







## Planning Proposal

Amend minimum lot size map  
to enable one additional R2 Residential Lot

Lot 306 DP739789

5 Yamble Close, MUDGEE NSW 2850

for

**S&J Campbell**

Project Ref. – SC171\_A238

**MINESPEX**  
Head Office  
Units 2 & 3, 73 Market St.  
Mudgee, NSW 2850

PO BOX 604  
Mudgee, NSW 2850

T +61 2 6372 9512  
E [admin@minespex.com.au](mailto:admin@minespex.com.au)



*Consultation and operational support to the mining industry  
 Environmental Management and Town Planning Services  
 Ph 02 6372 9512  
 Unit 1 &2, 73 Market St, MUDGEE NSW 2850*

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ISSUE	REVISION	DATE	DESCRIPTION	AUTHOR	QA/QC
1	0	MAR 14	DRAFT FOR CLIENT	EY	SC & JC
2	1	24 MAR 14	FINAL	EY	GM

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## OVERVIEW OF PROPOSAL

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Minespex was commissioned on behalf of Mr & Mrs S & J Campbell to prepare a Planning Proposal under Section 55 of the *Environmental Planning and Assessment Act 1979* to accommodate a low density residential subdivision of land. This report describes the proposed rezoning, objectives and outcomes, explanation of provisions and justification for the planning proposal. The planning proposal is consistent with R2 Low Density zone character and objectives.

### The planning proposal intends to:

- Make amendment of the relevant lot size map within Mid-Western Regional LEP 2012 to reduce the potential minimum lot size for the identified parcel, to facilitate the development of the available 4597m<sup>2</sup> into two (2) low density lots.

The planning proposal has included a concept plan to highlight the feasibility of future subdivision development and integration with existing road access and existing development. The concept plan as a whole provides a feasible option to provide residential housing in a low density residential setting while minimising impact on neighbours' amenity.

In summary, this planning proposal aims to:

- Retain consistency with the low density residential character and objectives of the zoning of the locality facilitating one additional lot in Yamble Close;
- Make best use of land available within the existing town structure of the Mudgee town.
- Include land that is able to be readily accessed and contains otherwise unconstrained residential land.

The planning proposal can be supported by MWRC with consideration of the issues addressed in this report. The proposal will not set a precedent for further planning proposals of a similar nature as other land in the Dewhurst Reserve locality has reached residential development capacity and no other parcel presents a similar opportunity for additional 'low density' development.

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Appendix A AHIMS Search Results

## ABBREVIATIONS

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AHIMS	Aboriginal Heritage Information Management System
CLUS	Mid-Western Regional Comprehensive Land Use Strategy
DoP	Department of Planning
DP	Deposited Plan
DP&I	Department of Planning and Infrastructure
EDS	Economic Development Strategy
EP&A Act	Environmental Planning and Assessment Act 1979
LGA	Local Government Area
MWRLEP	Mid-Western Regional Local Environmental Plan 2012
RFS	Rural Fire Service
PBP	Planning For Bushfire Protection 2006
SEPP	State Environmental Planning Policy



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## INTRODUCTION

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### PURPOSE AND OBJECTIVES

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This planning proposal describes the intended effect and justification for a proposed amendment to *Mid-Western Regional Local Environmental Plan 2012* (MWRLEP) for site specific amendments to the Lot Size Map Sheet LSZ\_006D to facilitate subdivision for one additional lot. The concept plan demonstrates the site can accommodate appropriate setbacks and access for the existing dwelling at 5 Yamble Close and create a second building envelope that is considerate to the neighbouring properties.

This planning proposal has been prepared in accordance with Section 55 of the (NSW) *Environmental Planning and Assessment Act 1979* (EP&A Act) and the following Department of Planning (DoP) guidelines:

- *A guide to preparing planning proposals* (July 2009)
- *A guide to preparing local environmental plans* (July 2009).

### SITE IDENTIFICATION

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The site is located within the Mudgee Township within the Mid-Western Regional Local Government Area (LGA). The subject land which is 4597m<sup>2</sup> in area is irregular in shape and includes an existing brick dwelling and separate domestic brick shed. The site adjoins to the rear south eastern boundary with the Dewhurst Reserve (public reserve).

**Legal Description:** Lot 306 DP739789  
5 Yamble Close  
Mudgee NSW

The lot is currently owned by Mr and Mrs S & J Campbell. The land is bounded by developed existing R2 Low Density Residential zoned land and adjoins the RE1 zoned Public Reserve.

## BACKGROUND

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The subdivision pattern and lot size of the wider locality is influenced by an historic Development Control Plan (DCP). The neighbouring land in Norman Road, to the south/south west of the site was previously subject to the DCP. Further, the subject land and surrounding sites were developed prior to the gazettal of the Mid-Western Regional LEP 2012. At the time, the land was considered to have generally reached its development capacity, and was hence subject to the larger minimum lot size (i.e. 10ha) to prevent further subdivision, sympathetic to the standards established by the historic DCP.

The site is unique in its location and situation. No other land in the vicinity has similar development potential and it is unlikely that a precedent could be set for other LEP amendments. The aforementioned superseded DCP did not apply to the subject land. It is considered that this standalone Planning Proposal to achieve one additional lot for a dwelling will not compromise the residential amenity or subdivision pattern of the locality. The subject land, with an area of 4597m<sup>2</sup>, is able to be subdivided to create two lots and comply with development standards set by Clause 4.1(3A) of the MWR LEP 2012. A concept plan has been prepared to demonstrate the feasibility of the future site development.

### Constraints Assessment for 5 Yamble Close, Mudjee

Preliminary constraints assessment has been undertaken with this proposal with the 'Site Description' provided below. No significant constraints have been highlighted. The site is considered suitable for development and specific site conditions are able to be addressed in the concept design and future development application process.

### Demand and supply of residential land in Mudjee

Two main studies relevant to the consideration of demand and supply of residential land in Mudjee are available: 'The Comprehensive Land Use Strategy (CLUS)' and 'The Mid-Western Regional – Local Services Assessment Report'. However, it is considered that the development potential of the site will not make a significant impact upon the supply of residential land in Mudjee.

The planning proposal is not in response to any identified need for additional R2 Low Density Lots, as one new lot would not contribute significantly to addressing any need. The proposal seeks to achieve a consistent lot size with other lots in Yamble Close Norman Road and Caerleon Court, and enable the current land owners to 'downsize' without relocating.

In summary, this planning proposal:

- Is consistent with the CLUS and will meet LEP development standards of other R2 Low Density Residential land in Mudgee.
- Includes land that is able to be readily serviced and accessed; and
- Contains land suitable for a future dwelling.

## SITE DESCRIPTION

### SITE LOCATION

The subject site is located within the township of Mudgee, situated on land located approximately 1.8 kilometres (km) south-west of the Central Business District (CBD) in the Mid-Western Regional Local Government Area (LGA). The site location is shown at **Figure 1**. The land is well accessed with frontage to Yamble Close via Norman Road in south Mudgee.

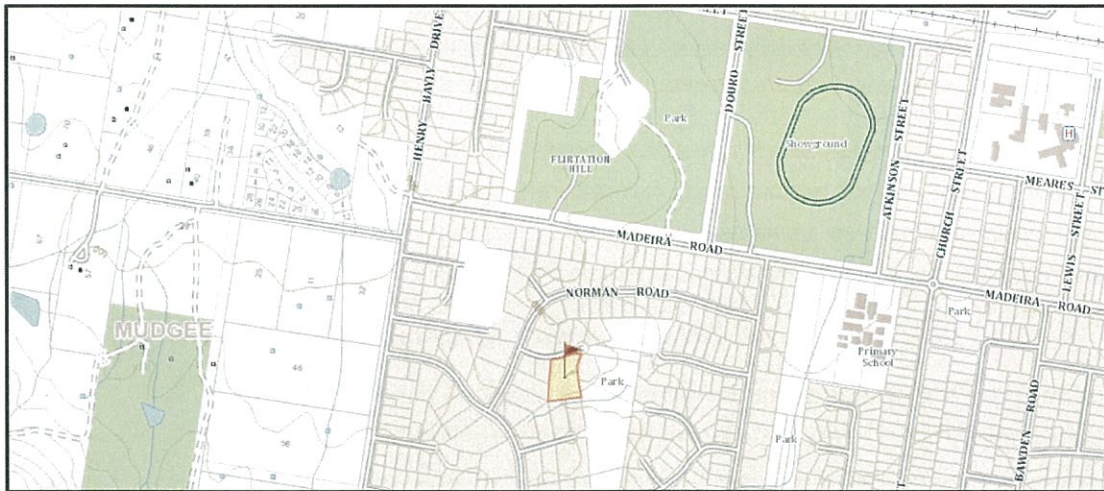


Figure 1: Locality Map

(Source: Department of Lands, 2014)

### CURRENT ZONING

The site is located wholly within the Mid-Western Regional LGA and is subject to the provisions of *Mid-Western Regional Local Environmental Plan 2012 (MWRLEP)*. The MWRLEP commenced on 10 August 2012.

Land the subject of this planning proposal is located within the *R2 Low Density* zone (refer to **Figure 2**). The objectives of the current zone and land use table are provided below.

#### **Zone R2 Low Density Residential**

##### **1 Objectives of zone**

- To provide for the housing needs of the community within a low density residential environment.

- To enable other land uses that provide facilities or services to meet the day to day needs of residents.

**2 Permitted without consent**

Home-based child care; Home businesses; Home occupations; Roads; Water reticulation systems

**3 Permitted with consent**

Bed and breakfast accommodation; Boarding houses; Child care centres; Community facilities; Dwelling houses; Environmental protection works; Exhibition homes; Exhibition villages; Flood mitigation works; Garden centres; Group homes; Health consulting rooms; Home industries; Hospitals; Hostels; Information and education facilities; Markets; Neighbourhood shops; Recreation areas; Recreation facilities (indoor); Recreation facilities (outdoor); Residential accommodation; Respite day care centres; Signage; Water recycling facilities; Water storage facilities

**4 Prohibited**

Advertising structures; Attached dwellings; Dual occupancies (detached); Multi dwelling housing; Residential flat buildings; Rural workers' dwellings; Semi-detached dwellings; Any other development not specified in item 2 or 3

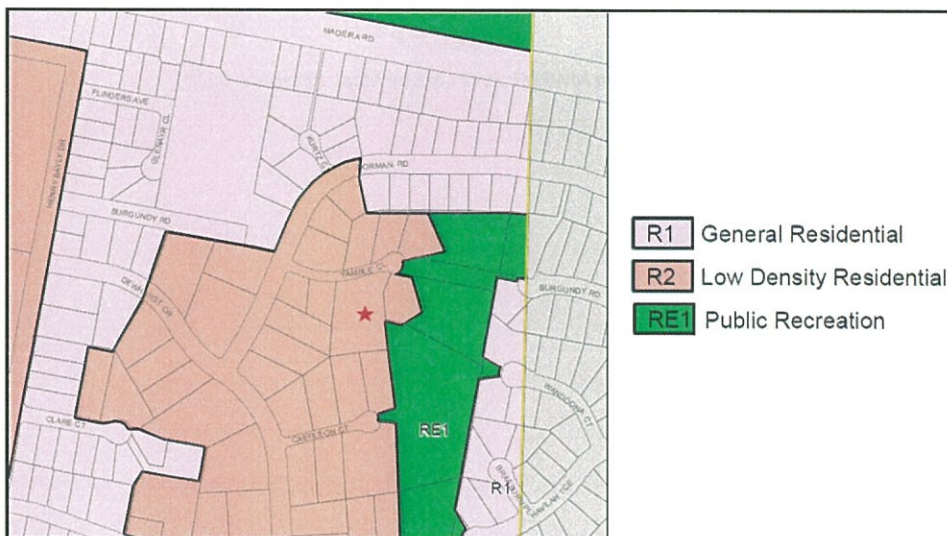


Figure 2: Current zoning R2 Low Density Residential under Mid-Western Regional Local Environmental Plan 2012

(Source: Excerpt from MWRLEP 2012 Land Zoning Map - Sheet LZN\_006D)

**Minimum Lot Size**

The size of any lot resulting from a subdivision of land to which Clause 4.1(3) applies is not to be less than the minimum size shown on the Lot Size Map in relation to that land. (Refer to **Figure 3**). The subject site is within land is marked **AB1** which has a minimum lot size of 10ha.

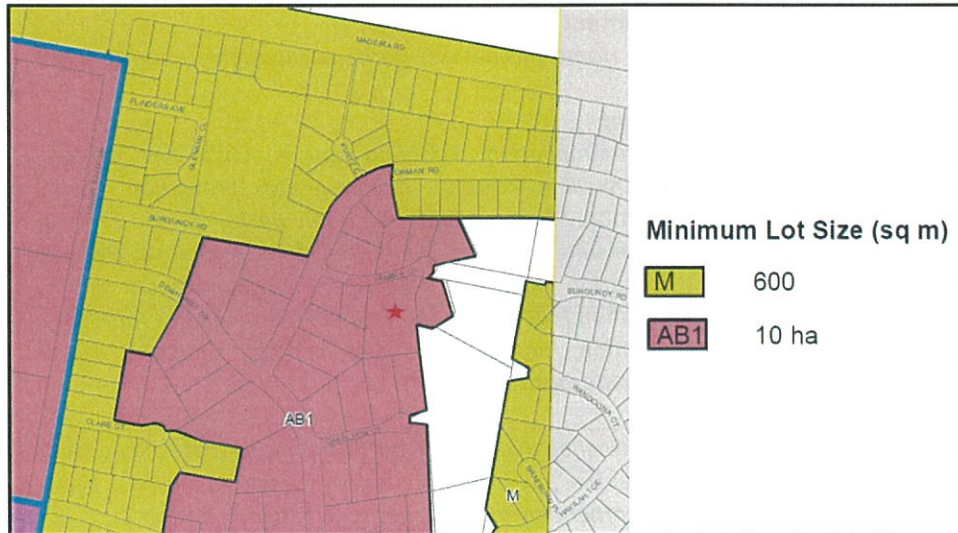


Figure 3: Current Lot Size Map under Mid-Western Regional Local Environmental Plan 2012

(Source: Excerpt from MWRLEP 2012 Lot Size Map - Sheet LSZ\_006D)

## LAND USE PATTERNS OF THE SURROUNDING AREA

The site is surrounded by R2 Low Density Residential zoned lots that have existing dwellings with areas ranging from 1050m<sup>2</sup> to 1910m<sup>2</sup> (refer to **Figure 4**). The smaller lots (approx. 800m<sup>2</sup>) to the north of the site in Norman Road are zoned R1 General Residential. Other R2 zoned land adjoining the southern boundary of the subject land is in the vicinity of 2000m<sup>2</sup>. With one existing dwelling to the east of the site in Yamble Close, other adjoining land to the east forms the Dewhurst Reserve.

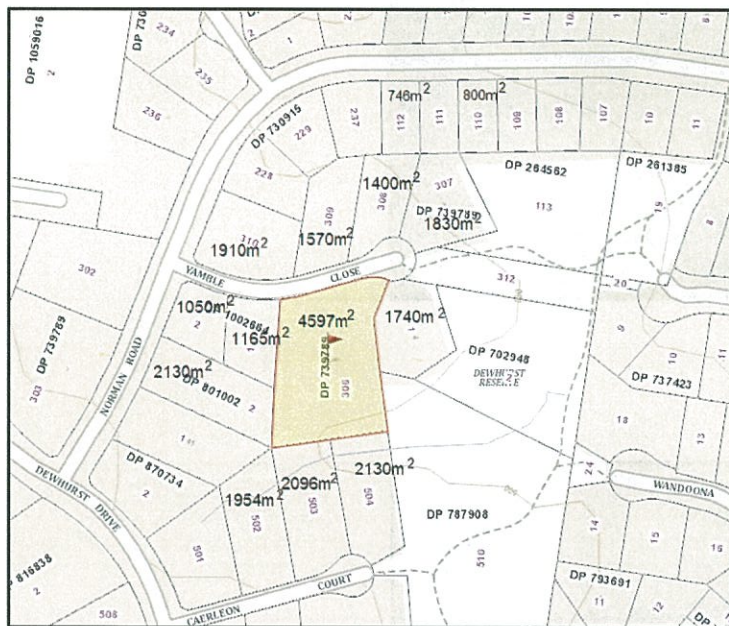


Figure 4: Approximate lots sizes of developed residential land in vicinity to the site

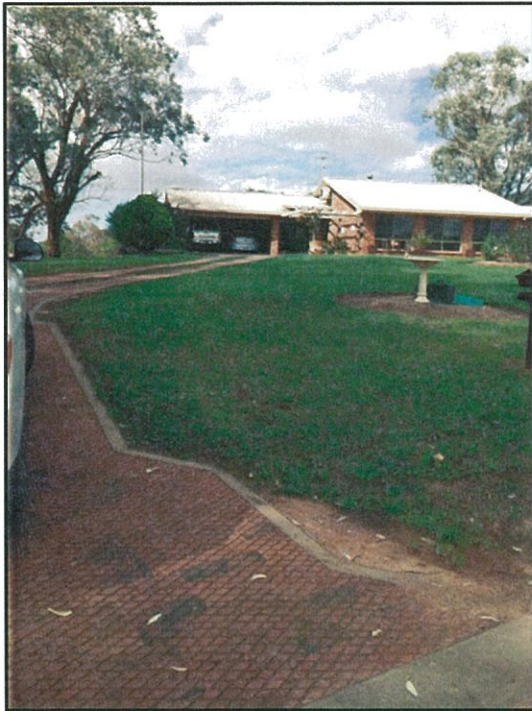


Plate 1: Existing Dwelling

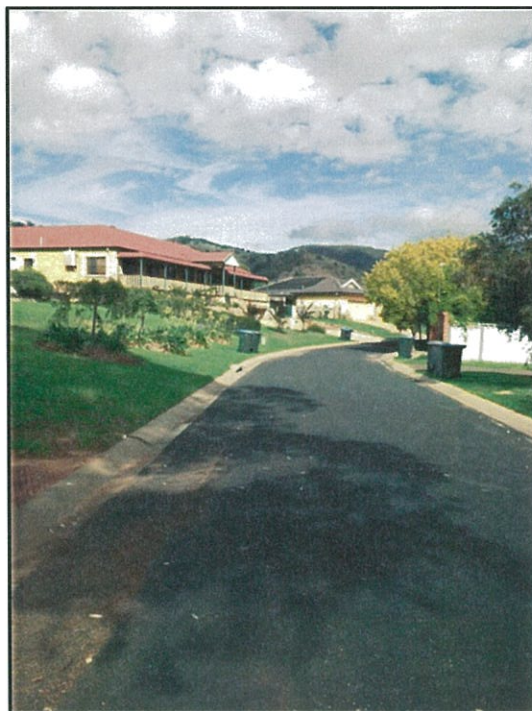


Plate 2: Looking West along Yamble  
Close from existing driveway access



## TOPOGRAPHY AND SOILS

Reference has been made to the ‘Soil Landscapes of the Dubbo 1:250000 Sheet’ prepared by Murphy and Lawrie (1998), published by Department of Land and Water Conservation and supporting report. The soil landscape groups are correlated to the topographic features of the subject site. Consistent with the majority of the existing urban area of Mudgee the site is mapped as Craigmore (cm) (refer to **Figure 5**).

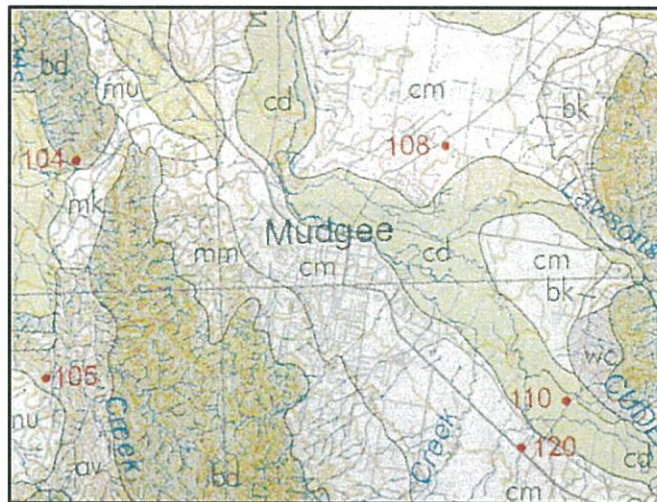


Figure 5: Soil Landscapes Map (Murphy and Lawrie, 1998)

Craigmore Soil Landscape – Typical soils include: Non-calcic Brown Soils and Red Earths on very old Quaternary alluvium. Yellow Podzolic-Solodic Soils intergrades on lower lying areas. Some Alluvial soils and leached loams on lower terraces adjacent to major streams (Murphy and Lawrie, 1998).

Urban Capability – Land is generally suitable for urban development, provided account is taken of the moderate shrink-swell potential of many sub-soils and small areas of salinity occurring on drainage lines and depressions. The susceptibility of the soils to erosion when exposed is noted.

No soil testing has been carried out as part of the Planning Proposal preparation, as the existing developments attest to the suitability for future development and the mapped soil type does not warrant further investigation at this stage.

The MWRELP has provisions to preserve the visual setting of the Mudgee Township, particularly through Clause 6.10 Visually sensitive land near Mudgee. The land subject of the planning proposal is located outside of the Visually Sensitive Land area identified under

the MWRLEP, and future residential subdivision will not compromise the visual setting forming the backdrop of Mudgee.

The setting is depicted in the aerial photo below (refer to **Figure 6**). The topography is sloping to the east towards the Reserve. A level building site, appropriate for a future dwelling, would be in the location of the existing brick shed. This would enable any future development to be established with a similar setback from Yamble Close as the neighbouring dwellings.

The soil type and topography have not raised any concerns as to the suitability of the land to accommodate one additional dwelling in the landscape.

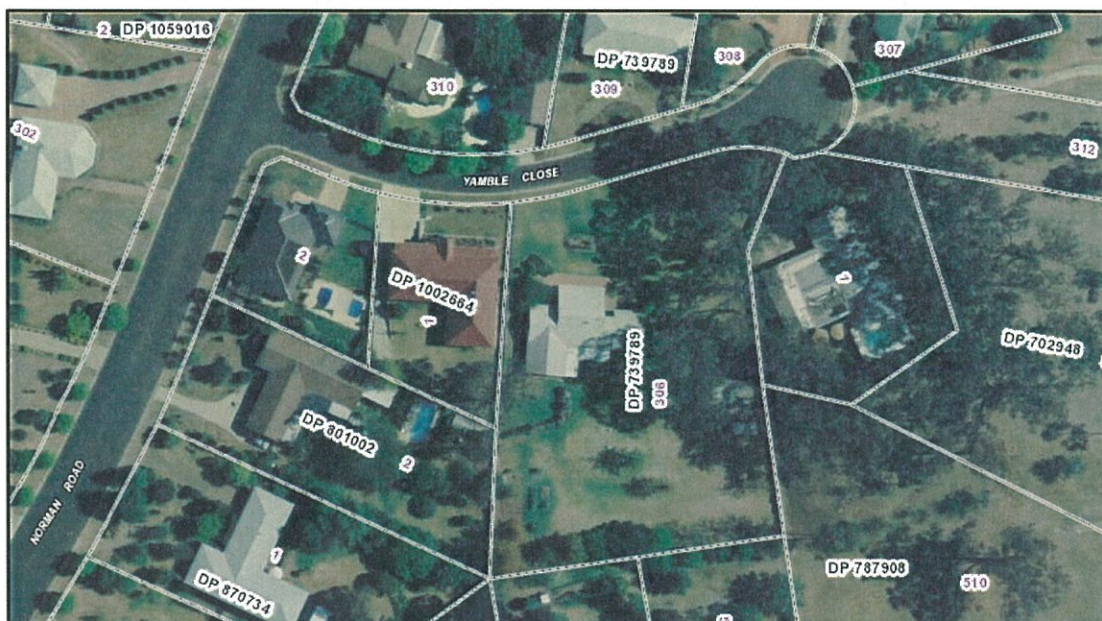


Figure 6: Aerial depiction of the subject land

(Source: Department of Lands - imagery dated Nov 2009)

## GROUNDWATER VULNERABILITY

Clause 6.4 Groundwater vulnerability of MWRLEP applies to future development of the subject land as part of the site falls within land identified as “Groundwater vulnerable” on the Groundwater Vulnerability Map, as depicted in the excerpt from the map in **Figure 7** below.

MWRC must consider this clause before determining a development application, and consider relevant issues such as: the likelihood of groundwater contamination caused by development, the likelihood of groundwater contamination from the development (including from any on-site storage or disposal of solid or liquid waste and chemicals), and impacts on groundwater dependent ecosystems. This requirement is for the development stage and does not hinder further consideration of the planning proposal. Further, it is noted that any future development will not involve on-site effluent disposal areas and likelihood of any impact to groundwater is minimal due to the type of residential development.

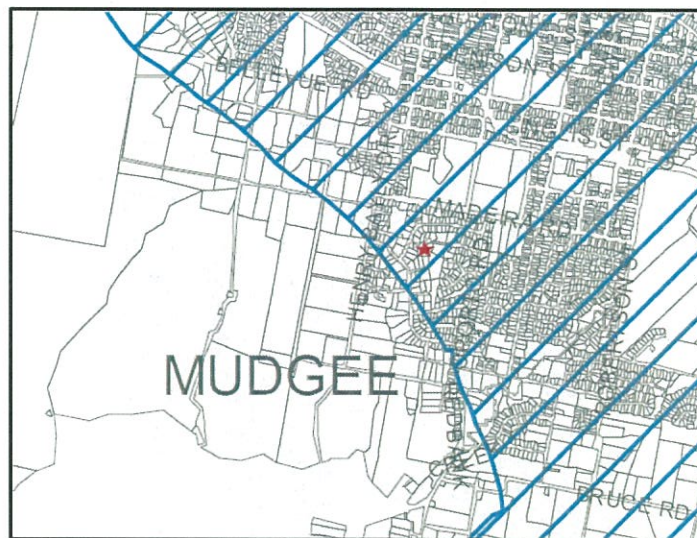


Figure 7: Groundwater Vulnerability

*(Excerpt Mid-Western Regional Local Environmental Plan 2012 - Groundwater Vulnerability Map -Sheet GRV\_006)*

## SALINITY

As indicated by Murphy and Lawrie (1998) isolated low levels of salinity occur along some drainage lines and depressions in the Craigmores soil landscape group. Sites can become saline if salts in subsurface layers of the soil are mobilised and brought to the surface through rising groundwater or development of a perched water-table due to an impediment to water drainage. It is understood, salinity potential is inherent to the Mid-Western

Regional LGA and the potential susceptibility of future dwellings to salt damage in the subject development site should be acknowledged.

Site specific soil samples have not been collected for this planning proposal. The soil landscape features and current conditions do not indicate a high risk for salinity to occur. Future subdivision developments are able to consider the potential for salinity.

## FLORA AND FAUNA

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Formal flora and fauna surveys have not been carried out at the site. The site does support some existing mature eucalypt trees that may need to be removed in a future subdivision to allow for a driveway (refer to **Plate 3**). Otherwise the site is maintained domestic garden and will not pose hindrance to future subdivision potential.



Plate 3: View from 5 Yamble Close to the north east, depicting mature trees

## HERITAGE

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No European heritage items are listed within or in vicinity of the subject land as listed under the MWRLEP.

A search was completed for the site of the Office of Environment and Heritage Aboriginal Heritage Information Management System (AHIMS) web services. The search, with a buffer of 1km to the site, showed that one (1) Aboriginal sites are recorded in or near the above location, and no Aboriginal places have been declared in or near the above location. A further search was carried out refining the criteria to a buffer of 200m, with the following results:

- No Aboriginal sites are recorded in or near the above location, and
- No Aboriginal places have been declared in or near the above location.

The AHIMS search results are attached at **Appendix A**.

Where items are in vicinity of the site the potential for heritage items to occur with the site in similar landscape scenarios is acknowledged. However, due the existing shed constructed and size of the future lot, the occurrence of heritage items within the site does not constrain the future development of the land for residential purposes. A process of due diligence in accordance with the DECCW guidelines has been applied to the assessment of indigenous heritage. At the planning proposal stage, no ground disturbance is proposed, and further heritage assessment is not warranted prior to the Gateway determination.

## ROAD NETWORK

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The site has frontage to Yamble Close. The front boundary extends to the cul-de-sac head. No issues have been identified that may indicate vehicular access may be a future constraint.

## ESSENTIAL SERVICES

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Electricity and telecommunication services are all available on the subject land and can be readily extended to service all lots within the development. Consultation with relevant authorities would be required at the development stage.

Reticulated water and sewerage services are available to the subject land. The land is not affected by any known easements for these services. The water service is available in Yamble Close with the existing sewerage line traversing alongside the rear boundary.

## DRAINAGE AND FLOODING

The site is located outside of the associated Flood Planning Area identified under MWRLEP. The wider setting contains a mapped watercourse (refer to **Figure 8**). The unnamed mapped watercourse is located to the south of the subject land. The site is not constrained by riparian environments or future need to apply Vegetated Riparian Zones (VRZ) or offset areas.

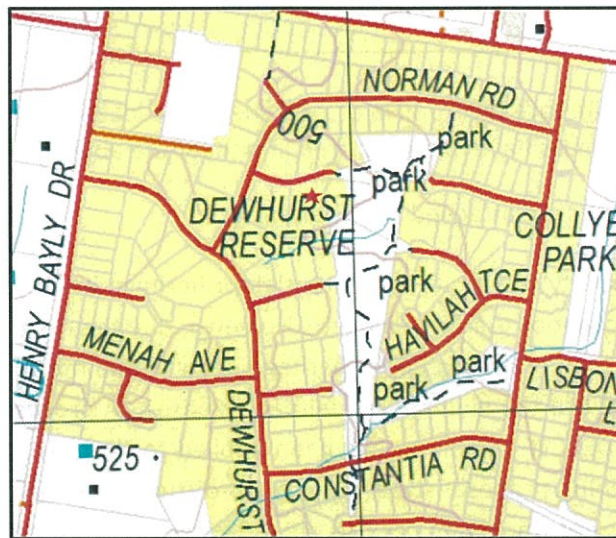


Figure 8: Topographic Map with natural watercourse system.

(Excerpt NSW Department of Lands (2006) Mudgee 8832-4N First Edition Topographic Map 1:25000, Source Dept Lands)

# THE PROPOSAL

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## PART 1 - OBJECTIVES AND INTENDED OUTCOMES OF THE PROPOSAL

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### STATEMENT OF INTENDED OUTCOMES

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The Planning Proposal is consistent with the CLUS and seeks to amend the Mid-Western Regional LEP 2012, to facilitate the development of one additional low density lot.

The planning proposal intends to:

- Make amendment of the relevant lot size map within Mid-Western Regional LEP 2012 to reduce the minimum lot size for the identified parcel, to facilitate the development of the available 4597m<sup>2</sup> into two (2) low density lots.

The objectives of the proposed R2 Low Density Residential zone are consistent with the vision for future development of the site. The concept plan as a whole provides a feasible option to provide a residential lot without impact to the low density setting while being sympathetic to neighbours amenity and scenic aspects.

### POLICY CONTEXT

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The framework as established within the CLUS, is the basis on which the opportunities for this planning proposal have been explored and policy basis. The CLUS encourages opportunities for infill development and housing diversity in Mudgee. At the time of the adoption of the CLUS the Yamble Close area was developed land, as such the site is within the existing town structure as mapped on the Mudgee Town Structure Plan. This planning proposal is consistent with the CLUS as it makes the best use of available infrastructure, and allows for one additional low density lot in the the existing urban area of Mudgee.

## DETAILS OF THE PROPOSED ACTIVITY TO BE CARRIED OUT – CONCEPT PLAN

The purpose of this planning proposal is to alter the minimum lot size through an amendment to the relevant LEP lot size map, to enable one additional lot. The type of proposed development has been depicted in a concept plan (refer to **Figure 9** and **Plate 4**). The proposed concept development plan is consistent with the objectives of the R2 Low Density Residential zone. The concept for future development proposes lots having areas of the minimum of 2000m<sup>2</sup>. The Lot 1 will contain the established dwelling. No constraints have been identified to suggest that a dwelling would not be able to be established on the land labelled Lot 2.



Figure 9: Overview of Concept Plan



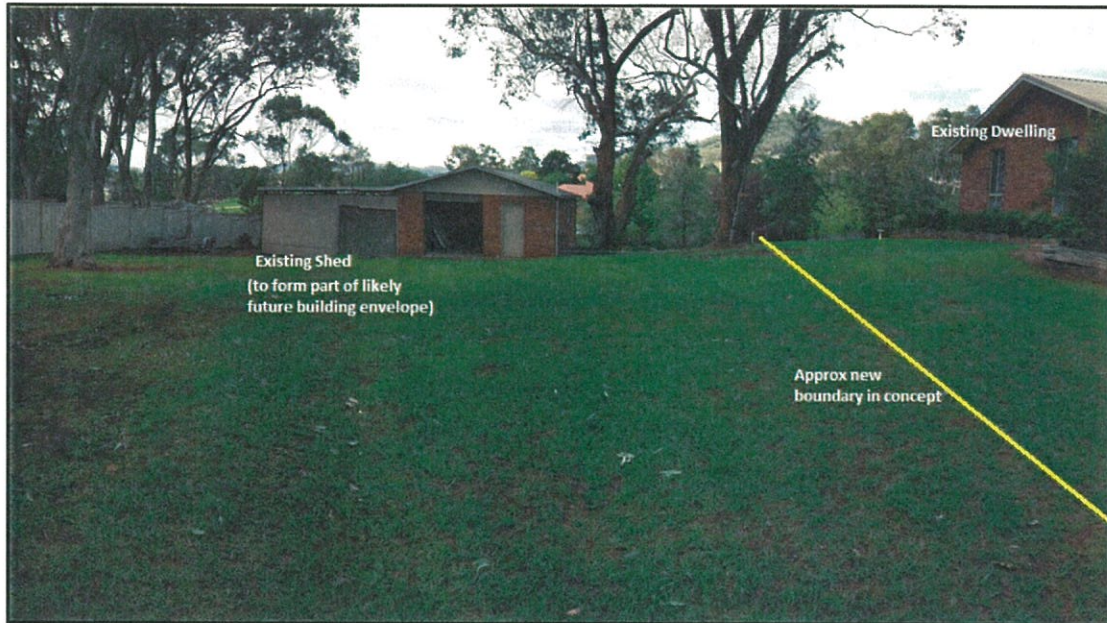


Plate 4: View of subject land to south from Yamble Close depicting concept boundary location

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## PART 2 - EXPLANATION OF PROVISIONS

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It is intended that the objectives and intended outcomes described in Part 1 will be achieved by the following:

1. Land Zoning Map (Sheet LZN\_006D) to remain unchanged - with the R2 Low Density Residential zoning to be retained.
2. Lot Size Map (Sheet LSZ\_006D) to be amended - where this map depicts the subject land, i.e. Lot 306 DP739789, it is proposed to identify the area as "Area A" on the Lot Size Map to enable subdivision to create lots of at least 2000 square metres (in accordance with sub-clause 4.1 (3A)(a)).

(Note: this relates to the intention to subdivide the existing parcel with an area of 4597m<sup>2</sup> to achieve two (2) lots each with areas complying with the 2000m<sup>2</sup> minimum).

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## PART 3 - JUSTIFICATION

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This section sets out the reasoning for the proposed changes to the LEP, taking into consideration the intended outcomes and objectives outlined. The following questions are based on requirements contained in DoP's *A guide to preparing planning proposals* (July 2009) and address the need for the planning proposal, relationship to strategic planning framework, environmental, social and economic impacts and its effect on State and Commonwealth interests.

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### SECTION A - NEED FOR THE PLANNING PROPOSAL

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*Q.1. Is the planning proposal the result of any strategic study or report?*

**No.** The Planning Proposal stems from opportunities considered to make greatest utilisation of the available land and infrastructure.

However, the proposal does not contradict the provisions of the Mid-Western Regional Comprehensive Land Use Strategy for residential development, as well as being aligned with Mid-Western Region Community Plan towards 2030 and Mid-Western Regional Council's Economic Strategy as discussed below.

#### **Mid-Western Regional Draft Comprehensive Land Use Strategy (CLUS)**

The Mid-Western Regional Council has prepared the CLUS, which provides clear direction for growth for the next 15-20 years. The Strategy has informed the comprehensive MWRLEP and provides a context for future land use. At the time of the adoption of the CLUS the subject area was developed and is within the boundary of the Mudgee Town Structure Plan (Figure 3-4 of the CLUS). This planning proposal is consistent with the CLUS and the objectives of the zone, as the land will support Low Density Residential development in accordance with the zone objectives.

The planning proposal provides an opportunity to utilise the land without any additional demand on services, as the following attributes support the planning proposal:

- Reticulated services (water and sewerage) and electricity being available;
- Good road access with frontage to Yamble Close;
- Existing brick shed footprint providing residential building opportunity with alignment of future dwelling setbacks possible;
- School bus services; and
- Close to parks.

### Draft Mid-Western Region Towards 2030 Community Plan

Goals of the Community Plan and how the Planning Proposal achieves these, is discussed in the table below correlating to strategies identified in the Plan.

Goal	Strategy From Community Plan	Planning Proposal/Response
<b>Theme 1: Looking after our Community</b>		
<b>2. Vibrant towns and Villages</b>	Make available diverse, sustainable, adaptable and affordable housing options through effective and use planning	<i>The planning proposal will provide 1 additional low density lot. The utilisation of land that has available infrastructure is effective and efficient planning.</i>
<b>Theme 2: Protecting our Natural Environment</b>		
<b>1. Protect and enhance our natural environment</b>	Ensure land use planning and management enhances and protects biodiversity and natural heritage.	<i>Biodiversity outcomes have been considered in the proposal with no constraints identified.</i>
<b>Theme 3: Connecting Our Region</b>		
<b>3. High quality road network that is safe and efficient</b>	Provide traffic management solutions that promote safer local roads and minimise traffic congestion.	<i>The Planning Proposal is considerate to the existing road network, and new driveway access will not impact upon the safety of Yamble Close.</i>

### Mid-Western Regional Economic Development Strategy

Mid-Western Regional Council has prepared an Economic Development Strategy (EDS) outlining a future economic direction for the Regional in the next 10 years, to June 2020. The EDS provides a broad framework for the various lead agencies and stakeholders involved in economic development to identify their roles and engage in economic development initiatives for the Region. The planning proposal will have negligible impact on economic development.

### State and Regional Policies

There is no specific State or Regional Environmental Plan that addresses the Mid-Western Regional LGA. The proposal will not have far reaching impacts, with one new lot proposed.

*Q.2. Is the planning proposal the best means of achieving the objectives or intended outcomes, or is there a better way?*

**Yes.** It is considered that the Planning Proposal is the best means of achieving the intended outcomes.

*Q.3. Is there a net community benefit?*

The proposed development is considered likely to achieve a net community benefit, as determined by the application of the Net Community Benefit Test adapted from the *Draft Centres Policy: Planning for retail and commercial development* (April 2009), which provides a series of questions to determine the nature of a Planning Proposal, as detailed in **Table 1** below. A net community benefit arises where the sum of all the benefits of rezoning outweigh the sum of all costs.

The assessment evaluates the external costs and benefits of the proposal (i.e. the externalities). The assessment generally assumes that any private costs will be cancelled out by any private benefits. Net Community Benefit Test is not a quantitative test, but useful tool to inform debate and help decision making on planning proposals.

*The merits of the rezoning proposal have been considered against the base case, being ‘no change’ to zoning/retaining the status quo.*

**Table 1: Net Community Benefit Test**

Question	Application to Planning Proposal
<i>Will the LEP be compatible with agreed State and regional strategic direction for development in the area (e.g. land release, strategic corridors, development within 800 metres of a transit node)?</i>	There is no applicable State or Regional strategic direction for development. However, the development is consistent with the <i>Mid-Western Regional Comprehensive Land Use Strategy</i> (CLUS).  The NSW Government is currently preparing a draft strategic regional land use plan for the Western region.
<i>Is the LEP located in a global/regional city, strategic centre or corridor nominated within the Metropolitan Strategy or other regional/sub-regional strategy?</i>	No.
<i>Is the LEP likely to create a precedent or create or change the expectations of the landowner or other landholders?</i>	No. The planning proposal has been discussed with Council’s planning staff. The proposal is not likely to set a precedent with no other similar land available for development in the location. The planning proposal will result in lot sizes which are consistent with surrounding development. The development is the only existing site within Yamble CI which has the capacity for 2000m <sup>2</sup>

Question	Application to Planning Proposal
	subdivision. The remaining seven lots are currently around the 2000m <sup>2</sup> size demonstrating that the development will be consistent with existing lot size and no precedent will be set.
<i>Have the cumulative effects of other spot rezoning proposals in the locality been considered? What was the outcome of these considerations?</i>	The MWRLEP commenced on 10 August 2012. There have been no identified minimum lot size changes in the locality under the LEP. The proposed change will create the ability for establishment of one additional lot with dwelling entitlement. There are no significant cumulative impacts which will result from this development.
<i>Will the LEP facilitate a permanent employment generating activity or result in a loss of employment lands?</i>	The MWRLEP amendment will not facilitate a permanent employment generating activity or result in a loss of employment lands.
<i>Will the LEP impact upon the supply of residential land and therefore housing supply and affordability?</i>	Yes. The proposal provides one additional lot within an established urban environment. The addition of one lot is not perceived to significantly impact on housing affordability within the greater Mid-Western Region.
<i>Is the existing public infrastructure (roads, rail, utilities) capable of servicing the proposed site? Is there good pedestrian and cycling access? Is public transport currently available or is there infrastructure capacity to support future public transport?</i>	<p>The site is well serviced by the sealed road network, with frontage to Yamble Cl. Reticulated sewer and water services are available existing on the subject lot, furthermore electrical and telecommunication services are also present.</p> <p>Dewhurst Reserve is accessible from the cul-de-sac located at the end of Yamble Close. This provides a direct link to the existing cycle path/walking network located within the South Mudgee area.</p>
<i>Will the proposal result in changes to the car distances travelled by customers, employees and suppliers? If so, what are the likely impacts in terms of greenhouse gas emissions, operating costs and road safety?</i>	No distances travelled will be affected by the planning proposal.
<i>Are there significant Government investments in infrastructure or services in the area whose patronage will be affected by the proposal? If so, what is the expected impact?</i>	No.
<i>Will the proposal impact on land that the Government has identified a need to protect (e.g. land with high biodiversity values) or have other environmental impacts? Is the</i>	<p>The site is not within an identified Flood Planning Area under MWRLEP 2102.</p> <p>The site is not identified as containing sensitive biodiversity pursuant to map BIO_006 of the MWRLEP 2012.</p>

Question	Application to Planning Proposal
<i>land constrained by environmental factors such as flooding?</i>	
<i>Will the LEP be compatible/complementary with surrounding land uses? What is the impact on amenity in the location and wider community?</i>	The proposed minimum lot size is comparable to the size of established lots within the South Mudgee area. The proposed use will not adversely impact on amenity of the existing dwelling, as the concept plan has addressed integration with existing development.
<i>Will the public domain improve?</i>	N/A  It is anticipated that Council's planning instruments will ensure that adequate setbacks for future housing development is provided along the boundaries of the site to ensure safety and amenity is not compromised from the public domain.
<i>Will the proposal increase choice and competition by increasing the number of retail and commercial premises operating in the area?</i>	N/A
<i>If a stand-alone proposal and not a centre, does the proposal have the potential to develop into a centre in the future?</i>	N/A The MWRLEP amendment would not have the potential to develop into a centre.
<i>What are the public interest reasons for preparing the draft plan? What are the implications of not proceeding at that time?</i>	The MWRLEP amendment is intended to provide the best use of land without increasing the demand on services.

## SECTION B - RELATIONSHIP TO THE STRATEGIC PLANNING FRAMEWORK

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*Q.4. Is the planning proposal consistent with the applicable regional or sub-regional strategy?*

There are no regional strategies in place relevant to the planning proposal.

*Q.5. Is the proposal consistent with Council’s Community Strategic Plan or other local strategic plan?*

**Yes.** Also refer to PART 1 and Q.1.

### State Environmental Planning Policies

*Q.6. Is the planning proposal consistent with applicable state environmental planning policies?*

**Yes.** The Planning Proposal is considered to be consistent with applicable State Environmental Planning Policies as discussed below.

SEPP	Applicable/Consistency
1 – Development Standards	Not relevant to planning proposal.
4 – Development without consent	Not relevant to planning proposal.
6 - Number of Storeys	Not relevant to planning proposal.
10 - Retention of Low Cost Rental Accommodation	Not relevant to planning proposal.
14 – Coastal Wetlands	Not relevant to planning proposal.
19 – Bushland in Urban Areas	Not relevant to planning proposal.
21 – Caravan Parks	Not relevant to planning proposal.
22 – Shops and Commercial Premises	Not relevant to planning proposal.
26 – Littoral Rainforests	Not relevant to planning proposal.
29 – Western Sydney Recreation Area	Not relevant to planning proposal.
30 – Intensive Agriculture	Not relevant to planning proposal.
32 – Urban Consolidation (Redevelopment of Urban Land)	Not relevant to planning proposal.
33 – Hazardous and Offensive Development	Not relevant to planning proposal.
36 – Manufactured Home Estates	Not relevant to planning proposal.
39 – Spit Island Bird Habitat	Not relevant to planning proposal.
41 – Casino Entertainment Complex	Not relevant to planning proposal.
44 - Koala Habitat Protection	Not relevant to planning proposal.
47 – Moore Park Showground	Not relevant to planning proposal.
50 – Canal Estate Development	Not relevant to planning proposal.
52 – Farm Dams and other works in Land and Water Management Plan Areas	Not relevant to planning proposal.



SEPP	Applicable/Consistency
53 – Metropolitan Residential Development	Not relevant to planning proposal.
55 – Remediation of Land	Not relevant to planning proposal. <i>See comments below.</i>
59 – Central Western Sydney Economic and Employment Area	Not relevant to planning proposal.
60 – Exempt and Complying Development	Not relevant to planning proposal.
62 – Sustainable Aquaculture	Not relevant to planning proposal.
64 – Advertising and Signage	Not relevant to planning proposal.
65 – Design Quality of Residential Flat Development	Not relevant to planning proposal. Residential flat buildings are prohibited in the zone.
70 – Affordable Housing	Not relevant to planning proposal.
71 – Coastal Protection	Not relevant to planning proposal.
BASIX 2004	Future development for housing will be required to address the provisions of BASIX.
Exempt and Complying Development Codes 2008	Not relevant to planning proposal.
Housing for Seniors or People with a Disability 2009	Future development will be able to deliver accessible housing.
Infrastructure 2007	Not relevant to planning proposal.
Kosciusko National Park – Alpine Resorts 2007	Not relevant to planning proposal.
Major Development 2005	Not relevant to planning proposal.
Sydney Region Growth Centres 2006	Not relevant to planning proposal.
Mining and Petroleum Production and Extractive Industries 2007	Not relevant to planning proposal.
Temporary Structures and Places of Public Entertainment 2007	Not relevant to planning proposal.
Rural Lands 2008	Not relevant to planning proposal.
Western Sydney Employment Area 2009	Not relevant to planning proposal.
Western Sydney Parklands 2009	Not relevant to planning proposal.
Affordable Rental Housing	Through the provision of a variety of lot sizes, the housing options in Mudgee will potentially cater to a range of income levels. An objective of the planning proposal is to enable the current owners to ‘downsize’ without incurring costs of relocation.

**State Environmental Planning Policy No. 55 – Remediation of Land**

State Environmental Planning Policy No. 55 – Remediation of Land (SEPP 55) applies to the whole of the State of NSW and is required to be considered in a rezoning proposal under Clause 6 of SEPP 55. Given the previous use of the site (i.e. residential component and historical grazing) the likelihood of contamination indicating the land is not suitable for the proposed concept is minimal.

Any localised surface soil contamination will require remediation before the land can be used for residential development. Should remediation be required, it is anticipated that this can occur at future development application stage. The Planning Proposal is consistent with SEPP 55.

*Q.7. Is the proposal consistent with applicable Ministerial directions (s.117 directions)?*

Section 117 of the *Environmental Planning and Assessment Act 1979* (EP&A Act) enables the Minister for Planning and Infrastructure to issue directions regarding the content of LEPs to the extent that the content must achieve or give effect to particular principles, aims, objectives or policies set out in those directions.

The proposal is consistent with those 117 Directions that are relevant to the site. An overview of applicable directions and compliance is included in **Table 2**.

Table 2: Section 117 Ministerial directions

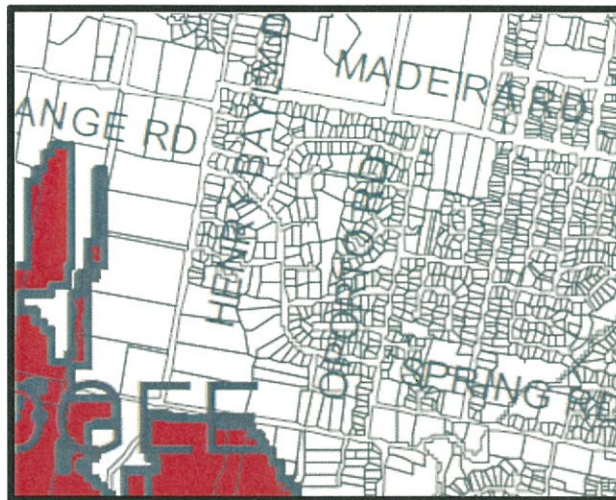
Section 117 Ministerial directions		Compliance of Planning Proposal
1.1	Business and Industrial Zones	N/A
1.2	Rural Zones	N/A
1.3	Mining, Petroleum Production and Extractive Industries	N/A
1.4	Oyster Aquaculture	N/A
1.5	Rural Lands	N/A
2.1	Environment Protection Zones	N/A
2.2	Coastal Protection	N/A
2.3	Heritage Conservation	No items of European heritage have been identified in the subject site. The planning proposal adopts measures that facilitate the conservation of environmental heritage.
2.4	Recreation Vehicle Areas	N/A
3.1	Residential Zones	The planning proposal will create the potential for a single existing residential lot to be subdivided into two individual lots. Any future development of the site will utilise existing services with direct frontage to Yamble Cl, creating a link to the existing sealed road network.
3.2	Caravan Parks and Manufactured Home Estates	N/A
3.3	Home Occupations	The planning proposal is consistent with this Direction, and the capacity for any future dwelling to accommodate small businesses will not be hindered.
3.4	Integrating Land Use and Transport	The proposal has considered the existing infrastructure, residential development patterns, and local transport issues

Section 117 Ministerial directions				Compliance of Planning Proposal
				when developing the concept plan for future subdivision. The planning proposal will build upon the existing level of access.
3.5	Development Near Aerodromes	Licensed	N/A	
3.6	Shooting Ranges		N/A	
4.1	Acid Sulfate Soils		N/A	
4.2	Mine Subsidence and Unstable Land		N/A	
4.3	Flood Prone Land		N/A	
4.4	Planning for Bushfire Protection			Mid-Western Regional LGA has a bushfire prone land map prepared under s146 of the <i>Environmental Planning and Assessment Act 1979</i> . The planning proposal is not affected by the mapped bushfire prone land.
5.1	Implementation of Regional Strategies	Regional	N/A	
5.2	Sydney Drinking Catchment	Water	N/A	
5.3	Farmland of State and Regional Significance on the North Coast	NSW Far	N/A	
5.4	Commercial and Retail Development along the Pacific Highway, North Coast		N/A	
5.8	Second Sydney Airport: Badgerys Creek	Airport:	N/A	
6.1	Approval and Requirements	Referral		This direction is to ensure that LEP provisions encourage the efficient and appropriate assessment of development. The planning proposal does not include LEP provisions requiring concurrence, consultation or referral.
6.2	Reserving Land for Public Purposes	Public	N/A	
6.3	Site Specific Provisions		N/A	
7.1	Implementation of the Metropolitan Plan for Sydney 2036		N/A	

## SECTION C - ENVIRONMENTAL, SOCIAL AND ECONOMIC IMPACT

*Q.8. Is there any likelihood that Critical Habitat or threatened species, populations or ecological communities, or their habitats, will be adversely affected as a result of the proposal?*

The subject site is not identified as having any level of biodiversity sensitivity on the Sensitivity Biodiversity Map (BIO\_006) within MWRLEP (see map excerpt below). The planning proposal is not likely to cause any impact on critical habitat or threatened species, populations or ecological communities. Future development will be located in a cleared area with established domestic gardens. Site specific native flora and fauna survey is not warranted.



*Q.9. Are there any other likely environmental effects as a result of the planning proposal and how are they proposed to be managed?*

With reference to *A Guide to Preparing Planning Proposals*, technical studies to address an identified issue should be undertaken following the initial Gateway determination. Such studies together with community and public authority consultation can explore the mitigation of any potential impacts.

The planning proposal constraints assessment has not identified any specific technical assessment that would be required.

*Q.10. How has the planning proposal adequately addressed any social and economic effects?*

The proposal will facilitate one new lot in Mudgee. Mudgee has recently been facing upward pressure on rent through demand for housing. Though one new lot will not significantly address this pressure, the development of the land will not place undue demand on services in its creation. Refer to Q11.

## **SECTION D - STATE AND COMMONWEALTH INTERESTS**

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*Q.11. Is there adequate public infrastructure for the planning proposal?*

The Local Services Assessment prepared by Mandis Roberts referred to public infrastructure issues in addition to the land and housing shortage. Potential impacts of the planning proposal and subsequent development of the site include the demand for infrastructure and utility services and demand for community facilities and social services. It is considered that the site can be adequately serviced with the existing infrastructure without placing undue demand on services in Mudgee. Demand on public infrastructure will require consultation with appropriate public authorities at the design stage; however the current infrastructure is considered sufficient to provide for the future residential development and therefore is considered acceptable for the Planning Proposal.

Utilities – one new lot will not be hindered by capacity of the current system. The site will be easily serviced by existing electricity, water and telecommunication services.

Sewer – with the new sewer augmentation system to service the Mudgee Township, there is no concern raised regarding the capacity of the system with the proposed one additional lot in South Mudgee.

Roads – the proposal will not generate a significant volume of traffic to warrant any upgrade to the existing road system.

Recreation - Accessibility of passive recreational areas within vicinity to the subject area is 'good' due to the adjoining Dewhurst Reserve, accessible via Yamble Close. The parks and sporting grounds in the Mudgee Township would be closest utilised.

*Q.12. What are the views of State and Commonwealth Public Authorities consulted in accordance with the gateway determination, and have they resulted in any variations to the Planning proposal?*

A summary of the views of State and Commonwealth Public Authorities will be provided following gateway determination.

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## PART 4 - DETAILS OF THE COMMUNITY CONSULTATION THAT IS TO BE UNDERTAKEN ON THE PLANNING PROPOSAL

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Community consultation for the Planning Proposal would be undertaken in accordance with the consultation requirements set out in *A guide to preparing local environmental plans* (DoP 2009).

The consultation requirements for this Planning Proposal are expected to be confirmed by the Department of Planning and Infrastructure (DP&I) at the gateway determination.

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## CONCLUSION

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This Planning Proposal relates to an amendment to *Mid-Western Regional Local Environmental Plan 2012* for land at Lot 306 DP739789, 5 Yamble Close, Mudgee. The aim of this report has been to describe the proposed amendment to the Mid-Western Regional Local Environmental Plan 2012 to permit the development of one additional low density lot.

The proposal does not include need for mitigation of potential significant environmental, social or economic impacts. The proposal is consistent with the applicable strategic planning frameworks as demonstrated in this report.

In summary, this planning proposal aims to:

- Retain consistency with the low density residential character and objectives of the zoning of the locality facilitating one additional lot in Yamble Close;
- Make best use of land available within the existing town structure of the Mudgee town.
- Include land that is able to be readily accessed and contains otherwise unconstrained residential land

Future development of land associated with the planning proposal would be consistent with the surrounding residential density.

## References

Department of Planning (DoP) (July 2009) *A guide to preparing planning proposals.*

Department of Planning (DoP) (July 2009) *A guide to preparing local environmental plans.*

Department of Planning (DoP) (April 2009) *Draft Centres Policy Planning for Retail and Commercial Development.*

Mandis Roberts (August 2012) *Mid-Western Regional Council – Local Services Assessment.*

Mid-Western Regional Council (2010) *Mid-Western Region Economic Development Strategy A 10 Year Plan.*

*Mid-Western Region Community Plan – Towards 2030.*

Murphy B.W. and Lawrie J.W. (1998) *Soil Landscapes of Dubbo 1:250000 Sheet*, published by Department of Land and Water Conservation.

NSW Rural Fire Service (December 2006) *Planning for Bushfire Protection.*



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## APPENDIX A – AHIMS SEARCH RESULTS

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**AHIMS Web Services (AWS)  
Search Result**

Your Ref Number : SC171\_A238 Campbell 1km

Client Service ID : 127463

Minespex Pty Ltd  
Units 1 and 2 73 Market Street  
Mudgee New South Wales 2850  
Attention: Emma Yule  
Email: emma.yule@minespec.com.au

Date: 06 March 2014

Dear Sir or Madam:

**AHIMS Web Service search for the following area at Lot : 306, DP:DP739789 with a Buffer of 200 meters, conducted by Emma Yule on 06 March 2014.**

The context area of your search is shown in the map below. Please note that the map does not accurately display the exact boundaries of the search as defined in the paragraph above. The map is to be used for general reference purposes only.



A search of the Office of the Environment and Heritage AHIMS Web Services (Aboriginal Heritage Information Management System) has shown that:

0	Aboriginal sites are recorded in or near the above location.
0	Aboriginal places have been declared in or near the above location. *

**If your search shows Aboriginal sites or places what should you do?**

- You must do an extensive search if AHIMS has shown that there are Aboriginal sites or places recorded in the search area.
- If you are checking AHIMS as a part of your due diligence, refer to the next steps of the Due Diligence Code of practice.
- You can get further information about Aboriginal places by looking at the gazettal notice that declared it. Aboriginal places gazetted after 2001 are available on the [NSW Government Gazette](http://www.nsw.gov.au/gazette) (<http://www.nsw.gov.au/gazette>) website. Gazettal notices published prior to 2001 can be obtained from Office of Environment and Heritage's Aboriginal Heritage Information Unit upon request

**Important information about your AHIMS search**

- The information derived from the AHIMS search is only to be used for the purpose for which it was requested. It is not to be made available to the public.
- AHIMS records information about Aboriginal sites that have been provided to Office of Environment and Heritage and Aboriginal places that have been declared by the Minister;
- Information recorded on AHIMS may vary in its accuracy and may not be up to date. Location details are recorded as grid references and it is important to note that there may be errors or omissions in these recordings,
- Some parts of New South Wales have not been investigated in detail and there may be fewer records of Aboriginal sites in those areas. These areas may contain Aboriginal sites which are not recorded on AHIMS.
- Aboriginal objects are protected under the National Parks and Wildlife Act 1974 even if they are not recorded as a site on AHIMS.
- This search can form part of your due diligence and remains valid for 12 months.



21 MAY 2014

ATTACHMENT

6.2.19

Mudgee Showground Business Plan  
2014–2018







# Mudgee Showground Four Year Business Plan 2014/15 - 2018

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## 1 EXECUTIVE SUMMARY

Douro, Nicholson, and Atkinson Streets and Madeira Road bound the Mudgee Showground. Council is the Trust Manager for the site, which is located on Crown land.

It is the current home of the annual Mudgee Show held the first weekend in March. The Mudgee Showground covers an area of 12.56 Ha and has been on the present site since the first section of land was gazetted as a reserve for a showground in 1881.

For the 2009-14 Management Plan Council adopted a budget that would see the injection of \$3.45 million dollars over three years to bring the facility to a modern highly function showground facility. These funds were intended to deliver works generally in accordance with the Master Plan that had undergone extensive community and user consultation during 2008/09.

This Business Plan has revisited the quantum of work and expected capital works costs and is now recommending that the capital expenditure figure for the next four years is \$665,000.

The marketing plan outlined in this business plan focuses on leveraging off existing uses with the increased usage of the new modern pavilion and upgraded caravan/camping facilities to gain increased uses from its key target markets:

- ✓ Equestrian Users
- ✓ Small event uses (e.g. Weddings and 21sts)
- ✓ Agricultural events
- ✓ Circuses

To tap into these markets the following strategies are proposed:

- ✓ Target the equestrian groups via advertisements and features in magazines and the Land Newspaper that cater to these groups
- ✓ Mail out brochures detailing the features of the Showground to state and regional bodies that may wish to hold larger events at the Showground
- ✓ Create partnerships with other local events – providing added value for those who travel to Mudgee
- ✓ Partner with existing users to promote the facilities available within their associations.
- ✓ Provide signage at the Douro Street entrance to promote the facilities available.
- ✓ Advertise the facilities on the Council web site ([www.midwestern.nsw.gov.au](http://www.midwestern.nsw.gov.au))

Consideration of selling advertising at the Showground could also be considered to supplement the income from hiring the facilities there. This will be further explored in the coming year prior to the next review of the Business Plan.

Whilst a reasonable degree of analysis has been undertaken in the preparation of this business plan it should be noted that this is essentially a revamped facility. Hence, this business plan should be implemented over the coming year and then further reviews undertaken to refine the assumptions and focus on the successes achieved. The plan was last reviewed in November 2013 to reflect the current activities at the Showground.

Section 7 of this plan outlines the currently proposed works to be undertaken in line with the endorsed master plan and the likely timing of delivery. The initial financial analysis is contained in section 8 and proposes a 4-year plan that should also be reviewed annually.

An assessment has been undertaken on the anticipated income expected to be received with the implementation of these new facilities.

To ensure the maximum utilisation of the facilities at the showground, consideration should be given to have a focus on the management of events and there may be synergies to be obtained by considering the use of this facility in conjunction with the Glen Willow Sporting Complex events.

## **2 OBJECTIVES**

The objectives for Mudgee Showground are to:

- ✓ Create a community facility that can be used to accommodate local activities and promote opportunities that will attract new events and investment to the region.
- ✓ Increase the income above CPI each year up to 2015/16 when we expect the income to plateau.
- ✓ House a comprehensive equestrian facility, providing a suitable venue for more equestrian disciplines.
- ✓ Maximise the opportunities of the facilities by hosting one additional major event each year for the next five years. A major event is when the income exceeds \$2,000.
- ✓ To exercise responsible asset and resource management so as to effectively preserve and maintain the infrastructure at the Showground.
- ✓ To minimise the burden on the Community in maintaining the Showground.

## **3 BACKGROUND & PROFILE**

### **3.1 HISTORY**

The Mudgee Showground is located south of the Wallerawang to Gwabegar railway line, and comprises all of Section 66 of the town of Mudgee. The site is bounded by Nicholson Street to the north, by Atkinson Street to the east, by Madeira Road to the south and by Douro Street to the west. The site consists of 3 portions of land (Lots 1, 2 and 3), acquired at different times, but all are now represented by DP758721.

The showground site, one of many public recreation grounds in the town, was dedicated on 11th October 1881. To the immediate west is the area commonly known as Flirtation Hill that was relatively desolate until a tree-planting program in the 1930s, the site was proclaimed for public recreation on 18th January 1887.

The south-western corner of the showground site has the highest elevation, with a gradual drop towards the north-western corner. The lower eastern portion of the site features an open channel adjacent to the eastern boundary to direct storm water from the now populous Mudgee South urban area to the Cudgegong River below the CBD. Consequently, all buildings on the site are on the higher western portion.

The site is sprinkled with numerous mature eucalypts and several large peppercorn trees adjacent to the sheep and cattle sheds and yards.

During 2008, Council engaged Ross Planning to develop a Master Plan for the future development of the Showground. A series of workshops and meetings with user groups were conducted as part of that process with the final plan being adopted by Council on the 4 March 2009.

To ensure the protection of significant historical elements of the Showground, Council also commissioned Conybeare Morrison to prepare a Conservation Management plan for the site. The plan was exhibited over December 2009 and January 2010 and endorsed by Council at its meeting on 3 February 2010.

### **3.2 FACILITIES AVAILABLE**

The Mudgee Showground is an important community space, providing facilities for family gatherings, livestock owners, equestrian users, and trade shows. The Showground is also a component in the important 'green belt' that follows the Wallerawang-Gwabegar Railway line as it traverses Mudgee, providing the residents of Central and Southern Mudgee with recreational areas, and open space. The following facilities are available:

- ✓ Main pavilion offering 534m<sup>2</sup> floor area, suitable for seating over 400 people at an event.
- ✓ Kitchen and Hall seating 200 people for an event, with attached kitchen and cool room
- ✓ Poultry Catering Shed and adjoining grassed space in front of the Poultry Pavilion.
- ✓ Grandstand seating overlooking main arena
- ✓ Separate bar area adjacent to Main Arena
- ✓ Fenced main arena (2.5 Ha) with 3 vehicle access points
- ✓ Dressage arena – 60 by 20 m
- ✓ Stables housing 16 horses
- ✓ Stalls housing 12 horses/ponies
- ✓ Equestrian Arena , and day yards for 26 horses
- ✓ Truck unloading ramps
- ✓ Cattle Shed, Sheep Shed, Poultry Pavilion, Wool Shed
- ✓ Toilet and Shower facilities

The Showground is divided into a series of precincts each with a primary focus.

#### **3.2.1 Entertainment Precinct**

This area offers the following features:

- ✓ Convenient location for events
- ✓ Space for fetes, markets, dances, fundraising
- ✓ Good visibility of the action when an event is underway
- ✓ New kitchen and toilet facilities for large gatherings
- ✓ Securable buildings and areas
- ✓ Good off-street parking

#### **3.2.2 Equestrian Centre**

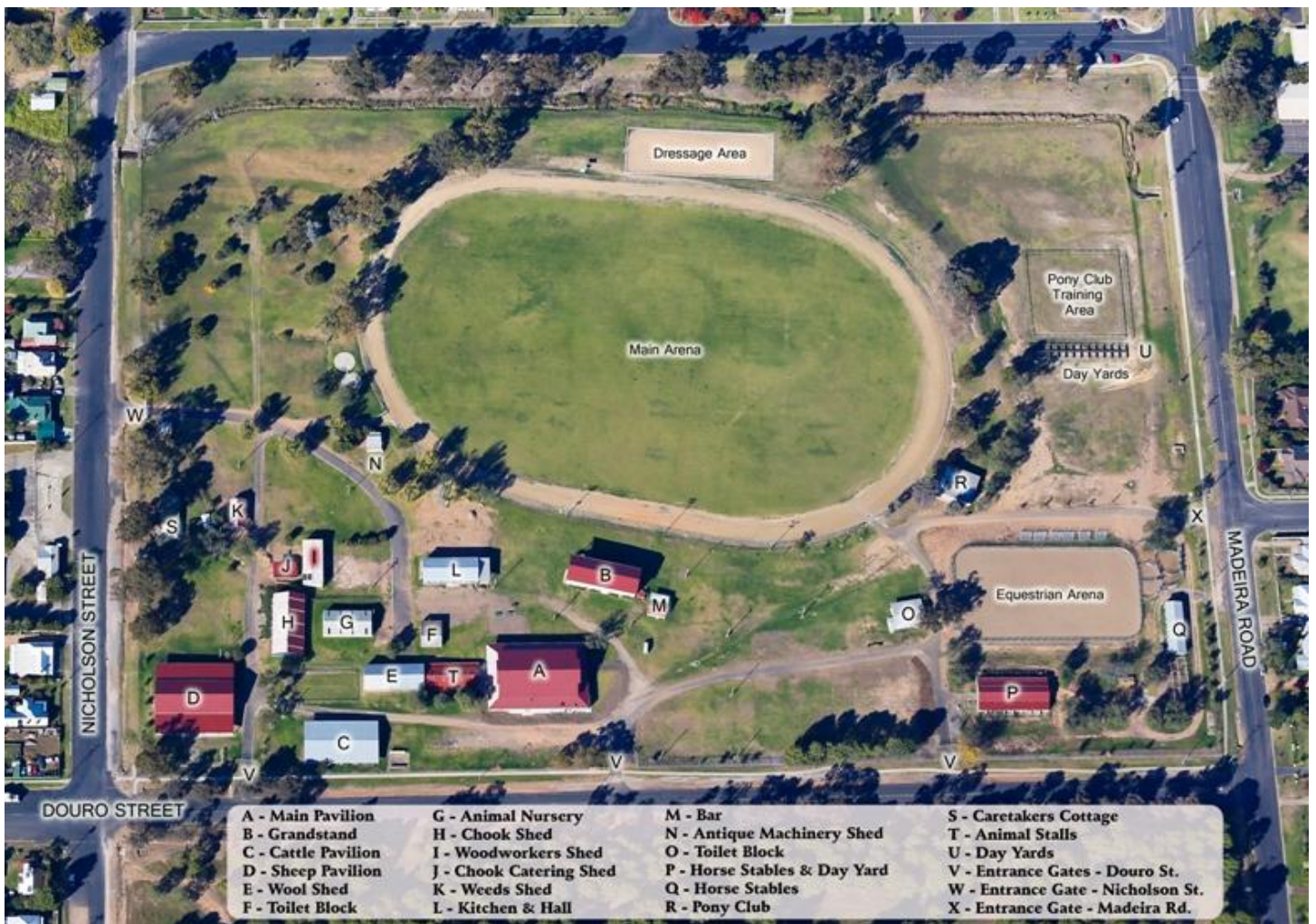
The equestrian precinct provides:

- ✓ A convenient location in Mudgee
- ✓ Access to grassed areas and sand arena
- ✓ Dedicated area for horses
- ✓ Stables and Day Yards
- ✓ On-site parking

- ✓ Grassed, fenced areas for warming up and schooling

### 3.2.3 Livestock Precinct

- ✓ Convenient location for local and regional events
- ✓ Space for fetes, markets, car boot sales, BBQ's and fundraising
- ✓ Dog Shows
- ✓ Good visibility when event is underway
- ✓ Securable buildings and areas
- ✓ Good off-street parking
- ✓ Loading ramps



### 3.3 USERS

The Vision for the Showground is to create great facilities for the community and visitors to enjoy open space and agricultural events, recognising the heritage of the Showground, but providing modern, user-friendly facilities.

The Showground is attractive to a range of stakeholders.

- ✓ The halls, kiosks and sheds are used for the Mudgee Show, livestock shows, balls, antique auctions, family parties and small to medium sized functions;

- ✓ The main arena is utilised mainly for equestrian activities, including pony club, dressage, rodeos, but is also used for camel racing and other activities that require a larger space, and an elevated viewing platform;
- ✓ Circuses, trade shows, swap meets, tractor pulls and touring groups use grassed areas, arenas and various halls and sheds;
- ✓ The stables and stalls are hired on a permanent and casual basis by local residents to accommodate their horses and ponies;
- ✓ There are many powered or shaded sites that allow individuals and groups to camp in their preferred level of comfort, often with their livestock;
- ✓ Camping and caravan powered sites are available with water and drainage connections.

### **3.4 ORGANISATION & MANAGEMENT**

#### **3.4.1 Crown Land – Principles of Management**

The area covered by this plan are dedicated under the Crown Lands Act 1989 which requires that the Showground must be managed for the benefit of the people of New South Wales according to the following principles:

- ✓ that environmental protection principles be observed in relation to the management and administration of Crown land;
- ✓ that the natural resources of Crown land (including water, soil, flora, fauna and scenic quality) be conserved wherever possible,
- ✓ that public use and enjoyment of appropriate Crown land be encouraged;
- ✓ that, where appropriate, multiple use of Crown land be encouraged;
- ✓ that, where appropriate, Crown land should be used and managed in such a way that both the land and its resources are sustained in perpetuity; and
- ✓ that Crown land be occupied, used, sold, leased, licensed or otherwise dealt with in the best interests of the State consistent with the above principles.

#### **3.4.2 Trustee - Mid-Western Regional Council**

Council has extensive experience in delivery of public spaces and venues for sporting and community groups. It manages the following activities.

- ✓ Maintenance of grounds and buildings. These services are reimbursed from the Mudgee Showground operating account.
- ✓ Management of horse stabling, policy development for the hire of the facilities, administration for the Showground Management Committee.
- ✓ Booking and payments for activities at the Showground through Customer Services.
- ✓ Monetary transactions are undertaken through Council's finance system

Council employs under contract a showground caretaker who provides an on-site after-hours service for bookings and camping, security and supervision of activities within the Showground, including all ground maintenance.

With the investment of over 1.8 million dollars upgrading the facilities at the Showground, Council want to retain this open space and promote these facilities in order to maximise their utilisation.

#### **3.4.3 Mudgee Showground Management Committee**

The Mudgee Showground operates as a Section 355 Management Committee of Mid-Western Regional Council. Representatives from key stakeholder groups, including one elected

Councillors, Director Operations, Show Society, Equestrian, Livestock & Poultry and Building users.

The membership of the Committee provides a solid background in local agricultural business, equestrian and livestock groups, and community usage.

Showground Terms of Reference (see attachment A)

## 4 SITUATIONAL ANALYSIS

### 4.1 SWOT

A review of the previous SWOT analysis has been undertaken for the Mudgee Showground. A SWOT analysis is an analysis of the:

- ✓ Strengths of the function
- ✓ Weaknesses of the function
- ✓ Opportunities available to the function
- ✓ Threats the function faces

The SWOT analysis allows Council to identify how the Showground is currently operating. It also enables the development of actions that utilise the strengths, minimises weaknesses, takes advantage of opportunities, and reduce threats.

It should be noted that such actions are based on the main items that emerge from the SWOT analysis that have the greatest impact on the activity. Hence, an action is not necessarily developed for each matter identified.

Strengths	Weaknesses
<ul style="list-style-type: none"> <li>✓ Central location for Mudgee</li> <li>✓ Historical association with community</li> <li>✓ Competitively priced hiring fees</li> <li>✓ Wide range of modern structures</li> <li>✓ Large arena</li> <li>✓ Long Standing relationship with Mudgee and environs community</li> </ul>	<ul style="list-style-type: none"> <li>✓ Limited disable access to buildings</li> <li>✓ Close proximity to residents</li> <li>✓ Lack of directional signage</li> <li>Limited off street parking</li> <li>✓ Grandstand unsafe due to age</li> <li>✓ Lack of shade around arena and grassed areas</li> <li>✓ Restrictions on use of current buildings</li> <li>✓ Overpriced camping</li> <li>✓ Main Arena has drainage issues</li> <li>✓ Incomplete commercial kitchen</li> </ul>
Opportunities	Threats
<ul style="list-style-type: none"> <li>✓ Group tourism</li> <li>✓ School groups</li> <li>✓ Wedding receptions</li> <li>✓ Indoor sports</li> <li>✓ Entrance sign advertising events</li> <li>✓ Web- based promotions</li> <li>✓ Attract new events and user groups</li> <li>✓ Showground could be more attractive to budget conscious due to affordability</li> </ul>	<ul style="list-style-type: none"> <li>✓ Economic conditions may curb spending by families/employees on recreational activities</li> <li>✓ Other business moving into same niche markets, specialising in equestrian events, for example</li> <li>✓ Competing facilities</li> <li>✓ Land does not belong to Council</li> </ul>

## 5 MARKETING & PROMOTIONS

### 5.1 ANALYSIS

Research has been conducted to determine the Showground's current and potential customer base. The initial data gathered for the Showground focused on:

- ✓ current users of the Showground, and the reasons why they still use the facilities
- ✓ past users of the Showground, and the reasons why they no longer use the facility
- ✓ possible users of the Showground, and the factors that would need to be in place to encourage future usage
- ✓ Competition to the Showground – how the Showground is differentiated from other facilities and venues.

The Master Planning process undertaken by R.O.S.S. Planning involved interviewing all the possible stakeholders identified by the Working Party, and approaching other possible groups that their previous experience with rural Showground redevelopment had identified.

This process was aimed at clarifying the expectations and constraints that the Showground needed to address to provide the required levels of service to customers.

The customer base available to use the facilities at the Mudgee Showground is given a wide range of competing venues within a 30km radius of the site. The differentiation between the venues is often based on cost, the type of event, availability and connections between stakeholders and particular events.

The main advantages that the Showground offers to its customers are:

- ✓ the size of the facilities,
- ✓ the reasonable price to hire the Showground areas,
- ✓ the location near the centre of Mudgee,
- ✓ the 'rural' atmosphere

This has created distinct markets – equestrian users, small events, agricultural events and circuses.

#### 5.1.1 *Equestrian Users*

The Mudgee Showground has found the following factors attract this market:

- ✓ Base for local Pony and Dressage and Working Horse Clubs
- ✓ Dedicated areas for equestrian activities
- ✓ Stabling, yards, wash bay, and sand yard on ground
- ✓ Walking distance for some horse owners
- ✓ Fully fenced around entire Showground
- ✓ Areas for parking vans/floats on site
- ✓ Can host larger equestrian events
- ✓ Access through adjoining reserves to outer areas of Mudgee, suitable for trail rides.

#### 5.1.2 *Small Events*

The main users of the Halls, grassed spaces, grandstand and kitchen areas are small events. These range from social occasions, for example birthday parties, fundraising and community events, to trade shows. The following factors are attractive to this market:

- ✓ Variety of spaces and structures for each event – the size of the group can find an appropriate building or ground area for their projected crowd size.
- ✓ Fully fenced perimeter– allowing better security, control of ticket sales and keeping the event contained
- ✓ On-site parking
- ✓ Many power outlets around the grounds
- ✓ Appropriate catering and toilet facilities available for any size or style gathering

### 5.1.3 *Agricultural Events*

The main users of a combination of sheds, yards, grassed spaces, grandstand and kitchen areas are agricultural events. The local show, breed shows, and specific livestock groups use the facilities, and the following factors make this site the most suitable for their requirements:

- ✓ A number of sheds to provide shelter for animals
- ✓ On-site unloading and wash facilities.
- ✓ Good location for regional and district participants
- ✓ Easily located from major traffic routes
- ✓ Character of Showground is still rural and fits within the ‘Australian Vernacular’ so is appropriate for agricultural events
- ✓ Fully fenced perimeter– allowing good security and keeping animals contained
- ✓ On-site parking for cars, floats and trucks

### 5.1.4 *Circuses*

The Showground host a circus show per year. Although there are other sites that can accommodate a big top, the following factors make this venue more attractive to the circus market:

- ✓ Flat grassed areas for circus tents
- ✓ Fully fenced perimeter– allowing good security
- ✓ Central Mudgee location with plenty of parking
- ✓ Appropriate facilities available for crowds
- ✓ Areas for livestock and entourage to camp
- ✓ Proximity of good circus sites in other nearby towns allow the circus to plan a schedule through this area

## 5.2 *TARGET MARKETS*

The Mudgee Showground is targeting several core markets,

- ✓ families and community groups, who are seeking an appropriate sized venue for their event;
- ✓ the equestrian enthusiast, who is looking for a venue capable of staging horse-related events;
- ✓ local livestock producers who are seeking to hold breed and locality shows to showcase the region’s excellence and variety.

Based on the analysis above, the target market for each of the three precincts are presented below



### 5.2.1 **Entertainment Precinct**

- ✓ Community Groups & Schools
- ✓ Family gatherings and events
- ✓ Business Events and Trade Shows

### 5.2.2 **Equestrian Centre:**

- ✓ Stable hirers
- ✓ Equestrian events
- ✓ Equestrian Skill's Development
- ✓ Rodeos
- ✓ Equestrian Expos

### 5.2.3 **Livestock Precinct**

- ✓ Community Groups & Schools
- ✓ Family gatherings and BBQ's
- ✓ Livestock Breed shows and auctions

## 5.3 **THE COMPETITORS**

The Mudgee Showground has the following direct competitors:

- ✓ 3 large event centres
- ✓ venues offering similar sized halls
- ✓ Other equestrian facilities

### 5.3.1 **Large Event Centres**

The other large event centres are outside the town boundaries of Mudgee, and have larger covered spaces for sporting, business and cultural events, and one offers a large range of powered, sewerred and watered sites for very large events.

However the distance from town, proximity to the airport, and the lack of shelter from wind, makes these areas less attractive for equestrian and other livestock events, and for smaller group gatherings. The distance from town makes access by younger participants more difficult and less safe.

The showground is intending to remain an affordable and more intimate venue for livestock events, small and medium sized gatherings, family functions and community groups.

### 5.3.2 **Venues with similar sized halls**

The Showground is a preferable venue for most family gatherings due to the availability of the kitchen and cool room and the space available around the buildings; which is compatible with many family activities.

The venues available in the Clubs are of a better standard of décor, but may cause issues for private events due to the proximity of bars and gaming machines, and for this reason many family events are also attracted to the Showground.

The Showground is intending to remain as the best alternative for gatherings of up to 400 people who will need a kitchen, cool room, on-site parking, segregated or private areas, with the added benefit of safe access to covered or grassed outdoor areas, all delivered at a competitive price.

A comparison of other facilities charges has been undertaken and has been made available to Councillors on a 'commercial in confidence' basis for consideration in the determination of the fees and charges applicable to this facility.

### 5.3.3 **Other equestrian facilities**

There are a number of local equestrian businesses offering similar features to the Showground.

- ✓ 2 private complexes offer a combination of horse hiring, trail rides, horse yard and a horse arena with cattle yards
- ✓ The local racecourses offer stabling, and some grassed areas for schooling horses
- ✓ The other local showground's in Gulgong and Rylstone offer arenas, watering areas, yards, and one includes a dedicated camp draft facility, fully equipped with cattle yards
- ✓ A local polocrosse facility also offers a cross country course, day yards and an arena

No other equestrian facility provides as many features on the one site as the Mudgee Showground, although the Showground cannot compete for camp drafting or cross country events, as the Main Arena is not suitable for these activities. The Showground can support jumping, dressage, working horse events, schooling and stabling, and a training ring for harness activities.

## 5.4 **COMPETITIVE ADVANTAGE**

The Mudgee Showground will contend against its main competitors in the following ways:

- ✓ Good ambience for agricultural and social activities
- ✓ Ability to provide a mix of facilities to suit the size and needs of a particular event
- ✓ Full range of facilities in one location
- ✓ Ability to segregate each event from other facility users
- ✓ Competitive pricing for similarly equipped facilities
- ✓ Sentimental attachment for many older / long term residents
- ✓ The halls are not directly adjacent to residential housing or other businesses;
- ✓ Halls are in an area where there is space for off-street car parking for most events;
- ✓ Main arena and large grassed areas can be used separately from each other, or in conjunction with grandstand, halls or equestrian events

### 5.4.1 **Service**

Mudgee Showground offers the following services in order to fully maximise its selling potential.

- ✓ Use of halls for parties and events, with large kitchen, cool room, kiosk, covered areas, grassed areas and segregated bar facilities
  - Only community facility to offer all these features
  - Allows events to be adjusted to suit weather conditions
- ✓ Use of main arena for equestrian and major events
- ✓ Use of specific grassed areas and yards for smaller events
- ✓ Use of open sheds for livestock and community uses

#### **5.4.2 Product and Service Development**

The existing services offered by the Showground could be progressively upgraded as new venues, or upgraded facilities, become available for hire. However, the main area of product development will continue to be the identification of market niches for which the Showground can provide a suitable facility, and the broadening of the customer base for the existing facilities.

#### **5.4.3 Pricing**

The existing fees are based on annual, community, long-term and casual hire rates that are not calibrated to the costs of maintaining the facilities.

It is considered that the current fee structure is now appropriate and has been benchmarked to take into account both commercial and not for profit users. If a dispute arises whether the event is commercial or not for profit, the final decision will be delegated to the General Manager to resolve.

### **5.5 STRATEGY**

Mudgee Showground's marketing strategy seeks to optimise its prime advantage of location, character, agricultural relevance, range of facilities and existing users. Our research has shown that location, price and available facilities are the motivating factors for the use of the facility.

Market research was done through ROSS Planning as part of the Mudgee Showground Master plan, and further public consultation has been undertaken to determine the requirements of users groups, and the fees that users are prepared to pay for facilities that meet their needs.

This research has shown that there is strong support for facilities that retain roughly the size of the current buildings, and that improvements to these facilities should see smaller-scale events being scheduled.

The Showground occupies an important niche in the local market – a range of facilities, priced to appeal to community groups, family functions, regular users and small scale, selective trade events. It is seen as being compatible with rural, agricultural and historical events, due to the size and appearance of the buildings, their history and their usage. Our research has shown that location, price and available facilities are the motivating factors for the use of the facility.

Additionally, the location in Mudgee is attractive to those who are planning an event. With less than an hour's drive from Kandos, Rylstone, Gulgong, Wellington and the other villages in the MWRC Area, and less than 2 hours from Bathurst, Lithgow, Dubbo and Orange there is scope for local and regional events to attract a greater range of participants, particularly livestock shows, equestrian competitions and rodeos.

The area usually attracts a stronger than expected representation from those who live in the 'less than 5 hour drive' ring, including Sydney, Newcastle, Tamworth and other western population centres, for both local events and those events with a broader appeal, such as rodeos and expos. The Mudgee region is a strong agricultural area, with high quality sheep, cattle, alpaca, goat and working dog studs. These breeders require adequate display areas to facilitate the sale of their animals, not only locally, but also to buyers from other regions and states.

The region's high proportion of equestrian activities also provides a large pool of potential competitors and spectators for all equestrian events. In part, the demand for on-site stabling is driven by the lack of appropriate grazing areas near Mudgee, and the high level of interest in horses for recreational purposes.

The location of the Showground allows residents to house and exercise their animals, often within walking or cycling distance, which makes the Showground an attractive venue for parents of teenaged children who are involved in equestrian activities.

Mudgee is also well equipped with a range of accommodation styles, with at least one participant in every market niche appealing to travellers, tourists and visitors, and the area boasts a host of other recreational activities. This expands the possible targets for events being held at the Showground, as any visitor should be able to find a style of accommodation that they deem suitable, when attending an event in this area.

Those travelling with dogs, horses and other livestock currently use the open sheds as camping spaces, and, with more facilities of this type on site, the Showground can actively market the livestock precinct to these users.

The goals of the marketing strategy are to increase utilisation of the Showground in the following areas in the next 12 months:

- ✓ Attract 1 more major event to the Showground.
- ✓ Increase the income by 5%

Over the next two years, the Showground should be hosting:

- ✓ Continue to attract two major events each year
- ✓ Increase the income by 5% each year

#### 5.5.1 **Marketing Action Plan**

A combination of marketing tools will be used to promote the showground and its facilities over the next 12 months.

Given the limited budget available for marketing activities (\$1,500), the focus will be on identifying inexpensive and cost effective avenues to promote the showground and its facilities.

#### **Council Website**

The Council website will be the main tool used to provide information about the showground and its facilities for potential users and to promote the opportunities available for future events.

The Council website will provide the following:

- ✓ An easy to find and direct link to the showground page;
- ✓ A clear summary of the exact facilities available and relevant charges;
- ✓ Updated photographs showing all of the facilities;
- ✓ Examples of past events that have been held at the showground (this should be continuously updated as new events utilize the new facilities);
- ✓ Testimonials that are received from showground users (this should be continuously updated as new events utilize the new facilities);
- ✓ A brochure/flyer which can be downloaded by interested parties;
- ✓ Contact details for further information and to make a booking.

It will be important to encourage all showground users and event organizers to provide testimonials for the facilities available. This will assist word-of-mouth promotion for potential future users.

Estimated costs: nil – as website upgrade will be completed by existing staff.

### **Events Manager**

The Council has an events manager, this person will have amongst other key performance indicators be asked to work closely with the Showground Management Committee to increase the utilisation at the Showground.

Estimated costs: nil

### **Newspaper**

The Community News will be the major form of newspaper advertising and promotion. As a minimum, the following articles should be published:

- ✓ Successful events – an article should be written after each major event held at the showground, so that potential users and event organizers can see the facilities being successfully used to host target events.

Council will meet with the Mudgee Guardian and provide stories and press releases about upcoming events or the success of events hosted at the Showground.

Estimated costs: nil for Community News

### **Radio**

Local radio interviews will be conducted highlighting upcoming events at the Showground.

Estimated costs: nil

### **Signage**

Council has provided signage at the major entrances to the showground in Douro Street. The signage should include a message for potential users/event organizers, which prompts them to consider the showground as a suitable site for their next event. It can also be used to promote upcoming events. For example: Mudgee Showground - the ideal venue for your next event.

### **Direct Marketing**

A letter and simple colour brochure (prepared in-house) will be sent to relevant target businesses and organizations in the showground target market as well as past users. The letter and brochure will provide an overview of the showground improvements, available facilities and provide colour photographs.

The businesses and organizations will be encouraged to forward information to their membership base.

As a minimum, the following businesses and organizations should be sent letters/brochures:

- ✓ Circus companies
- ✓ Rodeo promoters (such as Australian Bushman's Camp draft & Rodeo Association, National Rodeo Council)
- ✓ Equestrian event organizers (such as NSW Pony Club Association, Australian Horse sports)
- ✓ Community groups such as Scouts, Pony Clubs etc.

Estimated costs: nil – existing staff time only if letters and brochure are prepared and printed in-house.

### **Magazine Advertising**

The costs of display advertising in targeted magazines can be relatively expensive and therefore, will not be used in the first 12 months. However, if there is sufficient budget available for marketing in future years, display advertisements could be considered in the following magazines, which satisfy the showground target market:

- ✓ Equestrian magazines (such as Horse & Rider, Horse Deals, HorseWyse, The Horse Magazine, Horse Scene)
- ✓ Rodeo magazines (such as Rodeo in Australia, Campdraft & Rodeo Magazine)

There are also a number of online magazines/newsletters, which provide opportunities to purchase advertising space or write editorials.

Estimated costs: starting prices for 1 x ¼ page display ad around \$250 but anywhere up to \$1,000 depending on publication, budget say \$1,400 per year.

## 6 OPERATIONS & MAINTENANCE

A detailed assessment of the buildings has not been performed in terms of on-going maintenance and renewal. The buildings that are past their useful life are proposed to be replaced as part of the delivery of the Master Plan endorsed by Council.

The Building Strategic plan has classified each of the buildings present at the Showground giving them a rating of a, b, or x.

- ✓ Class A Buildings are the public face of the Council. These buildings must be kept clean, hygienic, in good repair, accessible, and safe.
- ✓ Class B Buildings – are community spaces that host community and cultural activities on a casual basis. The requirement to keep the building secure and water proof will still require on-going maintenance and a prompt response when repairs are required.
- ✓ Class X buildings are leased or under the care of another group. Council insures the building, but the occupiers perform maintenance activities and only require help for major repairs or renewal.

Building	Rating	Building	Rating
Amenities Block	b	Kitchen & Hall	a
Animal Nursery	b	Main Pavilion	a
Animal Stalls	b	Old Toilet Block	b
Antique Machinery Shed	b	Pony Club Shed	x
Bar Shelter	b	Poultry Catering Shed	b
Caretakers Cottage	b	Poultry Pavilion	a
Cattle Pavilion	b	Sheep Pavilion	b
Gatehouse	a	Weed Shed	x
Grandstand	b	Woodworks Pavilion	x
Horse Stables & Day Yards	b	Wool Shed	b
Horse Stalls	b		

The Building Strategic Asset Management Plan considered the buildings on this site in conjunction with all others under the care and control of Council – hence the detailed analysis for the buildings for maintenance purposes is not dealt with in detail in this plan.

As outlined above, building maintenance whole of life costs have not been determined, but have been based on the historical costs. It is expected that with the construction of a number of new facilities the costs going forward will be significantly less than those experience in the past – so the decision to build new facilities or not in terms of maintenance is not considered to be a primary factor.

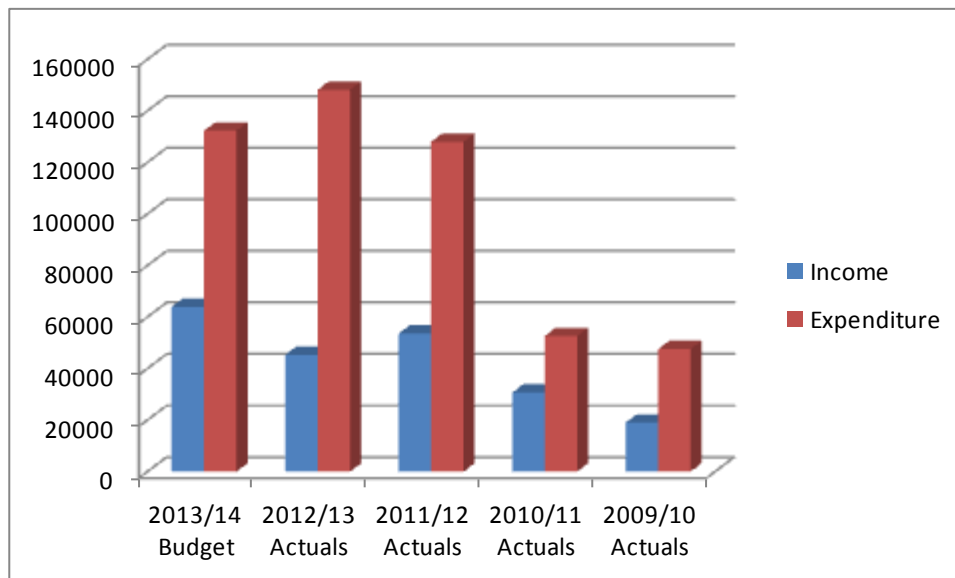
General maintenance of the grounds is carried out by a contracted caretaker who lives on site in the Caretakers Cottage. His duties are listed in Attachment B. The individual users groups are also expected to contribute to the maintenance of the facility and remove all rubbish and rectify any damage that relates to their usage after each event. The caretaker is not there to provide a personal service to these users groups.

## 7 FINANCIAL ANALYSIS

The Showground is operated under the general fund and every year expenditure exceeds income with the graphs below clearly showing that the showground is not self funding. Depreciation has been excluded from the graphs to clearly show operating income and expenditure.

The key financial objectives have been developed in response to the expectations expressed by major stakeholders and the local community. The key financial objectives are:

- ✓ To minimise the burden on the Community to maintain the Showground
- ✓ To retain an affordable facility in Mudgee, that allows the fulfilment of community service obligations by Mid-Western Regional Council
- ✓ Aim to develop a facility that can provide further opportunities for employment and growth in the region.



### 7.1 INCOME PROJECTIONS

A modest increase in most of the fees and charges have been used in the development of this business plan, however it is recommended that a reduction in fees for camping and caravans be implemented to attract more visitors and also recognising the reduced facilities the Showground offers compared to established caravan parks.

The tables below identify the fees and charges and also the projected usage and current hire costs (ex GST) and those that are considered reasonable given the redevelopment that has occurred. In most cases a modest increase has been provided for which is considered a conservative estimate of income.

These rates will need to be considered by the Showground Management Committee for review and recommendation to Council.

PROJECTED INCOME 2014/2015					
FACILITY	HIRE	RATE	QTY	NO. DAYS/WKS	INCOME
Animal Nursery	Day	\$ 91.00	1	1	\$ 91.00
Antique Machinery	Event	\$ 296.00	1	1	\$ 296.00
Caravan Club of Australia	Day	\$ 234.00	1	1	\$ 234.00
Clearing Sales Auction Sales	1% of gross				\$ 250.00
Clearing Sales – Livestock	1% of gross				\$ 250.00
Caravan Site Powered	Day	\$ 24.00	7	25	\$ 4,200.00
Caravan Site Unpowered	Day	\$ 17.00	3	15	\$ 765.00
Cattle Shed	Day	\$ 91.00			\$ -
Sheep Shed	Day	\$ 304.00	1	2	\$ 608.00
Day Yard	Day	\$ 10.00			\$ -
Kitchen & Hall Building	Day	\$ 304.00	1	13	\$ 3,952.00
Old Stables	Week	\$ 23.00	1	3	\$ 69.00
Old Stables	Day	\$ 13.00	1	20	\$ 260.00
New Stables	Week	\$ 44.00	5	30	\$ 6,600.00
New Stables	Day	\$ 22.00	5	28	\$ 3,080.00
Pony Club Rally	Day	\$ 100.00	1	15	\$ 1,500.00
Woodworkers Pavilion	Day	\$ 102.00			\$ -
Wool Pavilion	Day	\$ 102.00			\$ -
Equestrian Arena	Day	\$ 130.00	1	15	\$ 1,950.00
Equestrian Arena	1/2 Day	\$ 73.00	1	25	\$ 1,825.00
Equestrian Arena	Hour	\$ 11.00	1	35	\$ 385.00
Dressage Arena Only	Day	\$ 68.00	1	12	\$ 816.00
Dressage Arena Only	Hour	\$ 6.00	1	28	\$ 168.00
Dressage Arena + Main Arena	Day	\$ 104.00	1	2	\$ 208.00
Main Arena	Day	\$ 134.00			\$ -
Main Pavilion	Day	\$ 425.00	1	8	\$ 3,400.00
Main Pavilion, Bar & Kitchen	Day	\$ 525.00	1	1	\$ 525.00
Circus	Day	\$ 446.00			\$ -
Mudgee Show	Function	\$ 1,822.00	1	3	\$ 5,466.00
Major Event	Function	\$ 1,599.00	1	1	\$ 1,599.00
Minor Event	Day	\$ 912.00	1	3	\$ 2,736.00
Rodeo	Function	\$ 1,600.00	1	1	\$ 1,600.00
Ram Selling	1% of gross				\$ -
Sheep Dog Trials	Event	\$ 293.00			\$ -
Antique Machinery Club	Annual	\$ 122.00	1	1	\$ 122.00
Poultry Club	Annual	\$ 304.00	1	1	\$ 304.00
Woodworkers	Annual	\$ 425.00	1	1	\$ 425.00
Gem & Lepidary Club	Event	\$ 748.00	1	1	\$ 748.00
Pony Club Event	Event	\$ 912.00	1	2	\$ 1,824.00
				<b>TOTAL PROJECTION</b>	\$ 46,256.00



## **7.2 CAPITAL WORKS REQUIREMENTS**

The capital works list has been compiled in conjunction with reference to the Mudgee Showground Master Plan as commissioned and completed by Ross Planning in 2009.

- 2014/15
  - The commercial kitchen in the main pavilion is unable to be fully commissioned as during the initial construction inadequate power was supplied to enable all appliances to be connected. Major electrical works are required with the addition of a transformer upgrade - \$20,000
  - The irrigation drainage and rain water run-off on the main arena requires underground connection to remove water from the arena and under the outside track which will require excavation and pipe works - \$15,000
  - Fencing is required between the caravan area and the horse stables to ensure no unattended horses enter the caravan area which could cause injury to residents - \$10,000
  - Hard surface to the disabled toilet - \$1,000
- 2015/16
  - Major grandstand repairs are required to the timber work structure and the seating/floor area - \$300,000
  - Sealing of internal access road joining the Douro Street entrance and the Madiera Road entrance to better provide for caravan/truck access and reduce erosion - \$20,000
  - Covered drainage along Atkinson Street - \$350,000
- 2016/17
  - The old amenities blocks that are utilised by major functions and events are extremely worn and require full replacement - \$250,000
  - Enclosed cover for the sand area - \$500,000
  - Lighting of the main arena and electrical upgrade - \$350,000
- 2017/18
  - Repairs to perimeter fencing are required as there are some breaches that over time are being widened that will need major repairs - \$50,000
  - Shade shelters - \$75,000

## MUDGEE SHOWGROUND BUSINESS PLAN

	2011/12	2012/13	2013/14	2013/14	2014/15	2015/16	2016/17	2017/18
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>Operating Revenues</b>								
Fees and charges	53,632	45,378	48,000	44,000	46,200	48,500	51,000	53,500
<b>SUB-TOTAL</b>	<b>53,632</b>	<b>45,378</b>	<b>48,000</b>	<b>44,000</b>	<b>46,200</b>	<b>48,500</b>	<b>51,000</b>	<b>53,500</b>
<b>Operating Expenses</b>								
Materials	7797	9378	10000	10000	10300	10609	10918	11227
Utilities	5355	15983	6000	6060	6241	6429	6615	6803
Contractors	105317	112177	110000	95000	115000	118450	121900	125350
Waste fees	8	455	500	1060	600	618	636	654
Land rates	5374	5186	5814	6645	6844	7049	7255	7460
Water usage	0	0	0	12730	13112	13505	13899	14292
Internal costs	4173	5002	3000	840	1865	1921	1977	2033
<b>SUB-TOTAL</b>	<b>128,024</b>	<b>148,181</b>	<b>135,314</b>	<b>132,335</b>	<b>153,962</b>	<b>158,581</b>	<b>163,200</b>	<b>167,819</b>
<b>CONTRIBUTION REQUIRED FROM GENERAL FUND</b>	<b>74,392</b>	<b>102,803</b>	<b>87,314</b>	<b>88,335</b>	<b>107,762</b>	<b>110,081</b>	<b>112,200</b>	<b>114,319</b>

**ATTACHMENT A****MID-WESTERN REGIONAL COUNCIL  
MUDGEES SHOWGROUND MANAGEMENT COMMITTEE  
TERMS OF REFERENCE****PREAMBLE**

Mid Western Regional Council appreciates the advice, voluntary time, commitment, interest and dedication demonstrated by members of its Advisory Committees. Council will give serious consideration to recommendations stated in the minutes of Advisory Committees. Such recommendations are considered in the context of Council's Management Plan and budgetary considerations at an operational and strategic level.

**COUNCIL CONTACT**

The Director - Operations is the Council contact officer for the Committee.

**RESPONSIBILITIES**

a) The Mudgees Showground Management Committee will:

- Consider forward planning for the Mudgees Showground and formulate a list of priorities for improvement works. Each item is to be costed (Council staff may assist in the development of estimates). The list of costings is to be submitted to the Council with the minutes.
- Submit a list of recommended fees and charges for the use of the Showground. The list shall be submitted to the Council with the minutes of the March meeting.

When formulating the recommendations, the Committee shall take into account: -

- i) The ability of each organisation to pay;
- ii) The more money generated, the more improvements Council will be able to carry out.

- Actively promote the use of the grounds and facilities both within the local community and to other state and national groups that may be potential users.
- Submit proposals for minor improvements to the Director Operations for consideration. Urgent ground improvement works shall be submitted via Council's Works Request System.

b) Mid-Western Regional Council will be responsible for:

- Regular mowing and watering of the grounds
- Receiving and recording bookings for use of the facilities via the Mid-Western Customer Service desk.
- Building maintenance (note that the Committee is encouraged to promote 'working bee's' to undertake minor maintenance activities such as painting etc)
- Any major maintenance or works in respect of the Showground.
- Collect all fees and charges arising from the use of the grounds and associated facilities.
- Allocate the use of the various areas and facilities at the Showground to any organisation, group or person. *A list of bookings should be included in the minutes of each meeting.*

- Ensure that the grounds and associated facilities are not abused in any way by organisations or persons to whom they have been allocated and that the grounds and facilities are left in a clean and tidy state.
- c) User Groups will be responsible for:
- The appropriate use of the grounds and associated facilities, ensuring they are not abused in any way and that they are left in a clean and tidy state.

### COMPOSITION OF COMMITTEE

The Committee shall comprise the following:

Mid-Western Regional Council	1 delegate
Director Operations	1 delegate
Mudgee Show Society	1 delegate
Livestock and other animal groups	1 delegate
Building users	1 delegate
Mudgee Dressage Group	1 delegate
Mudgee Pony Club	1 delegate
Mid-Western Working Horse	1 delegate
Poultry Groups	1 delegate

### FREQUENCY OF MEETINGS

The committee shall meet six times per year.

### QUORUM

The quorum for meetings of the Committee shall be four (4) delegates.

### DELEGATIONS

Nil.

### FINANCIAL ARRANGEMENTS

Nil.

**ATTACHMENT B****SHOWGROUND CARETAKERS DUTIES****1 GROUNDS - ARENA AND INTERNAL LAWNS**

- TURF MAINTENANCE & REHABILITATION:
- MOWING:
- WEED CONTROL:
- IRRIGATION/WATERING:
- AERATING OF ARENA;
- TOP-DRESSING:
- SLASHING:
- FERTILISING

**2 SURROUNDING ROADSIDE AREA**

- MOWING:
- WEED CONTROL:
- SLASHING:

**3 MAIN ARENA (TROTTING TRACK)**

- Level and grade when required.
- Maintain a weed program as required.
- Irrigation/Watering of Trotting track when required -
- Surface topping

**4 WALKWAYS AND PATHS**

- Edges around walks, paths, flower beds and walls maintained including
  - pruning of shrubs and trees
  - Weed Spraying
  - Fertilising
  - Disposal of leaves

**5 TREES & SHRUBS**

- Fertilising and pruning when required.
- Equipment, products and labour included in Contractor quote.

## **6 WEED CONTROL**

## **7 AUTOMATIC SPRINKLER SYSTEM**

- Maintained in working order.

## **8 HORSE & STABLE AREA**

- To be maintained by the relevant Clubs unless otherwise directed by Council.
- Level/screed as requested by Council.
- Irrigation/Watering as and when required

## **9 EQUESTRIAN SAND ARENA**

- Level/screed as requested by Council.
- Top-up of sand at no charge upon supply by Council
- Irrigation/Watering as and when required by Council.

## **10 RODEO/SHOW HORSE AREAS**

- Graded and screeded as requested by Council
- Irrigation/Watering as and when required by Council.

## **11 CATTLEYARD (CONCRETED AREA)**

- Cleaned and washed down at all times

## **12 PAVILIONS**

- General Cleaning as and when required and as directed by Council.

## **13 GRANDSTAND**

- Maintained in a clean and tidy state

## **14 DINING ROOM**

- Kept in a clean, hygienic condition.

## **15 SHOW SECRETARY'S OFFICE**

- No access, no duties

**16 ALL AMENITIES (SHOWERS & TOILETS)**

- Toilets and Showers - Cleaned on a (minimum) weekly basis, and prior to an event.

**17 GENERAL CLEANING (CARPARKS, GROUNDS, BINS ETC)**

- Kept in neat and tidy conditions at all times.
- Put out the three wheelie bins on Mondays if left near the Pony Club Shed
- A weekly (Monday - or as and when required) garbage tip run will be carried out.

**18 BOOKINGS**

- Including Showground/Buildings/Pavilions/Stables etc.
- Collecting fees on behalf of Council
- Liaise with Council's Customer Service Department.

**19 BUILDING SITE INSPECTION AFTER HIRE OF GROUNDS**

- A full building inspection will be undertaken and a written report will be supplied to Council, for the purpose of releasing bonds.

**20 AFTER-HOURS LOCKUP**

- To be undertaken by onsite Caretaker
- Security Register kept.

**21 CARETAKER'S COTTAGE**

- The quotation price includes the use of the caretaker's cottage.

**22. BUILDING MAINTENANCE**

- All damage to Council's buildings within the showground complex is to be reported to Council's Building Maintenance Officer via Customer Service and Council's work request system.
- All requests for repairs or capital works from user groups must be referred to Council's Building Maintenance Officer via Customer Service and Council's work request system.







21 MAY 2014

ATTACHMENT

6.2.27

Quarterly Budget Review – March 2014





*Good  
Government*

# QUARTERLY BUDGET REVIEW

MARCH 2014

9 MAY 2014



MID-WESTERN REGIONAL COUNCIL

FINANCE & ADMINISTRATION DEPARTMENT

■ ■ ■ ■ ■ TOWARDS 2030





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# 1. Budget Review Summary

## 1.1 General Fund

Council finished the 2013 financial year with an unrestricted cash balance of \$6.433 million. The 2014 Original Budget for General Fund as adopted by Council projected a negative movement to 30 June 2014 in unrestricted cash of \$20k. Council has since adopted revotes funded via unrestricted cash of \$84k, and allocated an additional \$1 million of unrestricted cash towards a number of high priority projects that were unable to be funded as part of the Original Budget. This includes \$431k to resheeting of local roads; \$400k to upgrades of Cope Road; \$80k towards irrigation extensions at Lawson Park; \$40k to roadside landscaping at the Mudgee and Gulgong cemeteries; and \$49k to roadside weed spraying. Council has also approved a negative variation to reduce budgeted revenue for Mudgee Showground by \$20k (MIN 54/14).

Council adopted the September quarterly budget review variations, with a total positive impact of \$117k to unrestricted cash. The December QBR variations had a total negative impact of \$43k.

This quarterly budget review recommends total variations to the Operational Plan that have a combined positive impact on unrestricted cash of \$408k. The projected movement in unrestricted cash to year end is summarised in the table below:

VARIATION	AMOUNT (\$'000)	MOVEMENT
Original Budget	(20)	Deterioration
Revotes	(84)	Deterioration
Council Minutes – July to Dec	(1,020)	Deterioration
September QBR	117	Improvement
December QBR	(43)	Deterioration
March QBR - Proposed	408	Improvement
<b>Estimated movement to 30 June</b>	<b>(642)</b>	<b>Deterioration</b>
Projected balance at 30 June	5,791	

A projected unrestricted cash balance of \$5.791 million represents over 5 weeks of Council's 2014 operating expenditure budget. This is an adequate level of unrestricted cash to ensure that Council is able to meet its debts and obligations as and when they fall due, and provide Council with greater financial flexibility to meet new opportunities as they arise.

### OTHER BUDGET MATTERS

#### *Deferred Works*

Within the listed variations are major capital works that have been recommended for deferral to the 2014/15 Operational Plan. Where these works are funded by revenue or a financial reserve the funding has been deferred with the works. Reasons for deferral of these works vary, and a list of these capital works follows:

1. Richards St crown road closure – The Crown is taking up to 2 years to process road closure applications. Council is currently awaiting notification.
2. Church St reseal (Railway to Meares) – Due to wet weather and competing projects. Will complete with next year's Church St works for setup cost benefits.
3. Property sale 45 Dunn St, Kandos - Defer settlement to 2014/15, awaiting an amended certificate of title from LPI before sale can proceed.
4. Glen Willow amenities – large, insurance funded construction job, work is progressing as per construction schedule with completion date for mid August.
5. Kandos Museum – a new Development Application is in the process of being lodged with Council for changes to the original consent.
6. Charbon roads maintenance (condition of consent Charbon Mine) - Aim to pool funds over a few years to do more substantial road repairs at one time.
7. Ulan Wollar Rd, use of plant on competing projects and better scale of works if this budget is added to the contribution for 2014/15.
8. Kandos to Clandulla Pedestrian path – still awaiting ARTC approval.
9. Charbon pedestrian bridge - still awaiting ARTC approval.
10. Community transport vehicles – this is a continuing allocation from grant funding, no replacement vehicles required this year.
11. Home modification & maintenance vehicle purchase - this is a continuing allocation from grant funding, no replacement vehicles required this year.
12. Rylstone/Kandos flood study – the flood study is complete, and is due to go on exhibition after Council approval. The flood study makes up the first part of the grant funded works with deferral of the remaining budget to complete the second part of the grant funded works, the Flood Risk Management Plan.
13. Percy Nott rest area - contractor quotes were above allocated budget for this project, so Council will manage this work in-house. Competing projects before the end of the financial year necessitates deferral of this budget, it is now listed at the start of the works program for 2014/15.
14. Fairydale Lane railway buffer zone – currently negotiating approval from all stakeholders.
15. Avisford reserve bike track – this is a community run program, Council are assisting where required to complete this project.
16. Rylstone showground upgrade - heavy consultation with the community has meant that physical works were started late in the year. This work was planned to occur over 2 financial years. Canteen, fencing and parade rings are underway now.
17. Rural Fire Service Cudgegong heritage building - construction of this building will be over two years. The RFS have approved works to commence in 2013/14 with the bulk of construction planned to occur in 2014/15.
18. Plant purchases and sales – this is an ongoing program of replacement. A variation to allow for a small adjustment timing of plant changeovers is recommended.

*Community Transport Vehicle Replacement Reserve*

A recommendation has been made to create an externally restricted financial reserve for the provision of Community Transport vehicles. Previously, this has been managed as unspent grants and purchases have been made as an ongoing allocation in the Community Transport budget. The funding body, Transport NSW, has requested that Council create an actual reserve to allow for the long term replacement of this vehicle fleet.

*Road networks*

There are multiple positive and negative variations to the road network budgets. At the end of the financial year, works have been completed on the majority of projects and budget variances have been identified on these works. Where there are savings on some larger projects, this funding has been redirected to where further works are required at this time of year eg grading. The total net movement for roads is a positive impact to unrestricted cash of \$294k, of which \$111k has been rolled into 2014/15. The Manager of Business Works will be recommending a further increase to the 2014/15 road program (as a submission to the 2014/15 Operational Plan) to utilise some of the remaining \$183k.

*Insurance reimbursement*

An insurance reimbursement for legal costs on the rating recategorisation case for \$197k (F) has been included.

*Financial Services*

Due to the length of time the Director of Finance position was vacant, there are savings within employee costs in Financial Services of \$126k (F).

A negative variation has also been recommended within Financial Services in order to purchase a Long Term Financial Plan software package (this plan is required as part of the new IP&R framework) and for some consultancy work on the Asset Management System - \$50k (U).

*Staff Recruitment – GM*

An increase to staff recruitment costs has been recommended to cover recruitment of the General Manager \$50k (U).

*Webcasting equipment*

Capital costs for installation and setup of webcasting the Council Meetings of \$35k (U). This will ensure that quality of the recording (sound and image) is satisfactory for webcasting.

*Healthy Communities Alliance*

It is recommended that \$50k (U) be contributed to the Healthy Communities Alliance in order to ensure this community health initiative can continue to be available for residents.

*Depreciation (non-cash)*

This is a non-cash book entry that reflects the decline in value of Councils assets over time. A variation of \$1,052k (U) has been recommended in order to accurately reflect the rate of depreciation being recorded for asset types and changes are mostly due to revaluation of assets and purchase/sale of assets.



GENERAL FUND VARIATIONS

Monthly Reporting:		<i>Proposed Variations</i>	
COMMUNITY PLAN THEME	VARIATION		AMOUNT
<b>GENERAL FUND</b>			
Positive Variations			
Good Government	Insurance reimbursement received - rating recategorisation legal costs	197,600	F
Good Government	Reduction in grant officer operating costs - savings	4,000	F
Good Government	Financial Services - savings in employee costs due to vacant positions \$126k	126,000	F
Connecting our Region	Richards St crown road closure - Defer to 2015 as crown is taking up to 2 years to process applications	6,000	F
Connecting our Region	Savings on Regional road reseals - Cox St \$21k and Bylong Valley Way \$34k	55,000	F
Connecting our Region	Church St reseal (Railway to Meares) - Defer to 2015, due to wet weather and competing projects. Will complete with next year's Church St works for setup cost benefits	105,000	F
Connecting our Region	Urban sealed roads - savings in urban reseals - Henbury \$7k (reduced scope of works), Burrundulla \$14k, Madeira \$21k, Mayne \$10k, Robertson \$9k	61,000	F
Connecting our Region	Rural sealed roads - reduce linemarking	80,000	F
Connecting our Region	Rural unsealed roads - reduce reactive grading (allocate to grading program)	44,000	F
Connecting our Region	Rural unsealed roads - reduce minor road maintenance	30,000	F
Connecting our Region	Sealed rural roads - reseal savings - Henbury (budget allocated in Urban) \$14.9k, Henry Lawson Drv \$23k, Crudine Rd \$11k, Glen Alice Rd \$6k, Windeyer Rd \$8k, Queens Pinch Rd \$14k, Bocoble Rd \$17k (partially reserve funded \$69.8k)	24,100	F

Connecting our Region	Unsealed rural roads - savings in REF and aboriginal consultation	20,000	F
Good Government	Kandos Museum - corporate buildings maintenance budget - not required as all Kandos Museum works have been rolled to the capital budget for handover	5,000	F
Good Government	Parking control - Increase parking fine revenue	10,000	F
Connecting our Region	Transfer from unspent grants - Ulan WTS widening of Cope Rd. Works completed.	25,589	F
Good Government	Increase to commercial property income - (new rental site Flirtation Hill)	20,000	F
Good Government	Revenue Collection - savings in employee costs (vacant position) \$52k, contributions from other government bodies to legal costs \$7k, reduced by increased legal costs \$31k, and stores overheads \$6k	22,000	F
Connecting our Region	Increase RMS funded state road works - revenue (including risk allowance) \$1,986k less increased works expenditure \$1,928	58,425	F
<b>Total Positive Variations</b>		<b>893,714</b>	
<b>Negative Variations</b>			
Good Government	Increase in stores operating costs - empty out emulsion tank for repairs \$4k, stock write off of emulsion \$24k (non-cash) reduced by savings in freight charges \$18k	(10,000)	U
Good Government	Increase grants and donations - ADA cottage DA fees per Min 96/14	(2,636)	U
Looking after our Community	Increase Economic Development software licensing costs	(4,000)	U
Looking after our Community	Increase library salary costs to allow for coordination of event hire at the Town Hall Theatre - library staff to show hirers around, \$5k per annum	(1,200)	U
Good Government	Increase staff recruitment costs for recruitment of General Manager - \$40k consultant/advertising, \$10k possible relocation expense	(50,000)	U
Good Government	Property sale 45 Dunn St, Kandos - Defer settlement to 2014/15, awaiting an amended certificate of title from LPI before sale can proceed - Sale of land \$27,200, profit on sale \$17,200 (non-cash) reduced by deferred costs \$3,000	(41,400)	U
Connecting our Region	Urban sealed roads - increases in urban maintenance	(20,000)	U
Connecting our Region	Urban sealed roads - increases in urban reseals - Denison \$12k (additional shoulder works required), Putta Bucca \$5k	(17,000)	U
Connecting our Region	Urban sealed roads - increases in urban rehabs - Church St for additional drainage works	(52,000)	U
Connecting our Region	Rural unsealed roads - increase grading program	(124,000)	U
Connecting our Region	Rural unsealed roads - increase extension of Beragoo Rd	(2,000)	U

Looking after our Community	Kandos Museum operating costs - increase other grant income \$6k, reduced by increased operating costs and reduced entry fees \$4k, return grant funding Wiradjuri exhibition \$13k	(9,000)	U
Good Government	Webcasting equipment for the Council chambers	(35,000)	U
Good Government	Animal pest control - increase stock impounding fees \$3k, increase fines \$3k, increase employee costs \$16k	(10,000)	U
Good Government	Rylstone administration office - increase contractors expense, repair of air conditioner	(5,000)	U
Looking after our Community	Active parks building maintenance - increase contractors for unplanned urgent repair works, high level of reactive maintenance work.	(15,000)	U
Good Government	Financial services - increase in consultation & software costs: Long Term Financial Plan software \$40k, Asset Management System consultation \$10k	(50,000)	U
Good Government	Fringe benefit tax - changes in legislation around fringe benefits on vehicles has increased tax paid for the year ended March 2014	(28,500)	U
Looking after our Community	Healthy Communities Initiative - increase contribution to Healthy Alliance to continue the Healthy Communities program	(50,000)	U
Good Government	Depreciation - increase depreciation on buildings \$926k, plant \$144k, office & furniture \$30k, library books \$27k reduce depreciation on other structures \$43k, intangibles \$31k. This is a <b>non-cash</b> entry. Depreciation varies across asset types depending on purchases and sales throughout the year. The building revaluation process last year accounts for the majority of the above movement.	(1,052,080)	U
<b>Total Negative Variations</b>		<b>(1,578,816)</b>	
<b>Contra Variations</b>			
Looking after our Community	Contribution towards grant funded works from Bylong Hall Committee towards hall improvements	4,300	C
Looking after our Community	Construction of decking on Bylong Hall	(4,300)	C
Looking after our Community	Glen Willow amenities - reduce construction costs, defer to 2014/15	235,000	C
Looking after our Community	Glen Willow amenities - reduce insurance reimbursement, defer to 2014/15	(235,000)	C
Looking after our Community	Kandos Museum capital - defer part of modification works to 2014/15, to be completed after June 2014	50,000	C
Looking after our Community	Kandos Museum capital - reduce transfer from asset replacement reserve, defer to 2015	(50,000)	C
Looking after our Community	Contribution to NSW Library Conference received	20,000	C
Looking after our Community	NSW Library Conference - transfer to unspent contributions	(20,000)	C

Looking after our Community	Denison St & Cooyal St Units - Local Government Energy Efficiency Program (LGEEP) grant funding received	17,630	C
Looking after our Community	Denison St & Cooyal St Units - transfer from community tenancy scheme reserve	5,270	C
Looking after our Community	Denison St & Cooyal St Units - installation of 5 hot water systems (1 at Cooyal St & 4 at Denison St)	(22,900)	C
Protecting our Natural Environment	Roadside vegetation assessment project - grant funding received from Salinity and Water Quality Alliance	15,000	C
Protecting our Natural Environment	Roadside vegetation assessment project - contractors and project costs	(15,000)	C
Connecting our Region	Reallocate Roads to Recovery funding - reduce Turon Causeway	3,800	C
Connecting our Region	Reallocate Roads to Recovery funding - reduce Perry St rehab	14,000	C
Connecting our Region	Reallocate Roads to Recovery funding - Increase Church St rehab	(17,800)	C
Connecting our Region	Urban sealed roads - savings in rehabs - Mortimer St \$50k, Dengar rehab savings \$10k - reserve funded	60,000	C
Connecting our Region	Urban sealed roads - transfer to reserves - Asset Replacement	(60,000)	C
Connecting our Region	Sealed rural roads - Defer to 2015 Charbon roads maintenance - Aim to pool funds over a few years to do more substantial road repairs at one time.	49,000	C
Connecting our Region	Sealed rural roads - Defer to 2015 Charbon roads maintenance - transfer to unspent contributions	(49,000)	C
Connecting our Region	Sealed regional roads - Reduce transfer from VPA, defer to 2015	72,100	C
Connecting our Region	Sealed regional roads - Defer to 2015 Ulan Wollar Rd, use of plant on competing projects and better scale of works if this budget is added to the contribution for 2014/15.	(72,100)	C
Connecting our Region	Sealed rural regional roads - Defer Rouse St Gulgong rehab - works to be undertaken as part of Cope Road upgrade future years	118,000	C
Connecting our Region	Sealed rural regional roads - Increase roads repairs and maintenance	(68,000)	C
Connecting our Region	Sealed rural regional roads - Increase regional roads linemarking	(50,000)	C
Connecting our Region	Ulan Road Strategy - Reduce operational budget, consultants	55,500	C
Connecting our Region	Ulan Road Strategy - allocate to capital budgets - Lagoons to Toole \$12k, Mt Pleasant to Buckaroo \$13,500, Wollar Rd intersection \$5k, Midblock \$25k	(55,500)	C
Connecting our Region	Pitts Lane cycleway - RMS funding 50/50	57,500	C
Connecting our Region	Pitts Lane cycleway - Reduce footways capital program to cover council contribution 50/50	57,500	C
Connecting our Region	Pitts Lane cycleway - cycleway to connect to existing pathway at Glen Willow and Ulan Rd	(115,000)	C
Connecting our Region	Kandos to Clandulla Pedestrian - Defer to 2015, awaiting ARTC approval	80,000	C

Connecting our Region	Kandos to Clandulla Pedestrian - Defer to 2015, reduce transfer from reserves - Capital	(80,000)	C
Connecting our Region	Charbon pedestrian bridge - Defer to 2015, awaiting ARTC approval	99,000	C
Connecting our Region	Charbon pedestrian bridge - Defer to 2015, reduce transfer from reserves - Capital	(99,000)	C
Good Government	Mudgee Airport subdivision - increase transfer from land development reserve	8,000	C
Good Government	Increase Mudgee Airport subdivision costs to cover final costs - materials \$4k, legals \$2k, stores oncosts \$2k	(8,000)	C
Looking after our Community	Community transport vehicles - transfer from unspent grants - Community Services grant funding, defer to 2015	26,294	C
Looking after our Community	Community transport vehicles - reduce vehicle purchase budget, defer to 2015	48,000	C
Looking after our Community	Community transport vehicles - transfer to reserves - Community Transport Vehicle Replacement (new) reserve. The grant funding body has requested that we set up a vehicle replacement reserve to meet the requirements of receiving funding. Defer funding to 2015.	(74,294)	C
Looking after our Community	Home modification & maintenance - defer vehicle purchase to 2015	20,500	C
Looking after our Community	Home modification & maintenance - transfer to unspent grants - defer vehicle purchase	(20,500)	C
Looking after our Community	Host family respite - reduce employee costs due to reduction in coordinator hours	3,600	C
Looking after our Community	Host family respite - increases to volunteer expenses	(3,600)	C
Looking after our Community	Social & cultural plan - increase donations & grant funding	6,700	C
Looking after our Community	Social & cultural plan - increase scope of works, linked to donations received Wollemi Creative Arts and Seniors Week	(6,700)	C
Looking after our Community	Town Hall cinema operations - increase ticket sales to reflect 12 months of operation (originally trialed for 6)	37,000	C
Looking after our Community	Town Hall cinema operations - increase running costs (movie distributor fees)	(37,000)	C
Looking after our Community	Strategic planning - savings drainage concept plans	10,000	C
Looking after our Community	Strategic planning - reduce transfer from reserves S94 administration plan	(10,000)	C
Protecting our Natural Environment	Rylstone/Kandos flood study - defer to 2015 - consultant costs	68,000	C
Protecting our Natural Environment	Rylstone/Kandos flood study - defer to 2015, reduce transfer from reserves and unspent grants	(34,306)	C
Protecting our Natural Environment	Rylstone/Kandos flood study - defer to 2015 - grant funding	(33,694)	C
Good Government	Reduce S94 heavy haulage routes extraction - reduce transfer to S94 developer contributions	180,000	C
Good Government	Reduce S94 heavy haulage routes extraction - estimate based on Ulan Stone who have been unable to get a license to commence	(180,000)	C

Good Government	Corporate governance savings - increase contractors \$21k, printing & stationery \$22k. Reduce materials & contractors \$35k, corporate legals by \$9.5k and memberships by \$3.5k	5,000	C
Good Government	Increase code of conduct committee consultants	(5,000)	C
Looking after our Community	Cudgegong waters park - grant funding from Public Reserves Management Fund	157,000	C
Looking after our Community	Cudgegong waters park - construction of amenities block planned for 2015, transfer to unspent grants	(157,000)	C
Looking after our Community	Percy Nott rest area - defer to 2015, contractor quotes were above allocated budget so we are now managing this work in-house but competing projects before the end of the financial year mean this work needs to be rolled to the start of the 2014/15 financial year.	110,000	C
Looking after our Community	Percy Nott rest area - defer to 2015, reduce transfer from reserves	(110,000)	C
Good Government	Developer contributions - increase VPA \$260k Wilpinjong community payment, \$192k Seal extension payments Ulan Wollar Rd plus \$50k additional catchment A drainage contributions	502,000	C
Good Government	Developer contributions - reduce interest income on developer contributions balance (due to lower than expected fund balances - deferral of Moolarben stage 2)	(21,000)	C
Good Government	Developer contributions - increase in S94 contributions received	61,000	C
Good Government	Developer contributions - increase transfer to VPA \$481k, increase transfer to S94 \$61k	(542,000)	C
Looking after our Community	Fairydale Ln railway buffer zone - defer purchase to 2015, negotiating approval from all stakeholders	180,000	C
Looking after our Community	Fairydale Ln railway buffer zone - decrease transfer from land Development reserve, defer to 2015.	(180,000)	C
Looking after our Community	Avisford reserve bike track - defer to 2015, community run program	35,000	C
Looking after our Community	Avisford reserve bike track - defer to 2015, reduce reserve funding, grant funding	(35,000)	C
Looking after our Community	Rylstone showground upgrade - defer to 2015, heavy consultation with the community has meant that physical works were started late in the year. This work was planned to occur over 2 financial years. Canteen, fencing and parade rings underway now.	200,000	C
Looking after our Community	Rylstone showground upgrade - defer to 2015, transfer to unspent grants, reduce transfer from reserves Capital Program	(200,000)	C
Looking after our Community	Gulgong Memorial Hall - savings on upgrade	17,000	C
Looking after our Community	Gulgong Memorial Hall - reduce transfer from reserve	(17,000)	C
Looking after our Community	Kandos Waratah Park - savings on upgrade	10,000	C
Looking after our Community	Kandos Waratah Park - reduce transfer from reserve	(10,000)	C
Good Government	MWRC Depot buildings upgrade - transfer from reserves Asset Replacement	20,000	C

Good Government	MWRC Depot buildings upgrade - increase to complete operations building and stores office upgrade	(20,000)	C
Good Government	Plant purchases and sales, adjust timing of plant changeovers - decrease plant sales (major plant \$232k, passenger vehicles \$25k, commercial vehicles \$23k)	280,000	C
Good Government	Plant purchases and sales, adjust timing of plant changeovers - increase major plant sales	52,000	C
Good Government	Plant purchases and sales, adjust timing of plant changeovers - reduce transfer from Plant Reserve	(322,000)	C
Good Government	Plant purchases and sales, adjust timing of plant changeovers - reduce passenger vehicle sales	(10,000)	C
Looking after our Community	Mudgee Library building improvements - increase transfer from reserves Asset Replacement	16,000	C
Looking after our Community	Mudgee Library building improvements - increase to contractors, electrical work on the switchboard and cabling for the air conditioner was not included in the initial scope of works	(16,000)	C
Looking after our Community	Rural Fire Service Cudgegong heritage building - construction of this building will be over two years. Defer construction costs to 2015	135,000	C
Looking after our Community	Rural Fire Service Cudgegong heritage building - construction of this building will be over two years. Defer matching grant funding to 2015	(135,000)	C

**Total Contra Variations** **0**

**TOTAL GENERAL FUND** **(685,102)**

#### CASH RECONCILIATION

Total General Fund movement (variations)	(\$685k) deterioration
Add non-cash entries	
Depreciation	\$1052k
Profit on sale of property (deferred to 2014/15)	\$ 17k
Stock write-off (stores)	\$ 24k
Total General Fund unrestricted cash movement	<b>\$408k</b> improvement

## 1.2 Water Fund

Council finished the 2013 financial year with a Water Fund cash balance of \$4.914 million, made up of:

RESTRICTED/UNRESTRICTED	AMOUNT (\$'000)
S64 Developer Contributions	2,686
Water Reserves	2,252
Unspent Grants	11
Unrestricted	(35)
<b>Total</b>	<b>4,914</b>

The 2014 Original Budget for Water Fund as adopted by Council projected a positive movement to 30 June 2014 in unrestricted cash of \$954k. The Water Fund has carried a large negative opening unrestricted cash balance for a number of years. The surplus budget for 2013/14 is intended to restore this balance to an appropriate level; however the volatile nature of the primary revenue stream, being water consumption, can have a substantial impact on unrestricted cash over a short period of time.

Subsequent to the Original Budget, Council has adopted revotes funded via unrestricted cash of \$9.5k. The September quarterly budget review included total variations to Council with a combined negative impact on unrestricted cash of \$72k. And the December QBR included variations with a positive impact to cash of \$95k. All other variations endorsed by Council this financial year to date have had nil impact on the projected unrestricted cash position.

This quarterly budget review recommends total variations to Council that have a combined positive impact on unrestricted cash of \$1,005k. The projected movement in unrestricted cash to year end is summarised in the table below:

VARIATION	AMOUNT (\$'000)	MOVEMENT
Original Budget	954	Improvement
Revotes	(9)	Deterioration
Council Minutes – July to Dec	0	Nil
September QBR	(72)	Deterioration
December QBR	95	Improvement
March QBR – Proposed	1,005	Improvement
<b>Estimated movement to 30 June</b>	<b>1,973</b>	<b>Improvement</b>
Projected balance at 30 June	1,938	

The large variation to our expected cash levels is due to a very dry, hot summer which has increased water usage. If the water usage meets anticipated levels for the year, an increased cash balance will mean that future borrowing can be re-evaluated.

### *Revenue*

Water usage income is expected to increase by the end of the year, with a positive variation for \$1,089k recommended. Increased interest income due to these higher levels of cash is expected with a recommended variation of \$65k.



*Water production*

Increased water usage has meant that production costs have also increased, with the following negative variations recommended: an increase to water usage fees \$38k (U), an increase in water purchases \$40k (U) and water treatment plant operations \$55k (U).

*Mudgee Water Augmentation*

The timing of the Mudgee water augmentation works has been delayed to keep in track with the timing of development in Caerleon, therefore it is proposed that the bulk of the upgrade be deferred to 2014/15 (\$1.120M) and only \$50k for design works remain in 2013/14.

*Depreciation (non-cash)*

This is a non-cash book entry that reflects the decline in value of Councils assets over time. A variation of \$8k (F) has been recommended.

WATER FUND VARIATIONS

Monthly Reporting:		<i>Proposed Variations</i>	
COMMUNITY PLAN THEME	VARIATION	AMOUNT	
<b>WATER FUND</b>			
<b>Positive Variations</b>			
Protecting our Natural Environment	Increases water usage income - residential \$707k, business \$276k, raw water \$33k, other \$31k, water connections \$42k. A very dry year during the summer season has meant much higher than anticipated water usage this financial year.	1,089,000	F
Protecting our Natural Environment	Increase water fund interest income due to higher than anticipated cash balances - increased water usage and deferral of augmentation works	65,000	F
Protecting our Natural Environment	Depreciation - decrease depreciation on buildings \$8k <b>non-cash</b> book entry.	8,000	F
<b>Total Positive Variations</b>		<b>1,162,000</b>	
<b>Negative Variations</b>			
Protecting our Natural Environment	Increase water usage fees within water fund operating	(38,000)	U
Protecting our Natural Environment	Increase water purchases - increased bore license fees and usage due to dry year	(40,000)	U
Protecting our Natural Environment	Increase repair costs on river intake operations due to multiple pump breakdowns	(11,000)	U
Protecting our Natural Environment	Water treatment plant production cost increases due to dry year, usage increases	(55,000)	U
Protecting our Natural Environment	Fringe benefit tax - changes in legislation around fringe benefits on vehicles has increased fringe benefit tax paid for the year ended March 2014	(4,900)	U
<b>Total Negative Variations</b>		<b>(148,900)</b>	
<b>Contra Variations</b>			
Protecting our Natural Environment	Reduce Lawson Road water main works due to completion of project under budget - water reserve funded	40,000	C
Protecting our Natural Environment	Increase Bawden Road water main works due to engagement of a hygienist which was not in the original scope of works - water reserve funded	(7,000)	C

Protecting our Natural Environment	Increase mains decommission - due to the recent main breaks, Council has identified a need for more mains around town that require decommissioning	(33,000)	C
Protecting our Natural Environment	Decrease water new connections construction costs - although new connections are up, associated costs are down due to improper cost coding which is an area of focus at present.	41,200	C
Protecting our Natural Environment	Increase to water meter maintenance - additional maintenance to damaged meters	(41,200)	C
Protecting our Natural Environment	Mudgee water augmentation - majority of costs to be rolled to 2014/15. Design works only to be completed before 30 June 2014.	1,120,000	C
Protecting our Natural Environment	Reduce transfer from water reserves - Mudgee water augmentation works	(120,000)	C
Protecting our Natural Environment	Reduce transfer from S64 developer contributions - Mudgee water augmentation works	(1,000,000)	C
Protecting our Natural Environment	Transfer budget from Rylstone Augmentation - security of supply works	5,000	C
Protecting our Natural Environment	Increase security of Rylstone supply works - original budget partially grant funded	(5,000)	C
Protecting our Natural Environment	Savings in Church St water main replacement works	17,000	C
Protecting our Natural Environment	Reduce transfer from water reserves - Church St water mains	(17,000)	C
Protecting our Natural Environment	Reduce water pump stations budget only	9,000	C
Protecting our Natural Environment	Major pump repairs for Gulgong water treatment plant - pump filter valve	(9,000)	C
<b>Total Contra Variations</b>		<b>0</b>	
<b>TOTAL WATER FUND</b>		<b>1,013,100</b>	

#### CASH RECONCILIATION

Total General Fund movement (variations)	\$1,013k improvement
Less non-cash entries	
Depreciation (increase)	\$ 8k
Total General Fund unrestricted cash movement	<b>\$1,005k improvement</b>

## 1.3 Sewer Fund

Council finished the 2013 financial year with a Sewer Fund cash balance of \$5.240 million, made up of:

RESTRICTED/UNRESTRICTED	AMOUNT (\$'000)
S64 Developer Contributions	943
Sewer Reserves	2,484
Unspent Grants	0
Unrestricted	1,813
<b>Total</b>	<b>5,240</b>

The 2014 Original Budget for Sewer Fund as adopted by Council projected a negative movement to 30 June 2014 in unrestricted cash of \$38k.

Subsequent to the Original Budget, Council has adopted revotes funded via unrestricted cash of \$72.5k. The major variation approved by Council to date includes an additional \$370k for the Mudgee Sewer Augmentation, funded by grants (\$118k), Section 64 (\$200k), Reserves (\$50k), and unrestricted cash (\$2k).

The September quarterly business review approved total variations with a combined negative impact on unrestricted sewer cash of \$51k. All other variations endorsed by Council this financial year to date have had nil impact on the projected unrestricted cash position.

This quarterly budget review recommends variations with a combined negative impact of \$110k to sewer fund unrestricted cash. The projected movement in unrestricted cash to year end is summarised in the table below:

VARIATION	AMOUNT (\$'000)	MOVEMENT
Original Budget	(38)	Deterioration
Revotes	(73)	Deterioration
Council Minutes – July to Dec	(2)	Deterioration
September QBR	(51)	Deterioration
December QBR	0	Nil
March QBR – Proposed	(104)	Deterioration
<b>Estimated movement to 30 June</b>	<b>(268)</b>	<b>Deterioration</b>
Projected balance at 30 June	1,545	

### *Electricity*

An increase to electricity consumption at the new Sewer Treatment Plant \$120k (U).

### *Rylstone Kandos Sewer Augmentation*

Deferral of \$530k has been recommended as the design and scope of works for this treatment plant is still being reviewed.

### *Sewer Mains Relining*

\$85k has been recommended to transfer from sewer main replacement to sewer main relining. Main relining will extend the life of existing sewer mains without the need for replacement.

*Developer contributions*

An increase to sewer S64 developer contributions received to 30 June 2014 is anticipated and as such a variation to increase revenue by \$150k has been recommended. This amount has been transferred to the S64 fund.

*Depreciation (non-cash)*

This is a non-cash book entry that reflects the decline in value of Councils assets over time. A variation of \$6k (U) has been recommended.

## SEWER FUND VARIATIONS

Monthly Reporting:		<i>Proposed Variations</i>	
COMMUNITY PLAN THEME	VARIATION	AMOUNT	
<b>SEWER FUND</b>			
<b>Positive Variations</b>			
Protecting our Natural Environment	Decrease sewer new connections construction costs - associated costs are down due to improper cost coding which is an area of focus at present.	16,000	F
<b>Total Positive Variations</b>		<b>16,000</b>	
<b>Negative Variations</b>			
Protecting our Natural Environment	Increase electricity - due to higher operating costs at the new Mudgee sewer treatment plant	(120,000)	U
Protecting our Natural Environment	Depreciation - increase depreciation on buildings \$6k <b>non-cash</b> book entry.	(6,000)	U
<b>Total Negative Variations</b>		<b>(126,000)</b>	
<b>Contra Variations</b>			
Protecting our Natural Environment	Trial alum & chlorine dosing units for Kandos & Rylstone Sewer Treatment Plant - transfer from Mudgee capital sewer treatment plant savings (Sewer reserve funded)	13,100	C
Protecting our Natural Environment	Trial alum & chlorine dosing units for Kandos Sewer Treatment Plant - purchase & fit out (Sewer reserve funded)	(10,200)	C
Protecting our Natural Environment	Trial alum & chlorine dosing units for Rylstone Sewer Treatment Plant - chemical pallet bunding (Sewer reserve funded)	(2,900)	C
Protecting our Natural Environment	Reduce sewer mains budget only - sewer reserve funded	85,000	C
Protecting our Natural Environment	Increase sewer main relining program for 2013/14 - sewer reserve funded	(85,000)	C
Protecting our Natural Environment	Rylstone Kandos sewer augmentation - majority of costs to be rolled to 2014/15. \$30k to remain for a study into alternate sewerage treatment solutions for Charbon	530,000	C
Protecting our Natural Environment	Rylstone Kandos sewer augmentation - reduce transfer from sewer reserves	(530,000)	C
Protecting our Natural Environment	Savings Burrundulla pump station capital works	10,000	C

Protecting our Natural Environment	Reduce transfer from sewer reserves - Burrundulla Pump Station capital works	(10,000)	C
Protecting our Natural Environment	Airport sewer pump station access - reduce sewer easement costs, to be rolled to 2014/15. Requires additional budget to complete scope of works	5,000	C
Protecting our Natural Environment	Reduce transfer from sewer reserves - airport sewer pump station	(5,000)	C
Protecting our Natural Environment	Mellon St sewer pump station - reduce sewer pump stations budget only - sewer reserve funded	2,000	C
Protecting our Natural Environment	Mellon St sewer pump station - transfer from Mudgee sewer treatment plant, savings - reserve funded	8,000	C
Protecting our Natural Environment	Mellon St sewer pump station - pump rebuild, reserve funded	(10,000)	C
Protecting our Natural Environment	Developer contributions - increase S64 contributions	150,000	C
Protecting our Natural Environment	Developer contributions - increase transfer to S64	(150,000)	C
<b>Total Contra Variations</b>		<b>0</b>	

**TOTAL SEWER FUND** **(110,000)**

CASH RECONCILIATION

Total General Fund movement (variations)	\$110k improvement
Less non-cash entries	
Depreciation (increase)	\$ 6k
Total General Fund unrestricted cash movement	<b>\$104k improvement</b>

## 1.4 Waste Fund

Council finished the 2013 financial year with a Waste Fund cash balance of \$2.722 million, made up of:

RESTRICTED/UNRESTRICTED	AMOUNT (\$'000)
Waste Reserves	1,906
Unspent Grants	0
Unrestricted	816
<b>Total</b>	<b>2,722</b>

The 2014 Original Budget for Waste Fund as adopted by Council projected a positive movement to 30 June 2014 in unrestricted cash of \$339k.

There were no revoked projects for Waste Fund, and all other approved budget variations have had a nil impact on projected unrestricted cash figures.

The September quarterly business review approved variations with a combined positive impact to unrestricted waste fund cash of \$74k. All other variations so far this year have had a nil impact to unrestricted cash.

This quarterly budget review recommends variations with a combined negative impact to unrestricted waste fund cash of \$243k. The projected movement in unrestricted cash to year end is summarised in the table below:

VARIATION	AMOUNT (\$'000)	MOVEMENT
Original Budget	339	Improvement
Revotes	0	Nil
Council Minutes – July to Dec	0	Nil
September QBR	74	Improvement
December QBR	0	Nil
March QBR – Proposed	(243)	Deterioration
<b>Estimated movement to 30 June</b>	<b>170</b>	<b>Improvement</b>
Projected balance at 30 June	986	

Variations to Waste fund unrestricted cash are mostly due to reduced interest income \$78k (U), Street park bin operations \$40k (U) and a reduction in Mudgee Recycling revenue \$130k (U).

### *Depreciation (non-cash)*

This is a non-cash book entry that reflects the decline in value of Councils assets over time. A variation of \$50k (F) has been recommended.

### *Contra variations*

Other recommended variations with a nil impact to cash include allocation of budget to fencing at several Waste Transfer Stations, an increase to Domestic Waste revenue and corresponding increase to software licensing costs for the weighbridge.



WASTE FUND VARIATIONS

Monthly Reporting: *Proposed Variations*

COMMUNITY PLAN THEME	VARIATION	AMOUNT	
<b>WASTE FUND</b>			
<b>Positive Variations</b>			
Protecting our Natural Environment	Waste land matters savings - Queens Pinch waste transfer station land matter complete, no further land matters required this financial year	4,900	F
Protecting our Natural Environment	Depreciation - decrease depreciation on buildings \$50k <b>non-cash</b> book entry.	50,000	F
<b>Total Positive Variations</b>		<b>54,900</b>	
<b>Negative Variations</b>			
Protecting our Natural Environment	Reduce interest income - General Waste. Cash levels lower than expected and reduced interest rates.	(78,000)	U
Protecting our Natural Environment	Street park bins - increase employee costs, street cleaner required 52 weeks (holidays originally not covered)	(40,000)	U
Protecting our Natural Environment	Mudgee recycling operations - reduce recycling income for 2014. Recycling \$70k and community services grant \$60k	(130,000)	U
<b>Total Negative Variations</b>		<b>(248,000)</b>	
<b>Contra Variations</b>			
Protecting our Natural Environment	Domestic Waste - Increase general sales	3,500	C
Protecting our Natural Environment	Domestic Waste - increase software licensing for new weighbridge software	(3,500)	C
Protecting our Natural Environment	Rural waste depot upgrades - WTS Goolma, increase scope of works to include fencing construction	7,000	C
Protecting our Natural Environment	Rural waste depot upgrades - Rural waste cages, add winch points	1,500	C
Protecting our Natural Environment	Rural waste depot upgrades - reallocate budget only item	(8,500)	C

<b>Total Contra Variations</b>		<b>0</b>
<b>TOTAL WASTE FUND</b>		<b>(193,100)</b>

CASH RECONCILIATION

Total General Fund movement (variations)	(\$193k) deterioration
Less non-cash entries	
Depreciation (increase)	\$ 50k
Total General Fund unrestricted cash movement	<b>(\$243k) deterioration</b>

## 1.5 Other Funds

Council maintains a number of other funds including:

- Private Works
- Saleyards
- Mudgee Sports Council
- Gulgong Sports Council
- Rylstone Sports Council

*Note that the Showground Fund was made defunct during the 2013/14 Operational Plan. This fund was no longer required as the Showground is heavily subsidised and capital works have long since been paid for out of General Fund.*

### PRIVATE WORKS, SALEYARDS & SPORTS COUNCIL VARIATIONS

The Saleyards fund has a non-cash entry to increase depreciation on buildings by \$86k. All other funds have no revisions to their Operational Plans.

Monthly Reporting:		<i>Proposed Variations</i>	
COMMUNITY PLAN THEME	VARIATION		AMOUNT
<b>SALEYARDS FUND</b>			
<b><i>Negative Variations</i></b>			
Building a Strong Local Economy	Depreciation - increase depreciation on buildings \$86k <b>non-cash</b> book entry.		(85,900) U
<b><i>Total Negative Variations</i></b>			<b>(85,900)</b>
<b>TOTAL SALEYARDS FUND</b>			<b>(85,900)</b>

CASH RECONCILIATION

Total General Fund movement (variations)	(\$86k) deterioration
Less non-cash entries	
Depreciation (increase)	\$ 86k
Total General Fund unrestricted cash movement	<b>\$0k</b> nil impact

## 1.6 Reserves

Council's Original Budget estimated an increase in Reserves of \$328k. Since that time, Council has adopted Reserve-funded revotes of \$912k, and \$285k of other Reserve-funded variations (acquisition of land at Fairydale Lane \$185k, contribution to affordable housing \$100k). The September quarterly business review included a further \$2.884 million reduction in projected 30 June Reserve balances, \$2.834 million of which relates to a reduction in rates income from the Mining category, and refund of overpaid prior year rates. And the December quarterly business review increased estimated closing reserves balances by \$494k, mostly made up of movements to water reserves and sewer reserves.

This quarterly business review recommends a total increase to Financial Reserves balances of \$1,914k. Major changes in reserve funding include:

- deferral of Fairy Dale Ln buffer zone \$180k increase to Land Development Reserve
- plant replacement timing deferred \$322k increase to Plant Replacement Reserve
- deferral of Percy Nott Park toilets \$110k increase to Asset Replacement Reserve
- deferral of Kandos Museum capital works \$116k increase to Asset Replacement Reserve
- deferral of Rylstone Showground upgrade \$200k increase to Capital Program Reserve
- deferral of Kandos to Clandulla footpath and pedestrian bridge \$179k increase to Capital Program Reserve
- deferral of Rylstone/Kandos Sewer Augmentation works \$530k increase to Sewer Reserve
- deferral of West Mudgee Water Augmentation \$120k increase to Water Reserve

These works will be recommended to occur, and be funded from these reserves, in the 2014/15 Operational Plan.

Estimated Reserve movements, current balances, and projected closing balances are as follows:

\$'000	OPENING BALANCE 1 JULY 2013	BUDGETED TRANSFERS TO	BUDGETED TRANSFERS FROM	ESTIMATED CLOSING BALANCE 30 JUNE 2014	CURRENT BALANCE
<b>Internal Reserves</b>					
Employee Leave Entitlements	2,205	170	0	2,375	2,333
Emergency	200	0	0	200	200
Land Development	1,711	195	(1,243)	663	856
Airport Development	(235)	0	0	(235)	(235)
Elections	75	60	0	135	120
Plant Replacement	1,476	2,054	(1,318)	2,211	1,565
Asset Replacement	854	2,100	(2,273)	678	362
Capital Program	580	780	(801)	559	661
Livestock Exchange	63	15	(20)	58	54
State Roads Warranty	347	48	0	395	383
Rylstone Community Services	6	0	0	6	6
Kandos Museum	12	0	(12)	0	0
Community Plan	972	313	(972)	313	313
<b>Total Internal Reserves</b>	<b>8,266</b>	<b>5,374</b>	<b>(6,643)</b>	<b>7,358</b>	<b>6,617</b>
<b>External Reserves</b>					
Waste Fund	1,906	600	(183)	2,323	2,310
Sewer Fund	2,485	1,300	(1,741)	2,043	3,132
Water Fund	2,252	100	(893)	1,459	1,776
Community Services	77	0	0	77	77
Community Tenancy Scheme	169	0	(105)	64	69
Family Day Care	64	0	0	64	64
Section 355 Committees Crown Land	0	0	0	0	0
Bequest – Simpkins Park	96	0	0	96	96
Bequest – Kandos Museum	32	0	0	32	32
<b>Total External Reserves</b>	<b>7,081</b>	<b>2,000</b>	<b>(2,922)</b>	<b>6,158</b>	<b>7,556</b>
<b>TOTAL RESERVES</b>	<b>15,347</b>	<b>7,734</b>	<b>(9,565)</b>	<b>13,517</b>	<b>14,173</b>

## 1.7 Developer Contributions – Section 64, 94 and 93F

Council's Original Budget estimated a decrease in Section 64/94 Developer Contributions of \$830k. The projected 30 June balance has declined further due to \$47k of S64/94-funded revotes and an additional \$200k of Section 64 funding for the Mudgee Sewer Augmentation project.

Budget variations for the September QBR had a net positive impact on the projected balance to 30 June of \$51k, made up of increased income estimates of \$76k partially offset by expenditure from the Plan Administration component for Mudgee Drainage Concept Plans, as resolved by Council on 16 October 2013.

The December QBR resulted in a variation to S64 water to increase the budgeted closing balance by \$1M as part of the deferral of the Mudgee water augmentation works.

This quarterly business review recommends variations to increase transfers to S94 by \$622k, all from increases to developer contributions received.

Council's Original Budget estimated an increase in Voluntary Planning Agreements (Section 93F Developer Contributions) of \$1.714 million. Subsequent to this, Council has adopted VPA-funded revotes of \$176k. Moolarben Stage 2 VPA funding (estimated at \$1.5 million) has also been deferred, as this is not expected to go ahead until 2014/15. There have been no further budget variations that have impacted the VPA balance.

This quarterly business review recommends an increase to VPA funding received for Wilpinjong community payment \$260k, \$192k Seal extension payments Ulan Wollar Rd plus \$50k additional catchment A drainage contributions. Additional interest income of \$21k is expected by 30 June 2014.

Estimated Section 64, 94 & 93F movements, current balance, and projected closing balances are as follows:

S94/64 PLAN ITEM	OPENING BALANCE	BUDGET TRANSFERS TO	BUDGET TRANSFERS FROM	BUDGET CLOSING BALANCE	CURRENT BALANCE
Traffic Management	886	128	0	1,013	1,017
Open Space	559	313	0	872	800
Community Facilities	323	90	10	403	389
Administration	186	51	165	72	190
Civic Improvements	(5)	0	0	(5)	(5)
Car Parking	229	7	0	235	229
S94A Levies	320	35	0	355	355
<b>Total S94 Contributions</b>	<b>2,497</b>	<b>622</b>	<b>175</b>	<b>2,944</b>	<b>2,976</b>
S64 Water	943	507	632	818	1,138
S64 Sewer	2,686	718	35	3,369	3,278
Voluntary Planning Agreements	276	879	388	767	717
<b>Total Developer Contributions</b>	<b>6,402</b>	<b>2,726</b>	<b>1,230</b>	<b>7,808</b>	<b>8,109</b>

## 1.8 Loan Borrowings

Council's Original Budget includes a provision for \$1 million of new loan funding, relating to an upgrade of Mudgee water headworks infrastructure. An application for this project was submitted to the Local Infrastructure Renewal Scheme, and has been successful in obtaining an interest subsidy of 3%.

This loan funding was deferred to 2014/15 in the December QBR. Whilst setting the 2014/15 Operational Plan a revision of the 30 year plan for Water Services was completed, at which time it was recommended to remove the loan funding option for the Mudgee Water Headworks (now cash funded).

PROJECT	FUND	ORIGINAL BUDGET \$'000	REVISED BUDGET \$'000	PROPOSED VARIATIONS \$'000	PROPOSED BUDGET \$'000	ACTUAL YTD \$'000
Mudgee Water Headworks	Water	1,000	1,000	(1,000)	0	0
<b>Total</b>		<b>1,000</b>	<b>1,000</b>	<b>(1,000)</b>	<b>0</b>	<b>0</b>



## 1.9 Certification

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulation 2005:

*As the Responsible Accounting Officer, it is my opinion that the March Quarterly Budget Review for Mid-Western Regional Council indicates that Council's projected financial position as at 30 June 2014 will be satisfactory, having regard to the projected estimates of income and expenditure for the 2013/14 financial year.*

**BRETT EXELBY**  
**DIRECTOR FINANCE AND ADMINISTRATION**

## 2. Other QBR Reporting Items

### 2.1 Contracts, Legal Expenses & Consultancies

#### CONTRACTS > \$50,000

Presented below are contracts entered into by Council this financial year to date, where the expected value of the contract is greater than \$50,000.

Note that individual Panel tender appointments are not included in the table below. For example, Council calls for tenders every three years for wet and dry plant hire; supply of quarry products; crushing and screening services; and provision of general contractor services. Council creates panels of preferred suppliers from the tender responses received. Purchases are then made from the preferred supplier lists, and purchase decisions may vary for particular works depending upon availability and location.

CONTRACTOR	PURPOSE	VALUE (\$)	START DATE	DURATION MONTHS	BUDGETED
Central West Civil	Yarrowonga Rd Bridge Widening Tender	163,064	18/12/2013	-	Y
Aluka Constructions	Glen Willow Amenities	863,359	7/2/2014	8	Y
ERM Power	Small sites electricity supply - State Contract	474,000*	20/1/2014	29	Y
Various (Panel)	Tender 2013/20 Legal Services	est over \$150,000	5/2/2014	60	Y
Various (Panel)	Tender 2013/16 Chemical Supply - Herbicide & Pesticide	est over \$150,000	19/2/2014	36	Y
Various (Panel)	Ready Mix Concrete - Regional Procurement Tender	est over \$150,000	3/1/2014	24	Y

## LEGAL EXPENSES

This financial year to date, Council has incurred \$728k of legal expenses. The primary areas of expenditure are:

- MAC Group appeal
- Rates recategorisation
- Debt recovery

## CONSULTANCIES

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by Management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

This financial year to date, Council has incurred \$395k of consultancy expenses. The primary areas of expenditure are:

- Water & Sewer Development Servicing Plans
- Road Design
- Asset Management
- Staff Recruitment
- Mudgee Traffic Study
- Property Surveyors

## 2.2 Employee Costs

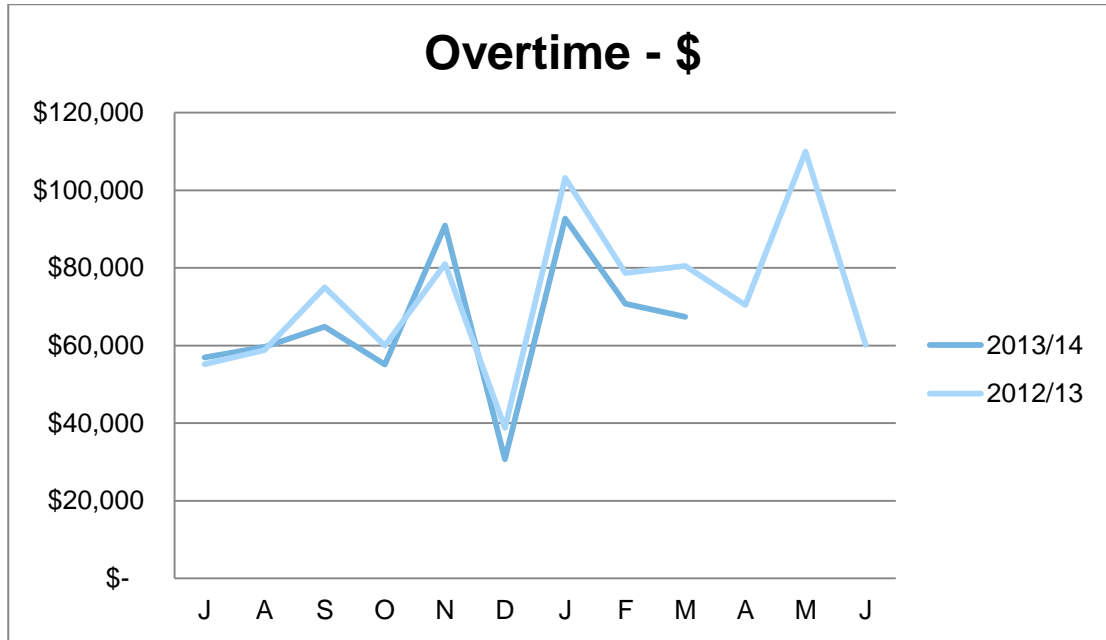
\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	ACTUAL YTD	% REVISED BUDGET	PROPOSED VARIATIONS	PROJECTED ANNUAL BUDGET	% PROJECTED ANNUAL BUDGET
<b>EMPLOYEE COSTS BY TYPE</b>								
Salaries & Wages	15,971	99	16,070	12,792	80%	(143)	15,927	80%
Travelling	28	0	28	15	54%	2	30	50%
Employee Leave Entitlements	3,780	0	3,780	2,895	77%	0	3,780	77%
Superannuation	1,828	0	1,828	1,553	85%	0	1,828	85%
Workers Compensation	800	(200)	600	515	86%	0	600	86%
Fringe Benefits Tax	72	0	72	64	89%	33	105	61%
Payroll Tax	85	0	85	77	91%	0	85	91%
Training	331	0	331	181	55%	0	331	55%
Uniforms & Protective Clothing	83	0	83	59	71%	0	83	71%
Recruitment	21	5	26	25	96%	10	36	69%
Other	32	0	32	31	97%	0	32	97%
Total Employee Costs	23,031	(96)	22,935	18,207	79%	(98)	22,837	80%
Less: Capitalised Costs	(1,902)	(56)	(1,958)	(1,949)	100%	48	(1,910)	102%
<b>Total Employee Costs Expended</b>	<b>21,129</b>	<b>(152)</b>	<b>20,977</b>	<b>16,258</b>	<b>78%</b>	<b>(50)</b>	<b>20,927</b>	<b>78%</b>

### OVERTIME

The target for overtime salaries and wages is to exceed the prior year actual overtime amounts by no more than 3.5%. This percentage increase allows for annual award increases in the pay rate and a small allowance for unexpected events.

Overtime for this financial year is currently tracking below last year amounts, for the same year to date period, by 10.16 %.

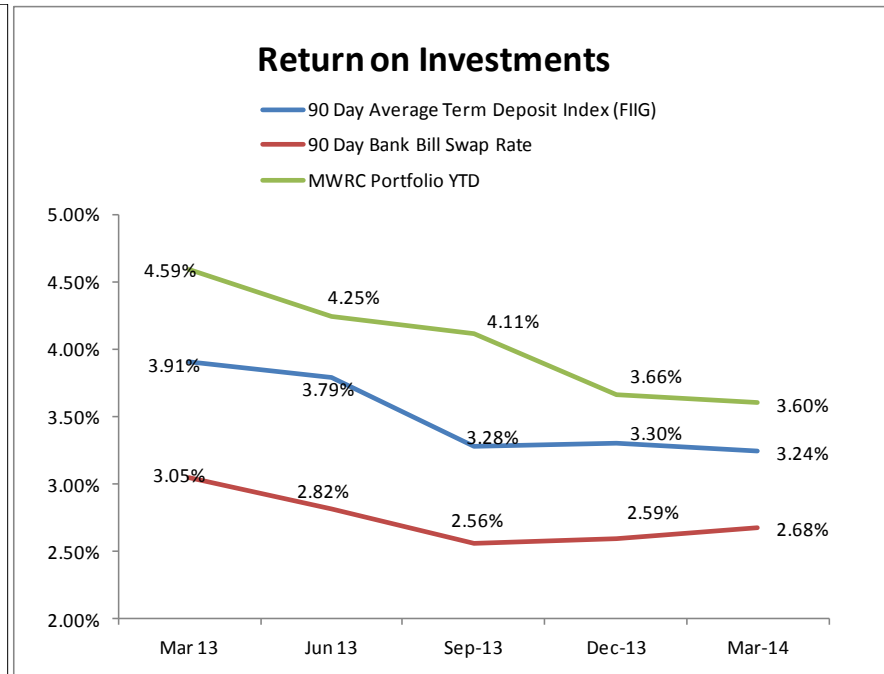
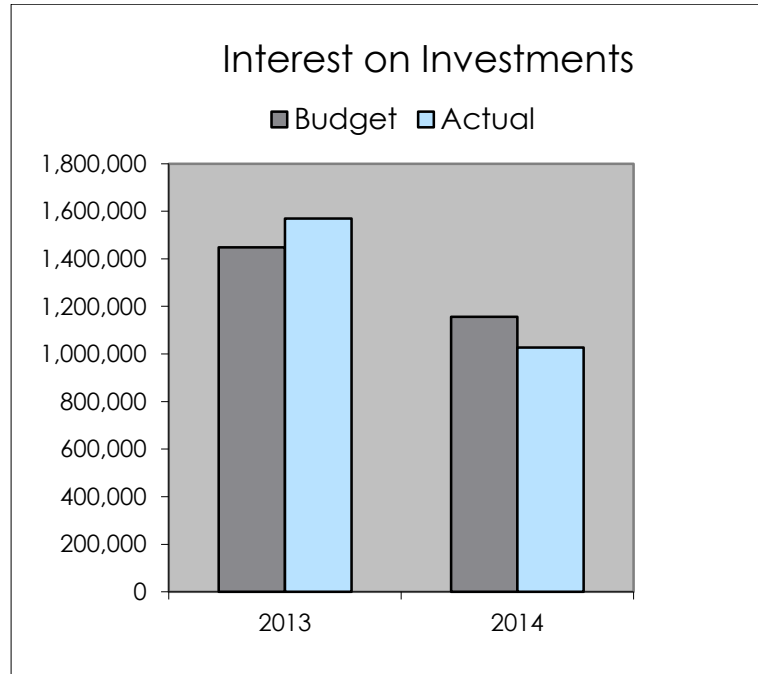
\$'000	2012/13 OT ACTUAL	TOTAL SALARIES YTD	2013/14 SALARIES BUDGET	OT ACTUAL YTD	% CHANGE OT YTD	TARGET %	VARIANCE FROM TARGET
Salaries & Wages - Overtime	872	12,792	15,927	589	-6.66%	< 3.5%	-10.16%



### 2.3 Investment Portfolio Commentary

For the quarter ended 31 March 2014, Council’s return on investment portfolio of 3.60% exceeded the benchmark rates of 2.68% (90 Day Bank Bill Swap Rate) and 3.24% (90 Day Average Term Deposit Index). Performance of the portfolio has been declining when compared with prior quarters; this is due to decreasing interest rates on offer. Deposits are currently being targeted at the 90-180 day term, which at present is offering the best interest rates whilst meeting Councils continual cash commitments. At this stage, Council is on target to exceed annual budgeted interest revenue.

The two graphs presented below demonstrate the performance of Council’s portfolio for the financial year to date against the benchmarks of budgeted interest income and the 90 Day Bank Bill Swap Rate (BBSW).



At its most recent meeting in early April the Reserve Bank of Australia (RBA) decided to leave the cash rate at 2.5%, remaining unchanged since August 2013. It is likely that the cash rate will remain stable for a period of time, with accommodative monetary policy to foster sustainable growth in demand and inflation outcomes consistent with the target 2-3 per cent over the next two years.

Minutes from the RBA meeting forecasts improvement in housing construction and business confidence indicators. At the same time, resources sector investment spending is expected to decline further along with the suggestions of restrictive public spending to be announced in the Federal Budget on May 13. The rate of unemployment is also expected to rise a little in the near term.

Globally the United States and Europe are slowly recovering from recession. With the US Federal Reserve continuing with highly accommodative monetary policy the Australian dollar is likely to remain high in the near term. Japan has recorded a pick-up in growth while China remains in line with objectives.

The conditions discussed above have resulted in continued low interest rates on offer for Council term deposits. The calculated average interest rate received across the portfolio during the March quarter was 3.6% (down 0.06% from the previous quarter). As Councils interest

revenue budget accounted for reduced interest rates, and the investment portfolio balance remains high, it is expected that interest revenue will exceed the original budget.

Sources: Reserve Bank of Australia Media Release 2014-05, St George Bank Economic Outlook Reports, National Australia Bank – Australian Markets Weekly

## 2.4 Investment Portfolio Balances as at 31 March 2014

For the month ended: **31 March 2014**

Bank Accounts	Opening Balance	Receipts	Payments	Closing Balance	Overdraft Limit
National Australia Bank	\$ 866,838	\$ 11,899,271	\$ 12,227,611	\$ 538,499	\$ 700,000

The bank balance has been reconciled to the General Ledger as at 31/03/2014

Investments	Type	Amount	Yield %	Maturity Date	Term	Rating	Govt Rating	NAV	% of Portfolio
National Australia Bank	At Call	\$ 1,000,000	2.80%	N/A	At Call	A-1+	1		2.6%
National Australia Bank	Term Deposit	\$ 1,000,000	3.80%	2/04/2014	182	A-1+	2		2.6%
National Australia Bank	Term Deposit	\$ 1,000,000	3.72%	24/04/2014	106	A-1+	2		2.6%
National Australia Bank	Term Deposit	\$ 1,500,000	3.70%	28/05/2014	105	A-1+	2		3.9%
National Australia Bank	Term Deposit	\$ 2,200,000	3.68%	25/06/2014	105	A-1+	2		5.8%
National Australia Bank	Term Deposit	\$ 500,000	3.68%	9/07/2014	112	A-1+	2		1.3%
National Australia Bank	Term Deposit	\$ 1,000,000	3.72%	23/04/2014	105	A-1+	2		2.6%
St George Bank	Term Deposit	\$ 1,300,000	3.80%	24/09/2014	182	A-1+	1		3.4%
St George Bank	Term Deposit	\$ 1,250,000	3.70%	23/07/2014	119	A-1+	2		3.3%
St George Bank	Term Deposit	\$ 500,000	3.55%	14/05/2014	98	A-1+	2		1.3%
St George Bank	Term Deposit	\$ 1,700,000	3.64%	16/07/2014	119	A-1+	2		4.4%
St George Bank	Term Deposit	\$ 1,000,000	3.70%	16/04/2014	91	A-1+	2		2.6%
St George Bank	Term Deposit	\$ 1,000,000	3.60%	30/04/2014	98	A-1+	2		2.6%
St George Bank	Term Deposit	\$ 1,000,000	3.60%	4/06/2014	98	A-1+	2		2.6%
Commonwealth Bank	Term Deposit	\$ 2,700,000	3.68%	16/07/2014	119	A-1+	1		7.1%
Bankwest	Term Deposit	\$ 1,000,000	3.53%	11/06/2014	98	A-1+	1		2.6%

ANZ	Term Deposit	\$	1,000,000	3.65%	21/05/2014	91	A-1	1		2.6%
ANZ	Term Deposit	\$	1,300,000	3.64%	11/06/2014	98	A-1	2		3.4%
ANZ	Term Deposit	\$	1,700,000	3.66%	2/04/2014	89	A-1	2		4.4%
ANZ	Term Deposit	\$	2,000,000	3.68%	9/04/2014	91	A-1	2		5.2%
ANZ	Term Deposit	\$	1,000,000	3.64%	21/05/2014	104	A-1	2		2.6%
ANZ	Term Deposit	\$	1,200,000	3.64%	18/06/2014	105	A-1	2		3.1%
Macquarie Bank	Term Deposit	\$	1,000,000	3.50%	21/05/2014	90	A-1	1		2.6%
Macquarie Bank	Term Deposit	\$	1,000,000	3.50%	4/06/2014	97	A-1	2		2.6%
ING Australia Bank	Term Deposit	\$	1,500,000	3.72%	28/04/2014	173	A-2	1		3.9%
Newcastle Permanent	Term Deposit	\$	1,800,000	3.60%	25/06/2014	112	A-2	1		4.7%
Beyond Bank Australia	Term Deposit	\$	1,000,000	3.60%	18/06/2014	98	A-2	1		2.6%
Beyond Bank Australia	Term Deposit	\$	1,000,000	3.58%	14/05/2014	103	A-2	2		2.6%
Members Equity Bank	Term Deposit	\$	1,000,000	3.58%	7/05/2014	98	A-2	1		2.6%
Members Equity Bank	Term Deposit	\$	1,100,000	3.74%	1/10/2014	188	A-2	2		2.9%
Longreach Series 26	Property Linked Note	\$	1,000,000		7/06/2014	7 yrs	A+	-	\$ 994,700	2.6%
<b>Total Investments</b>		<b>\$</b>	<b>38,250,000</b>							<b>100.0%</b>

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**Financial Claims Scheme**


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- 1 Guaranteed to \$250,000  
2 Not Covered



## 2.5 Capital Works Program

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
<b>Looking after our Community</b>								
RURAL FIRE SERVICE - MULLAMUDDY FIRE STATION EXTENSIONS	0	23	23	0	23	2	8%	Completed
RURAL FIRE SERVICE - CUDGONG HERITAGE BUILDING	0	150	150	0	150	1	1%	Preliminary design works underway
HM&M VEHICLE PURCHASE	27	0	27	(27)	0	0	0%	Ongoing vehicle replacement program
COMM. TRANSPORT- VEHICLE PURCHASE	48	0	48	(48)	0	0	0%	Ongoing vehicle replacement program
AGED CARE UNITS - CAP - COOYAL/ANDERSON ST GULGONG	0	0	0	5	5	0	0%	Installation of solar hot water units as part of LGEEP grant. Project has commenced and will be completed by June 2014.
LG HOUSING - CAP -DENISON STREET UNITS	0	0	0	18	18	0	0%	Installation of solar hot water units as part of LGEEP grant. Project has commenced and will be completed by June 2014.
MUDGEES CEMETERY CAP IMPV	70	0	70	0	70	0	0%	Works to extend Mudgee and Gulgong Lawn Cemetery to be completed by mid-May.
CEMETERY LANDSCAPING - ROADSIDE	0	40	40	0	40	41	103%	Works to plant hedges in front of Mudgee and Gulgong cemetery completed.
PUBLIC TOILETS - CAPITAL UPGRADES	4	(3)	1	0	1	1	104%	Painting works completed.
PUBLIC TOILETS - RYLSTONE DISABLED TOILETS	0	2	2	0	2	0	9%	Construction of new disabled toilets completed. Bulk of the works completed last year.
PUBLIC TOILETS - MUDGEES CEMETERY	50	(50)	0	0	0	0	0%	This budget has been transferred to the Public Toilets at Percy Nott Park
PUBLIC TOILETS - PERCY NOTT PARK	100	25	125	(110)	15	8	56%	The quotes received have been above the budgeted amount and this project is now on hold

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
PUBLIC TOILETS - RYLSTONE SHOWGROUND	0	1	1	0	1	2	184%	New public toilets completed.
PUBLIC TOILETS - ROTARY PARK KANDOS	4	0	4	0	4	2	46%	Painting and repairs completed
PUBLIC TOILETS - APEX PARK GULGONG	3	0	3	0	3	3	90%	Painting and repairs completed
PUBLIC TOILETS - BILLY DUNN PARK GULGONG	2	0	2	0	2	2	101%	Painting and repairs completed
PUBLIC TOILETS - VICTORIA PARK GULGONG	2	0	2	0	2	2	101%	Painting and repairs completed
PUBLIC TOILETS - WHITE CRES KANDOS	15	(4)	12	0	12	8	69%	Tiling, painting and repairs completed.
LIBRARY BOOKS	80	0	80	0	80	57	71%	Ongoing program of book purchasing continues throughout the financial year
MUDGEES LIBRARY BUILDING IMPROVEMENTS	0	53	53	16	69	70	101%	Complete. This project is over budget due to the cost of electrical work on the switchboard and cabling for the air conditioner. This work was faulty from the previous contract, and was not included in the initial costing. A claim was made to the liquidator. The budget will be amended in the March QBR.
LIBRARY EQUIPMENT	26	0	26	0	26	17	66%	Vision impaired reading device purchased and e-book items have been ordered. Awaiting eBook technical set up
KANDOS MUSEUM - CAPITAL	20	162	182	(116)	66	22	33%	Work has started, a new Development Application is in the process of being lodged with Council for changes to the original consent. Roll majority of budget to 2015 for completion
CULTURAL CENTRE INVESTIGATION	20	0	20	0	20	1	6%	Research phase of the investigation reported to Council on the 2 April 2014.
CAPITAL UPGRADE - GULGONG MEMORIAL	0	45	45	(17)	28	28	99%	Installation of new stage curtains and purchase of mobile audio equipment completed.

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
CAPITAL UPGRADE - RYLSTONE HALL	0	12	12	0	12	9	78%	Accessible path completed.
CAPITAL UPGRADE - KANDOS HALL	4	(2)	3	0	3	2	96%	Replacement of internal lights completed.
CAP UPGRD-CLANDULLA FACILITIES	5	0	5	0	5	5	95%	Painting, repairs, new absorption trench completed.
CAPITAL UPGRADE - HARGRAVES COURTHOUSE	0	5	5	0	5	5	94%	Community managed projects, nearing completion
CAPITAL UPGRADE - BYLONG COMMUNITY HALL	0	2	2	4	6	0	8%	Community managed projects, nearing completion
CAP UPGRD-COMMUNITY BLD-BUDGET ONLY	9	(6)	3	0	3	0	0%	Budget only
MUDGEES POOL - WADING POOL HEATING	0	10	10	0	10	10	103%	Completed
MUDGEES POOL TRICLUB SHED	0	17	17	0	17	16	92%	Completed
MUDGEES SHOWGROUNDS - REDEVELOPMENT	0	38	38	0	38	29	78%	Insurance claim works to be completed on the Showground Cottage and the remaining \$9K budget is insufficient to upgrade the pavilion electricity that has been quoted at \$18K
GLENWILLOW SPORTS GROUND UPGRADES	20	0	20	0	20	20	102%	Carpark drainage, grandstand safety screens and fly screens completed.
KANDOS WARATAH PARK - CAPITAL	45	11	56	(10)	46	47	100%	Canteen upgrade completed.
BILLY DUNN OVAL UPGRADE	15	(15)	0	0	0	0	0%	Budget transferred to Victoria Park Gulgong
RYLSTONE SHOWGROUND UPGRADE	280	0	280	(200)	80	34	42%	Old canteen demolished and orders placed for new canteen. Construction will commence in April and continue for 12 weeks. Other works including showground fencing and bar upgrades are continuing. \$200k to be rolled to 2014/15.
SAMMY'S FLAT SYNTHETIC CRICKET PITCH	6	2	8	0	8	8	106%	Completed

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
GLEN WILLOW SOCCER AMENITES REBUILD	0	935	935	(235)	700	256	37%	Work is progressing as per construction schedule with completion date for mid-August. \$235k to be rolled to 2015.
GULGONG SHOWGROUND UPGRADE	50	0	50	0	50	51	101%	Contribution to Gulgong Showground improvements, paid in November 2013.
MUDGEE SKATE PARK	0	55	55	0	55	47	86%	One new shade structure to be installed then completed.
MUDGEE SHOWGROUNDS - AMENITIES	20	(10)	10	0	10	5	51%	Completed
VICTORIA PARK GULGONG STORAGE SHED	0	15	15	0	15	8	55%	Shed ordered. To be constructed during May.
VICTORIA PARK - TENNIS COURTS	0	40	40	0	40	41	101%	Completed
PASSIVE PARKS - LANDSCAPING IMPROVEMENTS	5	0	5	0	5	5	106%	Tree planting completed in various locations.
RED HILL RESERVE - TOURISM DEVELOPMENT INVESTIGATION	50	50	100	0	100	1	1%	Culverts have been order and expect the placement of these culverts in June 2014
LAWSON PARK LANDSCAPING	0	60	60	0	60	14	24%	Irrigation works to the old kangaroo cage area completed. Additional irrigation works commenced at Lawson Park west during April then project completed.
PLAYGROUND EQUIPMENT - SHADE SAILS	0	15	15	0	15	15	98%	Shade sails installed and project completed.
SCULPTURES ACROSS THE REGION	30	(25)	5	0	5	5	94%	One sculpture installed second installation to be completed.
AVISFORD RESERVE - CAPITAL	40	0	40	(35)	5	3	68%	Project underway through mountain bike club. Its unlikely this project will be completed this financial year.
PLAYGROUND EQUIPMENT - REDBANK PARK MUDGEE	30	0	30	0	30	29	97%	New equipment installed and project completed.
PLAYGROUND EQUIPMENT - APEX PARK MUDGEE	20	0	20	0	20	19	95%	New equipment installed and project completed.
PLAYGROUND EQUIPMENT - PEARL PARK GULGONG	20	4	24	0	24	23	100%	New equipment installed and project completed.

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
PLAYGROUND EQUIPMENT - VICTORIA PARK MUDGEE	10	(4)	7	0	7	2	32%	Old equipment removed from near grandstand. Project completed.
LAWSON PARK BBQ SHELTER - RE-BUILD	0	118	118	0	118	118	100%	New BBQ shelter constructed to replace burnt down structure completed.
BELLEVUE PLAYGROUND REPLACEMENT	0	40	40	0	40	40	99%	New equipment installed and project completed.
SAM BATEMAN RESERVE LANDSCAPING UPGRADE	0	10	10	0	10	11	110%	New reserve completed
PASSIVE PARKS - LAND MATTERS	0	185	185	(180)	5	4	91%	Fairydale Lane Railway Line buffer zone - acquisition. Survey completed & area to be acquired as per plan approved by Planning - matter with Solicitor to progress to contract then DA for subdivision etc.
STREET SCAPE CAPITAL IMPROVEMENTS	15	(5)	10	0	10	9	88%	Various tree removals and replacements throughout the year.
STREETSCAPE IMPROVEMENTS - BELLEVUE ESTATE	10	9	19	0	19	19	101%	New street trees planted and project completed
STREETSCAPE - BIN REPLACEMENT PROGRAM	13	0	13	0	13	10	79%	Bin replacement program completed for this year.
STREETSCAPE - RECYCLING BIN PROGRAM	10	9	19	0	19	10	50%	Bins installed in Mudgee. Rylstone bins will be installed as soon as they arrive.
<b>Total</b>	<b>1,177</b>	<b>2,019</b>	<b>3,196</b>	<b>(934)</b>	<b>2,262</b>	<b>1,199</b>	<b>53%</b>	

## Protecting our Natural Environment

RURAL WASTE DEPOT UPGRADES	53	(40)	13	0	13	0	0%	Budget only item
MUDGEE WASTE DEPOT UPGRADES	30	0	30	0	30	16	53%	Bin Lifter installed, weather station ordered and litter fencing installed. Project funds are now fully allocated.
WASTE - LAND MATTERS	5	0	5	(5)	0	0	106%	Acquisition matter of Queens Pinch Waste Transfer Facility Complete. Budget variation for unspent funds submitted.

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
WASTE SITES REHABILITATION	100	(100)	0	0	0	0	0%	Budget only item
RWTS COLLECTION FACILITIES UPGRADE	0	0	0	0	0	1	0%	Budget only item
WTS - LUE UPGRADE	0	10	10	0	10	0	0%	Upgrade fencing to separate bulk area from rest of the facility. Works to commence in April 2014
WTS - WOLLAR UPGRADE	0	20	20	0	20	0	0%	Fencing works that will reduce the size of the facility to make a more effective space and easier to maintain.
WASTE SITE REHAB - BIRRIWA	0	20	20	0	20	0	0%	New fencing being provided to allow locking of the facility like Council has done in Bylong. Community consultation completed and fencing works to commence in April.
WTS - GOOLMA UPGRADES	0	10	10	0	10	2	24%	Fencing repairs and additional fencing to reduce the rear area to prevent illegal dumping.
WASTE SITE REHAB - MUDGEE	0	60	60	0	60	27	44%	Site survey works, new waste strategic plan, and ground water investigation as required by the EPA. All works to be completed by end of June.
WASTE SITE REHAB - GOOLMA	0	20	20	0	20	0	0%	Capping of old landfill area. Works to commence in April.
DRAINAGE CAPITAL IMPROVEMENTS	555	117	672	0	672	611	91%	Catchment A Detention Basins are 80% complete with invoices outstanding.
CULVERT INSTALLATIONS	53	0	53	0	53	22	41%	Ongoing throughout the year
CAUSEWAY IMPROVEMENTS	60	(60)	0	0	0	0	0%	Budget only item
CAUSEWAY IMPROVEMENT - IRON BARKS ROAD	0	20	20	0	20	20	100%	Completed
CAUSEWAY IMPROVEMENT - NORLEMBAH ROAD	0	21	21	0	21	21	100%	Completed
CULVERT GUARD RAIL - BOCOBLE ROAD	0	26	26	0	26	24	91%	The guardrail has been installed, signage and linemarking yet to be completed.

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
CAUSEWAY IMPROVEMENT - UPPER TURON ROAD	0	10	10	(4)	6	6	102%	Repairs to the causeway are complete.
DRAINAGE WORKS - LAND MATTERS	0	4	4	0	4	0	0%	Preliminary negotiations for formalisation of Right of Carriageway over land in Short Street commenced
ENV - PUTTA BUCCA WETLANDS CAPITAL	15	0	15	0	15	11	75%	Provision of water line completed.
WATER NEW CONNECTIONS	128	0	128	(41)	87	57	66%	Provision of new connections to subdivisions and other new developments as required.
WATER AUGMENTATION - MUDGEES	3,510	(2,340)	1,170	(1,120)	50	8	16%	Upgrades required for Mudgee WTP associated with Caerleon growth. The existing WTP designer will be undertaking assessment of current plant structure and process in February and March 2014 to advise how to achieve current design capacity. Design consultant has not yet identified works to increase capacity above the original design intent. Budget removed in December QBR, to be rescheduled following Designer review.
WATER AUGMENTATION - RYLSTONE & KANDOS	0	5	5	(5)	0	0	0%	Works complete
WATER REDBANK DAM UPGRADE	750	21	771	0	771	547	71%	Works Complete
WATER SECURITY OF RYLSTONE SUPPLY	0	11	11	5	16	10	61%	Remaining grant funding allocated to construction of lids for the valve chamber that house control equipment originally funded by the grant (2010). Lids have been fabricated, however cannot be installed until flow over the dam wall ceases.
WATER TELEMETRY - BUDGET ONLY	20	(20)	0	0	0	0	0%	Budget only item has been reallocated as per below

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
WATER TELEMETRY - MUDGEE LINK	0	20	20	0	20	0	0%	Upgrade of analogue telemetry system to digital in Mudgee. Equipment will be installed in April/May 2014
WATER LOSS MANAGEMENT WORKS	26	0	26	0	26	0	0%	Installation of flow meters and associated data logging equipment within the water distribution system. Review of required works currently being undertaken with Consultants. Construction works programmed to commence in April 2014.
WATER MAINS - CAPITAL BUDGET ONLY	280	(276)	4	0	4	9	216%	Budget only - current month reallocated \$20k to Bawden Rd water mains.
WATER MAINS - LAWSON STREET	0	40	40	(40)	0	0	0%	Water main extension project replaced with higher priority works. Council advised of recommendation in February 2014.
WATER MAINS - DECOMMISSION	0	18	18	33	51	5	10%	Decommissioning of water mains that are no longer required in East Mudgee area. Multiple decommissions have been scheduled progressively throughout the year
WATER MAINS - CHURCH ST	0	188	188	(17)	171	133	78%	Water main replacement in conjunction with road works. The scope of works for this project has increased post budgeting. The current budget to replace the two water mains between Gladstone and Denison Streets is \$188,000. It is proposed to supplement the existing \$70,000 budget with \$86,000 from water fund reserves and \$32,000 from Reservoirs budget not yet committed. Work commenced in January and is scheduled to be completed in early April 2014.
WATER MAINS - GLADSTONE ST	0	10	10	0	10	9	92%	Works completed July 2013
WATER MAINS - LOVEJOY ST	0	26	26	0	26	26	101%	Works completed November 2013



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WATER MAINS - PERRY ST (GLADSTONE TO DENISON)	0	54	54	0	54	57	106%	Works completed January 2014.
WATER MAINS - LOUEE ST	0	6	6	0	6	5	95%	Water main replacement completed in November 2013
WATER MAINS - DABEE ST	0	6	6	0	6	6	102%	Water main replacement completed in October 2013
WATER MAINS - HERBERT ST	0	22	22	0	22	19	87%	Old water mains replaced in association with asphaltting. Works completed March 2014.
WATER MAINS - BAWDEN RD	0	20	20	7	27	21	77%	Replacement of mains due to frequent water main breaks along Bawden Rd brought forward from 2015 program. Works completed April 2014.
WATER PUMP STATION - CAPITAL BUDGET ONLY	62	(45)	17	(9)	8	1	9%	Budget only
WATER PUMP STATION - RYLSTONE CLEARWATER	0	35	35	0	35	27	77%	Refurbishment of pump at Clear Water Pump Station, Rylstone Water Treatment Plant. Final installation delayed due to bushfires in Blue Mountains. Works completed in November 2013
WATER RESERVOIR - FLIRTATION HILL MUDGEES	70	(16)	54	0	54	0	0%	Reservoir refurbishment. Diving works to assess condition of reservoirs have been undertaken in January 2014. Quotations have been assessed for roof and access modification to mitigate contamination risks. Works scheduled to be undertaken May 2014.
RESERVOIRS - PALERMO RD MUDGEES	50	(16)	34	0	34	2	6%	Reservoir refurbishment. Diving works to assess condition of reservoirs have been undertaken in January 2014. Quotations have been assessed for access and roof modification to mitigate contamination risks. Works scheduled to be undertaken May 2014.

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WATER TREATMENT PLANT - GULGONG	0	0	0	9	9	9	101%	Pump repairs, complete
WATER METERS - BULK	90	0	90	0	90	50	56%	Program to replace water meters greater than 15 years old.
VALVE INSTALLATION - MEARES ST	0	5	5	0	5	3	69%	Valve installation to secure Hospital water supply completed in November 2013
MAG FLOW METER INSTALLATION - MUDGEE BORE	0	10	10	0	10	0	0%	Works will be scheduled after the summer period during 2014
SEWER NEW CONNECTIONS	45	0	45	(16)	29	19	67%	Provision of new connections associated with new development
SLUDGE DEWATERING MOBILE UNIT	350	(300)	50	0	50	1	2%	Purchase of mobile sludge dewatering unit to process STP sludge. Recommendation for Tender acceptance will be reported to 7 May Council Meeting. Delivery of the preferred unit will now not be taken until late 2014, requiring \$300,000 of the budget to be transferred to 2014/15 budget in December QBR.
SEWER AUGMENTATION - RYLSTONE & KANDOS	500	60	560	(530)	30	10	33%	Power supply design and land matters are currently on-hold until further investigation of staging options are prepared for consideration by council in May 2014.
SEWER AUGMENTATION - MUDGEE	1,950	394	2,344	0	2,344	2,121	90%	STP and Pump Station have been successfully commissioned. The Pump Station contract was completed on 29 November 2013. The STP Contract was completed on 13 December 2013. Minor works are now being undertaken, including purchase of lab equipment and preparation of operation and maintenance manuals Operation and Maintenance manuals approximately 40% complete.
SEWER TELEMETRY	20	0	20	0	20	2	9%	Upgrade of analogue telemetry system to digital in Mudgee. Equipment will be installed in April/May 2014

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SEWER MAINS - CAPITAL BUDGET ONLY	350	(265)	85	(85)	0	0	0%	Budget Only
SEWER MAINS - BURRUNDULLA AVE	0	25	25	(10)	15	15	102%	Main realignment works completed in November 2013
SEWER MAINS RELINING	12	238	250	85	335	128	38%	Sewer Main Relining 3 year Contract has been awarded to Interflow Pty Ltd. Scheduled works in East Mudgee for 2014 has been completed in March 2014.
SEWER MAINS - MUDGEE INDUSTRIAL AREA	0	42	42	0	42	41	96%	Construction of new sewer gravity main and rising main to service South Mudgee area. 2013 remaining project budget revoted due to wet weather preventing project completion in June. Remaining work was delayed to allow industrial area property owners to clear easements to allow connections to proceed. Work completed in November 2013. Final invoice will be paid on submission of final work-as-executed plans.
SEWER MAINS - BELLEVUE TO RIFLE RANGE ROAD	0	47	47	0	47	1	2%	Work is being completed by developer, with funding contribution by Council. Scheduling is not within Council's control
SEWER MAINS - RISING MAIN CAERLEON	0	850	850	0	850	8	1%	Construction of new rising main from Caerleon to new STP. Contract for design work has commenced and is expected to be completed in April 2014. Construction works will be scheduled in association with Developer's subdivision works.
SEWER MAINS - REALIGNMENT INDUSTRIAL AVE MUDGEE	0	15	15	0	15	15	99%	Realignment of inaccessible sewer main. Work completed November 2013
SEWER MAINS - REPLACEMENT OF CHAMBER LIDS HERBERT ST	0	5	5	0	5	4	90%	New works to coincide with asphaltting of Herbert St, replacement of sewer main chamber lids. Works completed March 2014.

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SEWER PUMP STATION - CAPITAL BUDGET ONLY	417	(415)	2	(2)	0	0	0%	Budget only.
SEWER PUMP STATION - INDUSTRIAL	0	52	52	0	52	32	62%	Final connection of new pump station completed November 2013
SEWER PUMP STATION - FLOW METERING	50	0	50	0	50	0	0%	Installations of flow meters at Mudgee sewer pump stations to better monitor and control sewerage system. Quotations sought, with works programmed to commence in April 2014
SEWER PUMP STATION - CAERLEON	0	350	350	0	350	8	2%	Construction of a new pump station within Caerleon. Timing will be in association with approval timing of Caerleon Construction Certificate. Contract for design work has commenced and is scheduled to be completed in April. Construction works are scheduled to be completed at end August 2014.
DECOMMISSION OLD MUDGEE INDUSTRIAL SPS	0	15	15	0	15	0	0%	Electrical equipment has been removed and civil works will recommence in April 2014.
SEWER PUMP STATION - MELLON ST	0	0	0	10	10	9	88%	Pump replacement. Works completed.
SEWER TREATMENT WORKS - MUDGEE	45	0	45	(21)	24	0	0%	Budget for emergency works only.
DECOMMISSION MUDGEE STP PUTTA BUCCA	150	0	150	0	150	0	0%	Decommissioning works to be scheduled once existing lagoons have sufficiently dried to allow machine access.
SEWER TREATMENT WORKS - RYLSTONE	0	0	0	3	3	0	0%	Works to improve STP discharge quality. Permanent bunding for chemical storage to be installed May-June 2014.
SEWER TREATMENT WORKS - KANDOS	0	0	0	10	10	0	0%	Works to improve STP discharge quality. Investigation for chemical treatment trial to continue in May-June 2014.

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SEWER EASEMENT & LAND MATTERS	5	0	5	(5)	0	0	0%	Budget reallocated in March QBR.
<b>Total</b>	<b>9,750</b>	<b>(965)</b>	<b>8,785</b>	<b>(1,748)</b>	<b>7,037</b>	<b>4,182</b>	<b>59%</b>	

## Building a Strong Local Economy

RIVERSIDE CARAVAN PARK - POWER POLES	0	10	10	0	10	0	0%	Order placed for the replacement of the poles.
RYLSTONE CARAVAN PARK - CAPITAL	15	(4)	11	0	11	11	99%	New shower partitions and tiles, repairs to disabled toilet all completed.
KANDOS TOURIST BAY - BVW	0	0	0	0	0	2	0%	Completed 2012/13. Costs associated with additional signage requested by the Kandos Business Community
TECHNOLOGY PARK	5	0	5	0	5	0	0%	Investigations ongoing with no related expenses to date. Identifying suitable parks for visit Jun/Jul.
SALEYARDS - CAPITAL BUDGET ONLY	20	(20)	0	0	0	0	0%	This budget transferred to electrical switchboard, posts and rails replacements.
SALEYARDS - DAY YARD FENCING	0	5	5	0	5	5	104%	Completed
SALEYARDS - ELECTRICAL SWITCH UPGRADE	0	7	7	0	7	7	99%	Completed
SALEYARDS - POST AND RAIL REPLACEMENT	0	8	8	0	8	8	97%	Completed
PROPERTY - MUDGEES AIRPORT SUBDIVISION	0	180	180	8	188	190	101%	Settlement occurred 30/9/2013 - Purchase completed. Budget variation to negate the shortfall submitted.
PROPERTY - KANDOS SURPLUS LAND BLOCKS	6	0	6	(3)	3	3	84%	Matter with LPI for of ownership from Rylstone Shire to MWRC in order sell land. Next step - to place property on the market. Income will not be realised until 14/15 - budget variation submitted to recognise this situation.

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PROPERTY - EX SALEYARDS STAGE I	50	0	50	0	50	23	45%	Pending approval of the DA at the first meeting in May for the subdivision.
<b>Total</b>	<b>96</b>	<b>186</b>	<b>282</b>	<b>5</b>	<b>287</b>	<b>248</b>	<b>86%</b>	

## Connecting our Region

URBAN RESEALS - BUDGET ONLY	366	(366)	0	0	0	0	0%	Budget Only Item
URBAN RESEALS - DENISON STREET	0	11	11	12	23	23	101%	Completed - waiting on final invoices
URBAN RESEALS - CHURCH ST	0	115	115	(105)	10	9	94%	The pavement investigation and design has been undertaken. Works planned to start late April 14.
URBAN RESEALS - HENBURY AVE	0	10	10	(7)	3	3	91%	Completed - waiting on final invoices
URBAN RESEALS - BURRUNDULLA AVENUE	0	46	46	(14)	32	32	100%	Completed
URBAN RESEALS - GLADSTONE STREET	0	36	36	0	36	34	97%	Completed - waiting on final invoices
URBAN RESEALS - LITTLE BAYLY STREET	0	4	4	0	4	2	62%	Completed
URBAN RESEALS - MADEIRA ROAD	0	42	42	(21)	21	20	99%	Completed
URBAN RESEALS - MAYNE STREET	0	16	16	(10)	6	6	104%	Completed
URBAN RESEALS - MULGOA WAY	0	4	4	0	4	2	43%	Completed
URBAN RESEALS - ROBERTSON STREET	0	36	36	(9)	27	27	100%	Completed
URBAN RESEALS - HENRY BAILEY DRV	0	19	19	0	19	17	86%	Completed - waiting on final invoices
URBAN RESEALS - PUTTA BUCCA	0	29	29	5	34	34	100%	Completed - waiting on final invoices
URBAN ROADS KERB & GUTTER CAPITAL	22	0	22	0	22	15	69%	Works ongoing

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REHAB - CHURCH ST (GLADSTONE TO MORTIMER)	0	0	0	0	0	4	0%	Project completed 2012/13
REHAB - PERRY ST MUDGE (MORTIMER TO GLADSTONE)	350	0	350	(14)	336	236	70%	Completed
REHAB - MORTIMER ST MUDGE (CHURCH TO LEWIS)	550	0	550	(50)	500	483	97%	Completed
REHAB - CHURCH ST MUDGE (GLADSTONE TO DENISON)	750	11	761	70	830	532	64%	The stormwater works are complete and the footpath works are approximately 60% complete. Works have started on the road pavement rehabilitation. Recent rain has disrupted the program so the midblock will be sealed prior to Easter and the roundabout at Gladstone Street and the intersection with Denison Street will be rehabilitated after Easter. The asphalt will be laid in mid May to complete the project.
REHAB - HERBERT ST (ROBINSON TO QUEEN)	0	120	120	0	120	95	79%	Completed - waiting on final invoices
REHAB - DENGAR AVE (PARTIAL)	0	50	50	(10)	40	28	70%	Completed - waiting on final invoices
RESHEETING - URBAN ROADS	13	0	13	0	13	11	81%	Works are complete and budget has been expended - waiting on final invoices
URBAN ROADS LAND MATTERS CAPITAL	14	4	19	(6)	13	0	2%	Library Lane matter almost complete - now awaiting Certificate of Title - should be available within 6 weeks. Unformed part Richards Street - Application sent to Crown requesting closure. Crown is taking 2 years to process an application - matter won't be finalised in 13/14. Request to roll over \$6,000 to 14/15 submitted.
RURAL SEALED ROADS RESEALS BUDGET	749	(749)	0	0	0	0	0%	Budget Only Item
RURAL RESEAL - HENRY LAWSON DR FROM DREWS LANE	0	65	65	(23)	42	42	99%	Completed

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RURAL RESEAL - CRUDINE ROAD	0	68	68	(11)	57	56	100%	Completed
RURAL RESEALS - LUE ROAD (EX RYLSTONE)	0	64	64	0	64	64	100%	Completed
RURAL RESEAL - KAINS FLAT RD	0	24	24	0	24	18	78%	Completed
RURAL RESEAL - GLEN ALICE RD	0	71	71	(6)	65	64	100%	Completed
RURAL RESEAL - WINDEYER RD	0	63	63	(8)	55	54	99%	Completed
RURAL RESEAL - QUEENS PINCH RD	0	53	53	(14)	39	38	99%	Completed
RURAL RESEAL - PYRAMUL RD	0	66	66	0	66	65	99%	Completed
RURAL RESEALS - BOCOBLE ROAD	0	96	96	(17)	79	79	100%	Completed
RURAL RESEALS - COOPER DRIVE	0	42	42	0	42	42	100%	Completed
RURAL RESEALS - HENBURY AVENUE	0	15	15	(15)	0	0	0%	These works completed in urban reseals.
RURAL RESEALS - MCMURRAYS LANE	0	3	3	0	3	2	93%	Completed
RURAL RESEALS - UPPER BYLONG ROAD	0	31	31	0	31	28	89%	Completed
RURAL REHAB - LUE RD (OLIVE FARM)	254	39	293	0	293	294	100%	Completed
LAHEYS CK INTERSECTION UPGRADE (COBBORA)	0	49	49	0	49	15	30%	Council's involvement with the design of this project is completed. It is unlikely that this physical works will occur this year following the uncertainty of the mine project. Remaining budget transferred to urban sealed road maintenance.
REHAB - ROBERTSON RD	200	0	200	0	200	168	84%	Completed
REHAB - BROGANS CREEK	200	(2)	198	0	198	198	100%	Completed
HEAVY PATCHING BUDGET	150	0	150	0	150	32	22%	Heavy patching works have commenced and will continue over the remainder of the year.



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BLACKSPOT YARRAWONGA RD SHOULDER WIDENING	0	580	580	0	580	117	20%	The bridge extension is due to commence in early April with completion planned for the end of May. Widening road works will also commence in April.
FUTURE YRS REFS - BUDGET ONLY	5	0	5	0	5	4	87%	Expended as required for planned roadworks
RURAL SEALED ROAD LAND MATTERS	11	0	11	0	11	9	83%	Lue Road (Havilah) documents lodged for legal registration with LPI. Cox's Crown Road - Completed.
RURAL SEALED REGIONAL ROAD RESEALS	623	(623)	0	0	0	0	0%	Budget Only Item
RURAL SEALED REGIONAL ROAD REPAIR PROGRAM	800	(800)	0	0	0	1	0%	Budget Only Item
BLACKSPOT BYLONG VALLEY WAY - GROWEE GULPH	0	73	73	0	73	64	87%	Completed
BLACKSPOT COPE RD SHOULDER WIDENING	550	0	550	0	550	524	95%	Completed
BLACKSPOT COPE RD SHOULDER WIDENING	430	400	830	0	830	645	78%	The first 1.2km of rehabilitation and widening is completed including the widening of the major bridge size culvert. This work takes in a major component of the Blackspot funded scope. A further 1km is currently underway and it is proposed another 1km will be achieved with the budget available. The full project will be completed by late May 2014.
BLACKSPOT YARRAWONGA RD SHOULDER WIDENING	580	(580)	0	0	0	0	0%	Project moved to Rural Local Sealed function
BLACKSPOT ULAN RD - MUDHUT CREEK ROAD	880	(280)	600	0	600	422	70%	Intersection is completed and the widening and rehabilitation works have commenced north of the intersection. This project will continue as part of the Ulan Road Strategy Upgrade works.
BLACKSPOT ULAN RD - RIDGE ROAD INTERSECTION	0	220	220	0	220	203	92%	Completed

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REPAIR - ULAN RD MR214	0	644	644	0	644	490	76%	The widening and rehabilitation works have been completed between Ridge Road and Lagoons Road. The upgrade of the Lagoon Road Ulan Road intersection will commence in April to complete the project.
ULAN WOLLAR ROAD UPGRADES	72	0	72	(72)	0	1	0%	This budget will not be expended this year due to other works taking priority and resources being diverted accordingly.
REHAB - WOLLAR RD CUMBO CREEK	0	30	30	0	30	33	110%	Completed
REHAB - ROUSE STREET MR598	0	118	118	(118)	0	0	0%	It is proposed that the budget be transferred to Heavy Patching on the Bylong Valley Way as this project is included in the Cope Road Upgrade project.
WOLLAR ROAD HEAVY PATCHING	0	152	152	0	152	151	100%	Completed
REG RESEAL - WOLLAR RD MR208	0	32	32	0	32	34	107%	Completed
REG RESEAL - COPE RD MR 599	0	0	0	0	0	2	0%	No budget, costs have been miscoded and will be adjusted.
REG RESEAL - HILL END RD	0	24	24	0	24	25	103%	Completed
REG RESEAL - GOLLAN RD	0	167	167	0	167	158	95%	Completed
REG RESEALS & HP - COX STREET- RYLSTONE	0	39	39	(21)	18	18	100%	Completed - waiting on final invoices
REG RESEALS - BYLONG VALLEY WAY MR215	0	122	122	(34)	88	87	99%	Completed
RURAL SEALED REGIONAL ROAD LAND MATTERS CAPITAL	4	0	4	0	4	0	0%	Black Spot Program - Ulan Road, Budgee Budgee - progressing as planned - need to obtain landowners signatures on Plan.

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SEAL EXTENSION - ULAN-WOLLAR RD	0	169	169	0	169	144	85%	This project was practically completed last financial year however the remaining budget is to be expended on resheeting of the Ulan Wollar Road. Dry conditions have delayed this work which will commence in May 2014.
SEAL EXTENSION - BERAGOO ROAD	16	0	16	2	18	19	103%	Completed
RESHEETING - BUDGET ONLY	921	431	1,352	0	1,352	791	58%	The resheeting has been on hold since last November due to the dry conditions and lack of water availability. Although resheeting works have recommenced, the full resheeting program will not be completed this financial year.
UNSEALED ROADS LAND MATTERS CAPITAL	6	0	6	0	6	4	64%	Whitehouse/Cope Road realignment - progressing as planned.
RURAL UNSEALED REGIONAL ROAD RESHEETING	50	0	50	0	50	28	55%	The only remaining unsealed Regional Road is Wollar Road. Resheeting works will commence following the completion of the seal extension.
SEAL EXTENSION - WOLLAR ROAD	220	26	246	0	246	205	83%	This project has been on hold due to the dry conditions and lack of available water. Works have now recommenced with completion planned for mid-April 14.
ULAN ROAD STRATEGY	0	300	300	(56)	245	217	89%	A good response was received for the Expression Of Interest for the Survey and Design with 12 companies making submissions. These have been reviewed and 5 companies have been invited to tender. The tender closes in late April. Geotechnical investigations are underway for pavement designs. Physical works have commenced with one crew working north of Mudhut Creek road intersection. A second crew is proposed to commence works in September 2014.

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ULAN ROAD - MIDBLOCK 19.999 TO 22.215	0	0	0	25	25	28	113%	Please refer to comment above
ULAN ROAD - WOLLAR RD INTERSECTION	0	0	0	5	5	5	92%	Please refer to comment above
ULAN ROAD - MT PLEASANT LN TO BUCKAROO LN	0	0	0	14	14	14	102%	Please refer to comment above
ULAN ROAD - LAGOONS RD TO TOOLE RD	0	0	0	12	12	17	138%	Please refer to comment above
FOOTWAYS - CAPITAL BUDGET ONLY	115	0	115	(58)	58	12	21%	Works along Madeira Road will commence in late April following completion of the Church Street footpath works. \$58k has been allocated to Pitts Lane Cycleway.
PEDESTRIAN - KANDOS TO CLANDULLA	20	60	80	(80)	0	0	0%	It is expected that approvals will be received soon.
PEDESTRIAN - CHARBON PEDESTRIAN BRIDGE	0	99	99	(99)	0	0	0%	It is expected that approvals will be received soon.
CBD TAXI RANK SHELTER	0	21	21	0	21	21	100%	Installed additional glass to the roof and walls to make weatherproof. Completed.
PEDESTRIAN - GLEN WILLOW WALKWAY	300	200	500	0	500	272	54%	Work is progressing, footbridge will be erected in mid May 2014
GULGONG WALKWAY	40	0	40	0	40	34	84%	Completed
CYCLEWAY - PITTS LANE	0	0	0	115	115	0	0%	50/50 RMS funding received to complete the cycleway from Glen Willow to Ulan Rd.
AIRPORT EXTEND TAXIWAY	0	0	0	0	0	(17)	0%	This amount is Council's contribution to the apron for the new airport hanger development. The negative balance is an accrual from 2013, which will reverse once payment is made.
AIRPORT - APPROACH LIGHTS	10	0	10	0	10	5	46%	Completed
<b>Total</b>	<b>9,271</b>	<b>1,806</b>	<b>11,077</b>	<b>(618)</b>	<b>10,459</b>	<b>7,659</b>	<b>73%</b>	

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
RYLSTONE ADMINISTRATION BUILDING UPGRADE	0	6	6	0	6	6	101%	AC compressor replacement due to failure.
KANDOS MUSEUM	0	8	8	(5)	3	3	105%	Corporate building works budget. Not required, all Kandos Museum occurring through major capital project.
CAPITAL UPGRADE - MWRC DEPOT	270	0	270	20	290	261	90%	Works to extend the operations office have reached 90% complete. Works are still required to the stores area and operations building and will be completed as part of next years capital program at this stage.
STABLES COMPLEX	15	0	15	0	15	15	99%	Acquapol rising damp solution installed and project completed.
MUDGEETOURISM OFFICE CAPITAL UPGRADE	0	7	7	0	7	7	100%	New sliding front door installed and project completed.
IT CORPORATE SOFTWARE	51	15	66	34	100	57	57%	Initial set up of e-planning completed, project in testing and enhancement phase. Expected go-live in June
IT RECORDS MANAGEMENT IMPLEMENTATION	0	70	70	0	70	70	99%	Completed
SMART PHONE APPLICATION	5	0	5	0	5	0	0%	Recommended not to proceed with this project and funds to go to next year's website upgrade project to allow for mobile application responsive design for the website
IT - WEBCASTING EQUIPMENT COUNCIL CHAMBERS	0	0	0	35	35	0	0%	Purchase and installation of new webcasting equipment. Completion expected by end of June 2014.
PLANT PURCHASES	1,747	23	1,770	(280)	1,490	498	33%	Tenders for heavy plant have closed and will be reported to Council in April. The report for the new hook lift truck is expected to be submitted in May.
WORKS DEPOT - OHS CAPITAL IMPROVEMENTS	0	7	7	0	7	8	116%	Installation of oil monitoring equipment, completed July 2013.

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	% PROPOSED ANNUAL BUDGET	COMMENT
DEPOT UNDERGROUND FUEL TANKS	0	0	0	0	0	(5)	0%	This credit is the result of an invoice discount on the works completed last year on the repair to the diesel leak due to overstated original invoice that payment was withheld on
DEPOT EMULSION TANK	0	17	17	0	17	13	79%	Complete, awaiting final invoices.
COMMUNICATIONS - MT MISERY HUT	5	0	5	0	5	(8)	-161%	Complete, awaiting final invoices. This negative balance is due to contributions from water and sewer fund received (total \$15k), \$7k expended
<b>Total</b>	<b>2,093</b>	<b>153</b>	<b>2,246</b>	<b>(196)</b>	<b>2,050</b>	<b>925</b>	<b>45%</b>	
 Total Capital Works Program	 <b>22,388</b>	 <b>3,199</b>	 <b>25,587</b>	 <b>(3,491)</b>	 <b>22,096</b>	 <b>14,213</b>	 <b>64%</b>	

## 2.6 Consolidated Income Statement and Balance Sheet

### CONSOLIDATED INCOME STATEMENT

\$'000	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	REVISED ANNUAL BUDGET	ACTUAL YTD	% REVISED BUDGET	PROPOSED VARIATIONS	PROJECTED ANNUAL BUDGET	% PROJECTED ANNUAL BUDGET
<b>Income Statement - CONSOLIDATED</b>								
<b>INCOME</b>								
Rates & Annual Charges	(26,076)	1,836	(24,240)	(23,752)	98%	0	(24,240)	98%
User Charges & Fees	(11,442)	76	(11,366)	(11,005)	97%	(3,002)	(14,368)	77%
Interest & Investment Revenue	(1,241)	(50)	(1,291)	(1,102)	85%	34	(1,257)	88%
Other Revenues	(1,862)	(1,180)	(3,042)	(2,459)	81%	41	(3,001)	82%
Grants & Contributions Operating	(8,965)	(311)	(9,276)	(8,107)	87%	54	(9,222)	88%
Grants & Contributions Capital	(9,435)	(12)	(9,447)	(5,664)	60%	(634)	(10,081)	56%
Gain on Disposal of Assets	(440)	0	(440)	(106)	24%	8	(432)	25%
Total Income	(59,461)	359	(59,102)	(52,195)	88%	(3,499)	(62,601)	83%
<b>EXPENDITURE</b>								
Employee Benefits & Oncosts	21,127	(152)	20,975	16,257	78%	(50)	20,925	78%
Borrowing Costs	1,437	(33)	1,404	0	0%	0	1,404	0%
Materials & Contracts	10,208	1,443	11,651	10,622	91%	2,085	13,736	77%
Depreciation & Amortisation	13,986	0	13,986	11,160	80%	1,086	15,072	74%
Other Expenses	4,611	172	4,783	4,234	89%	237	5,020	84%
Loss on Disposal of Assets	0	0	0	0	0%			
Total Expenditure	51,369	1,430	52,799	42,273	80%	3,358	56,157	75%
<b>Net Result</b>	<b>(8,092)</b>	<b>1,789</b>	<b>(6,303)</b>	<b>(9,922)</b>		<b>(141)</b>	<b>(6,444)</b>	
<b>Net Result before Capital Items</b>	<b>1,343</b>	<b>1,801</b>	<b>3,144</b>	<b>(4,258)</b>		<b>493</b>	<b>3,637</b>	

## CONSOLIDATED BALANCE SHEET

## Balance Sheet

\$'000	ORIGINAL BUDGET 2014	ACTUAL YTD	ACTUAL 30 JUNE 2013
<b>ASSETS</b>			
<i>Current Assets</i>			
Cash & Cash Equivalents	34,857	17,986	21,495
Investments	0	18,700	13,512
Receivables	5,007	6,407	7,856
Inventories	1,536	1,142	1,400
Other	7	0	0
<b>Total Current Assets</b>	<b>41,407</b>	<b>44,235</b>	<b>44,263</b>
<i>Non-Current Assets</i>			
Investments	0	1,000	975
Receivables	0	0	0
Inventories	0	345	0
Infrastructure, Property, Plant & Equipment	572,270	553,046	550,009
Intangible Assets	482	411	276
Other	3	0	0
<b>Total Non-Current Assets</b>	<b>572,755</b>	<b>554,802</b>	<b>551,260</b>
<b>TOTAL ASSETS</b>	<b>614,162</b>	<b>599,037</b>	<b>595,523</b>
<b>LIABILITIES</b>			
<i>Current Liabilities</i>			
Payables	6,195	2,354	6,411
Borrowings	1,416	(5)	1,254
Provisions	6,178	5,848	5,848
<b>Total Current Liabilities</b>	<b>13,789</b>	<b>8,197</b>	<b>13,513</b>
<i>Non-Current Liabilities</i>			
Borrowings	20,004	20,506	20,506
Provisions	1,276	1,174	1,139
<b>Total Non-Current Liabilities</b>	<b>21,280</b>	<b>21,680</b>	<b>21,645</b>
<b>Total LIABILITIES</b>	<b>35,069</b>	<b>29,877</b>	<b>35,158</b>
<b>Net Assets</b>	<b>579,093</b>	<b>569,160</b>	<b>560,365</b>
<b>EQUITY</b>			
Retained Earnings	323,212	328,102	319,305
Revaluation Reserves	255,881	241,058	241,060
<b>Total Equity</b>	<b>579,093</b>	<b>569,160</b>	<b>560,365</b>



## 2.7 Budgets by Service

FIRE PROTECTION - RFS		LOOKING AFTER OUR COMMUNITY			
\$'000	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>Income</b>					
Rates & Annual Charges	5	5	0	5	6
User Charges & Fees	1	1	0	1	2
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	51	51	0	51	42
Grants & Contributions - Operating	(512)	(512)	0	(512)	(480)
Grants & Contributions - Capital	0	(173)	135	(38)	(13)
Gain or Loss on Disposal of Assets	0	0	0	0	(7)
<b>Total Income</b>	<b>(455)</b>	<b>(628)</b>	<b>135</b>	<b>(493)</b>	<b>(451)</b>
<b>Expenditure</b>					
Employee Benefits & Oncosts	63	63	0	63	41
Borrowing Costs	0	0	0	0	0
Materials & Contracts	199	199	0	199	160
Depreciation & Amortisation	46	46	98	144	108
Other Expenses	583	583	0	583	521
<b>Total Expenditure</b>	<b>891</b>	<b>891</b>	<b>98</b>	<b>989</b>	<b>829</b>
<b>Net Operating Result</b>	<b>436</b>	<b>263</b>	<b>233</b>	<b>496</b>	<b>378</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	173	(135)	(135)	3
<b>Net Result After Capital</b>	<b>436</b>	<b>436</b>	<b>98</b>	<b>98</b>	<b>381</b>
<b>Funding</b>					
Non-Cash Entries (Depreciation, Accruals)	46	46	98	98	108
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	390	390	0	0	274
<b>Net Result</b>	<b>436</b>	<b>436</b>	<b>98</b>	<b>98</b>	<b>381</b>

ANIMAL CONTROL		LOOKING AFTER OUR COMMUNITY			
\$'000	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	2	2	(3)	(2)	(2)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(24)	(24)	(3)	(27)	(21)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(22)</b>	<b>(22)</b>	<b>(6)</b>	<b>(28)</b>	<b>(23)</b>
<b>Expenditure</b>					
Employee Benefits & Oncosts	90	90	16	106	92
Borrowing Costs	0	0	0	0	0
Materials & Contracts	48	48	0	48	45
Depreciation & Amortisation	1	1	11	12	9
Other Expenses	1	1	0	1	1
<b>Total Expenditure</b>	<b>139</b>	<b>139</b>	<b>27</b>	<b>166</b>	<b>148</b>
<b>Net Operating Result</b>	<b>117</b>	<b>117</b>	<b>21</b>	<b>138</b>	<b>125</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>117</b>	<b>117</b>	<b>21</b>	<b>138</b>	<b>125</b>
<b>Funding</b>					
Non-Cash Entries (Depreciation, Accruals)	1	1	11	12	9
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	116	116	10	126	116
<b>Net Result</b>	<b>117</b>	<b>117</b>	<b>21</b>	<b>138</b>	<b>125</b>

EMERGENCY SERVICES	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	1	1	0	1	1
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	(0)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>1</b>
<b>Expenditure</b>					
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	8	8	0	8	1
Depreciation & Amortisation	15	15	14	29	22
Other Expenses	108	108	0	108	94
<b>Total Expenditure</b>	<b>131</b>	<b>131</b>	<b>14</b>	<b>145</b>	<b>117</b>
<b>Net Operating Result</b>	<b>132</b>	<b>132</b>	<b>14</b>	<b>146</b>	<b>118</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>132</b>	<b>132</b>	<b>14</b>	<b>146</b>	<b>118</b>
<b>Funding</b>					
Non-Cash Entries (Depreciation, Accruals)	15	15	14	29	22
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>117</b>	<b>117</b>	<b>0</b>	<b>117</b>	<b>96</b>
<b>Net Result</b>	<b>132</b>	<b>132</b>	<b>14</b>	<b>146</b>	<b>118</b>

PUB ORDER & SAFETY OTHER	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	1	1	0	1	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(70)	(70)	(10)	(80)	(66)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(69)</b>	<b>(69)</b>	<b>(10)</b>	<b>(79)</b>	<b>(66)</b>
<b>Expenditure</b>					
Employee Benefits & Oncosts	70	70	0	70	58
Borrowing Costs	0	0	0	0	0
Materials & Contracts	13	13	0	13	9
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>83</b>	<b>83</b>	<b>0</b>	<b>83</b>	<b>67</b>
<b>Net Operating Result</b>	<b>14</b>	<b>14</b>	<b>(10)</b>	<b>4</b>	<b>0</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>14</b>	<b>14</b>	<b>(10)</b>	<b>4</b>	<b>0</b>
<b>Funding</b>					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>14</b>	<b>14</b>	<b>(10)</b>	<b>4</b>	<b>0</b>
<b>Net Result</b>	<b>14</b>	<b>14</b>	<b>(10)</b>	<b>4</b>	<b>0</b>

FOOD CONTROL	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	(10)	(10)	0	(10)	(14)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	65	65	0	65	54
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>55</b>	<b>55</b>	<b>0</b>	<b>55</b>	<b>40</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	21	21	0	21	0
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>21</b>	<b>21</b>	<b>0</b>	<b>21</b>	<b>0</b>
<b>Net Operating Result</b>	<b>76</b>	<b>76</b>	<b>0</b>	<b>76</b>	<b>40</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>76</b>	<b>76</b>	<b>0</b>	<b>76</b>	<b>40</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	76	76	0	76	40
<b>Net Result</b>	<b>76</b>	<b>76</b>	<b>0</b>	<b>76</b>	<b>40</b>

HEALTH OTHER	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	1	1	0	1	1
User Charges & Fees	1	1	0	1	0
Interest & Investment Revenue	0	0	0	0	(1)
Other Revenues	0	0	0	0	(1)
Grants & Contributions - Operating	(140)	(140)	0	(140)	(140)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(139)</b>	<b>(139)</b>	<b>0</b>	<b>(139)</b>	<b>(141)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	103	118	0	118	87
Borrowing Costs	0	0	0	0	0
Materials & Contracts	94	135	0	135	116
Depreciation & Amortisation	3	3	0	3	3
Other Expenses	9	9	50	59	0
<b>Total Expenditure</b>	<b>210</b>	<b>266</b>	<b>50</b>	<b>316</b>	<b>206</b>
<b>Net Operating Result</b>	<b>71</b>	<b>127</b>	<b>50</b>	<b>177</b>	<b>65</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>71</b>	<b>127</b>	<b>50</b>	<b>177</b>	<b>65</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	3	3	0	3	3
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	55	112	0	112	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	12	12	50	62	62
<b>Net Result</b>	<b>71</b>	<b>127</b>	<b>50</b>	<b>177</b>	<b>65</b>

COMMUNITY SERVICES ADMINISTRATION	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	(2)	(2)	(2)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	33	33	0	33	26
Grants & Contributions - Operating	(109)	(109)	(5)	(114)	(120)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(76)</b>	<b>(76)</b>	<b>(7)</b>	<b>(83)</b>	<b>(96)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	134	134	0	134	97
Borrowing Costs	0	0	0	0	0
Materials & Contracts	64	64	7	71	40
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	10	10	0	10	6
<b>Total Expenditure</b>	<b>208</b>	<b>208</b>	<b>7</b>	<b>215</b>	<b>143</b>
<b>Net Operating Result</b>	<b>132</b>	<b>132</b>	<b>0</b>	<b>132</b>	<b>48</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>132</b>	<b>132</b>	<b>0</b>	<b>132</b>	<b>48</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>132</b>	<b>132</b>	<b>0</b>	<b>132</b>	<b>48</b>
<b>Net Result</b>	<b>132</b>	<b>132</b>	<b>0</b>	<b>132</b>	<b>48</b>

FAMILY DAY CARE	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	(123)	(123)	0	(123)	(114)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	5	5	0	5	3
Grants & Contributions - Operating	(855)	(855)	0	(855)	(805)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(973)</b>	<b>(973)</b>	<b>0</b>	<b>(973)</b>	<b>(915)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	228	228	0	228	179
Borrowing Costs	0	0	0	0	0
Materials & Contracts	27	27	0	27	24
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	717	717	0	717	681
<b>Total Expenditure</b>	<b>973</b>	<b>973</b>	<b>0</b>	<b>973</b>	<b>884</b>
<b>Net Operating Result</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(31)</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(31)</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(31)</b>
<b>Net Result</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(31)</b>

CHILD CARE	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	1	1	0	1	1
User Charges & Fees	4	4	0	4	5
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(53)	(53)	0	(53)	(41)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(48)</b>	<b>(48)</b>	<b>0</b>	<b>(48)</b>	<b>(35)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	6	6	0	6	2
Depreciation & Amortisation	10	10	14	24	18
Other Expenses	12	12	0	12	8
<b>Total Expenditure</b>	<b>28</b>	<b>28</b>	<b>14</b>	<b>42</b>	<b>29</b>
<b>Net Operating Result</b>	<b>(20)</b>	<b>(20)</b>	<b>14</b>	<b>(7)</b>	<b>(6)</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>(20)</b>	<b>(20)</b>	<b>14</b>	<b>(7)</b>	<b>(6)</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	10	10	14	24	18
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	(31)	(31)	0	(31)	(24)
<b>Net Result</b>	<b>(20)</b>	<b>(20)</b>	<b>14</b>	<b>(7)</b>	<b>(6)</b>

YOUTH SERVICES	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	(3)	(3)	0	(3)	2
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(3)</b>	<b>(3)</b>	<b>0</b>	<b>(3)</b>	<b>2</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	3	3	0	3	34
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	50	50	0	50	0
<b>Total Expenditure</b>	<b>53</b>	<b>53</b>	<b>0</b>	<b>53</b>	<b>34</b>
<b>Net Operating Result</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>36</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>36</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	50	50	0	50	36
<b>Net Result</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>36</b>

AGED & DISABLED	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	4	4	0	4	5
User Charges & Fees	(228)	(328)	0	(328)	(341)
Interest & Investment Revenue	(1)	(1)	0	(1)	0
Other Revenues	(54)	(54)	0	(54)	(40)
Grants & Contributions - Operating	(582)	(632)	0	(632)	(639)
Grants & Contributions - Capital	0	0	(4)	(4)	0
Gain or Loss on Disposal of Assets	10	10	6	16	3
<b>Total Income</b>	<b>(850)</b>	<b>(1,000)</b>	<b>2</b>	<b>(998)</b>	<b>(1,012)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	515	515	(4)	511	413
Borrowing Costs	0	0	0	0	0
Materials & Contracts	292	486	4	490	380
Depreciation & Amortisation	33	33	34	67	50
Other Expenses	35	35	0	35	28
<b>Total Expenditure</b>	<b>874</b>	<b>1,069</b>	<b>34</b>	<b>1,103</b>	<b>871</b>
<b>Net Operating Result</b>	<b>24</b>	<b>69</b>	<b>36</b>	<b>105</b>	<b>(141)</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	75	75	(70)	5	0
<b>Net Result After Capital</b>	<b>98</b>	<b>143</b>	<b>(33)</b>	<b>110</b>	<b>(141)</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	65	65	34	99	68
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	1	1	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	45	6	51	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	33	33	0	33	(210)
<b>Net Result</b>	<b>98</b>	<b>143</b>	<b>41</b>	<b>184</b>	<b>(141)</b>

OTHER COMMUNITY SERVICES	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(1)	(1)	0	(1)	(1)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(1)</b>	<b>(1)</b>	<b>0</b>	<b>(1)</b>	<b>(1)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	1	1	0	1	0
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	10	0	10	9
<b>Total Expenditure</b>	<b>1</b>	<b>11</b>	<b>0</b>	<b>11</b>	<b>9</b>
<b>Net Operating Result</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>10</b>	<b>8</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>10</b>	<b>8</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	10	0	10	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	0	0	0	0	8
<b>Net Result</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>10</b>	<b>8</b>

HOUSING	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(50)	(50)	0	(50)	(54)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	(14)	(14)	(12)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(50)</b>	<b>(50)</b>	<b>(14)</b>	<b>(64)</b>	<b>(66)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	15	15	0	15	2
Depreciation & Amortisation	16	16	12	28	21
Other Expenses	21	121	0	121	101
<b>Total Expenditure</b>	<b>51</b>	<b>151</b>	<b>12</b>	<b>163</b>	<b>123</b>
<b>Net Operating Result</b>	<b>1</b>	<b>101</b>	<b>(2)</b>	<b>99</b>	<b>58</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	18	18	0
<b>Net Result After Capital</b>	<b>1</b>	<b>101</b>	<b>16</b>	<b>118</b>	<b>58</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	16	16	12	28	21
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	100	4	104	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	(15)	(15)	0	(15)	36
<b>Net Result</b>	<b>1</b>	<b>101</b>	<b>16</b>	<b>118</b>	<b>58</b>

TOWN PLANNING	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	(637)	(602)	0	(602)	(497)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	216	200	0	200	164
Grants & Contributions - Operating	0	(46)	0	(46)	(20)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(421)</b>	<b>(447)</b>	<b>0</b>	<b>(447)</b>	<b>(353)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	1,557	1,501	8	1,509	1,126
Borrowing Costs	0	0	0	0	0
Materials & Contracts	350	566	(10)	556	353
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	8	8	0	8	7
<b>Total Expenditure</b>	<b>1,915</b>	<b>2,075</b>	<b>(2)</b>	<b>2,073</b>	<b>1,486</b>
<b>Net Operating Result</b>	<b>1,494</b>	<b>1,628</b>	<b>(2)</b>	<b>1,625</b>	<b>1,133</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>1,494</b>	<b>1,628</b>	<b>(2)</b>	<b>1,625</b>	<b>1,133</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	140	165	(10)	155	0
Transfer from Unexpended Grants	0	20	0	20	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	1,354	1,442	8	1,450	1,133
<b>Net Result</b>	<b>1,494</b>	<b>1,628</b>	<b>(2)</b>	<b>1,625</b>	<b>1,133</b>

PUBLIC CEMETERIES	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	10	10	0	10	11
User Charges & Fees	(220)	(220)	0	(220)	(203)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	70	70	0	70	56
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(140)</b>	<b>(140)</b>	<b>0</b>	<b>(140)</b>	<b>(135)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	201	201	0	201	164
Borrowing Costs	0	0	0	0	0
Materials & Contracts	122	122	0	122	106
Depreciation & Amortisation	3	3	1	4	6
Other Expenses	1	1	0	1	1
<b>Total Expenditure</b>	<b>326</b>	<b>326</b>	<b>1</b>	<b>327</b>	<b>277</b>
<b>Net Operating Result</b>	<b>186</b>	<b>186</b>	<b>1</b>	<b>187</b>	<b>141</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	70	110	0	110	45
<b>Net Result After Capital</b>	<b>256</b>	<b>296</b>	<b>1</b>	<b>297</b>	<b>186</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	3	3	1	4	6
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	70	70	0	70	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>183</b>	<b>223</b>	<b>0</b>	<b>223</b>	<b>180</b>
<b>Net Result</b>	<b>256</b>	<b>296</b>	<b>1</b>	<b>297</b>	<b>186</b>

PUBLIC CONVENIENCES	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	1	1	0	1	1
User Charges & Fees	0	0	0	0	2
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>3</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	40	40	0	40	32
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	1	1	0	1	1
<b>Total Expenditure</b>	<b>41</b>	<b>41</b>	<b>0</b>	<b>41</b>	<b>33</b>
<b>Net Operating Result</b>	<b>43</b>	<b>43</b>	<b>0</b>	<b>43</b>	<b>36</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	180	152	(110)	42	28
<b>Net Result After Capital</b>	<b>223</b>	<b>194</b>	<b>(110)</b>	<b>84</b>	<b>65</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	180	152	(110)	42	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>43</b>	<b>43</b>	<b>0</b>	<b>43</b>	<b>65</b>
<b>Net Result</b>	<b>223</b>	<b>194</b>	<b>(110)</b>	<b>84</b>	<b>65</b>



PUBLIC LIBRARIES	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	1	1	0	1	2
User Charges & Fees	(5)	(5)	0	(5)	(1)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(31)	(41)	0	(41)	(54)
Grants & Contributions - Operating	(87)	(103)	(20)	(123)	(105)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(121)</b>	<b>(147)</b>	<b>(20)</b>	<b>(167)</b>	<b>(159)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	501	511	1	512	430
Borrowing Costs	0	0	0	0	0
Materials & Contracts	231	247	0	247	193
Depreciation & Amortisation	180	180	82	262	161
Other Expenses	26	26	0	26	34
<b>Total Expenditure</b>	<b>938</b>	<b>964</b>	<b>83</b>	<b>1,047</b>	<b>817</b>
<b>Net Operating Result</b>	<b>816</b>	<b>816</b>	<b>63</b>	<b>880</b>	<b>659</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	106	159	16	175	144
<b>Net Result After Capital</b>	<b>922</b>	<b>976</b>	<b>79</b>	<b>1,055</b>	<b>803</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	180	180	82	262	161
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	53	16	69	0
Transfer from Developer Contributions	10	10	0	10	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	(20)	(20)	0
Contribution from (to) General Purpose Revenue	732	732	1	734	642
<b>Net Result</b>	<b>922</b>	<b>976</b>	<b>79</b>	<b>1,055</b>	<b>803</b>

MUSEUMS	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	1	1	0	1	1
User Charges & Fees	(1)	(1)	1	(0)	(0)
Interest & Investment Revenue	(2)	(2)	0	(2)	(2)
Other Revenues	(4)	(4)	3	(0)	(0)
Grants & Contributions - Operating	0	0	7	7	7
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(5)</b>	<b>(5)</b>	<b>11</b>	<b>6</b>	<b>6</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	7	12	(1)	10	4
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	4	4	(1)	3	1
<b>Total Expenditure</b>	<b>11</b>	<b>16</b>	<b>(2)</b>	<b>13</b>	<b>5</b>
<b>Net Operating Result</b>	<b>6</b>	<b>10</b>	<b>9</b>	<b>19</b>	<b>11</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	20	182	(116)	66	25
<b>Net Result After Capital</b>	<b>26</b>	<b>192</b>	<b>(107)</b>	<b>85</b>	<b>36</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	20	159	(116)	43	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	14	0	14	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	6	6	9	15	36
<b>Net Result</b>	<b>26</b>	<b>180</b>	<b>(107)</b>	<b>73</b>	<b>36</b>

COMMUNITY CENTRES	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(1)	(1)	0	(1)	(4)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(1)</b>	<b>(1)</b>	<b>0</b>	<b>(1)</b>	<b>(4)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	19	19	0	19	19
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	1	1	0	1	1
<b>Total Expenditure</b>	<b>20</b>	<b>20</b>	<b>0</b>	<b>20</b>	<b>20</b>
<b>Net Operating Result</b>	<b>19</b>	<b>19</b>	<b>0</b>	<b>19</b>	<b>16</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	20	20	0	20	1
<b>Net Result After Capital</b>	<b>39</b>	<b>39</b>	<b>0</b>	<b>39</b>	<b>18</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	20	20	0	20	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>19</b>	<b>19</b>	<b>0</b>	<b>19</b>	<b>18</b>
<b>Net Result</b>	<b>39</b>	<b>39</b>	<b>0</b>	<b>39</b>	<b>18</b>

PUBLIC HALLS	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	6	6	0	6	7
User Charges & Fees	3	3	0	3	7
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	44	4	(37)	(33)	(39)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	(7)	(4)	(11)	(11)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>53</b>	<b>6</b>	<b>(41)</b>	<b>(35)</b>	<b>(37)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	0	1	0	1	1
Borrowing Costs	0	0	0	0	0
Materials & Contracts	125	97	37	134	92
Depreciation & Amortisation	68	68	90	158	118
Other Expenses	21	21	0	21	14
<b>Total Expenditure</b>	<b>214</b>	<b>187</b>	<b>127</b>	<b>314</b>	<b>225</b>
<b>Net Operating Result</b>	<b>267</b>	<b>193</b>	<b>86</b>	<b>279</b>	<b>189</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	18	74	(13)	62	49
<b>Net Result After Capital</b>	<b>285</b>	<b>267</b>	<b>73</b>	<b>340</b>	<b>238</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	68	68	90	158	118
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	70	63	(17)	46	0
Transfer from Developer Contributions	5	5	0	5	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>142</b>	<b>132</b>	<b>0</b>	<b>132</b>	<b>120</b>
<b>Net Result</b>	<b>285</b>	<b>267</b>	<b>73</b>	<b>340</b>	<b>238</b>

SWIMMING POOLS	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	1	1	0	1	4
User Charges & Fees	(128)	(93)	0	(93)	(54)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	25	25	0	25	13
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	2
<b>Total Income</b>	<b>(102)</b>	<b>(67)</b>	<b>0</b>	<b>(67)</b>	<b>(34)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	417	417	0	417	393
Borrowing Costs	0	0	0	0	0
Materials & Contracts	276	376	0	376	264
Depreciation & Amortisation	165	165	67	233	211
Other Expenses	142	142	0	142	140
<b>Total Expenditure</b>	<b>999</b>	<b>1,099</b>	<b>67</b>	<b>1,167</b>	<b>1,008</b>
<b>Net Operating Result</b>	<b>897</b>	<b>1,032</b>	<b>67</b>	<b>1,100</b>	<b>974</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	27	0	27	27
<b>Net Result After Capital</b>	<b>897</b>	<b>1,060</b>	<b>67</b>	<b>1,127</b>	<b>1,000</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	165	165	67	233	213
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	10	0	10	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	17	0	17	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	732	867	0	867	788
<b>Net Result</b>	<b>897</b>	<b>1,060</b>	<b>67</b>	<b>1,127</b>	<b>1,000</b>

SPORTING GROUNDS	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	26	26	0	26	31
User Charges & Fees	(56)	(30)	0	(30)	(10)
Interest & Investment Revenue	(1)	(1)	0	(1)	(5)
Other Revenues	86	(857)	235	(622)	(124)
Grants & Contributions - Operating	(1)	(1)	0	(1)	(0)
Grants & Contributions - Capital	0	(57)	0	(57)	(57)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>54</b>	<b>(920)</b>	<b>235</b>	<b>(685)</b>	<b>(166)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	391	391	0	391	323
Borrowing Costs	0	0	0	0	0
Materials & Contracts	594	596	15	611	534
Depreciation & Amortisation	506	506	229	735	578
Other Expenses	98	98	0	98	83
<b>Total Expenditure</b>	<b>1,589</b>	<b>1,591</b>	<b>244</b>	<b>1,835</b>	<b>1,518</b>
<b>Net Operating Result</b>	<b>1,643</b>	<b>670</b>	<b>479</b>	<b>1,149</b>	<b>1,353</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	436	1,506	(445)	1,061	547
<b>Net Result After Capital</b>	<b>2,079</b>	<b>2,177</b>	<b>34</b>	<b>2,211</b>	<b>1,900</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	506	506	229	735	578
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	400	428	(210)	218	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	30	30	0	30	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	1,143	1,213	15	1,228	1,322
<b>Net Result</b>	<b>2,079</b>	<b>2,177</b>	<b>34</b>	<b>2,211</b>	<b>1,900</b>

PARKS & GARDENS	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	15	15	0	15	17
User Charges & Fees	35	35	0	35	69
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	94	(68)	0	(68)	(76)
Grants & Contributions - Operating	0	(5)	0	(5)	(5)
Grants & Contributions - Capital	(108)	(88)	0	(88)	(166)
Gain or Loss on Disposal of Assets	0	0	0	0	25
<b>Total Income</b>	<b>35</b>	<b>(112)</b>	<b>0</b>	<b>(112)</b>	<b>(136)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	537	537	0	537	405
Borrowing Costs	0	0	0	0	0
Materials & Contracts	260	280	0	280	264
Depreciation & Amortisation	95	95	(1)	94	82
Other Expenses	28	28	0	28	29
<b>Total Expenditure</b>	<b>919</b>	<b>939</b>	<b>(1)</b>	<b>938</b>	<b>780</b>
<b>Net Operating Result</b>	<b>954</b>	<b>827</b>	<b>(1)</b>	<b>826</b>	<b>644</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	205	664	(215)	449	294
<b>Net Result After Capital</b>	<b>1,159</b>	<b>1,491</b>	<b>(216)</b>	<b>1,275</b>	<b>938</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	95	95	(1)	94	107
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	17	260	(192)	68	0
Transfer from Developer Contributions	80	87	0	87	0
Transfer from Unexpended Grants	0	0	(23)	(23)	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>967</b>	<b>1,049</b>	<b>0</b>	<b>1,049</b>	<b>831</b>
<b>Net Result</b>	<b>1,159</b>	<b>1,491</b>	<b>(216)</b>	<b>1,275</b>	<b>938</b>

BUILDING CONTROL	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	(398)	(361)	0	(361)	(217)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(242)	(242)	0	(242)	(201)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(639)</b>	<b>(602)</b>	<b>0</b>	<b>(602)</b>	<b>(418)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	506	506	0	506	401
Borrowing Costs	0	0	0	0	0
Materials & Contracts	50	50	0	50	42
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	4	4	0	4	4
<b>Total Expenditure</b>	<b>560</b>	<b>560</b>	<b>0</b>	<b>560</b>	<b>446</b>
<b>Net Operating Result</b>	<b>(79)</b>	<b>(42)</b>	<b>0</b>	<b>(42)</b>	<b>28</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>(79)</b>	<b>(42)</b>	<b>0</b>	<b>(42)</b>	<b>28</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(79)</b>	<b>(42)</b>	<b>0</b>	<b>(42)</b>	<b>28</b>
<b>Net Result</b>	<b>(79)</b>	<b>(42)</b>	<b>0</b>	<b>(42)</b>	<b>28</b>

URBAN RDS -LOCAL	LOOKING AFTER OUR COMMUNITY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	6	6	0	6	9
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	(95)	(95)	0	(95)	0
Grants & Contributions - Capital	(10)	(19)	0	(19)	(30)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(99)</b>	<b>(108)</b>	<b>0</b>	<b>(108)</b>	<b>(20)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	184	184	0	184	168
Borrowing Costs	0	0	0	0	0
Materials & Contracts	174	212	0	212	193
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>358</b>	<b>397</b>	<b>0</b>	<b>397</b>	<b>361</b>
<b>Net Operating Result</b>	<b>259</b>	<b>288</b>	<b>0</b>	<b>288</b>	<b>341</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	48	61	0	61	47
<b>Net Result After Capital</b>	<b>306</b>	<b>349</b>	<b>0</b>	<b>349</b>	<b>388</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	38	38	0	38	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	42	0	42	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>269</b>	<b>269</b>	<b>0</b>	<b>269</b>	<b>388</b>
<b>Net Result</b>	<b>306</b>	<b>349</b>	<b>0</b>	<b>349</b>	<b>388</b>

NOXIOUS PLANTS	PROTECTING OUR NATURAL ENVIRONMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	(11)	(11)	0	(11)	(14)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	(0)
Grants & Contributions - Operating	(236)	(240)	0	(240)	(241)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(247)</b>	<b>(251)</b>	<b>0</b>	<b>(251)</b>	<b>(255)</b>
<b>Expenditure</b>					
Employee Benefits & Oncosts	610	613	0	613	451
Borrowing Costs	0	0	0	0	0
Materials & Contracts	155	247	0	247	181
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	3	4	0	4	5
<b>Total Expenditure</b>	<b>768</b>	<b>864</b>	<b>0</b>	<b>864</b>	<b>637</b>
<b>Net Operating Result</b>	<b>522</b>	<b>613</b>	<b>0</b>	<b>613</b>	<b>382</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>522</b>	<b>613</b>	<b>0</b>	<b>613</b>	<b>382</b>
<b>Funding</b>					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	42	0	42	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>522</b>	<b>571</b>	<b>0</b>	<b>571</b>	<b>382</b>
<b>Net Result</b>	<b>522</b>	<b>613</b>	<b>0</b>	<b>613</b>	<b>382</b>

DOMESTIC WASTE MANAGEMENT	PROTECTING OUR NATURAL ENVIRONMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	(1,064)	(1,088)	0	(1,088)	(1,092)
User Charges & Fees	443	443	0	443	376
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	149	149	0	149	124
Grants & Contributions - Operating	(28)	(28)	0	(28)	(77)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(500)</b>	<b>(524)</b>	<b>0</b>	<b>(524)</b>	<b>(669)</b>
<b>Expenditure</b>					
Employee Benefits & Oncosts	162	162	0	162	151
Borrowing Costs	0	0	0	0	0
Materials & Contracts	245	245	0	245	234
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>407</b>	<b>407</b>	<b>0</b>	<b>407</b>	<b>386</b>
<b>Net Operating Result</b>	<b>(92)</b>	<b>(116)</b>	<b>0</b>	<b>(116)</b>	<b>(283)</b>
<b>Capital Expenditure</b>					
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>(92)</b>	<b>(116)</b>	<b>0</b>	<b>(116)</b>	<b>(283)</b>
<b>Funding</b>					
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(92)</b>	<b>(116)</b>	<b>0</b>	<b>(116)</b>	<b>(283)</b>
<b>Net Result</b>	<b>(92)</b>	<b>(116)</b>	<b>0</b>	<b>(116)</b>	<b>(283)</b>

OTHER WASTE MANAGEMENT	PROTECTING OUR NATURAL ENVIRONMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	(2,254)	(2,299)	0	(2,299)	(2,295)
User Charges & Fees	(1,319)	(1,319)	0	(1,319)	(1,341)
Interest & Investment Revenue	(138)	(138)	78	(60)	(48)
Other Revenues	(120)	(128)	70	(58)	(68)
Grants & Contributions - Operating	(307)	(307)	60	(247)	(175)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(4,138)</b>	<b>(4,191)</b>	<b>208</b>	<b>(3,983)</b>	<b>(3,927)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	1,735	1,735	40	1,775	1,474
Borrowing Costs	79	79	0	79	28
Materials & Contracts	1,361	1,365	0	1,365	1,109
Depreciation & Amortisation	286	286	(50)	236	179
Other Expenses	42	42	0	42	26
<b>Total Expenditure</b>	<b>3,503</b>	<b>3,506</b>	<b>(10)</b>	<b>3,497</b>	<b>2,817</b>
<b>Net Operating Result</b>	<b>(635)</b>	<b>(685)</b>	<b>198</b>	<b>(486)</b>	<b>(1,110)</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	188	188	(5)	183	46
<b>Net Result After Capital</b>	<b>(447)</b>	<b>(497)</b>	<b>193</b>	<b>(303)</b>	<b>(1,064)</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	330	330	(50)	280	179
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	183	183	0	183	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	(600)	(600)	0	(600)	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(360)</b>	<b>(410)</b>	<b>243</b>	<b>(167)</b>	<b>(1,243)</b>
<b>Net Result</b>	<b>(447)</b>	<b>(497)</b>	<b>193</b>	<b>(303)</b>	<b>(1,064)</b>

STREET CLEANING	PROTECTING OUR NATURAL ENVIRONMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	2	2	0	2	2
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>2</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	120	137	0	137	96
Borrowing Costs	0	0	0	0	0
Materials & Contracts	98	98	0	98	85
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>218</b>	<b>234</b>	<b>0</b>	<b>234</b>	<b>180</b>
<b>Net Operating Result</b>	<b>220</b>	<b>237</b>	<b>0</b>	<b>237</b>	<b>182</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>220</b>	<b>237</b>	<b>0</b>	<b>237</b>	<b>182</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>220</b>	<b>237</b>	<b>0</b>	<b>237</b>	<b>182</b>
<b>Net Result</b>	<b>220</b>	<b>237</b>	<b>0</b>	<b>237</b>	<b>182</b>

STORM WATER DRAINAGE	PROTECTING OUR NATURAL ENVIRONMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	1
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	112	112	0	112	94
Grants & Contributions - Operating	(58)	(58)	0	(58)	(43)
Grants & Contributions - Capital	(60)	(65)	4	(61)	(99)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(5)</b>	<b>(10)</b>	<b>4</b>	<b>(6)</b>	<b>(48)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	315	312	0	312	227
Borrowing Costs	0	0	0	0	0
Materials & Contracts	233	223	0	223	197
Depreciation & Amortisation	220	220	0	220	151
Other Expenses	0	0	0	0	1
<b>Total Expenditure</b>	<b>767</b>	<b>754</b>	<b>0</b>	<b>754</b>	<b>576</b>
<b>Net Operating Result</b>	<b>762</b>	<b>745</b>	<b>4</b>	<b>749</b>	<b>528</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	668	806	(4)	802	704
<b>Net Result After Capital</b>	<b>1,430</b>	<b>1,551</b>	<b>0</b>	<b>1,551</b>	<b>1,232</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	220	220	0	220	151
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	555	672	0	672	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	52	52	0	52	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>604</b>	<b>607</b>	<b>0</b>	<b>607</b>	<b>1,081</b>
<b>Net Result</b>	<b>1,430</b>	<b>1,551</b>	<b>0</b>	<b>1,551</b>	<b>1,232</b>

ENVIRONMENTAL PROTECTION	PROTECTING OUR NATURAL ENVIRONMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>					
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	1
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(17)	(17)	0	(17)	(14)
Grants & Contributions - Operating	0	(52)	19	(33)	(38)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(17)</b>	<b>(69)</b>	<b>19</b>	<b>(50)</b>	<b>(51)</b>
<b>Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employee Benefits & Oncosts	54	54	0	54	57
Borrowing Costs	0	0	0	0	0
Materials & Contracts	49	149	(53)	96	40
Depreciation & Amortisation	5	5	0	5	0
Other Expenses	1	1	0	1	9
<b>Total Expenditure</b>	<b>109</b>	<b>209</b>	<b>(53)</b>	<b>156</b>	<b>107</b>
<b>Net Operating Result</b>	<b>92</b>	<b>140</b>	<b>(34)</b>	<b>106</b>	<b>56</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan Repayments	0	0	0	0	0
Capital Expenditure	15	15	0	15	11
<b>Net Result After Capital</b>	<b>107</b>	<b>155</b>	<b>(34)</b>	<b>121</b>	<b>67</b>
<b>Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Non-Cash Entries (Depreciation, Accruals)	5	5	0	5	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	15	24	(6)	19	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	39	(28)	10	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>87</b>	<b>87</b>	<b>0</b>	<b>87</b>	<b>67</b>
<b>Net Result</b>	<b>107</b>	<b>155</b>	<b>(34)</b>	<b>121</b>	<b>67</b>



WATER SUPPLIES		PROTECTING OUR NATURAL ENVIRONMENT				
\$'000	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals	
<b>Income</b>						
Rates & Annual Charges	(1,132)	(1,132)	0	(1,132)	(1,119)	
User Charges & Fees	(4,454)	(4,454)	(1,051)	(5,505)	(4,339)	
Interest & Investment Revenue	(70)	(120)	(65)	(185)	(148)	
Other Revenues	692	711	0	711	596	
Grants & Contributions - Operating	(67)	(67)	0	(67)	(56)	
Grants & Contributions - Capital	(600)	(600)	0	(600)	(600)	
Gain or Loss on Disposal of Assets	0	0	0	0	0	
<b>Total Income</b>	<b>(5,630)</b>	<b>(5,661)</b>	<b>(1,116)</b>	<b>(6,777)</b>	<b>(5,666)</b>	
<b>Expenditure</b>						
Employee Benefits & Oncosts	1,383	1,435	36	1,471	1,113	
Borrowing Costs	298	266	0	266	219	
Materials & Contracts	1,185	1,195	51	1,246	1,004	
Depreciation & Amortisation	1,510	1,510	(8)	1,502	1,136	
Other Expenses	659	659	65	724	586	
<b>Total Expenditure</b>	<b>5,035</b>	<b>5,065</b>	<b>144</b>	<b>5,209</b>	<b>4,059</b>	
<b>Net Operating Result</b>	<b>(595)</b>	<b>(597)</b>	<b>(972)</b>	<b>(1,568)</b>	<b>(1,607)</b>	
<b>Capital Expenditure</b>						
Loan Repayments	0	0	0	0	0	
Capital Expenditure	4,986	2,768	(1,178)	1,590	1,011	
<b>Net Result After Capital</b>	<b>4,391</b>	<b>2,172</b>	<b>(2,150)</b>	<b>22</b>	<b>(596)</b>	
<b>Funding</b>						
Non-Cash Entries (Depreciation, Accruals)	1,511	1,511	(8)	1,503	1,136	
Loan Borrowings	1,000	0	0	0	0	
Transfer from Reserves	1,258	1,030	(137)	893	0	
Transfer from Developer Contributions	2,035	1,035	(1,000)	35	0	
Transfer from Unexpended Grants	0	11	0	11	0	
Transfer to Reserves	(100)	(100)	0	(100)	0	
Transfer to Developer Contributions	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	
<b>Contribution from (to) General Purpose Revenue</b>	<b>(1,313)</b>	<b>(1,314)</b>	<b>(1,005)</b>	<b>(2,319)</b>	<b>(1,732)</b>	
<b>Net Result</b>	<b>4,391</b>	<b>2,172</b>	<b>(2,150)</b>	<b>22</b>	<b>(596)</b>	

SEWERAGE SERVICES		PROTECTING OUR NATURAL ENVIRONMENT				
\$'000	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals	
<b>Income</b>						
Rates & Annual Charges	(4,308)	(4,308)	0	(4,308)	(4,267)	
User Charges & Fees	(581)	(581)	0	(581)	(485)	
Interest & Investment Revenue	(169)	(169)	0	(169)	(131)	
Other Revenues	695	714	0	714	582	
Grants & Contributions - Operating	(60)	(60)	0	(60)	(58)	
Grants & Contributions - Capital	(1,100)	(2,042)	0	(2,042)	628	
Gain or Loss on Disposal of Assets	0	0	0	0	0	
<b>Total Income</b>	<b>(5,524)</b>	<b>(6,447)</b>	<b>0</b>	<b>(6,447)</b>	<b>(3,732)</b>	
<b>Expenditure</b>						
Employee Benefits & Oncosts	1,257	1,289	0	1,289	900	
Borrowing Costs	661	661	0	661	542	
Materials & Contracts	644	631	0	631	471	
Depreciation & Amortisation	1,406	1,406	6	1,412	929	
Other Expenses	306	306	120	426	347	
<b>Total Expenditure</b>	<b>4,274</b>	<b>4,293</b>	<b>126</b>	<b>4,419</b>	<b>3,190</b>	
<b>Net Operating Result</b>	<b>(1,250)</b>	<b>(2,154)</b>	<b>126</b>	<b>(2,028)</b>	<b>(542)</b>	
<b>Capital Expenditure</b>						
Loan Repayments	0	0	0	0	0	
Capital Expenditure	3,894	5,007	(561)	4,446	2,434	
<b>Net Result After Capital</b>	<b>2,644</b>	<b>2,854</b>	<b>(435)</b>	<b>2,419</b>	<b>1,892</b>	
<b>Funding</b>						
Non-Cash Entries (Depreciation, Accruals)	1,406	1,406	6	1,412	929	
Loan Borrowings	0	0	0	0	0	
Transfer from Reserves	2,449	2,286	(545)	1,741	0	
Transfer from Developer Contributions	385	632	0	632	0	
Transfer from Unexpended Grants	0	0	0	0	0	
Transfer to Reserves	(1,300)	(1,300)	0	(1,300)	0	
Transfer to Developer Contributions	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	
<b>Contribution from (to) General Purpose Revenue</b>	<b>(296)</b>	<b>(171)</b>	<b>104</b>	<b>(67)</b>	<b>963</b>	
<b>Net Result</b>	<b>2,644</b>	<b>2,854</b>	<b>(435)</b>	<b>2,419</b>	<b>1,892</b>	

CARAVAN PARKS	BUILDING A STRONG LOCAL ECONOMY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(125)	(125)	0	(125)	(105)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	(157)	(157)	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(125)</b>	<b>(125)</b>	<b>(157)</b>	<b>(282)</b>	<b>(105)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	2	2	0	2	3
Depreciation & Amortisation	25	25	31	55	42
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>27</b>	<b>27</b>	<b>31</b>	<b>57</b>	<b>45</b>
Net Operating Result	(98)	(98)	(127)	(225)	(60)
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	15	21	0	21	11
Net Result After Capital	(83)	(78)	(127)	(204)	(48)
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	25	25	31	55	42
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	15	21	0	21	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	(157)	(157)	0
Contribution from (to) General Purpose Revenue	(123)	(123)	0	(123)	(90)
<b>Net Result</b>	<b>(83)</b>	<b>(78)</b>	<b>(127)</b>	<b>(204)</b>	<b>(48)</b>

TOURISM & AREA PROMOTIONS	BUILDING A STRONG LOCAL ECONOMY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(11)	(11)	0	(11)	(6)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(11)</b>	<b>(11)</b>	<b>0</b>	<b>(11)</b>	<b>(6)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	84	84	0	84	66
Borrowing Costs	0	0	0	0	0
Materials & Contracts	413	426	0	426	369
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	30	50	0	50	22
<b>Total Expenditure</b>	<b>528</b>	<b>560</b>	<b>0</b>	<b>560</b>	<b>457</b>
Net Operating Result	517	549	0	549	452
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	2
Net Result After Capital	517	549	0	549	453
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	2	0	2	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	517	548	0	548	453
<b>Net Result</b>	<b>517</b>	<b>549</b>	<b>0</b>	<b>549</b>	<b>453</b>

INDUSTRIAL DEVELOPMENT PROMOTION		BUILDING A STRONG LOCAL ECONOMY				
\$'000	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals	
<b>Income</b>	0	0	0	0	0	
Rates & Annual Charges	0	0	0	0	0	
User Charges & Fees	0	0	0	0	0	
Interest & Investment Revenue	0	0	0	0	0	
Other Revenues	0	0	0	0	0	
Grants & Contributions - Operating	0	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	0	
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Expenditure</b>	0	0	0	0	0	
Employee Benefits & Oncosts	121	121	0	121	105	
Borrowing Costs	0	0	0	0	0	
Materials & Contracts	59	59	4	63	15	
Depreciation & Amortisation	0	0	0	0	0	
Other Expenses	1	1	0	1	1	
<b>Total Expenditure</b>	<b>182</b>	<b>182</b>	<b>4</b>	<b>186</b>	<b>120</b>	
Net Operating Result	182	182	4	186	120	
<b>Capital Expenditure</b>	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Capital Expenditure	5	5	0	5	0	
Net Result After Capital	187	187	4	191	120	
<b>Funding</b>	0	0	0	0	0	
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0	
Loan Borrowings	0	0	0	0	0	
Transfer from Reserves	0	0	0	0	0	
Transfer from Developer Contributions	0	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	0	
Transfer to Reserves	0	0	0	0	0	
Transfer to Developer Contributions	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	
Contribution from (to) General Purpose Revenue	187	187	4	191	120	
<b>Net Result</b>	<b>187</b>	<b>187</b>	<b>4</b>	<b>191</b>	<b>120</b>	

SALEYARDS & MARKETS		BUILDING A STRONG LOCAL ECONOMY				
\$'000	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals	
<b>Income</b>	0	0	0	0	0	
Rates & Annual Charges	0	0	0	0	0	
User Charges & Fees	(321)	(321)	0	(321)	(242)	
Interest & Investment Revenue	0	0	0	0	0	
Other Revenues	62	62	0	62	45	
Grants & Contributions - Operating	0	0	0	0	0	
Grants & Contributions - Capital	0	0	0	0	0	
Gain or Loss on Disposal of Assets	0	0	0	0	0	
<b>Total Income</b>	<b>(259)</b>	<b>(259)</b>	<b>0</b>	<b>(259)</b>	<b>(197)</b>	
<b>Expenditure</b>	0	0	0	0	0	
Employee Benefits & Oncosts	80	85	0	85	85	
Borrowing Costs	3	3	0	3	3	
Materials & Contracts	62	62	0	62	31	
Depreciation & Amortisation	77	77	86	163	122	
Other Expenses	22	22	0	22	15	
<b>Total Expenditure</b>	<b>244</b>	<b>249</b>	<b>86</b>	<b>335</b>	<b>256</b>	
Net Operating Result	(15)	(10)	86	76	59	
<b>Capital Expenditure</b>	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Capital Expenditure	20	20	0	20	20	
Net Result After Capital	5	10	86	96	79	
<b>Funding</b>	0	0	0	0	0	
Non-Cash Entries (Depreciation, Accruals)	77	77	86	163	122	
Loan Borrowings	0	0	0	0	0	
Transfer from Reserves	20	20	0	20	0	
Transfer from Developer Contributions	0	0	0	0	0	
Transfer from Unexpended Grants	0	0	0	0	0	
Transfer to Reserves	(15)	(15)	0	(15)	0	
Transfer to Developer Contributions	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	
Contribution from (to) General Purpose Revenue	(77)	(71)	0	(71)	(44)	
<b>Net Result</b>	<b>5</b>	<b>10</b>	<b>86</b>	<b>96</b>	<b>79</b>	

REAL ESTATE DEVELOPMENT	BUILDING A STRONG LOCAL ECONOMY				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	15	15	0	15	15
User Charges & Fees	5	5	0	5	17
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(524)	(524)	(20)	(544)	(448)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	(283)	(283)	44	(239)	(110)
<b>Total Income</b>	<b>(787)</b>	<b>(787)</b>	<b>24</b>	<b>(763)</b>	<b>(525)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	48	48	0	48	23
Depreciation & Amortisation	52	52	33	85	64
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>100</b>	<b>100</b>	<b>33</b>	<b>133</b>	<b>87</b>
<b>Net Operating Result</b>	<b>(687)</b>	<b>(687)</b>	<b>57</b>	<b>(629)</b>	<b>(438)</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	56	236	5	241	210
<b>Net Result After Capital</b>	<b>(631)</b>	<b>(451)</b>	<b>62</b>	<b>(388)</b>	<b>(228)</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	(9)	(9)	50	42	64
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	50	230	8	238	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	(195)	(195)	0	(195)	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(477)</b>	<b>(477)</b>	<b>4</b>	<b>(473)</b>	<b>(291)</b>
<b>Net Result</b>	<b>(631)</b>	<b>(451)</b>	<b>62</b>	<b>(388)</b>	<b>(228)</b>

URBAN RDS -LOCAL	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	2
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	(1)
Grants & Contributions - Operating	(117)	(117)	0	(117)	(88)
Grants & Contributions - Capital	(517)	(524)	(4)	(527)	(589)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(634)</b>	<b>(641)</b>	<b>(4)</b>	<b>(644)</b>	<b>(676)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	161	161	0	161	171
Borrowing Costs	0	0	0	0	0
Materials & Contracts	126	160	20	180	116
Depreciation & Amortisation	1,050	1,050	4	1,054	779
Other Expenses	0	0	0	0	2
<b>Total Expenditure</b>	<b>1,337</b>	<b>1,371</b>	<b>24</b>	<b>1,395</b>	<b>1,068</b>
<b>Net Operating Result</b>	<b>703</b>	<b>731</b>	<b>20</b>	<b>751</b>	<b>392</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	2,066	2,251	(159)	2,091	1,614
<b>Net Result After Capital</b>	<b>2,769</b>	<b>2,981</b>	<b>(139)</b>	<b>2,842</b>	<b>2,006</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	1,050	1,050	4	1,054	779
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	680	692	(60)	632	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	108	173	0	173	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>931</b>	<b>1,067</b>	<b>(83)</b>	<b>984</b>	<b>1,227</b>
<b>Net Result</b>	<b>2,769</b>	<b>2,981</b>	<b>(139)</b>	<b>2,842</b>	<b>2,006</b>

URBAN RDS -REGIONAL	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	0	0	0	0	0
Depreciation & Amortisation	24	24	0	24	17
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>24</b>	<b>24</b>	<b>0</b>	<b>24</b>	<b>17</b>
<b>Net Operating Result</b>	<b>24</b>	<b>24</b>	<b>0</b>	<b>24</b>	<b>17</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>24</b>	<b>24</b>	<b>0</b>	<b>24</b>	<b>17</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	24	24	0	24	17
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Result</b>	<b>24</b>	<b>24</b>	<b>0</b>	<b>24</b>	<b>17</b>

SEALED RURAL RDS -LOCAL	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	2
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	145	145	0	145	121
Grants & Contributions - Operating	(500)	(500)	0	(500)	(369)
Grants & Contributions - Capital	(590)	(1,213)	0	(1,213)	(516)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(945)</b>	<b>(1,568)</b>	<b>0</b>	<b>(1,568)</b>	<b>(762)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	631	631	0	631	475
Borrowing Costs	0	0	0	0	0
Materials & Contracts	460	456	(129)	327	328
Depreciation & Amortisation	2,220	2,220	0	2,220	1,635
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>3,311</b>	<b>3,307</b>	<b>(129)</b>	<b>3,178</b>	<b>2,439</b>
<b>Net Operating Result</b>	<b>2,366</b>	<b>1,739</b>	<b>(129)</b>	<b>1,610</b>	<b>1,676</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	1,568	2,145	(94)	2,051	1,390
<b>Net Result After Capital</b>	<b>3,934</b>	<b>3,883</b>	<b>(223)</b>	<b>3,661</b>	<b>3,066</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	2,220	2,220	0	2,220	1,635
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	150	138	(70)	69	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	400	434	0	434	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	(49)	(49)	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>1,164</b>	<b>1,091</b>	<b>(104)</b>	<b>987</b>	<b>1,431</b>
<b>Net Result</b>	<b>3,934</b>	<b>3,883</b>	<b>(223)</b>	<b>3,661</b>	<b>3,066</b>

SEALED RURAL RDS - REGIONAL	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	1
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	145	145	0	145	120
Grants & Contributions - Operating	(1,903)	(1,903)	0	(1,903)	(1,951)
Grants & Contributions - Capital	(2,840)	(2,173)	0	(2,173)	(2,065)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(4,598)</b>	<b>(3,931)</b>	<b>0</b>	<b>(3,931)</b>	<b>(3,895)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	384	384	0	384	349
Borrowing Costs	0	0	0	0	0
Materials & Contracts	401	401	118	519	394
Depreciation & Amortisation	1,962	1,962	0	1,962	1,426
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>2,747</b>	<b>2,747</b>	<b>118</b>	<b>2,865</b>	<b>2,169</b>
<b>Net Operating Result</b>	<b>(1,851)</b>	<b>(1,184)</b>	<b>118</b>	<b>(1,066)</b>	<b>(1,726)</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	3,939	3,677	(245)	3,432	2,860
<b>Net Result After Capital</b>	<b>2,088</b>	<b>2,494</b>	<b>(127)</b>	<b>2,367</b>	<b>1,135</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	1,962	1,962	0	1,962	1,426
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	127	127	(72)	55	0
Transfer from Unexpended Grants	0	32	26	57	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(0)</b>	<b>373</b>	<b>(81)</b>	<b>293</b>	<b>(291)</b>
<b>Net Result</b>	<b>2,088</b>	<b>2,494</b>	<b>(127)</b>	<b>2,367</b>	<b>1,135</b>

UNSEALED RURAL RDS -LOCAL	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	(2)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	145	145	0	145	113
Grants & Contributions - Operating	(477)	(456)	0	(456)	(267)
Grants & Contributions - Capital	(8)	(8)	0	(8)	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(341)</b>	<b>(319)</b>	<b>0</b>	<b>(319)</b>	<b>(156)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	612	612	0	612	500
Borrowing Costs	0	0	0	0	0
Materials & Contracts	659	783	30	813	705
Depreciation & Amortisation	810	810	0	810	611
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>2,081</b>	<b>2,205</b>	<b>30</b>	<b>2,235</b>	<b>1,816</b>
<b>Net Operating Result</b>	<b>1,741</b>	<b>1,886</b>	<b>30</b>	<b>1,916</b>	<b>1,660</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	943	1,543	2	1,545	958
<b>Net Result After Capital</b>	<b>2,683</b>	<b>3,429</b>	<b>32</b>	<b>3,461</b>	<b>2,618</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	810	810	0	810	611
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	125	125	0	125	0
Transfer from Developer Contributions	0	169	0	169	0
Transfer from Unexpended Grants	449	513	0	513	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>1,300</b>	<b>1,812</b>	<b>32</b>	<b>1,844</b>	<b>2,007</b>
<b>Net Result</b>	<b>2,683</b>	<b>3,429</b>	<b>32</b>	<b>3,461</b>	<b>2,618</b>

UNSEALED RURAL RDS -REGIONAL	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	(368)	(328)	0	(328)	(224)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(368)</b>	<b>(328)</b>	<b>0</b>	<b>(328)</b>	<b>(224)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	37	37	0	37	8
Borrowing Costs	0	0	0	0	0
Materials & Contracts	61	61	0	61	7
Depreciation & Amortisation	56	56	0	56	45
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>154</b>	<b>154</b>	<b>0</b>	<b>154</b>	<b>60</b>
<b>Net Operating Result</b>	<b>(214)</b>	<b>(174)</b>	<b>0</b>	<b>(174)</b>	<b>(164)</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	270	296	0	296	233
<b>Net Result After Capital</b>	<b>56</b>	<b>122</b>	<b>0</b>	<b>122</b>	<b>69</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	56	56	0	56	45
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>0</b>	<b>66</b>	<b>0</b>	<b>66</b>	<b>24</b>
<b>Net Result</b>	<b>56</b>	<b>122</b>	<b>0</b>	<b>122</b>	<b>69</b>

BRIDGES SEALED RURAL RDS -LOCAL	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	(25)	(25)	0	(25)	(19)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(25)</b>	<b>(25)</b>	<b>0</b>	<b>(25)</b>	<b>(19)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	44	44	0	44	5
Borrowing Costs	0	0	0	0	0
Materials & Contracts	13	13	0	13	6
Depreciation & Amortisation	372	372	0	372	271
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>429</b>	<b>429</b>	<b>0</b>	<b>429</b>	<b>282</b>
<b>Net Operating Result</b>	<b>404</b>	<b>404</b>	<b>0</b>	<b>404</b>	<b>263</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>404</b>	<b>404</b>	<b>0</b>	<b>404</b>	<b>263</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	372	372	0	372	271
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	25	25	0	25	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>7</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>(8)</b>
<b>Net Result</b>	<b>404</b>	<b>404</b>	<b>0</b>	<b>404</b>	<b>263</b>

BRIDGES SEALED RURAL RDS REGIONAL	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	(44)	(44)	0	(44)	(99)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(44)</b>	<b>(44)</b>	<b>0</b>	<b>(44)</b>	<b>(99)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	30	30	0	30	3
Borrowing Costs	0	0	0	0	0
Materials & Contracts	14	14	0	14	2
Depreciation & Amortisation	326	326	0	326	232
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>370</b>	<b>370</b>	<b>0</b>	<b>370</b>	<b>237</b>
<b>Net Operating Result</b>	<b>326</b>	<b>326</b>	<b>0</b>	<b>326</b>	<b>138</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>326</b>	<b>326</b>	<b>0</b>	<b>326</b>	<b>138</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	326	326	0	326	232
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(94)</b>
<b>Net Result</b>	<b>326</b>	<b>326</b>	<b>0</b>	<b>326</b>	<b>138</b>



ULAN ROAD STRATEGY	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	(300)	0	(300)	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(300)</b>	<b>0</b>	<b>(300)</b>	<b>0</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	0	0	0	0	0
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result</b>	<b>0</b>	<b>(300)</b>	<b>0</b>	<b>(300)</b>	<b>0</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	300	0	300	282
<b>Net Result After Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>282</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>282</b>
<b>Net Result</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>282</b>

FOOTPATHS	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	3	3	0	3	3
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	(150)	(150)	(58)	(208)	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(147)</b>	<b>(147)</b>	<b>(58)</b>	<b>(205)</b>	<b>3</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	29	29	0	29	10
Borrowing Costs	0	0	0	0	0
Materials & Contracts	36	36	0	36	10
Depreciation & Amortisation	129	129	(1)	128	107
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>194</b>	<b>194</b>	<b>(1)</b>	<b>193</b>	<b>127</b>
<b>Net Operating Result</b>	<b>47</b>	<b>47</b>	<b>(59)</b>	<b>(12)</b>	<b>131</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	475	855	(122)	734	339
<b>Net Result After Capital</b>	<b>522</b>	<b>902</b>	<b>(180)</b>	<b>722</b>	<b>469</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	129	129	(1)	128	107
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	325	684	(179)	505	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	18	0	18	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>68</b>	<b>71</b>	<b>0</b>	<b>71</b>	<b>362</b>
<b>Net Result</b>	<b>522</b>	<b>902</b>	<b>(180)</b>	<b>722</b>	<b>469</b>

AERODROMES	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	4	4	0	4	4
User Charges & Fees	(109)	(66)	0	(66)	(48)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	19	13	0	13	13
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(87)</b>	<b>(50)</b>	<b>0</b>	<b>(50)</b>	<b>(31)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	96	96	0	96	92
Borrowing Costs	0	0	0	0	0
Materials & Contracts	94	77	0	77	55
Depreciation & Amortisation	91	91	(10)	81	63
Other Expenses	21	21	0	21	15
<b>Total Expenditure</b>	<b>302</b>	<b>285</b>	<b>(10)</b>	<b>275</b>	<b>225</b>
<b>Net Operating Result</b>	<b>215</b>	<b>235</b>	<b>(10)</b>	<b>225</b>	<b>194</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	10	10	0	10	(13)
<b>Net Result After Capital</b>	<b>225</b>	<b>245</b>	<b>(10)</b>	<b>235</b>	<b>181</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	91	91	(10)	81	63
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	10	10	0	10	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>124</b>	<b>144</b>	<b>0</b>	<b>144</b>	<b>119</b>
<b>Net Result</b>	<b>225</b>	<b>245</b>	<b>(10)</b>	<b>235</b>	<b>181</b>

PARKING AREAS	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	4	4	0	4	2
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	(28)	(28)	0	(28)	(29)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(24)</b>	<b>(24)</b>	<b>0</b>	<b>(24)</b>	<b>(27)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	10	10	0	10	2
Borrowing Costs	0	0	0	0	0
Materials & Contracts	16	16	0	16	16
Depreciation & Amortisation	447	447	6	453	334
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>473</b>	<b>473</b>	<b>6</b>	<b>478</b>	<b>351</b>
<b>Net Operating Result</b>	<b>449</b>	<b>449</b>	<b>6</b>	<b>454</b>	<b>324</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>449</b>	<b>449</b>	<b>6</b>	<b>454</b>	<b>324</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	447	447	6	453	334
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	(28)	(28)	0	(28)	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>29</b>	<b>29</b>	<b>0</b>	<b>29</b>	<b>(9)</b>
<b>Net Result</b>	<b>449</b>	<b>449</b>	<b>6</b>	<b>454</b>	<b>324</b>

RMS WORKS - STATE ROADS	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	1
User Charges & Fees	(3,116)	(3,116)	(1,947)	(5,063)	(3,280)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	193	193	0	193	161
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(2,923)</b>	<b>(2,923)</b>	<b>(1,947)</b>	<b>(4,871)</b>	<b>(3,119)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	1,017	1,017	0	1,017	794
Borrowing Costs	0	0	0	0	0
Materials & Contracts	1,703	1,703	1,889	3,592	2,464
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	3
<b>Total Expenditure</b>	<b>2,719</b>	<b>2,719</b>	<b>1,889</b>	<b>4,608</b>	<b>3,261</b>
<b>Net Operating Result</b>	<b>(204)</b>	<b>(204)</b>	<b>(58)</b>	<b>(262)</b>	<b>142</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>(204)</b>	<b>(204)</b>	<b>(58)</b>	<b>(262)</b>	<b>142</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	(48)	(48)	0	(48)	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(156)</b>	<b>(156)</b>	<b>(58)</b>	<b>(214)</b>	<b>142</b>
<b>Net Result</b>	<b>(204)</b>	<b>(204)</b>	<b>(58)</b>	<b>(262)</b>	<b>142</b>

STREET LIGHTING	CONNECTING OUR REGION				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	0	0	0	0	2
Borrowing Costs	0	0	0	0	0
Materials & Contracts	12	12	0	12	1
Depreciation & Amortisation	4	4	0	4	4
Other Expenses	258	258	0	258	210
<b>Total Expenditure</b>	<b>274</b>	<b>274</b>	<b>0</b>	<b>275</b>	<b>217</b>
<b>Net Operating Result</b>	<b>274</b>	<b>274</b>	<b>0</b>	<b>275</b>	<b>217</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>274</b>	<b>274</b>	<b>0</b>	<b>275</b>	<b>217</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	4	4	0	4	4
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>270</b>	<b>270</b>	<b>0</b>	<b>270</b>	<b>213</b>
<b>Net Result</b>	<b>274</b>	<b>274</b>	<b>0</b>	<b>275</b>	<b>217</b>

GOVERNANCE	GOOD GOVERNMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(76)	(76)	0	(76)	(78)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(76)</b>	<b>(76)</b>	<b>0</b>	<b>(76)</b>	<b>(78)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	10	10	0	10	6
Borrowing Costs	0	0	0	0	0
Materials & Contracts	96	98	5	103	84
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	360	395	3	398	303
<b>Total Expenditure</b>	<b>466</b>	<b>504</b>	<b>8</b>	<b>511</b>	<b>394</b>
<b>Net Operating Result</b>	<b>390</b>	<b>428</b>	<b>8</b>	<b>435</b>	<b>316</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>390</b>	<b>428</b>	<b>8</b>	<b>435</b>	<b>316</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>390</b>	<b>428</b>	<b>8</b>	<b>435</b>	<b>316</b>
<b>Net Result</b>	<b>390</b>	<b>428</b>	<b>8</b>	<b>435</b>	<b>316</b>

CORPORATE SUPPORT	GOOD GOVERNMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	6	6	0	6	9
User Charges & Fees	(52)	(52)	0	(52)	(20)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(1,838)	(1,838)	(198)	(2,035)	(1,705)
Grants & Contributions - Operating	(47)	(326)	(7)	(333)	(326)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(1,931)</b>	<b>(2,210)</b>	<b>(205)</b>	<b>(2,414)</b>	<b>(2,041)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	4,351	4,123	(158)	3,965	3,026
Borrowing Costs	396	396	0	396	328
Materials & Contracts	1,552	2,049	99	2,148	1,550
Depreciation & Amortisation	392	392	128	520	432
Other Expenses	752	748	0	748	690
<b>Total Expenditure</b>	<b>7,442</b>	<b>7,707</b>	<b>68</b>	<b>7,776</b>	<b>6,025</b>
<b>Net Operating Result</b>	<b>5,511</b>	<b>5,498</b>	<b>(136)</b>	<b>5,362</b>	<b>3,984</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	341	447	84	531	415
<b>Net Result After Capital</b>	<b>5,853</b>	<b>5,945</b>	<b>(52)</b>	<b>5,893</b>	<b>4,399</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	688	688	152	840	460
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	297	368	20	388	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	(170)	(170)	0	(170)	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>5,038</b>	<b>4,741</b>	<b>(224)</b>	<b>4,517</b>	<b>3,939</b>
<b>Net Result</b>	<b>5,853</b>	<b>5,627</b>	<b>(52)</b>	<b>5,575</b>	<b>4,399</b>

MID-WESTERN OPERATIONS	GOOD GOVERNMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	(4)	(4)	0	(4)	(5)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	(1,704)	(1,704)	0	(1,704)	(1,420)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(1,708)</b>	<b>(1,708)</b>	<b>0</b>	<b>(1,708)</b>	<b>(1,425)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	1,510	1,510	13	1,523	1,157
Borrowing Costs	0	0	0	0	0
Materials & Contracts	179	179	0	179	124
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	19	19	0	19	16
<b>Total Expenditure</b>	<b>1,708</b>	<b>1,708</b>	<b>13</b>	<b>1,721</b>	<b>1,297</b>
<b>Net Operating Result</b>	<b>0</b>	<b>0</b>	<b>13</b>	<b>13</b>	<b>(129)</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>0</b>	<b>0</b>	<b>13</b>	<b>13</b>	<b>(129)</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	0	0	13	13	(129)
<b>Net Result</b>	<b>0</b>	<b>0</b>	<b>13</b>	<b>13</b>	<b>(129)</b>

ENGINEERING & WORKS - ASSETS	GOOD GOVERNMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	9	9	0	9	6
User Charges & Fees	(18)	(18)	0	(18)	(12)
Interest & Investment Revenue	0	0	0	0	0
Other Revenues	19	(19)	0	(19)	(245)
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	(168)	(168)	(42)	(210)	(20)
<b>Total Income</b>	<b>(157)</b>	<b>(195)</b>	<b>(42)</b>	<b>(237)</b>	<b>(270)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	747	747	(2)	745	515
Borrowing Costs	0	0	0	0	0
Materials & Contracts	(2,883)	(2,877)	0	(2,877)	(2,014)
Depreciation & Amortisation	1,381	1,381	210	1,591	1,195
Other Expenses	225	234	0	234	221
<b>Total Expenditure</b>	<b>(530)</b>	<b>(515)</b>	<b>208</b>	<b>(307)</b>	<b>(82)</b>
<b>Net Operating Result</b>	<b>(687)</b>	<b>(710)</b>	<b>166</b>	<b>(544)</b>	<b>(353)</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	1,767	1,814	(280)	1,534	522
<b>Net Result After Capital</b>	<b>1,080</b>	<b>1,104</b>	<b>(114)</b>	<b>990</b>	<b>169</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	1,344	1,344	210	1,554	1,225
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	1,617	1,660	(322)	1,338	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	(2,031)	(2,054)	0	(2,054)	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
Contribution from (to) General Purpose Revenue	150	154	(2)	152	(1,055)
<b>Net Result</b>	<b>1,080</b>	<b>1,104</b>	<b>(114)</b>	<b>990</b>	<b>169</b>

OTHER BUSINESS UNDERTAKINGS	GOOD GOVERNMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	(150)	(150)	0	(150)	(232)
Interest & Investment Revenue	0	0	0	0	(1)
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(150)</b>	<b>(150)</b>	<b>0</b>	<b>(150)</b>	<b>(233)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	40	40	0	40	36
Borrowing Costs	0	0	0	0	0
Materials & Contracts	80	80	0	80	103
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>120</b>	<b>120</b>	<b>0</b>	<b>120</b>	<b>139</b>
<b>Net Operating Result</b>	<b>(30)</b>	<b>(30)</b>	<b>0</b>	<b>(30)</b>	<b>(94)</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>(30)</b>	<b>(30)</b>	<b>0</b>	<b>(30)</b>	<b>(94)</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(30)</b>	<b>(30)</b>	<b>0</b>	<b>(30)</b>	<b>(94)</b>
<b>Net Result</b>	<b>(30)</b>	<b>(30)</b>	<b>0</b>	<b>(30)</b>	<b>(94)</b>

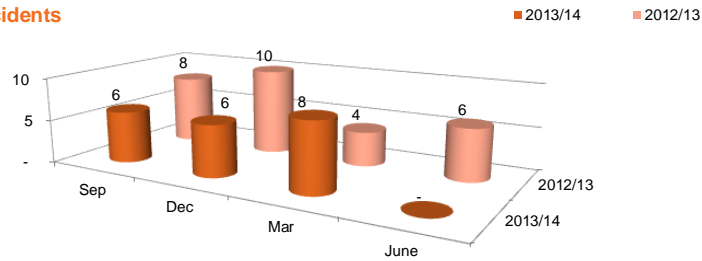
GENERAL PURPOSE INCOME	GOOD GOVERNMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	(17,432)	(15,527)	0	(15,527)	(15,105)
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	(646)	(646)	0	(646)	(627)
Other Revenues	(1)	(1)	0	(1)	0
Grants & Contributions - Operating	(2,319)	(2,239)	0	(2,239)	(1,753)
Grants & Contributions - Capital	0	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(20,398)</b>	<b>(18,413)</b>	<b>0</b>	<b>(18,413)</b>	<b>(17,486)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	0	0	0	0	0
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	34	34	0	34	0
<b>Total Expenditure</b>	<b>34</b>	<b>34</b>	<b>0</b>	<b>34</b>	<b>0</b>
<b>Net Operating Result</b>	<b>(20,364)</b>	<b>(18,379)</b>	<b>0</b>	<b>(18,379)</b>	<b>(17,486)</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>(20,364)</b>	<b>(18,379)</b>	<b>0</b>	<b>(18,379)</b>	<b>(17,486)</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	20	20	0	20	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	1,000	1,000	0	1,000	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	1,775	1,874	0	1,874	0
Transfer to Reserves	(5,405)	(3,225)	0	(3,225)	0
Transfer to Developer Contributions	0	0	0	0	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>(17,754)</b>	<b>(18,702)</b>	<b>0</b>	<b>(18,702)</b>	<b>(17,486)</b>
<b>Net Result</b>	<b>(20,364)</b>	<b>(19,033)</b>	<b>0</b>	<b>(19,033)</b>	<b>(17,486)</b>

S94 CONTRIBUTIONS	GOOD GOVERNMENT				
	Original Budget	Approved Budget	Proposed Variations	Proposed Budget	YTD Actuals
<b>\$'000</b>					
<b>Income</b>	0	0	0	0	0
Rates & Annual Charges	0	0	0	0	0
User Charges & Fees	0	0	0	0	0
Interest & Investment Revenue	(214)	(214)	21	(193)	(138)
Other Revenues	0	0	0	0	0
Grants & Contributions - Operating	0	0	0	0	0
Grants & Contributions - Capital	(3,452)	(2,028)	(533)	(2,561)	(2,133)
Gain or Loss on Disposal of Assets	0	0	0	0	0
<b>Total Income</b>	<b>(3,666)</b>	<b>(2,242)</b>	<b>(512)</b>	<b>(2,754)</b>	<b>(2,271)</b>
<b>Expenditure</b>	0	0	0	0	0
Employee Benefits & Oncosts	0	0	0	0	0
Borrowing Costs	0	0	0	0	0
Materials & Contracts	0	0	0	0	0
Depreciation & Amortisation	0	0	0	0	0
Other Expenses	0	0	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result</b>	<b>(3,666)</b>	<b>(2,242)</b>	<b>(512)</b>	<b>(2,754)</b>	<b>(2,271)</b>
<b>Capital Expenditure</b>	0	0	0	0	0
Loan Repayments	0	0	0	0	0
Capital Expenditure	0	0	0	0	0
<b>Net Result After Capital</b>	<b>(3,666)</b>	<b>(2,242)</b>	<b>(512)</b>	<b>(2,754)</b>	<b>(2,271)</b>
<b>Funding</b>	0	0	0	0	0
Non-Cash Entries (Depreciation, Accruals)	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Transfer from Reserves	0	0	0	0	0
Transfer from Developer Contributions	0	0	0	0	0
Transfer from Unexpended Grants	0	0	0	0	0
Transfer to Reserves	0	0	0	0	0
Transfer to Developer Contributions	(3,666)	(2,242)	(512)	(2,754)	0
Transfer to Unexpended Grants	0	0	0	0	0
<b>Contribution from (to) General Purpose Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,271)</b>
<b>Net Result</b>	<b>(3,666)</b>	<b>(2,242)</b>	<b>(512)</b>	<b>(2,754)</b>	<b>(2,271)</b>

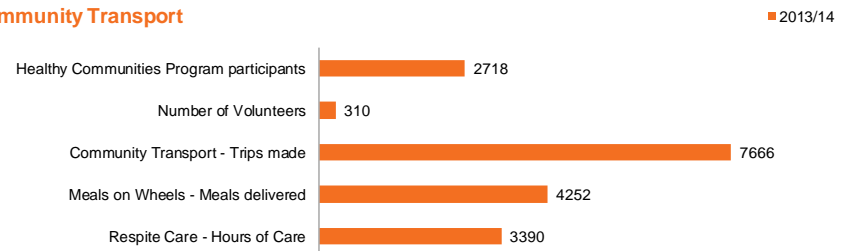
## 2.8 Statistics

### LOOKING AFTER OUR COMMUNITY

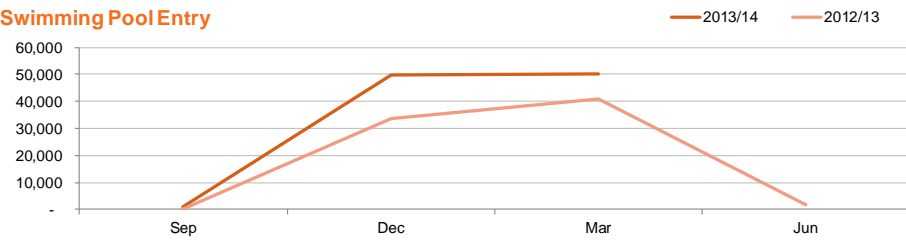
**Vandalism Incidents**



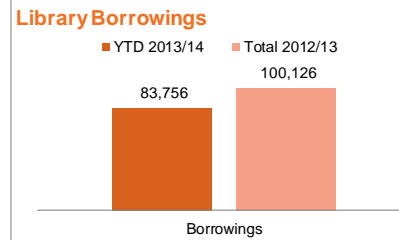
**Community Transport**



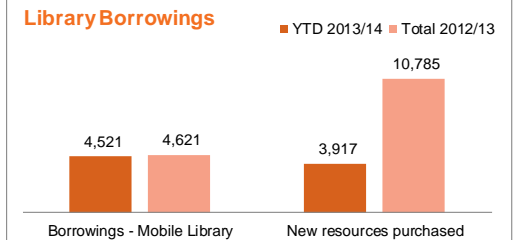
**Swimming Pool Entry**



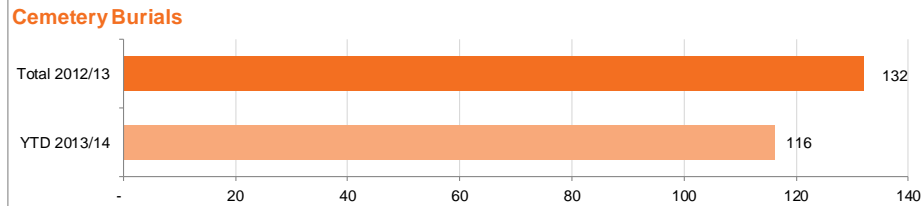
**Library Borrowings**



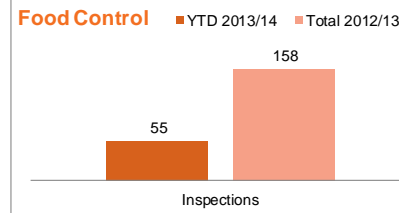
**Library Borrowings**



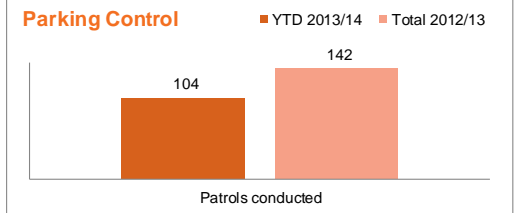
**Cemetery Burials**



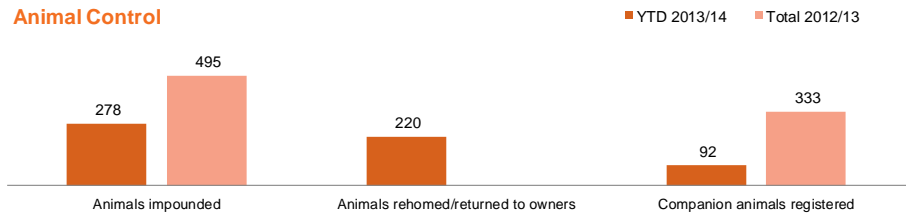
**Food Control**



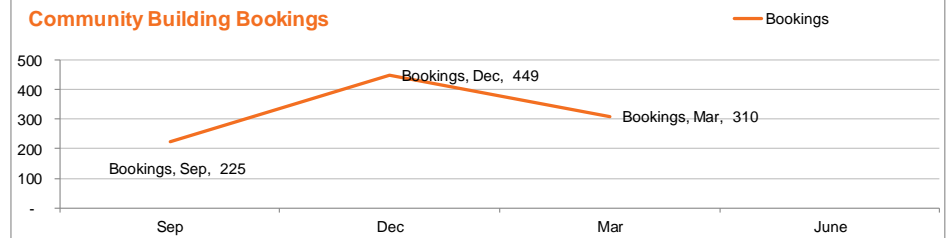
**Parking Control**



**Animal Control**

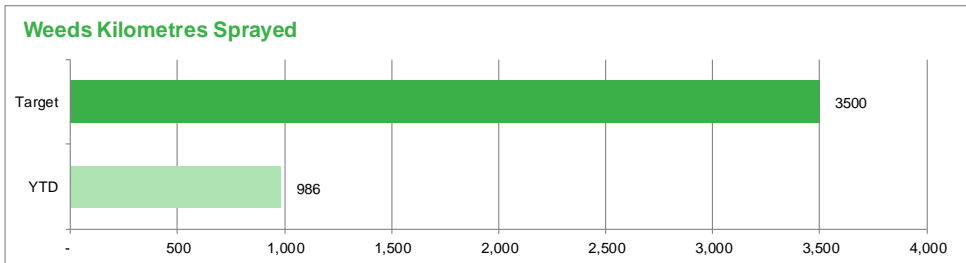
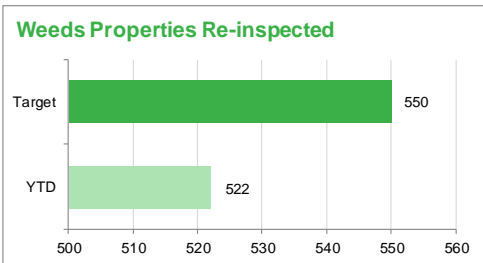
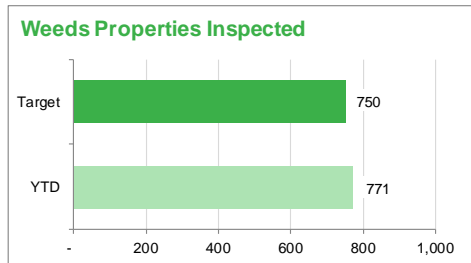
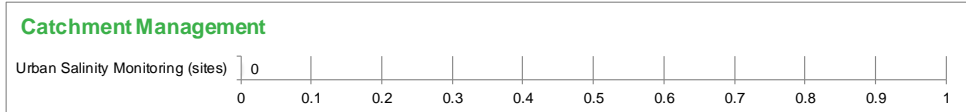
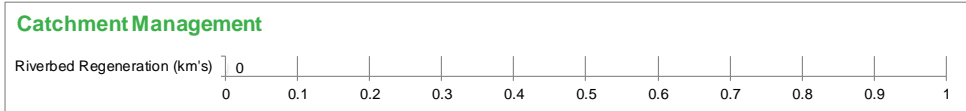
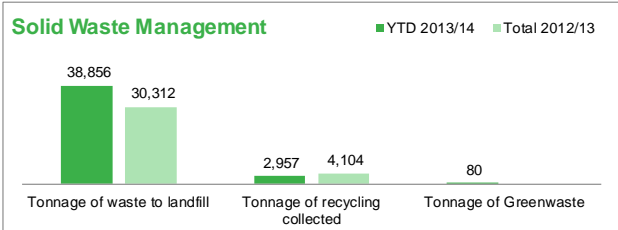
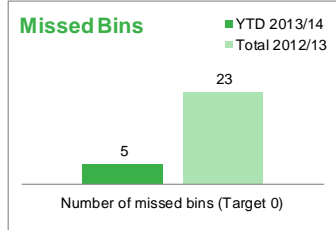
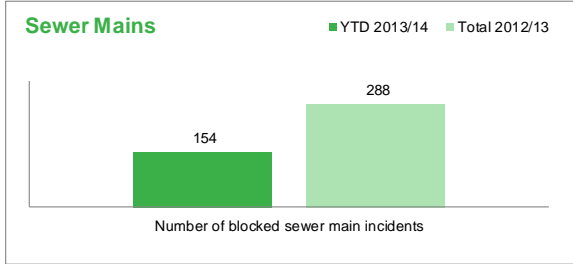
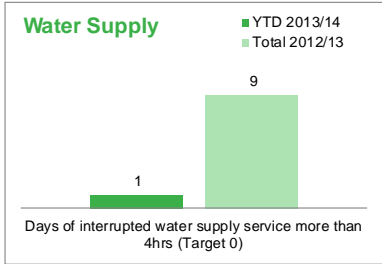
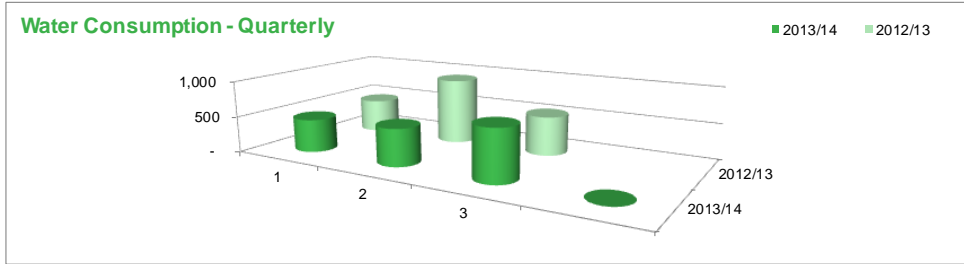
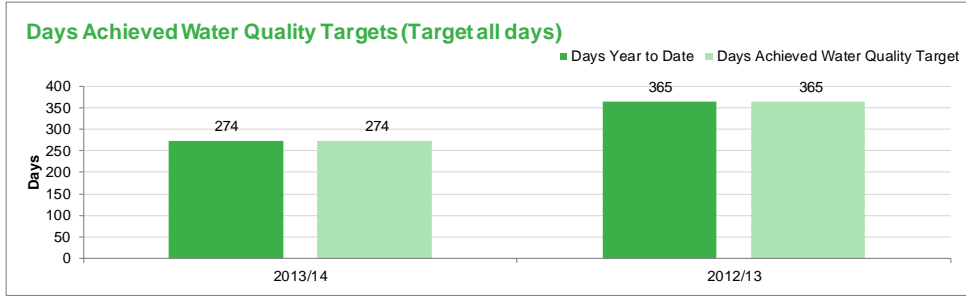
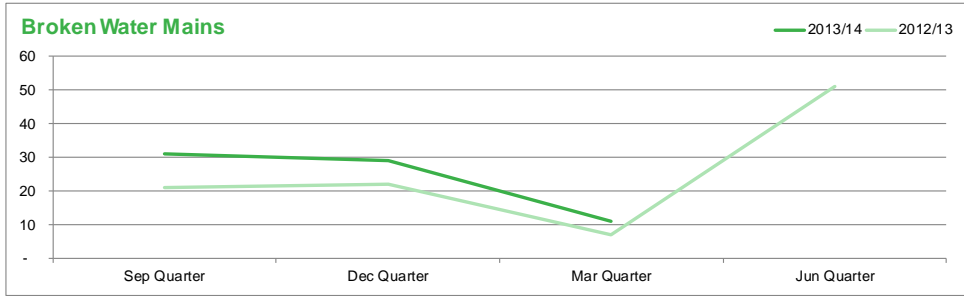


**Community Building Bookings**

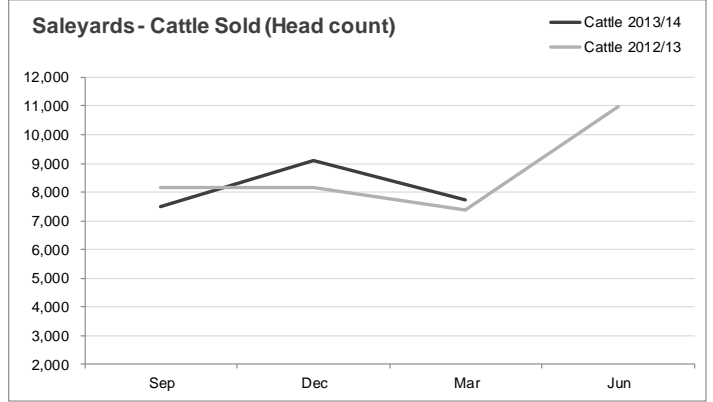
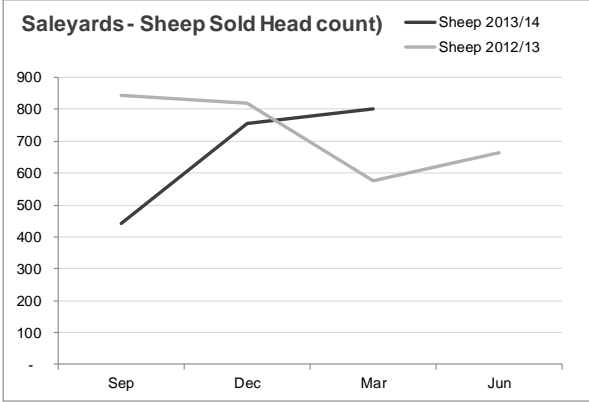
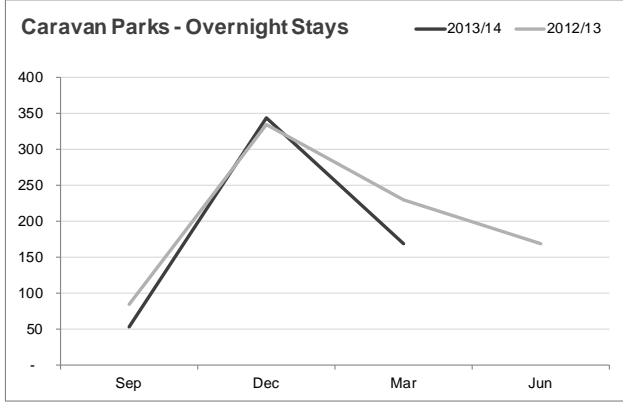




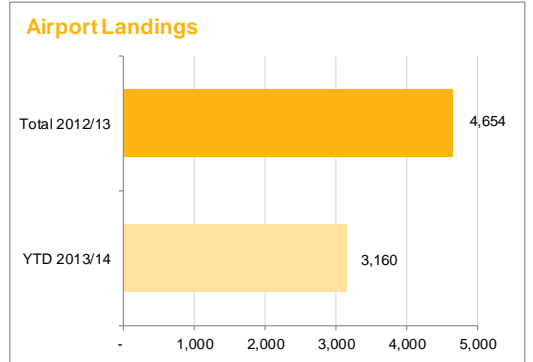
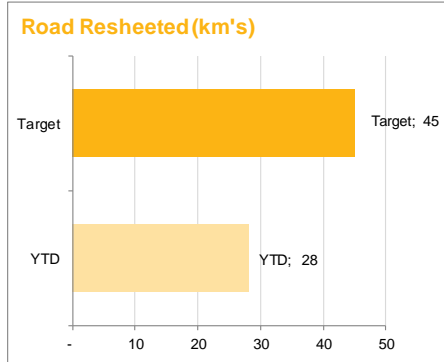
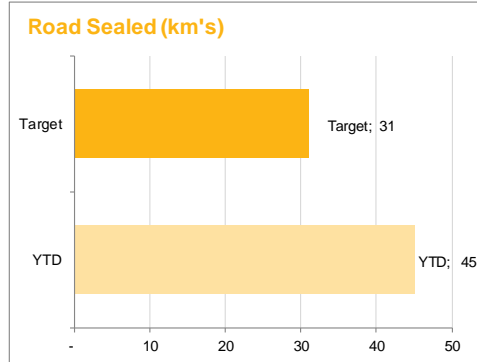
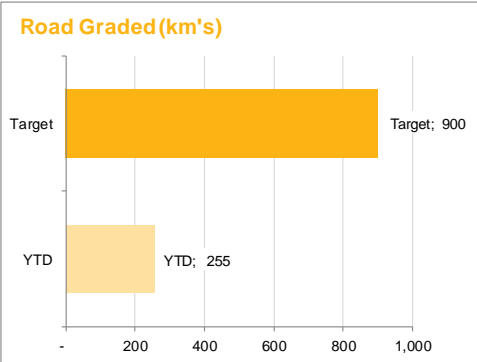
# PROTECTING OUR NATURAL ENVIRONMENT



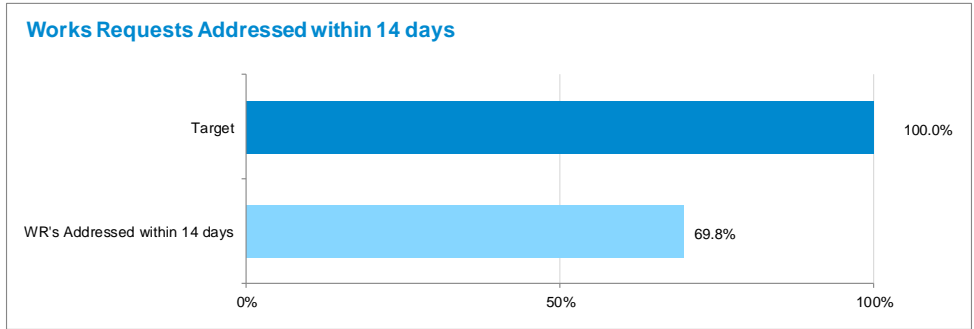
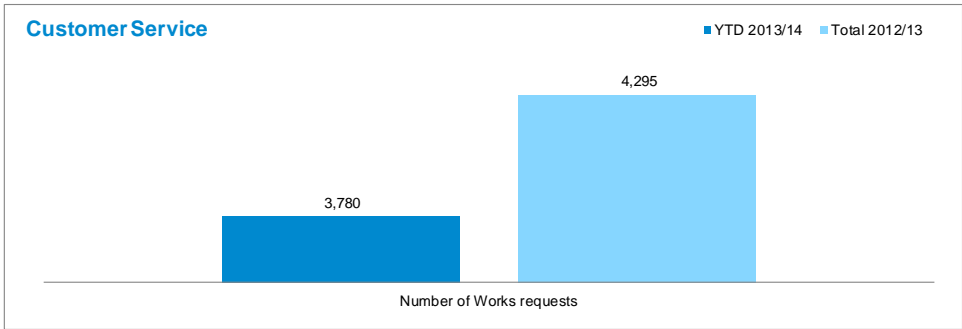
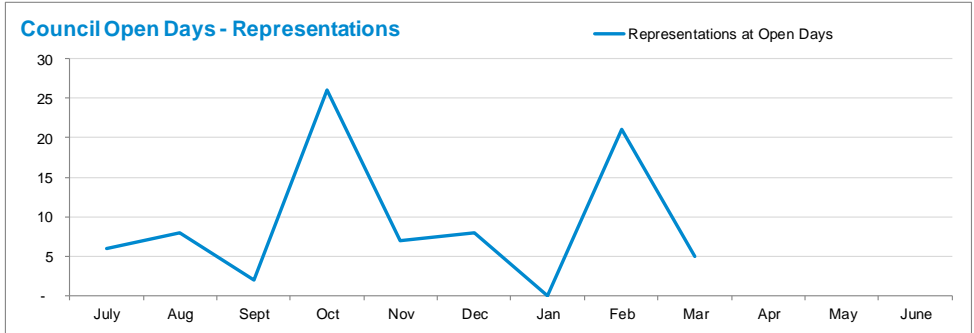
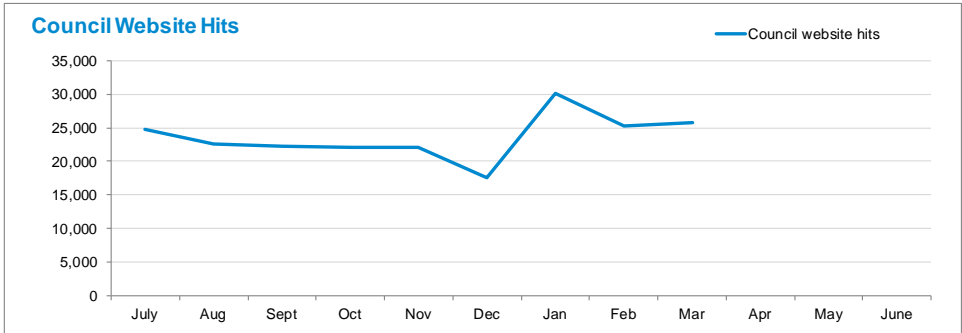
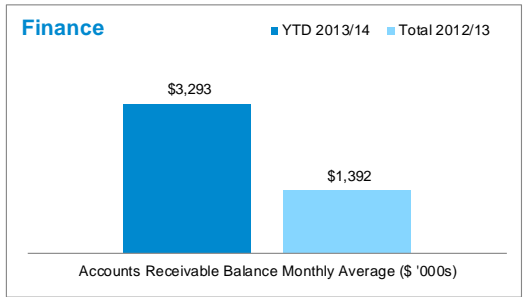
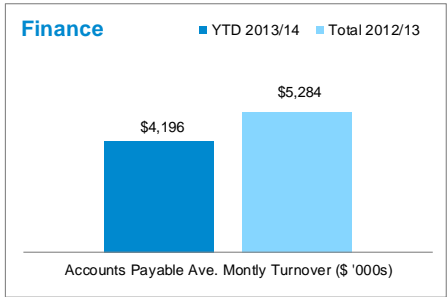
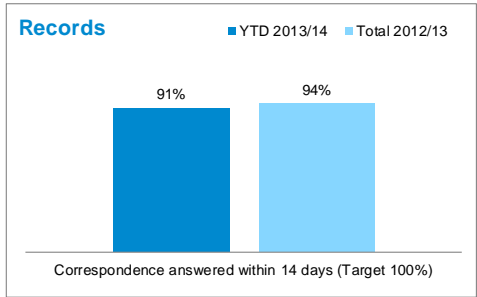
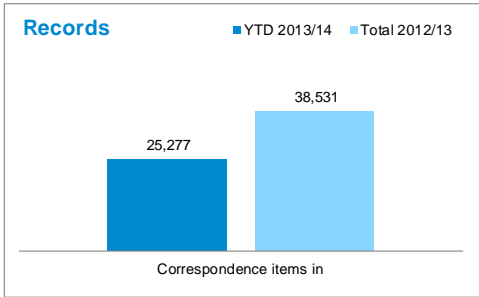
### BUILDING A STRONG LOCAL ECONOMY



### CONNECTING OUR REGION



# GOOD GOVERNMENT



## 2.9 Councillor Fees Paid & Expenses Paid or Reimbursed as at 31 March 2014

Councillor Fees Paid & Expenses Paid or Reimbursed as at 31 March 2014											
	General	Cavalier	Kennedy	Martens	Shelley	Thompson	Walker	Weatherley	Webb	White	TOTAL
Councillor Fees		\$7,860.01	\$7,860.01	\$7,860.01	\$7,860.01	\$7,860.01	\$7,860.01	\$7,860.01	\$7,860.01	\$7,860.01	<b>\$70,740.09</b>
Mayoral Fees			\$17,152.47								<b>\$17,152.47</b>
Council Meeting Expenses (inc. accommodation, travel & meals)	\$8,406.84	\$891.80		\$3,463.25	\$1,172.16	\$1,198.80			\$2,052.02		<b>\$17,184.87</b>
Councillor Representational/Lobbying Expenses (inc. accommodation, travel, meals & out-of-pocket)				\$36.40					\$275.28		<b>\$311.68</b>
Miscellaneous expenses (meals, sundries, stationery, etc) but not associated with Conferences, Seminars & Training									\$13.20		<b>\$13.20</b>
Provision of office equipment, such as laptop computers, mobile telephones, landline telephones and facsimile machines installed in Councillors homes (including equipment and line rental costs and internet access costs but not including call costs)	\$7,003.02	\$3,032.67	\$246.44	\$1,142.71	\$1,246.32	\$1,757.09	\$593.33		\$1,066.09	\$330.00	<b>\$16,417.67</b>
Telephone calls made by councillors, including calls made from mobile telephones provided by the Council and from landline telephones and facsimile services installed in Councillors homes				\$26.60	\$305.00	\$674.65			\$752.11	\$102.24	<b>\$1,860.60</b>
Attendance of Councillors at conferences and seminars			\$3,215.67								<b>\$3,215.67</b>
Training and provision of skill development for Councillors											<b>\$0.00</b>
Interstate visits undertaken by Councillors while representing the Council, including the cost of transport, accommodation and other out-of-pocket travelling expenses											<b>\$0.00</b>
Overseas visits undertaken by Councillors while representing the Council, including the cost of transport, accommodation and other out-of-pocket travelling expenses											<b>\$0.00</b>
The expenses of any spouse, partner (whether of the same or opposite sex) or other person who accompanied a Councillor in the performance of his or her civic functions being expenses payable in accordance with <i>Guidelines of the DLG</i>											<b>\$0.00</b>
Expenses involved in the provision of care for a child or, or an immediate family member of, a Councillor, to allow the Councillor to undertake his or her civic functions											<b>\$0.00</b>
<b>Totals</b>	<b>\$15,409.86</b>	<b>\$11,784.48</b>	<b>\$28,474.59</b>	<b>\$12,528.97</b>	<b>\$10,583.49</b>	<b>\$11,490.55</b>	<b>\$8,453.34</b>	<b>\$7,860.01</b>	<b>\$12,018.71</b>	<b>\$8,292.25</b>	<b>\$126,896.25</b>