,781
Net Operating Surplus/ (Deficit) before Capital Grants & Contributions	After	(7,690,606)	(2,139,354)	(2,419,366)	(3,122,352)	(2,973,503)	(1,882,979)	(1,528,402)	(1,278,707)	(1,918,023)	(1,017,857)	(523,494)
	Before	(5,191,606)	353,522	237,536	(298,422)	19,452	1,180,198	1,606,965	1,930,870	1,367,842	2,346,432	2,921,416
Total Operating Income (excl. Capital Income)	After	32,278,669	34,148,803	34,890,852	35,913,396	36,911,840	38,441,322	39,640,130	40,896,019	42,204,768	43,520,176	44,892,063
	Before	34,777,669	36,641,679	37,547,754	38,737,325	39,904,795	41,504,500	42,775,496	44,105,596	45,490,633	46,884,465	48,336,973
Total Operating Expenditure (excl. Depreciation)	After	27,894,220	25,518,771	26,003,615	26,561,914	27,330,940	27,841,059	28,532,643	29,289,897	30,238,784	30,856,745	31,740,568
	Before	27,894,220	25,518,771	26,003,615	26,561,914	27,330,940	27,841,059	28,532,643	29,289,897	30,238,784	30,856,745	31,740,568
Sale Proceeds from I,PP&E	After	769,828	320,556	229,985	233,259	499,069	826,726	742,137	592,936	786,324	595,785	609,438
	Before	769,828	320,556	229,985	233,259	499,069	826,726	742,137	592,936	786,324	595,785	609,438
New Loan Borrowings & Advances	After	5,567,000	-	-	-	-	-	-	681,400	-	-	-
	Before	5,567,000	-	-	-	-	-	-	681,400	-	-	-
Cash Purchases of I,PP&E	After	(24,819,699)	(13,844,480)	(10,696,437)	(9,157,791)	(10,630,657)	(12,111,627)	(11,843,075)	(11,595,659)	(12,566,204)	(11,995,107)	(12,065,271)
	Before	(24,819,699)	(13,844,480)	(10,696,437)	(9,157,791)	(10,630,657)	(12,111,627)	(11,843,075)	(11,595,659)	(12,566,204)	(11,995,107)	(12,065,271)
Loan Repayments	After	(1,815,358)	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(1,412,038)	(800,364)	(722,571)	(243,954)
	Before	(1,815,358)	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(1,412,038)	(800,364)	(722,571)	(243,954)

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
SCENARIOS - GENERAL FUND
Scenario: Negative Scenario - Recategorisations Reversed

New Scenario (After): Negative Scenario - Recategorisations Reversed
Old Scenario (Before): Preferred Scenario - Recategorisations Upheld

Headline Figure / KPI	Scenario	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
External Loans Outstanding - Current	After	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
	Before	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
External Loans Outstanding - Non-current	After	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
	Before	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
External Loans Outstanding - Total	After	6,813,537	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	2,287,381	1,487,017	764,445	520,491
	Before	6,813,537	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	2,287,381	1,487,017	764,445	520,491
Internal Loans Outstanding - Current	After	-	-	-	-	-	-	-	-	-	-	-
	Before	-	-	-	-	-	-	-	-	-	-	-
Internal Loans Outstanding - Non-current	After	-	-	-	-	-	-	-	-	-	-	-
	Before	-	-	-	-	-	-	-	-	-	-	-
Internal Loans Outstanding - Total	After	-	-	-	-	-	-	-	-	-	-	-
	Before	-	-	-	-	-	-	-	-	-	-	-
Total Borrowings Outstanding - Current	After	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
	Before	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
Total Borrowings Outstanding - Non-current	After	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
	Before	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
Total Borrowings Outstanding - Total	After	6,813,537	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	2,287,381	1,487,017	764,445	520,491
	Before	6,813,537	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	2,287,381	1,487,017	764,445	520,491
External Loans Repayments - Interest	After	377,002	399,462	367,799	334,696	298,598	261,119	221,282	179,317	126,989	81,152	44,240
	Before	377,002	399,462	367,799	334,696	298,598	261,119	221,282	179,317	126,989	81,152	44,240
External Loans Repayments - Principal	After	1,815,009	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954
	Before	1,815,009	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954
External Loans Repayments - Total	After	2,192,011	948,472	948,472	948,473	948,471	942,293	942,293	1,591,355	927,353	803,723	288,195
	Before	2,192,011	948,472	948,472	948,473	948,471	942,293	942,293	1,591,355	927,353	803,723	288,195
External Loans - New Loans raised	After	5,567,000	-	-	-	-	-	-	681,400	-	-	-
	Before	5,567,000	-	-	-	-	-	-	681,400	-	-	-
Total Value of I,PP&E (excl. Land & Earthworks)	After	497,717,068	513,359,702	562,470,657	574,384,555	584,984,163	605,095,538	620,542,744	676,051,841	691,675,462	703,418,186	724,902,070
	Before	497,717,068	513,359,702	562,470,657	574,384,555	584,984,163	605,095,538	620,542,744	676,051,841	691,675,462	703,418,186	724,902,070
Total Accumulated Depreciation	After	58,895,052	70,899,751	90,772,321	103,717,207	116,431,474	128,069,876	143,185,617	168,596,681	183,706,665	197,624,728	211,305,187
	Before	58,895,052	70,899,751	90,772,321	103,717,207	116,431,474	128,069,876	143,185,617	168,596,681	183,706,665	197,624,728	211,305,187
Indicative Remaining Useful Life (as a % of GBV)	After	88%	14%	16%	18%	20%	21%	23%	25%	27%	28%	29%
	Before	88%	14%	16%	18%	20%	21%	23%	25%	27%	28%	29%

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
SCENARIOS - GENERAL FUND
Scenario: Negative Scenario - Recategorisations Reversed

New Scenario (After):
Old Scenario (Before):

Negative Scenario - Recategorisations Reversed
Preferred Scenario - Recategorisations Upheld

Headline Figure / KPI	Scenario	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Unrestricted current Ratio	Snapshot	After										
	Before											
	Ratio	After 2.57	2.75	3.09	3.37	3.37	3.31	3.29	3.60	3.69	4.13	4.60
	Before	2.96	3.65	4.54	5.35	5.80	6.17	6.48	7.38	7.89	8.94	9.88
Debt Service Ratio	Snapshot	After										
	Before											
	Ratio	After 7.40%	3.09%	3.03%	2.94%	2.85%	2.72%	2.63%	4.30%	2.43%	2.04%	0.71%
	Before	6.82%	2.86%	2.79%	2.70%	2.62%	2.50%	2.42%	3.96%	2.24%	1.88%	0.65%
Rates & Annual Charges Coverage Ratio	Snapshot	After										
	Before											
	Ratio	After 34.28%	38.56%	40.42%	41.02%	41.34%	40.88%	40.80%	40.70%	40.59%	40.50%	40.41%
	Before	38.00%	41.77%	43.60%	44.11%	44.34%	43.89%	43.82%	43.74%	43.63%	43.56%	43.48%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	After										
	Before											
	Ratio	After 4.18%	4.15%	4.14%	4.15%	4.15%	4.14%	4.14%	4.14%	4.14%	4.14%	4.14%
	Before	4.21%	4.15%	4.14%	4.15%	4.14%	4.14%	4.14%	4.14%	4.14%	4.14%	4.14%
Building & Infrastructure Renewals Ratio	Snapshot	After										
	Before											
	Ratio	After 147.93%	96.32%	75.79%	56.74%	55.86%	56.74%	56.83%	57.70%	54.05%	54.92%	55.80%
	Before	147.93%	96.32%	75.79%	56.74%	55.86%	56.74%	56.83%	57.70%	54.05%	54.92%	55.80%
Operating Surplus/(Deficit) Ratio - on total operating income	Snapshot	After										
	Before											
	Ratio	After -23.58%	-6.24%	-6.92%	-8.67%	-8.02%	-4.87%	-3.84%	-3.11%	-4.52%	-2.33%	-1.16%
	Before	-14.79%	0.96%	0.63%	-0.77%	0.05%	2.83%	3.74%	4.36%	2.99%	4.98%	6.02%
Operating Surplus/(Deficit) Ratio - on own sourced operating income	Snapshot	After										
	Before											
	Ratio	After -33.08%	-9.31%	-10.29%	-12.87%	-11.87%	-7.17%	-5.63%	-4.55%	-6.59%	-3.38%	-1.68%
	Before	-20.16%	1.39%	0.91%	-1.10%	0.07%	4.02%	5.30%	6.16%	4.22%	7.01%	8.45%
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)	Snapshot	After										
	Before											
	Ratio	After (17,280,694)	(10,324,488)	(9,918,176)	(9,019,857)	(10,548,998)	(10,752,912)	(9,848,557)	(9,459,106)	(9,730,754)	(8,479,248)	(7,534,809)
	Before	(14,781,694)	(7,831,612)	(7,261,274)	(6,195,928)	(7,556,043)	(7,689,735)	(6,713,191)	(6,249,529)	(6,444,889)	(5,114,959)	(4,089,899)
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)	Snapshot	After										
	Before											
	Ratio	After (13,327,903)	(10,834,635)	(11,214,797)	(11,391,206)	(11,605,908)	(11,357,578)	(11,393,089)	(11,366,158)	(11,416,542)	(11,412,449)	(10,983,051)
	Before	(13,327,903)	(10,834,635)	(11,214,797)	(11,391,206)	(11,605,908)	(11,377,144)	(11,432,948)	(11,427,064)	(11,499,274)	(11,517,815)	(11,111,886)

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
INCOME STATEMENT - GENERAL FUND
Scenario: Negative Scenario - Recategorisations Reversed

	Past Year 2011/12	Current Year 2012/13	Projected Years									
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	13,886,000	14,310,475	15,123,784	15,391,118	15,842,548	16,299,679	16,756,070	17,225,240	17,707,547	18,203,358	18,713,052	19,237,017
User Charges & Fees	6,264,000	6,343,159	5,774,453	5,961,266	6,151,080	6,326,395	6,516,187	6,711,672	6,913,023	7,120,413	7,334,026	7,554,046
Interest & Investment Revenue	1,009,000	891,260	573,200	672,916	734,632	767,348	1,305,348	1,485,348	1,694,348	1,927,348	2,137,348	2,373,348
Other Revenues	1,552,000	1,369,960	1,366,325	1,404,015	1,430,236	1,467,774	1,511,807	1,557,161	1,603,876	1,651,993	1,701,552	1,752,599
Grants & Contributions provided for Operating Purposes	15,209,000	9,363,815	11,311,041	11,461,537	11,754,900	12,050,644	12,351,910	12,660,708	12,977,226	13,301,656	13,634,198	13,975,053
Grants & Contributions provided for Capital Purposes	5,083,000	9,130,818	4,924,000	3,098,630	2,611,260	2,334,890	2,360,627	2,387,136	2,414,440	2,442,562	2,471,529	2,501,365
Other Income:												
Net gains from the disposal of assets	-	332,000	145,200	90,610	96,020	181,130	186,564	192,161	197,926	203,863	209,979	216,279
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	43,003,000	41,741,487	39,218,003	38,080,092	38,620,676	39,427,860	40,988,513	42,219,426	43,508,385	44,851,194	46,201,684	47,609,707
Expenses from Continuing Operations												
Employee Benefits & On-Costs	14,917,000	15,167,665	15,829,912	16,323,292	16,821,331	17,325,773	17,845,546	18,380,913	18,932,340	19,500,310	20,085,319	20,687,879
Borrowing Costs	139,000	378,877	401,014	369,004	335,528	299,029	261,550	221,713	179,748	127,420	81,583	44,671
Materials & Contracts	8,123,000	7,664,652	4,524,562	4,428,816	4,462,423	4,705,483	4,535,211	4,524,823	4,557,454	4,766,434	4,611,446	4,685,910
Depreciation & Amortisation	11,751,000	12,407,055	10,914,585	11,397,213	12,569,853	12,735,533	12,669,807	12,828,050	13,082,755	14,087,870	13,891,268	13,891,268
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,771,000	4,683,026	4,763,284	4,882,503	4,942,632	5,000,655	5,198,751	5,405,195	5,620,355	5,844,620	6,078,397	6,322,108
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,521,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	38,222,000	40,301,275	36,433,357	37,400,828	39,131,767	40,066,473	40,510,865	41,360,692	42,372,652	44,326,655	44,748,012	45,631,836
Operating Result from Continuing Operations	4,781,000	1,440,212	2,784,646	679,264	(511,092)	(638,613)	477,647	858,734	1,135,733	524,539	1,453,672	1,977,871
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,781,000	1,440,212	2,784,646	679,264	(511,092)	(638,613)	477,647	858,734	1,135,733	524,539	1,453,672	1,977,871
Net Operating Result before Grants and Contributions provided for Capital Purposes	(302,000)	(7,690,606)	(2,139,354)	(2,419,366)	(3,122,352)	(2,973,503)	(1,882,979)	(1,528,402)	(1,278,707)	(1,918,023)	(1,017,857)	(523,494)

Mid-Western Regional Council

10 Year Financial Plan for the Years ending 30 June 2023

BALANCE SHEET - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed

	Past Year 2011/12	Current Year 2012/13	Projected Years									
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	21,194,000	15,751,652	17,302,949	18,343,613	20,792,130	22,207,474	23,347,585	25,286,751	27,633,473	29,786,480	33,081,359	37,369,577
Investments	-	1,442,000	-	-	-	-	-	-	-	-	-	-
Receivables	3,150,000	3,616,772	3,192,285	3,113,844	3,188,751	3,279,248	3,383,832	3,457,513	3,533,777	3,641,018	3,721,946	3,832,999
Inventories	1,765,000	1,471,033	1,008,615	1,006,962	1,018,881	1,050,533	1,061,147	1,077,358	1,097,786	1,132,498	1,140,500	1,167,022
Other	-	6,781	5,521	5,580	5,683	5,882	6,033	6,215	6,422	6,702	6,857	7,107
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	26,109,000	22,288,238	21,509,369	22,469,999	25,005,444	26,543,137	27,798,598	29,827,837	32,271,458	34,566,698	37,950,662	42,376,704
Non-Current Assets												
Investments	1,442,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	419,237,000	438,822,016	442,459,950	471,698,336	470,667,348	468,552,689	477,025,662	477,357,128	507,455,161	507,968,797	505,793,457	513,596,883
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	395,000	559,900	484,314	348,428	440,584	296,782	362,980	314,058	480,256	396,454	350,732	266,930
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,000)	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	421,071,000	439,381,916	442,944,264	472,046,764	471,107,932	468,849,471	477,388,642	477,671,186	507,935,417	508,365,251	506,144,189	513,863,813
TOTAL ASSETS	447,180,000	461,670,154	464,453,633	494,516,763	496,113,376	495,392,607	505,187,239	507,499,023	540,206,875	542,931,949	544,094,851	556,240,517
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	5,471,105	5,851,055	4,665,662	4,233,913	4,148,626	4,338,738	4,502,160	4,530,777	4,579,968	4,747,941	4,748,508	4,844,637
Borrowings	225,895	549,010	580,673	613,777	649,873	681,174	721,011	1,412,038	800,364	722,571	243,954	60,873
Provisions	5,466,000	5,627,584	5,908,967	6,198,790	6,497,056	6,803,763	7,119,671	7,445,056	7,780,202	8,125,403	8,480,961	8,847,184
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	11,163,000	12,027,649	11,155,302	11,046,480	11,295,555	11,823,675	12,342,841	13,387,870	13,160,534	13,595,916	13,473,423	13,752,694
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,836,000	6,264,527	5,683,854	5,070,077	4,420,204	3,739,030	3,018,019	1,605,981	1,487,017	764,445	520,491	459,618
Provisions	374,000	495,666	506,031	516,708	527,695	538,993	550,631	562,617	574,963	587,679	600,777	614,268
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	3,210,000	6,760,193	6,189,885	5,586,785	4,947,899	4,278,023	3,568,650	2,168,598	2,061,980	1,352,125	1,121,268	1,073,886
TOTAL LIABILITIES	14,373,000	18,787,842	17,345,187	16,633,265	16,243,454	16,101,698	15,911,491	15,556,468	15,222,514	14,948,041	14,594,692	14,826,580
Net Assets	432,807,000	442,882,312	447,108,446	477,883,498	479,869,923	479,290,909	489,275,748	491,942,555	524,984,361	527,983,908	529,500,160	541,413,937
EQUITY												
Retained Earnings	217,010,000	218,450,212	221,234,858	221,914,122	221,403,031	220,764,417	221,242,065	222,100,798	223,236,531	223,761,070	225,214,742	227,192,613
Revaluation Reserves	215,797,000	224,432,100	225,873,587	255,969,376	258,466,892	258,526,492	268,033,684	269,841,757	301,747,830	304,222,838	304,285,418	314,221,323
Council Equity Interest	432,807,000	442,882,312	447,108,446	477,883,498	479,869,923	479,290,909	489,275,748	491,942,555	524,984,361	527,983,908	529,500,160	541,413,937
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	432,807,000	442,882,312	447,108,446	477,883,498	479,869,923	479,290,909	489,275,748	491,942,555	524,984,361	527,983,908	529,500,160	541,413,937

Mid-Western Regional Council

10 Year Financial Plan for the Years ending 30 June 2023

CASH FLOW STATEMENT - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed

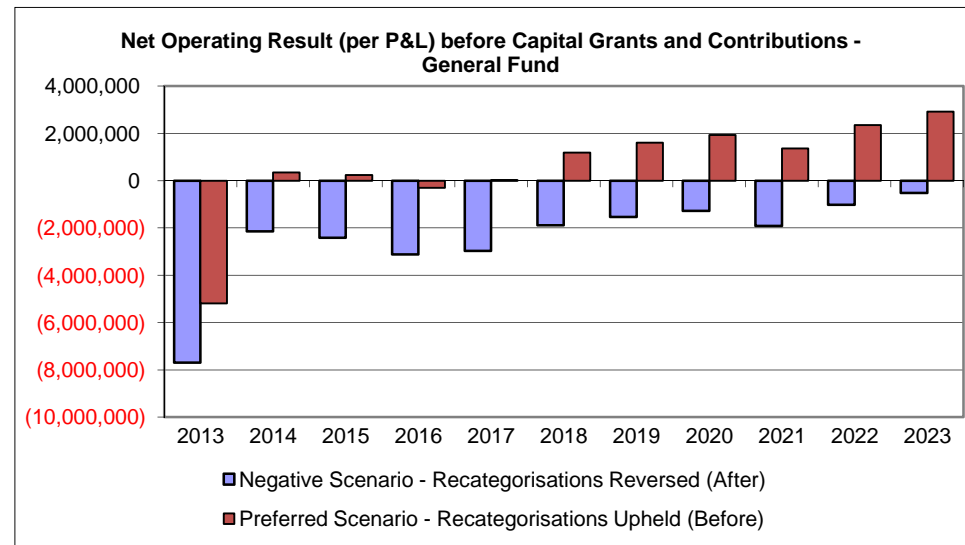
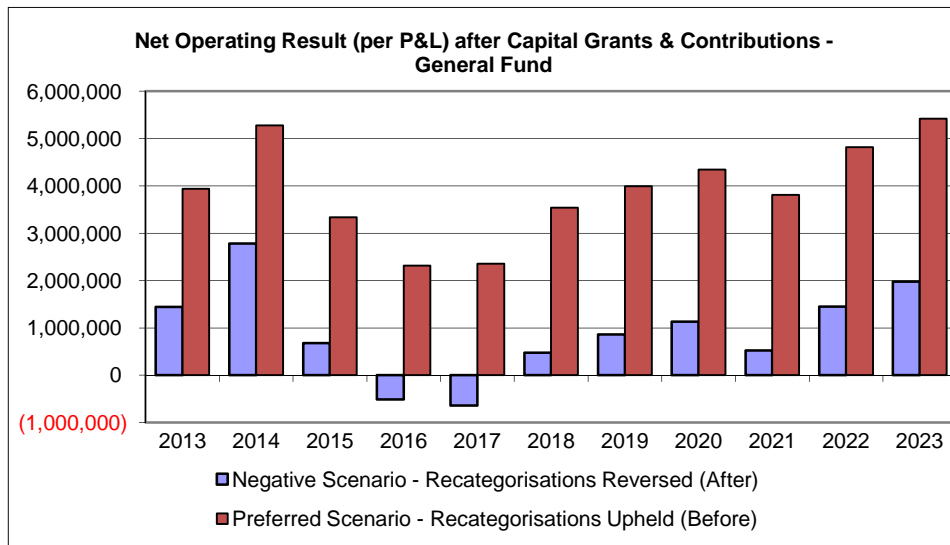
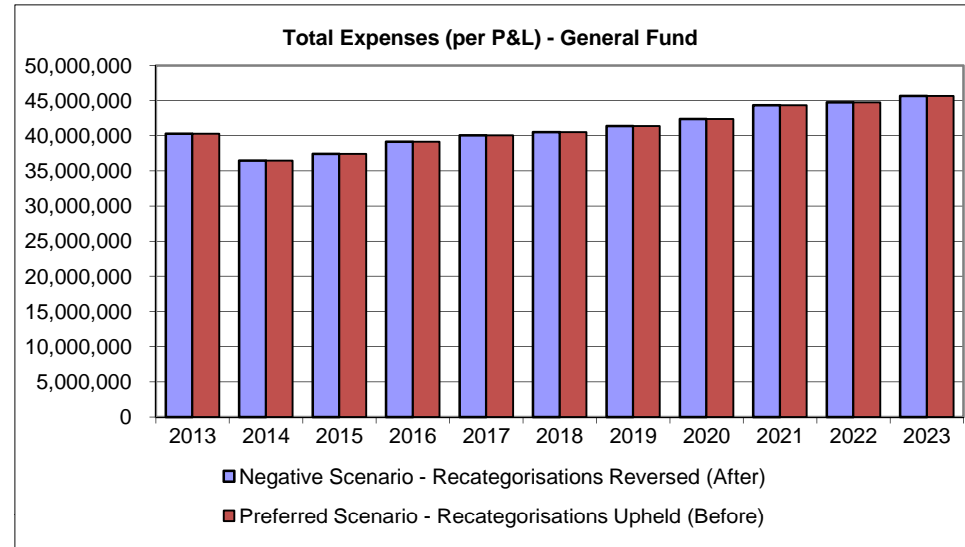
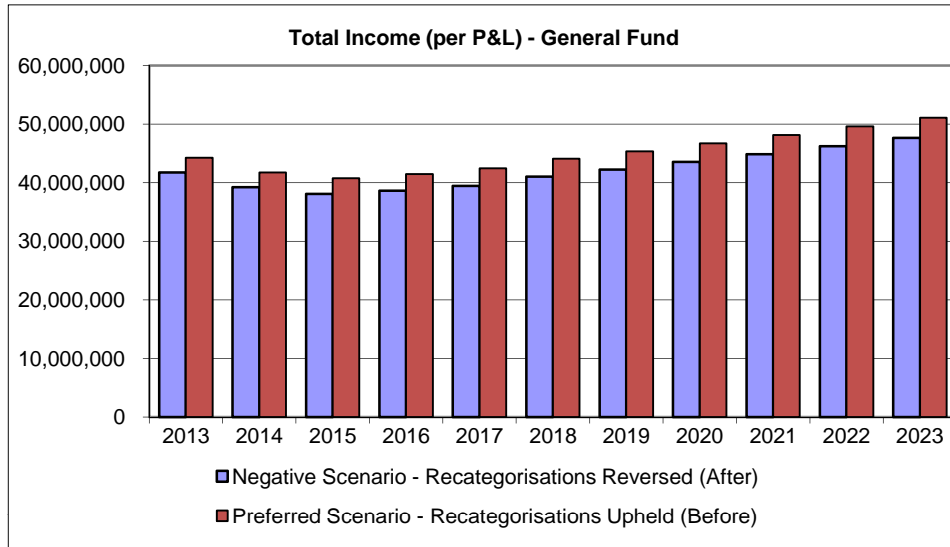
	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	14,202,897	15,095,676	15,381,879	15,826,946	16,283,880	16,740,297	17,209,025	17,690,878	18,186,222	18,695,437	19,218,909
User Charges & Fees	-	6,221,830	5,915,871	5,914,812	6,103,880	6,282,800	6,468,992	6,663,062	6,862,954	7,068,842	7,280,908	7,499,335
Interest & Investment Revenue Received	-	941,173	570,761	661,131	712,992	753,492	1,293,351	1,468,184	1,674,109	1,908,090	2,110,701	2,339,541
Grants & Contributions	-	18,515,434	16,351,233	14,598,484	14,362,016	14,381,050	14,707,942	15,043,134	15,386,838	15,739,270	16,100,655	16,471,218
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,524,336	1,389,671	1,413,488	1,435,219	1,471,401	1,513,925	1,559,531	1,606,295	1,654,472	1,704,063	1,755,171
Payments:												
Employee Benefits & On-Costs	-	(15,098,649)	(15,529,352)	(16,233,370)	(16,512,078)	(17,007,768)	(17,518,001)	(18,043,541)	(18,584,847)	(19,142,393)	(19,716,665)	(20,308,164)
Materials & Contracts	-	(6,752,532)	(4,604,081)	(4,415,592)	(4,450,807)	(4,687,509)	(4,509,600)	(4,496,445)	(4,526,727)	(4,729,983)	(4,582,802)	(4,650,049)
Borrowing Costs	-	(409,435)	(407,173)	(375,519)	(342,414)	(306,320)	(269,192)	(229,802)	(187,945)	(136,399)	(89,689)	(47,408)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,665,626)	(4,739,034)	(4,857,525)	(4,916,927)	(4,974,223)	(5,171,526)	(5,377,153)	(5,591,472)	(5,814,871)	(6,047,755)	(6,290,547)
Net Cash provided (or used in) Operating Activities	-	14,479,428	14,043,572	12,087,789	12,218,826	12,196,804	13,256,187	13,795,995	14,330,083	14,733,252	15,454,852	15,988,006
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	1,442,000	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	660,453	195,000	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	769,828	320,556	229,985	233,259	499,069	826,726	742,137	592,936	786,324	595,785	609,438
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(24,819,699)	(13,844,480)	(10,696,437)	(9,157,791)	(10,630,657)	(12,111,627)	(11,843,075)	(11,595,659)	(12,566,204)	(11,995,107)	(12,065,271)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	(284,000)	(56,342)	-	(232,000)	-	(150,000)	(34,880)	(250,000)	-	(38,080)	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(23,673,418)	(11,943,265)	(10,466,452)	(9,156,531)	(10,131,587)	(11,434,902)	(11,135,818)	(11,252,723)	(11,779,880)	(11,437,402)	(11,455,833)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	5,567,000	-	-	-	-	-	-	681,400	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,815,358)	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(1,412,038)	(800,364)	(722,571)	(243,954)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	3,751,642	(549,010)	(580,673)	(613,777)	(649,873)	(681,174)	(721,011)	(730,638)	(800,364)	(722,571)	(243,954)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(5,442,348)	1,551,296	1,040,664	2,448,518	1,415,343	1,140,112	1,939,166	2,346,722	2,153,008	3,294,879	4,288,218
plus: Cash, Cash Equivalents & Investments - beginning of year	-	21,194,000	15,751,652	17,302,949	18,343,613	20,792,130	22,207,474	23,347,585	25,286,751	27,633,473	29,786,480	33,081,359
Cash & Cash Equivalents - end of the year	21,194,000	15,751,652	17,302,949	18,343,613	20,792,130	22,207,474	23,347,585	25,286,751	27,633,473	29,786,480	33,081,359	37,369,577
Cash & Cash Equivalents - end of the year	21,194,000	15,751,652	17,302,949	18,343,613	20,792,130	22,207,474	23,347,585	25,286,751	27,633,473	29,786,480	33,081,359	37,369,577
Investments - end of the year	1,442,000	1,442,000	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	22,636,000	17,193,652	17,302,949	18,343,613	20,792,130	22,207,474	23,347,585	25,286,751	27,633,473	29,786,480	33,081,359	37,369,577
Representing:												
- External Restrictions	9,185,391	5,878,556	6,346,651	6,218,033	7,209,383	7,928,583	8,782,195	9,684,786	10,635,922	11,640,190	12,700,197	13,817,564
- Internal Restrictions	6,365,762	5,719,806	5,761,858	7,187,097	8,567,096	8,904,806	8,661,323	9,314,683	10,288,498	10,994,960	12,900,743	15,272,497
- Unrestricted	7,084,847	5,595,290	5,194,440	4,938,483	5,015,651	5,374,085	5,904,067	6,287,282	6,709,053	7,151,330	7,480,418	8,279,516
	22,636,000	17,193,652	17,302,949	18,343,613	20,792,130	22,207,474	23,347,585	25,286,751	27,633,473	29,786,480	33,081,359	37,369,577

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
EQUITY STATEMENT - GENERAL FUND
Scenario: Negative Scenario - Recategorisations Reversed

	Past Year 2011/12	Current Year 2012/13	Projected Years									
	\$	\$	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	427,347,000	432,807,000	442,882,312	447,108,446	477,883,498	479,869,923	479,290,909	489,275,748	491,942,555	524,984,361	527,983,908	529,500,160
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	1,178,000	8,635,100	1,441,487	30,095,789	2,497,516	59,600	9,507,192	1,808,073	31,906,073	2,475,008	62,580	9,935,906
- Transfers to/(from) Other Reserves	111,000											
- Other Income/Expenses recognised	(610,000)											
- Other Adjustments	-											
Net Income Recognised Directly in Equity	679,000	8,635,100	1,441,487	30,095,789	2,497,516	59,600	9,507,192	1,808,073	31,906,073	2,475,008	62,580	9,935,906
b. Net Operating Result for the Year	4,781,000	1,440,212	2,784,646	679,264	(511,092)	(638,613)	477,647	858,734	1,135,733	524,539	1,453,672	1,977,871
Total Recognised Income & Expenses (c&d)	5,460,000	10,075,312	4,226,134	30,775,053	1,986,424	(579,013)	9,984,839	2,666,806	33,041,806	2,999,547	1,516,252	11,913,777
c. Distributions to/(Contributions from) Minority Interests	-											
d. Transfers between Equity	-											
Equity - Balance at end of the reporting period	432,807,000	442,882,312	447,108,446	477,883,498	479,869,923	479,290,909	489,275,748	491,942,555	524,984,361	527,983,908	529,500,160	541,413,937

Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed
 Income Statement Charts

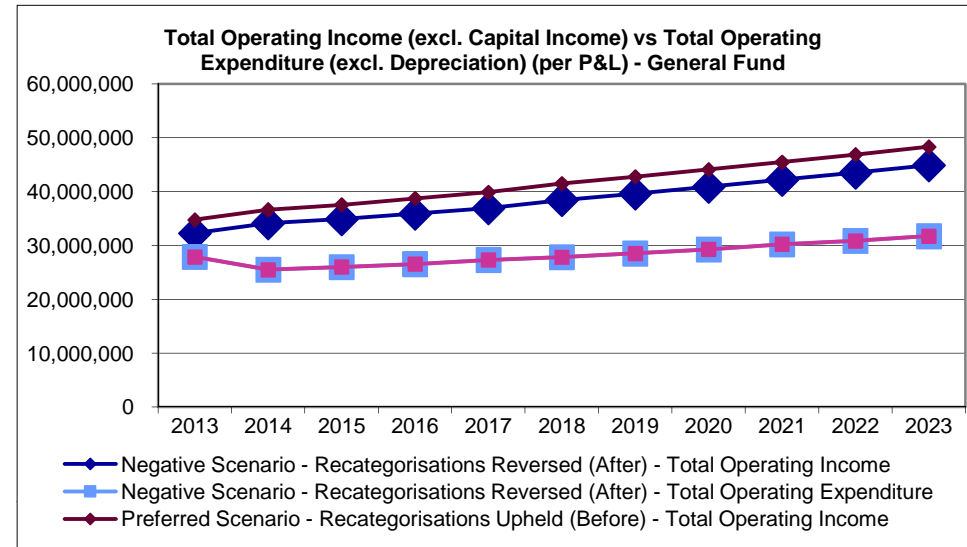
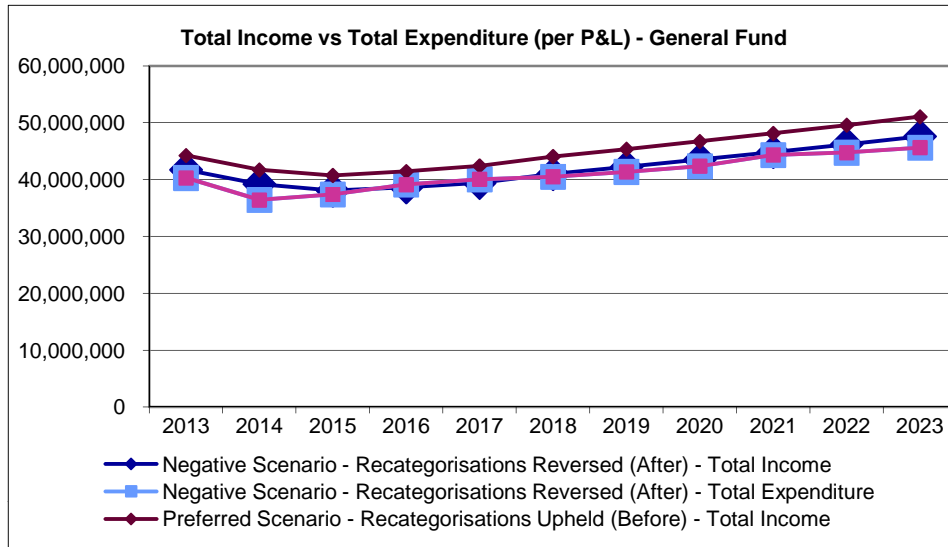


Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023

CHARTS - GENERAL FUND

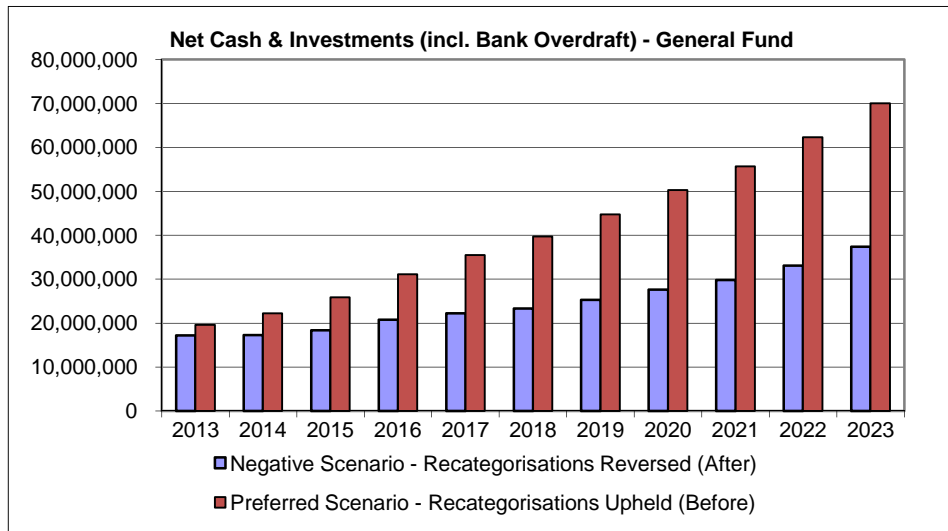
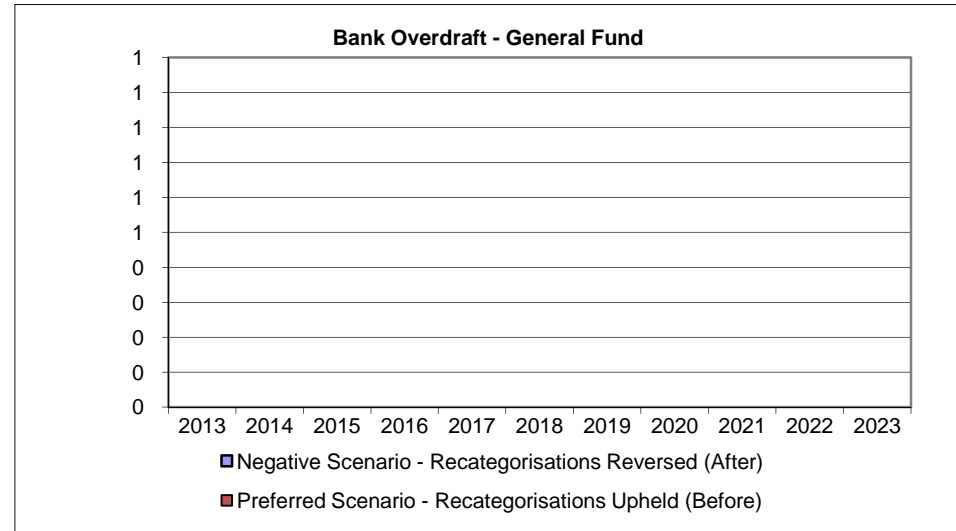
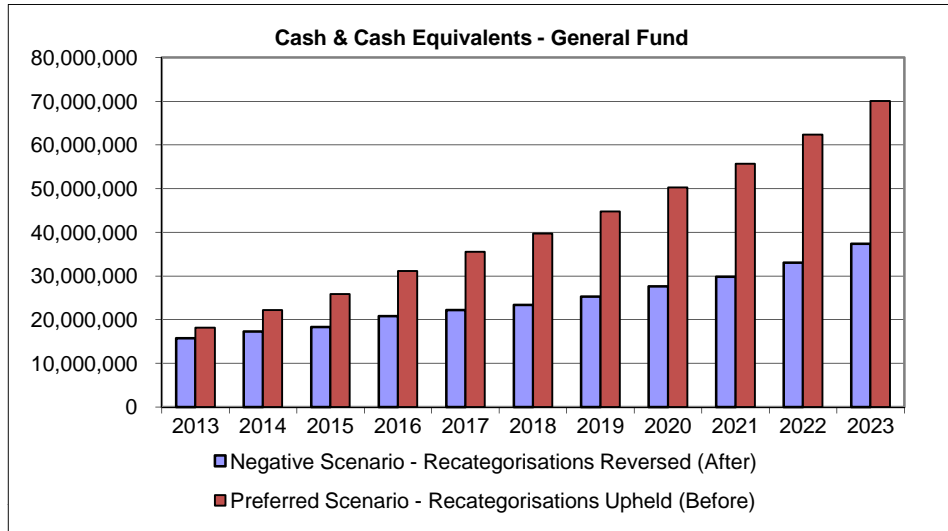
Scenario: Negative Scenario - Recategorisations Reversed

Income Statement Charts



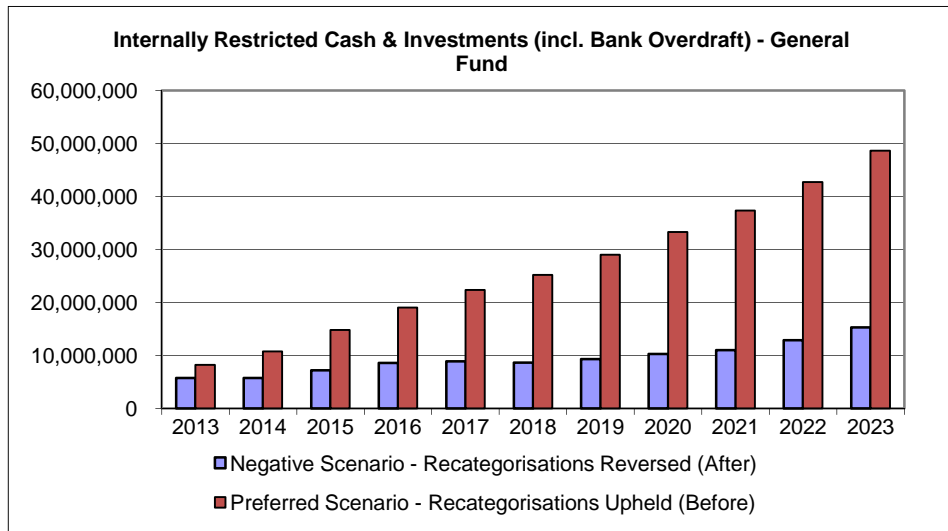
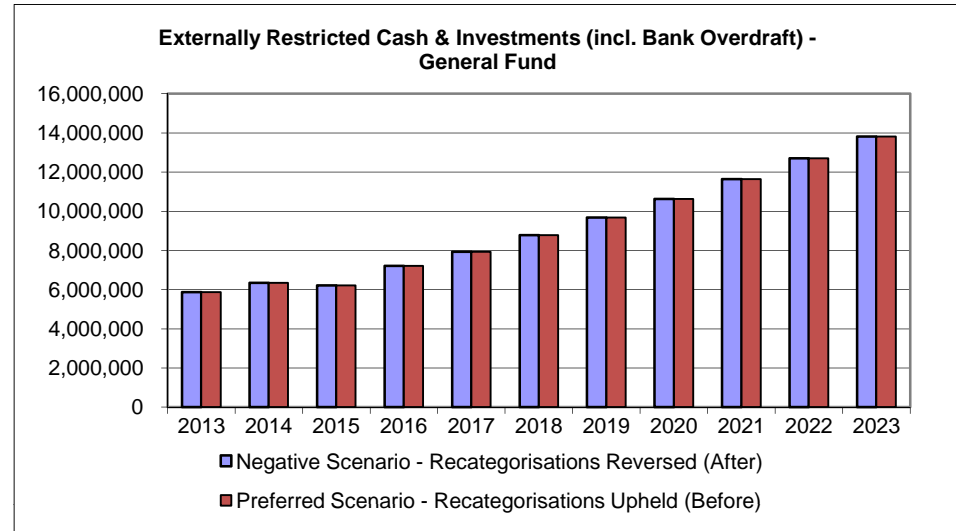
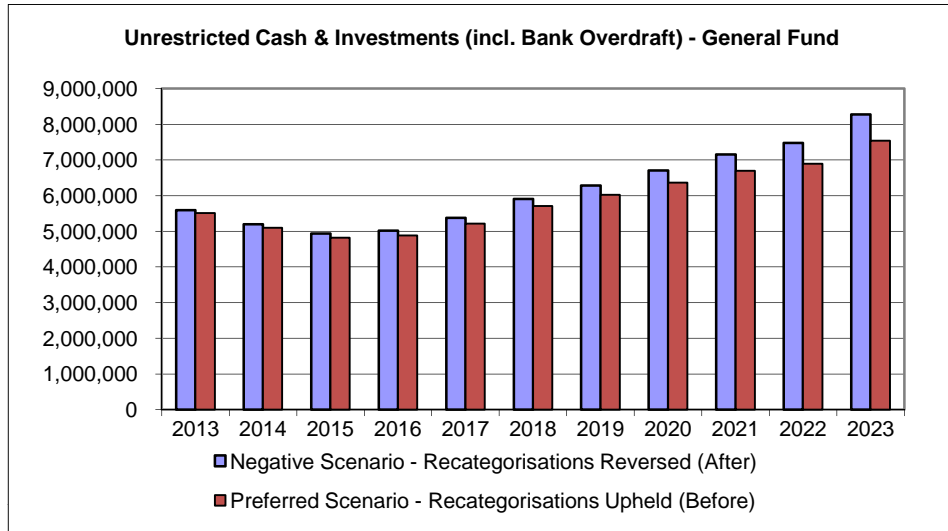
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed
 Cash, Investment & Bank Overdraft Charts



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed
 Cash Restrictions Charts

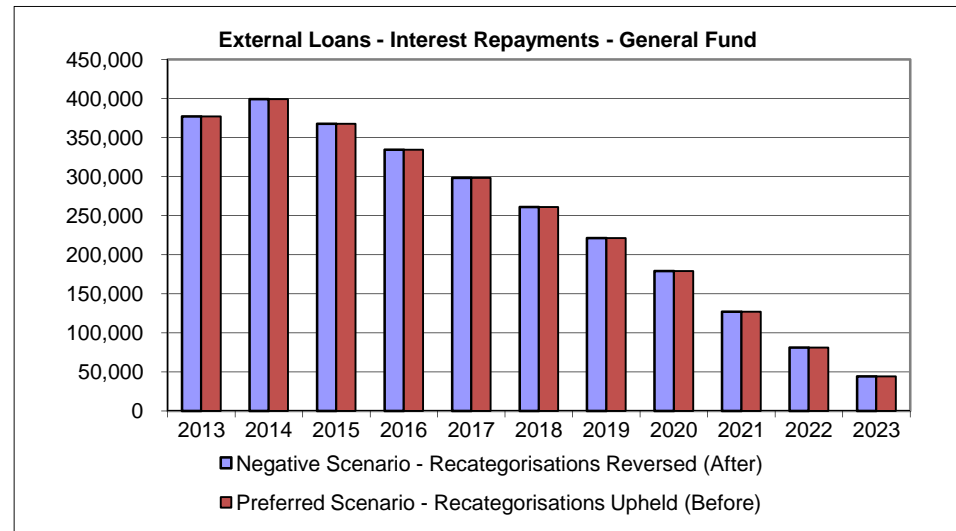
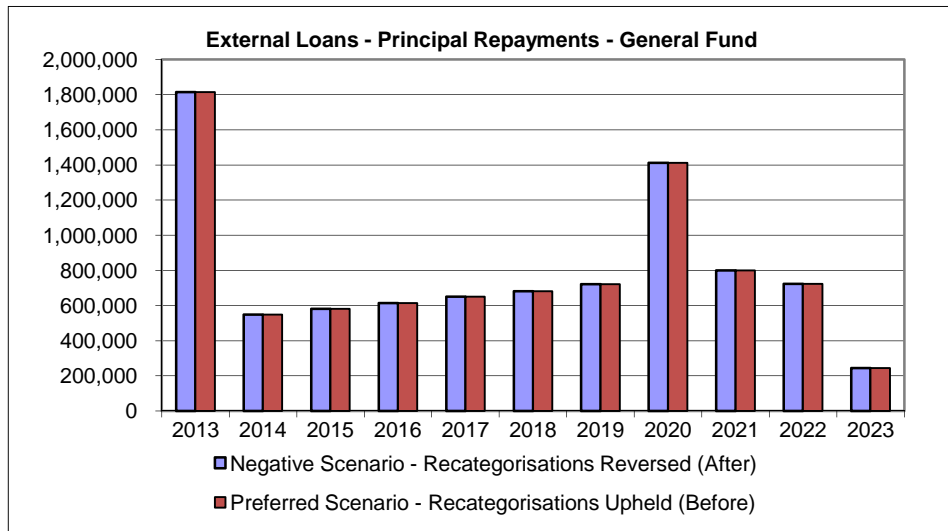
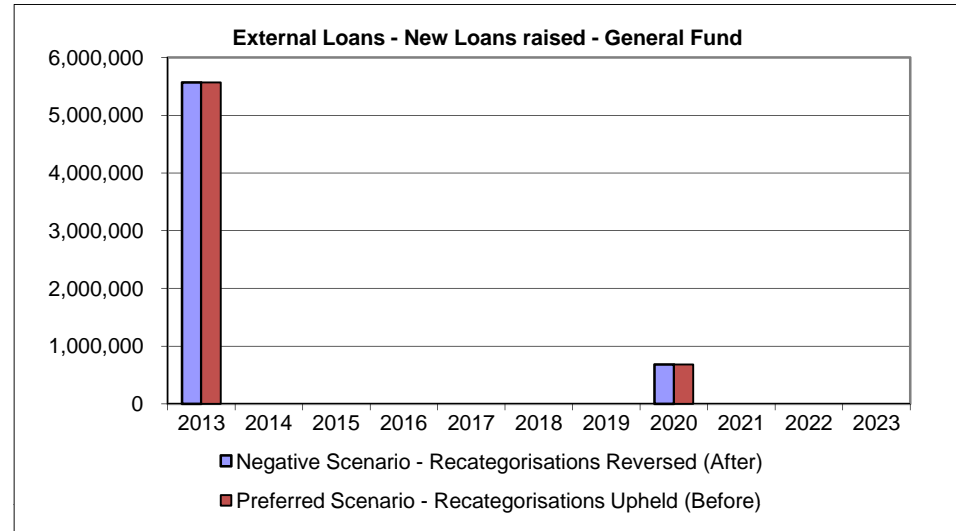
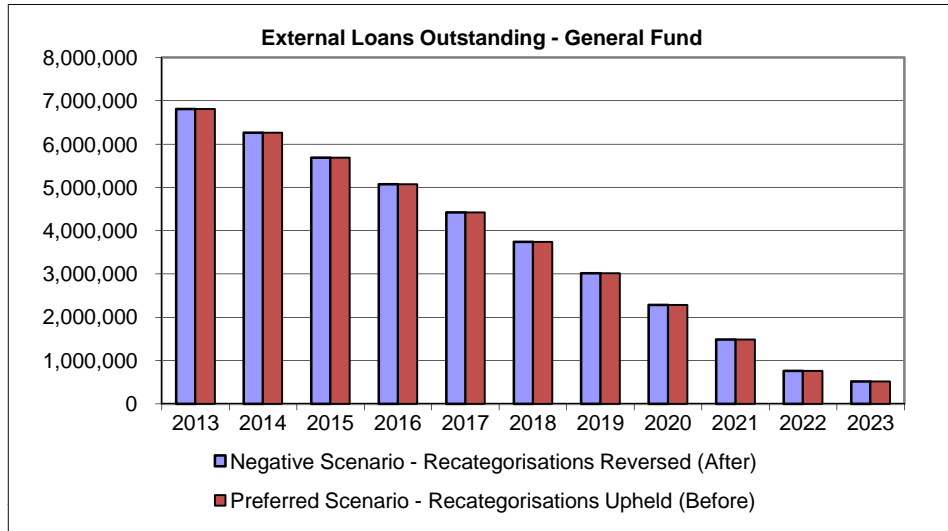


Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023

CHARTS - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed

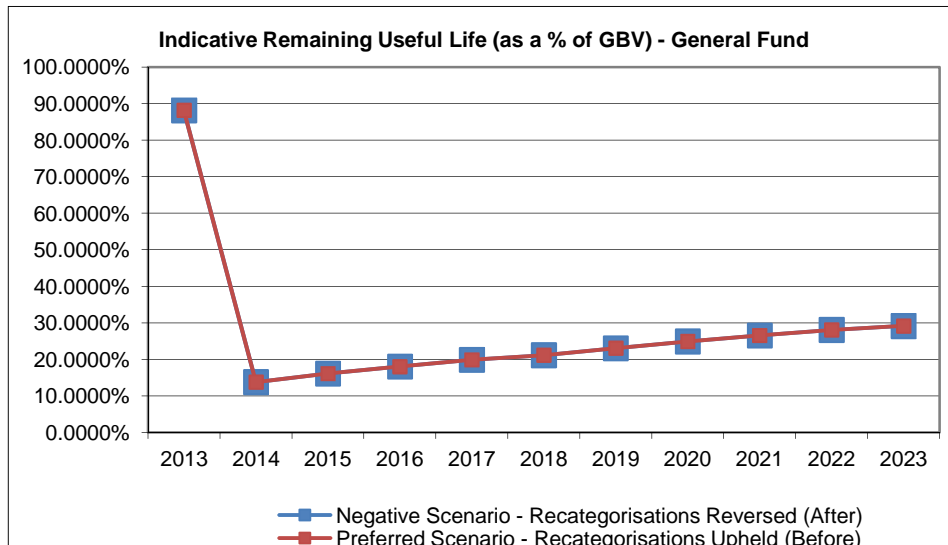
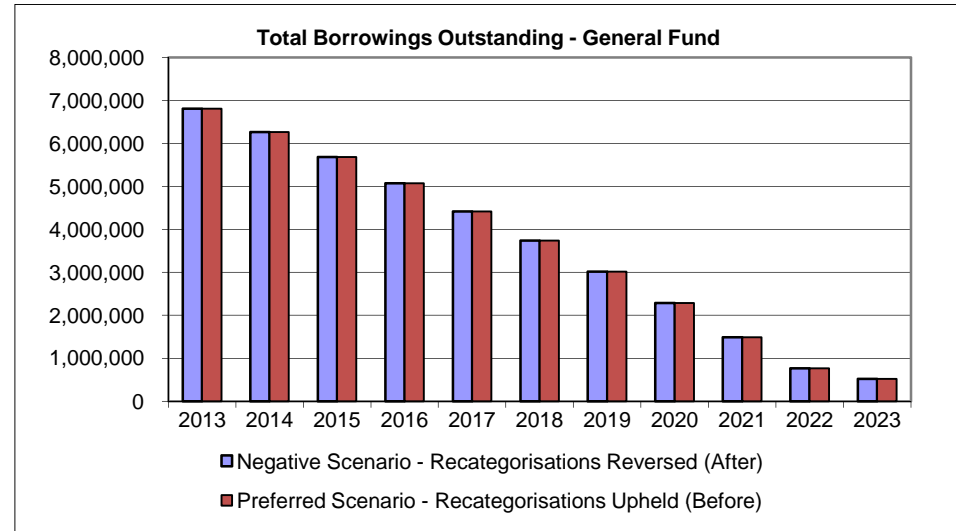
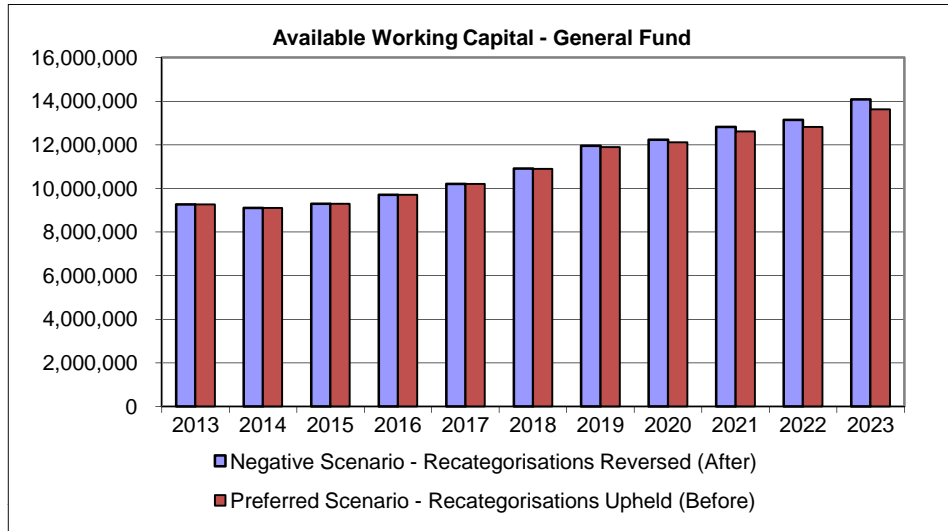
External Loans Charts



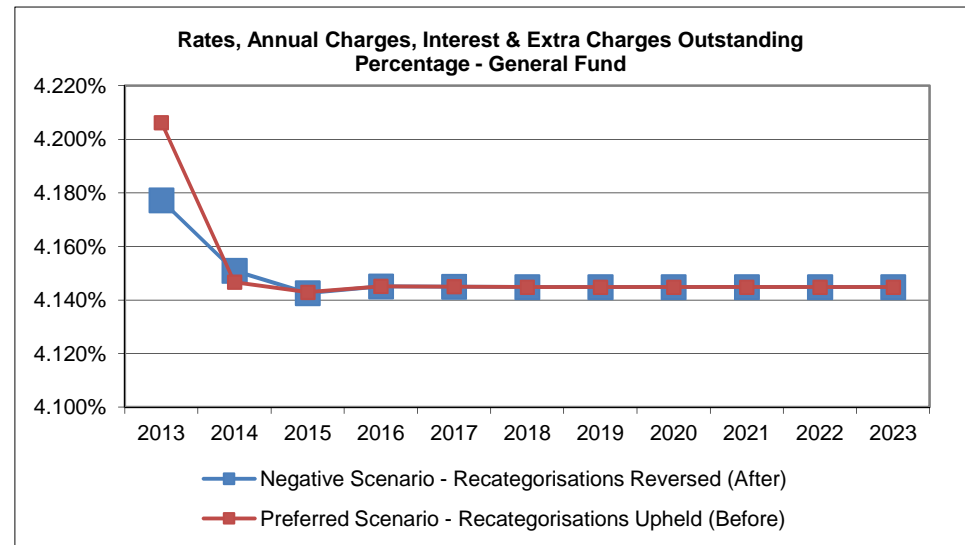
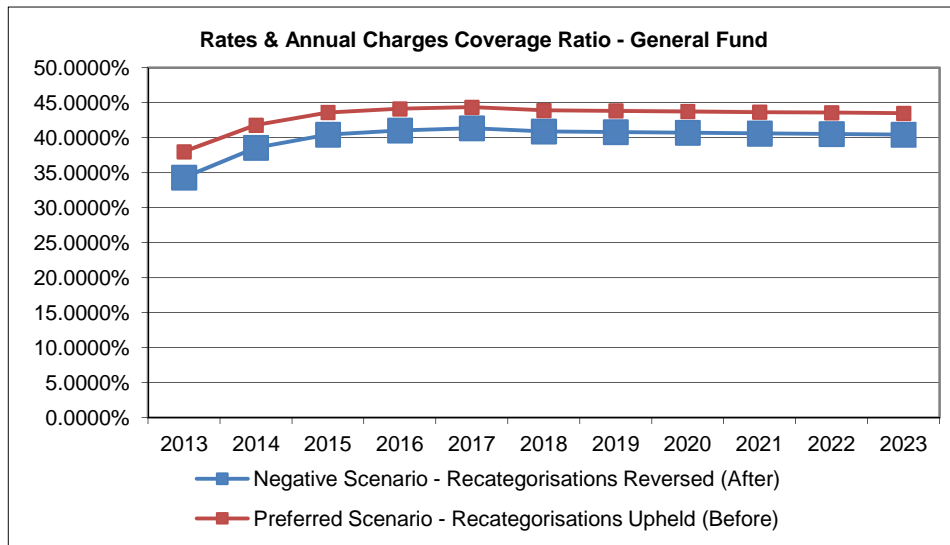
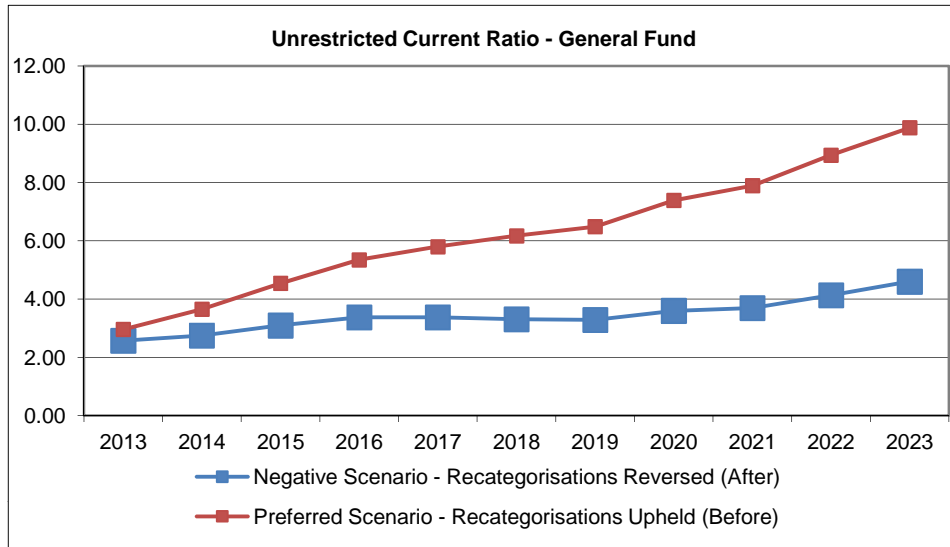
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed

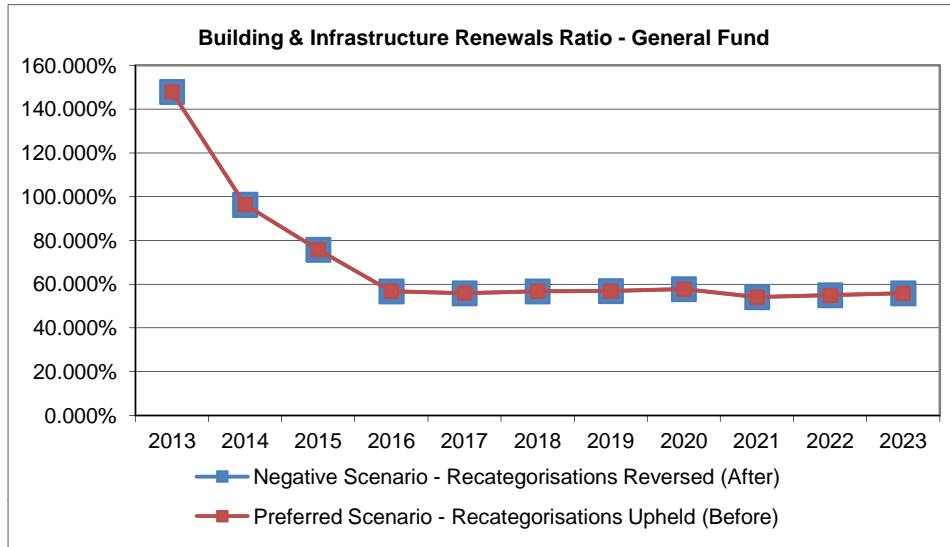
Other Charts



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Negative Scenario - Recategorisations Reversed
 Note 13 Ratio Charts



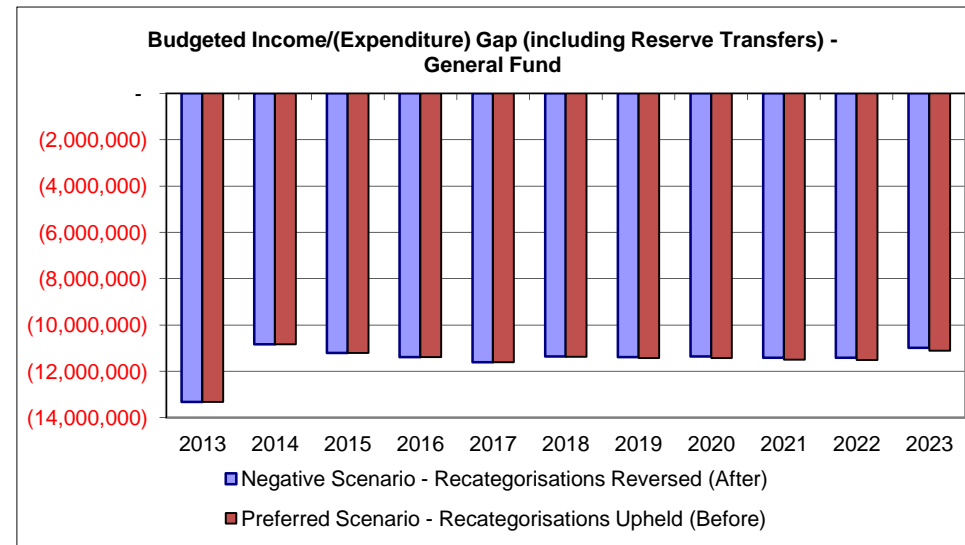
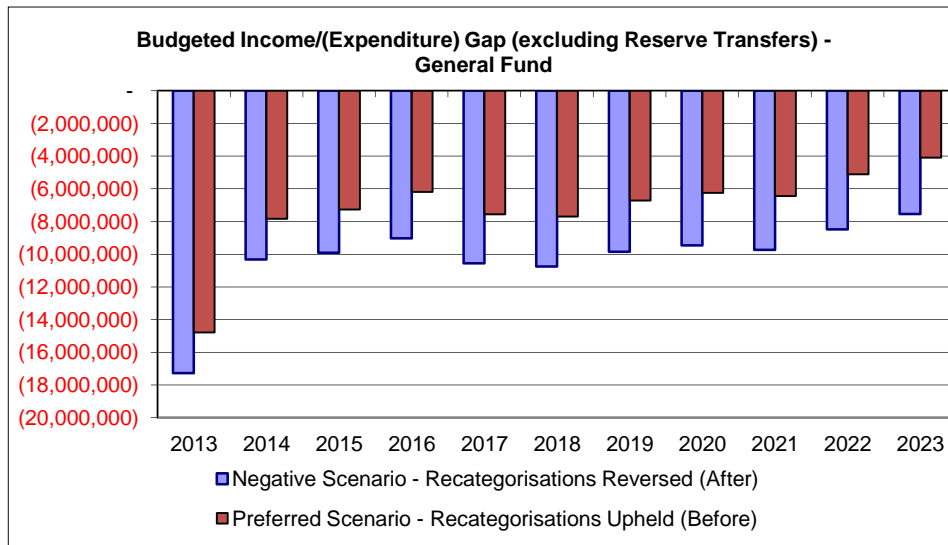
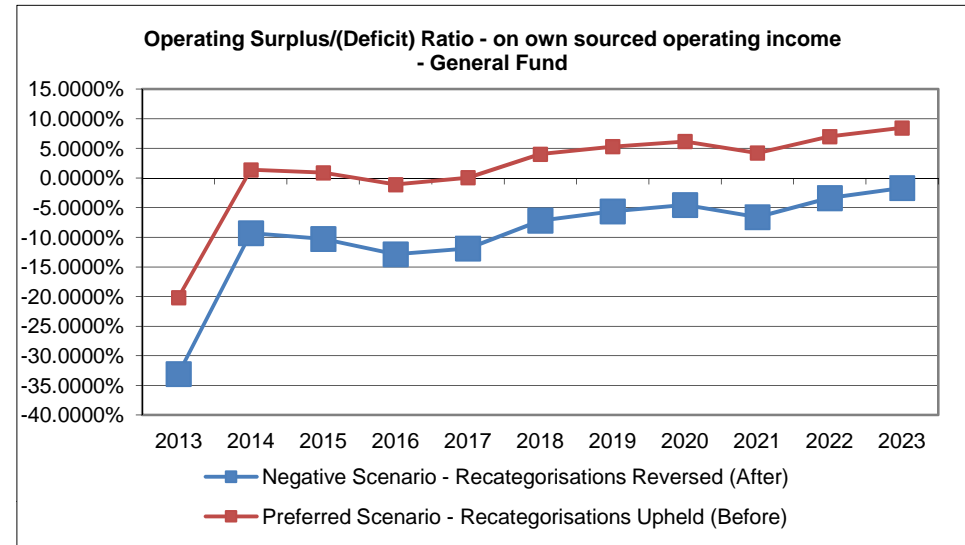
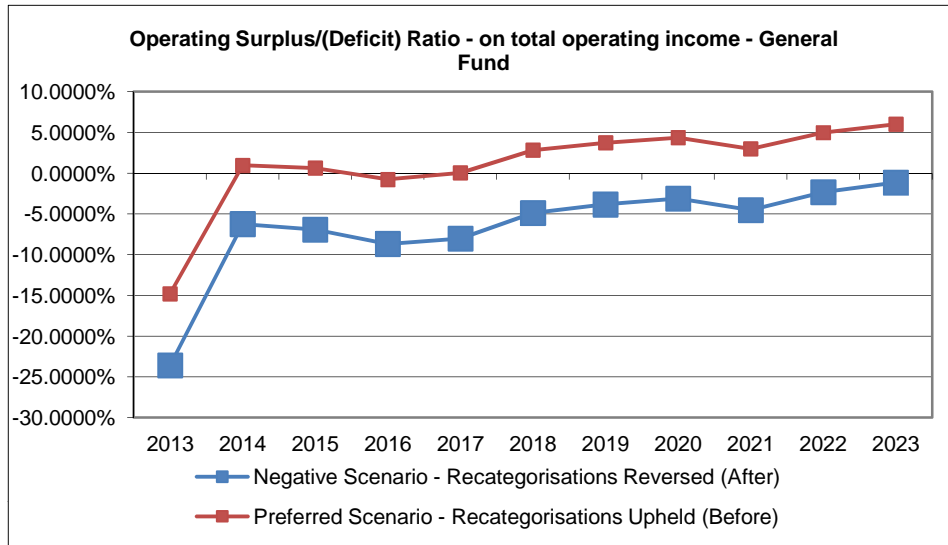
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Negative Scenario - Recategorisations Reversed
Note 13 Ratio Charts (continued)



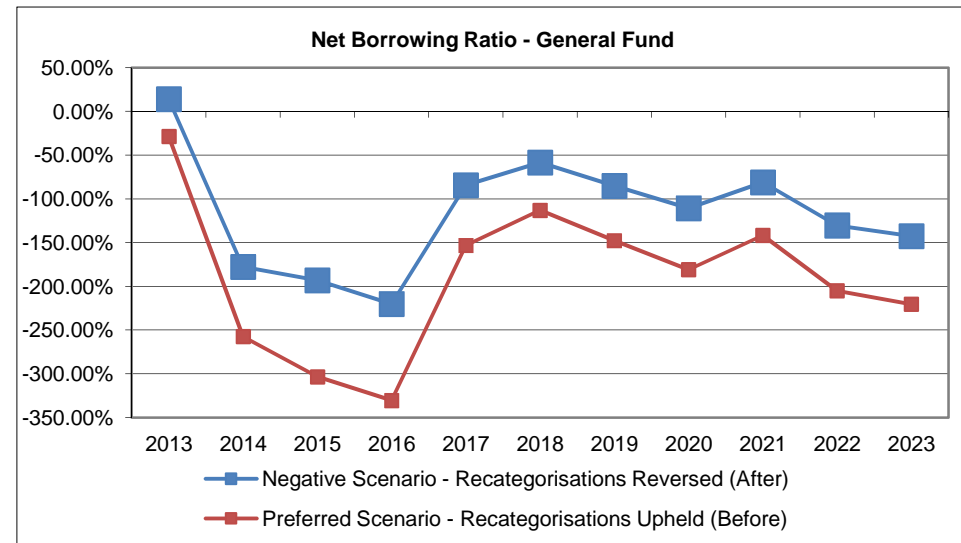
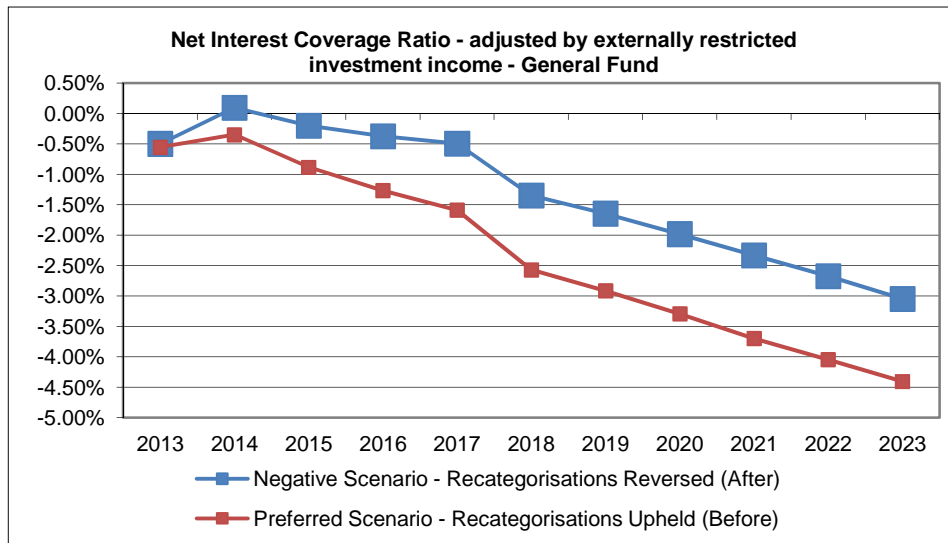
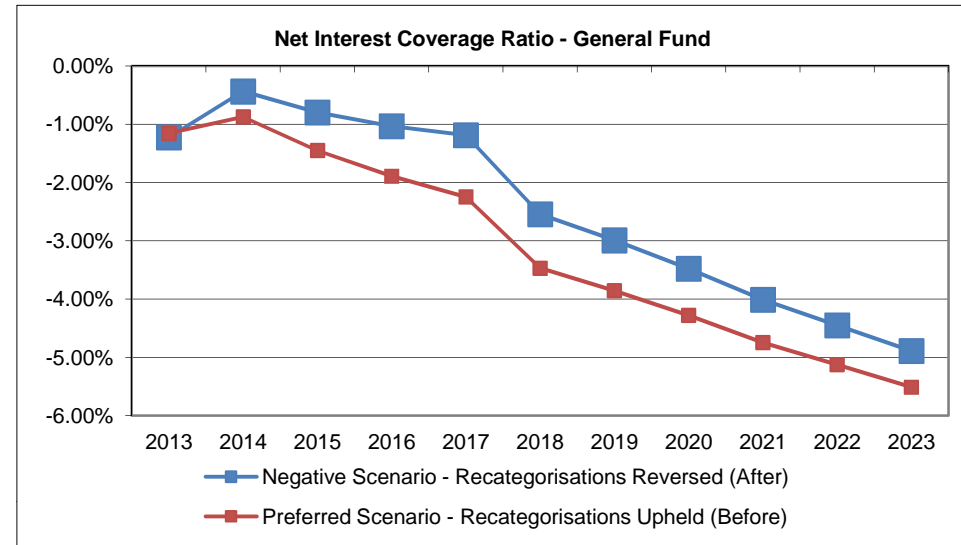
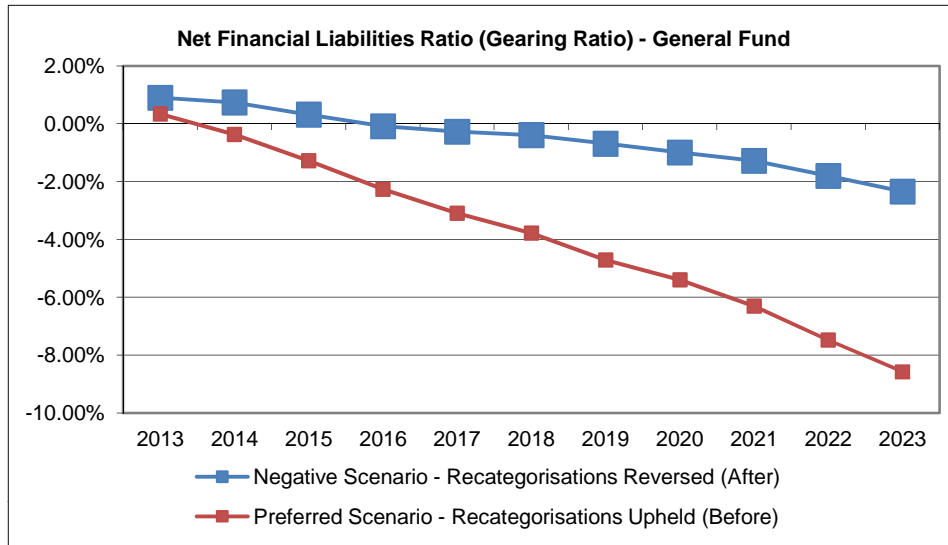
Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed

Other KPIs



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023
CHARTS - GENERAL FUND
Scenario: Negative Scenario - Recategorisations Reversed
Other KPIs



Mid-Western Regional Council
10 Year Financial Plan for the Years ending 30 June 2023

CHARTS - GENERAL FUND

Scenario: Negative Scenario - Recategorisations Reversed

Other KPIs

