

Business Papers 2020

MID-WESTERN REGIONAL COUNCIL

ORDINARY MEETING
WEDNESDAY 21 OCTOBER 2020

SEPARATELY ATTACHED ATTACHMENTS

ATTACHMENTS

Report 9.1	Attachment 1	Long Term Financial Plan 2020-2030 (DRAFT)	3
Report 10.1	Attachment 1	Mudgee Parking Study	110
Report 11.4	Attachment 1	Draft TEI Funding Agreement	162

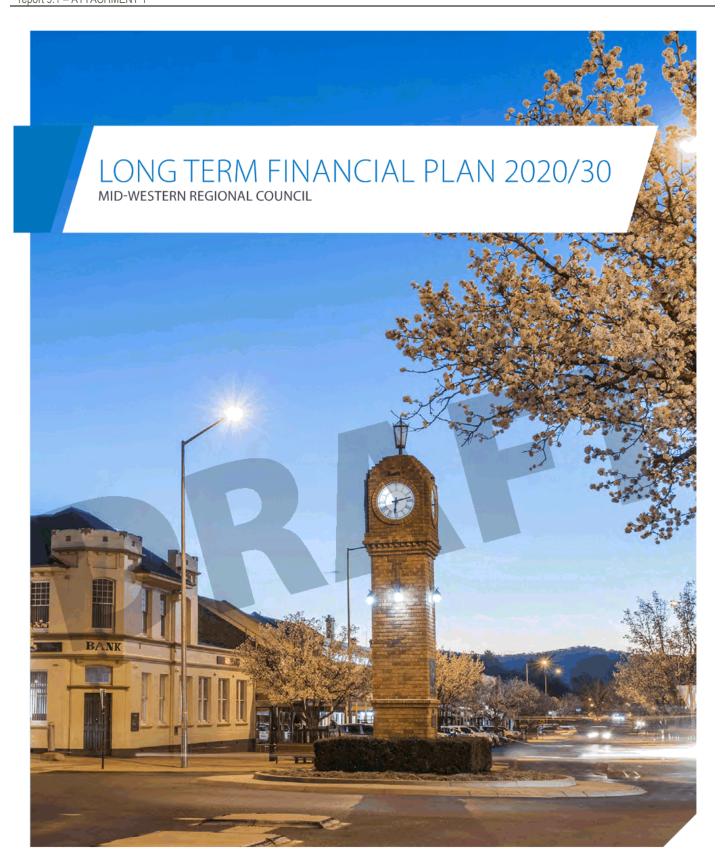




TABLE OF CONTENTS

Introduction	3
Financial sustainability	4
Local Government reform	5
Fit for the Future	6
Levels of service	9
Our current position	10
Planning assumptions	12
Performance monitoring	15
Financial reports	16
Appendices	17

MID-WESTERN REGIONAL COUNCIL

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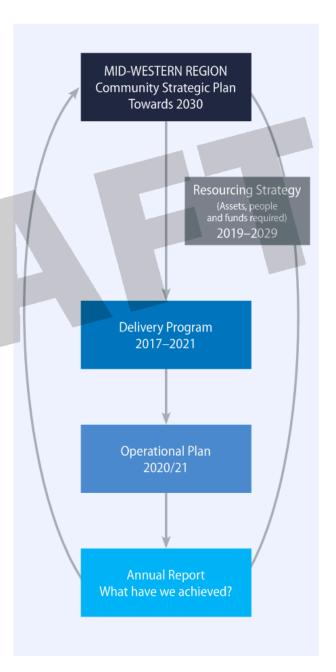
INTRODUCTION

The purpose of the Long Term Financial Plan for Mid-Western Regional Council (Council) is to provide a framework to assist future decision making that will secure the economic sustainability of the organisation and ensure adequate funds are generated into the future to achieve desirable outcomes for the community.

The Integrated Planning and Reporting (IPR) Framework has been developed as part of the NSW Local Government Reform Program to support a strong and sustainable Local Government system. The structure requires at least a 10 year strategic business planning framework relative to the Local Government Area and the activities of the Council.

The Long Term Financial Plan (the plan) forms part of Mid-Western Regional Council's Resourcing Strategy. The Resourcing Strategy underpins Council's Community Strategic Plan and consists of three components: The Workforce Management Plan; Asset Management Policy, Strategy and Plan; and Long Term Financial Plan. These interrelated documents focus in detail on how Council will utilise its resources to deliver on objectives and strategies in the Towards 2030 Community Plan. The documents both inform and are informed by the four year Delivery Program which has been created to outline the activities and programs to deliver on the Community Plan. Each of these individual documents should be viewed as integral elements of an overall strategy and will be under continuous review and adjustment as annual budgets and operational plans are developed.

The Long Term Financial Plan is a decision making tool and addresses areas that impact on Council's ability to fund services and capital works, while living within its means and ensuring financial sustainability. This plan focuses on Council's long-term goal of financial sustainability and delivering quality services, infrastructure and outcomes for the community. The plan will be dynamic in nature and subject to continual review to ensure changing community expectations are met.



FINANCIAL SUSTAINABILITY

'A Council's long-term financial performance and position is sustainable where planned longterm service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services' - Australian Local Government Association

For councils to meet the service and infrastructure needs of their communities, they need to be financially sustainable. The NSW Treasury Corporation (TCorp) defined a financially sustainable council as one that, over the long term, is able to generate sufficient funds to provide the level and scope of services and infrastructure agreed with its community through the Integrated Planning and Reporting process.

In April 2013, TCorp released the report Financial Sustainability of the New South Wales Local Government Sector. This report reviewed 152 councils and provided a Financial Sustainability Rating (FSR) for each council, and an assessment of their 3 year outlook. Mid-Western Regional Council received a FSR of "Sound" with a "Negative Outlook". A negative outlook for Mid-Western Regional Council was generally the result of:

- Council's Infrastructure Backlog has increased from \$34m to \$42m for the past three years. With a change in rating revenue, Council will now have the capacity to reduce this figure, however, further planning is required to decrease this figure over the short or medium term.
- Within Council's forecast there are projected consecutive gains from the disposal of assets relating to land and property development.

In response to TCorp's recommendations, Mid-Western Regional Council implemented a plan to improve Asset Management within Council, to ensure the right Asset Management Plans were in place to contribute to a sustainable Long Term Plan for Council.

It is important that the right asset information is collected, assessed and reported to ensure that the level of infrastructure and services provided is in line with community expectations, through the Towards 2030 Community Plan.

Council regularly updates its Asset Management Plans (AMPs) based on updated asset management data:

- Roads AMP
- Sewer AMP
- Water AMP
- Solid Waste AMP
- Stormwater AMP
- Open Space and Recreation AMP
- Plant and Equipment AMP

LOCAL GOVERNMENT REFORM

In 2011, local councils from throughout NSW gathered for a summit, Destination 2036, to plan how local government could meet the challenges of the future. Councils agreed that change was needed. Councils wanted to be strong and sustainable and to make a positive difference in their community. The local government sector asked the State to appoint an independent expert panel to carry out a review. The Independent Local Government Review Panel consulted widely in developing its final recommendations. The Panel concluded that for councils to become strong and sustainable, both the NSW Government and the local government sector would have to play a part.

The NSW Government Fit for the Future reforms followed and aimed to improve the strength and effectiveness of local government in providing services and infrastructure that communities need.

In 2015, Mid-Western Regional Council was deemed Not Fit in the initial Independent Pricing and Regulatory Tribunal (IPART) Fit for the Future assessment, on the basis that Council did not satisfy financial criteria set for:

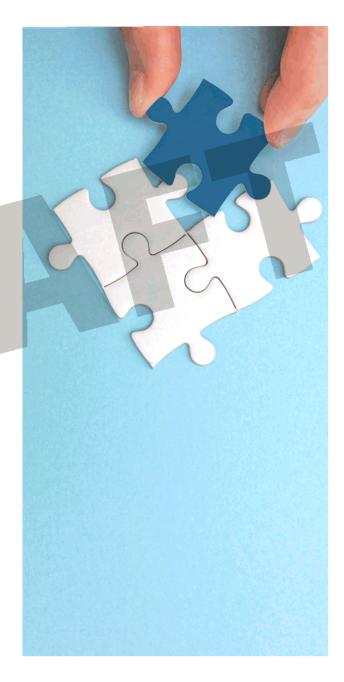
- Sustainability; and
- Infrastructure and service management

This result was in line with Councils previous TCorp results and recommendations.

On receiving these results, Council prepared a renewed Business Improvement Program which directly tackles the challenges of sustainability and infrastructure service management, with an aim to become Fit for the Future by 2021.

The result of Council's renewed Business Improvement Program was a Fit for the Future proposal that met forecast performance benchmarks.





FIT FOR THE FUTURE

The Long Term Financial Plan currently has the below forecast performance. Council is a Group 4 Council.

Mid-Western Regional Council has identified unique challenges in meeting the Fit for the Future benchmarks, including its large area; large road network and infrastructure requirements from multiple town centres; and its smaller rate base. Council has implemented business improvement programs resulting in improved performance ratios, and continues to work towards further improving benchmark ratios in infrastructure management and sustainability.

SUSTAINABILITY

Measure/ benchmark	Actual 2018/19 performance (unaudited)	Achieves FFTF benchmark?	Forecast performance 2020/21	Achieves FFTF benchmark?
Operating Performance Ratio (Greater than or equal to break- even – actual/forecast year only)	6.79%	Yes	13.19%	Yes
Own Source Revenue Ratio (Greater than 60% – actual/ forecast year only)	53%	No	50.07%	No
Building and Infrastructure Asset Renewal Ratio (Greater than 100% – actual/ forecast year only)	227%	Yes	91.85%	No

INFRASTRUCTURE AND SERVICE MANAGEMENT

Measure/ benchmark	Actual 2018/19 performance (unaudited)	Achieves FFTF benchmark?	Forecast performance 2020/21	Achieves FFTF benchmark?
Infrastructure Backlog Ratio (Less than 2% – actual/forecast year only)	5.02%	No	5%	No
Asset Maintenance Ratio (Greater than 100% – actual/ forecast year only)	106%	Yes	94%	No
Debt Service Ratio (Greater than 0% and less than or equal to 10% – actual/forecast year only)	3.48%	Yes	1.63%	Yes

GENERAL FUND RESULTS

The Long Term Financial Plan highlights Council's improved sustainability through the financial indicators. Council's Own Source Revenue Ratio is not forecast to meet the FFTF benchmark in 2020/21 due to a significant increase in Capital Grants and Contributions. In order to become Fit for the Future, Council has also recognised the need to invest more into infrastructure renewals. Council has commenced a program to address this in the 2020/21 budget process by increasing funding in areas such as unsealed roads, local sealed roads, footpaths and bridges.

KEY PERFORMANCE INDICATORS

SUSTAINABILITY

That Council can generate sufficient funds over the long term to provide the agreed level and scope of services and infrastructure for communities as identified through the Integrated Planning and Reporting Process.

OPERATING PERFORMANCE RATIO

- Measures Council's achievement in containing operating expenditure within operating revenue
- Benchmark: > or equal to break-even (0%)

OWN SOURCE OPERATING REVENUE RATIO

- · Measures fiscal flexibility and the degree of reliance on external funding sources such as grants and contributions
- Benchmark: >60%

BUILDING AND INFRASTRUCTURE ASSET RENEWAL RATIO

- Assesses the rate at which these assets are being renewed against the rate at which they are depreciating
- Benchmark: >100%





EFFECTIVE INFRASTRUCTURE AND SERVICE MANAGEMENT

That Council can maximise the return on resources and minimise unnecessary burden on the community and business, while working strategically to leverage economies of scale and meet the needs of communities as identified in the Integrated Planning and Reporting process.

INFRASTRUCTURE BACKLOG RATIO

- Indicated the proportion of backlog against the total value of Council's Infrastructure assets
- Benchmark: <2%



ASSET MAINTENANCE RATIO

- Reflects the actual asset maintenance expenditure relative to the required asset maintenance
- Benchmark: >100%



DEBT SERVICE RATIO

- Assesses the impact of loan principal and interest repayments on discretionary revenue
- Benchmark: > 0% and less than or equal to 10%



KEY PERFORMANCE INDICATORS

LIQUIDITY

Liquidity is a key factor in the viability of any organisation, regardless of whether it is in the commercial or government sectors. The ability to meet short term funding requirements and obligations is equally relevant to a Council as it is to any business.

UNRESTRICTED CURRENT RATIO

- Reflects Council's ability to meet debt payments as they fall due
- Benchmark: >than 1.5



RATES AND ANNUAL CHARGES OUTSTANDING

- Assesses the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts
- Benchmark: <5%



Council monitors the short term funding requirements weekly and monitors cashflow levels through the Quarterly Budget Review. This monitoring and forecasting informs Council's investment strategies and decisions to ensure that adequate liquidity is maintained. Council will also, as part of the reserves strategy, continue to provide for adequate levels of reserves to fund less predictable outlays, such as major employee leave entitlement payments.



LEVELS OF SERVICE

Council has previously undertaken a process of engagement with the relevant stakeholders to inform the Community Strategic Plan and the Delivery Program. This in turn has driven the direction that has been taken in the Asset Management Policy, Strategy and Plan.

It is important to note that the community engagement conducted, confirmed that Council currently provides the services and functions that the community wants.

The plan assumes the levels of service and operations remain stable. Council will maintain, subject to available funding, its operational and capital high priority programs, as well as basic service provision, while seeking efficiency improvements in-line with appropriate benchmarks.

Non high priority programs should be considered in terms of:



Can Council afford to maintain the program in the long term?



Is it required as part of an adopted strategy, policy or plan?



Should Council be involved and to what extent?



Is the program supported by the Community Strategic Plan?



Is it a statutory obligation?



What is the cost and benefit given the level of priority?

The Delivery Program provides a comprehensive overview of Council's services, functions, programs and activities.

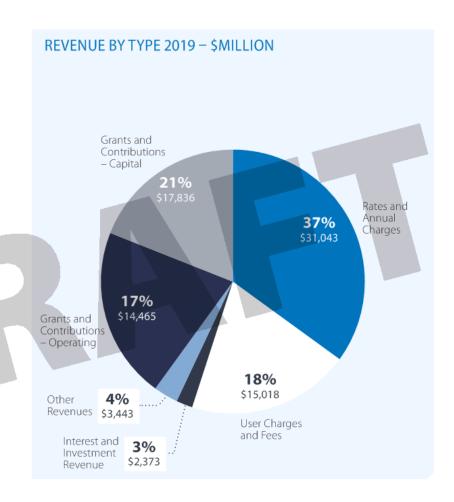
OUR CURRENT POSITION

Council has historically maintained a sound financial position evidenced by acceptable key financial performance indicators.

We maintain a cash and investments portfolio in the vicinity of \$70 million; with sufficient levels of unrestricted cash to service obligations as and when they fall due. Council's Unrestricted Current Ratio at 30 June 2019 was 4.3:1.

Our total borrowings as at 30 June 2019. were \$12.98 million, with a debt service cover ratio of 8.42%.

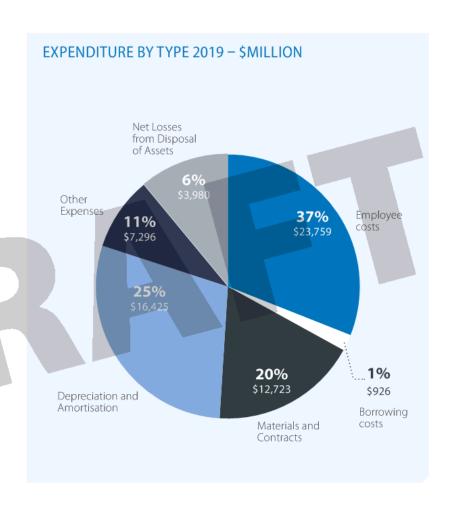
Council typically relies on Rates and Annual Charges for 37% of its annual revenue. We have a strong track record of attracting substantial grant funding to provide services and facilities to our community. Total revenue in 2019 was \$84.1 million.



OUR CURRENT POSITION

In a continuing cycle, Council has undertaken a program of revaluation of all classes of Infrastructure, Property, Plant & Equipment (IPPE) in accordance with Office of Local Government requirements.

As a result, depreciation expense is now based upon the written down current replacement cost of our IPPE, and has increased from \$7.9 million in 2006 to more than \$16 million in 2019. The impact of these ongoing revaluations on our Operating Results has been unmistakable, and is a primary contributing factor to the net results before capital grants and contributions in the first few years of the Long Term Financial Plan.



Our total operational expenditure in 2019 was \$65.1 million. Our biggest expenditure items are typically employee costs, and depreciation.

PLANNING ASSUMPTIONS

Council's base scenario model assumes current service levels continuing across future years. This includes both operational and capital expenditure programs.

As further work is undertaken on long term strategic asset management planning over the next few years, we will have a better estimate of key asset replacement points, and minimum maintenance expenditure levels, and their impact on our long term financial sustainability.

RATES

An outcome of the extensive community consultation undertaken as part of the 2017-2021 Community Plan and Delivery Program, was that the community was open to the idea of increasing rates to support a higher level of service delivery. Additional consultation and service delivery considerations will need to be completed, if any rate increase is going to be introduced. In keeping with that, the forecasted budgets do not include any additional general rate increases beyond rate pegging as determined by the NSW Independent Pricing & Regulatory Tribunal.

It should be noted that Rates income has increased by about \$8.6million in 2019/20 due to a material increase in mining land values. This income is reflected in Councils cash levels and Council is currently undergoing a review on future spending priorities.

The rate cap set for 2020/21 is 2.6%. Mid-Western Regional Council's budget is based on the full 2.6% increase. Estimated rate pegging amounts used in future years of the LTFP are set at lower amounts in line with expected consumer price index.

Rates do represent a high proportion of Council's annual income. and our annual planning processes will continue to assess the community's capacity and willingness to pay rates, and whether there is a potential for increased rates yield. However, we will continue to seek alternative revenue streams in a bid to ensure we are Fit for the Future.

FEES AND CHARGES

Many of the facilities and services provided by Council are offered on a full or partial user pays basis. In planning future years budgets, we have assumed that these full or partial user pays arrangements will continue, with annual increases typically limited to inflation estimated at 1.8%.

A number of fees and charges imposed by Council are prescribed by other levels of government. Changes in the amount of those fees and charges are determined by other bodies. We have assumed increases of less than CPI.



PLANNING ASSUMPTIONS

GRANTS AND SUBSIDIES

Each year, Council receives a Financial Assistance Grant allocation from the Federal Government. In addition, a number of services provided by Council to the community are only possible because of specific grant funding from State and Federal Government. In preparing future year financial plans, we have assumed that Council will continue to receive such grants. Should the level of grants and subsidies be reduced, Council's ability to provide the related services will be impacted.

CAPITAL GRANTS AND CONTRIBUTIONS

The budget for 2020/21 is forecast to receive over \$32 million in capital grants and contributions. This is a reflection of many successful grant applications and will see Council improving and providing new infrastructure for the growing community and industry. Some of the larger projects include Glen Willow Sports Ground Upgrades Stage 2, Munghorn Gap Road Realignment, Dixons Long Point Crossing, Hill End Road Safety Improvement and an Art Gallery Facility.

INTEREST INCOME

Investment return has been modelled based on an average rate of 3%. The average return on Council's investment portfolio over the 2018/19 financial year was 2.98%. Within the long term financial plan Scenario 1, it is forecast that average return will decline due to lowering interest rates. Interest income has also been modelled dependant on levels of cash holdings, including restricted and unrestricted funds.

Council's Investment Policy sets out Council's investment strategy, approved investments and policy limits. A copy can be found on Council's website.

BORROWINGS

Council plans to borrow money to fund some major projects over the next ten years. A summary of planned borrowings are included in the Financial Reporting. Council will continue to review the need for borrowings for major infrastructure projects,

to allow the cost of these projects to be spread over a number of years in order to create a greater degree of inter-generational equity. Borrowings are restricted to long-lived assets, and are useful in smoothing long-term expenditure peaks and troughs.

Interest rates on borrowing are assumed to be between 2.2%-4%.

Council's current level of borrowings is within acceptable debt service ratio parameters across the life of the LTFP, with capacity for additional borrowings. Council has a Borrowings Policy to guide decision making. A copy of the policy is available on our website.

CASH RESERVES

An alternative to borrowing for funding of major projects is to build up cash reserves for planned works in future years. Council maintains a number of internally restricted cash reserves, such as the Plant Replacement, Asset Replacement and Capital Program Reserves. The purpose and guiding financial parameters for these Reserves is set out in Council's Financial Reserves Policy, available on Council's website.

EXPENDITURE FORECASTS

In preparing expenditure forecasts, we have considered not only new expenditure items, but also Council's ongoing commitments. This includes costs for capital and recurrent expenditure programs, and the input mix required to achieve the objectives of each of these programs, such as materials and contracts, employee costs, and other expenses.

Council's ongoing financial sustainability is strongly linked to constraining annual increases in expenditure items to the corresponding amount of increases in its revenue streams. For example, annual increases in expenditure is set at the same rate as rates revenue increase.

Service levels have been largely maintained throughout the LTFP.

PLANNING ASSUMPTIONS

SENSITIVITY ANALYSIS

Although the assumptions set out above are our current informed estimates, long term financial plans are inherently uncertain. They contain a wide range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditures which are largely outside of Council's control.

Some of these assumptions will have a relatively limited impact if they are wrong. Others however, may have a material impact on future plans. As such, the development process for the LTFP has included financial modelling taking into account different scenarios, to assess the likely impact of variations to our base assumptions.

Set out in Appendix 6 of the LTFP is a likely scenario involving reduced investment earnings and a significant increase to the cost of the Rylstone Kandos Sewer project. The scenario is based upon:

- A reduction in average investment return down to 2%;
- Increasing the Rylstone Kandos Sewer project by \$4 million in 21/22 to a project total of \$12 million;
- Increased annual charges and user fees in Sewer Fund and Water Fund to maintain sufficient revenue for servicing of borrowings and reduced
- Mudgee Sewer Augmentation loan refinance in 2021/22 the fixed rate leg ends on the existing loan; and
- A reduction of \$750k per year in the transfer to the Community Plan Reserve. From the year 25/26 this requires the removal of the additional road asset renewal expenditure that is modelled in the base case scenario.

The result of this scenario is that Council is forecast to meet 3 out of the 6 Fit for the Future performance benchmarks in 2021/22.

SUSTAINABILITY

Measure/ benchmark	Forecast performance 2021/22	Achieves FFTF benchmark?
Operating Performance Ratio (Greater than or equal to break-even – actual/forecast year only)	8.43%	Yes
Own Source Revenue Ratio (Greater than 60% – actual/forecast year only)	67.8%	Yes
Building and Infrastructure Asset Renewal Ratio (Greater than 100% – actual/forecast year only)	70.87%	No

INFRASTRUCTURE AND SERVICE MANAGEMENT

Measure/ benchmark	Forecast performance 2021/22	Achieves FFTF benchmark?
Infrastructure Backlog Ratio (Less than 2% – actual/forecast year only)	5%	No
Asset Maintenance Ratio (Greater than 100% – actual/forecast year only)	0.94%	No
Debt Service Ratio (Greater than 0% and less than or equal to 10% – actual/forecast year only)	1.75%	Yes

Scenario 2 models a more negative outlook than Scenario 1. It tests reducing investment returns to 1% and rating revenue increases capped at 0.5% lower than CPI increases. The outcome required that in order to maintain satisfactory cash levels in general fund, a reduction must be made to the transfers to the Capital Program Reserve and Future Fund Reserve, Within Council's Waste Fund the annual charges are required to increase at 2% above the CPI assumption.

PERFORMANCE MONITORING

We will monitor our performance against the LTFP using the key financial performance indicators as set out in the Division of Local Government's current Accounting Code and the Fit for the Future KPIs featured from page 2.

As part of our annual preparation of the Operational Plan, we will undertake a review of the LTFP. This will include an assessment of the previous year's performance in terms of the accuracy of projections made in the LTFP compared to the actual results. The assumptions used may need to be adjusted to improve the accuracy of the LTFP over the longer term. Material variations between actual and estimated results are documented and discussed in Council's audited annual financial reports.

Council will also assess the impact of any major financial decisions made during the course of the year on the LTFP, as part of the Quarterly Budget Review process.

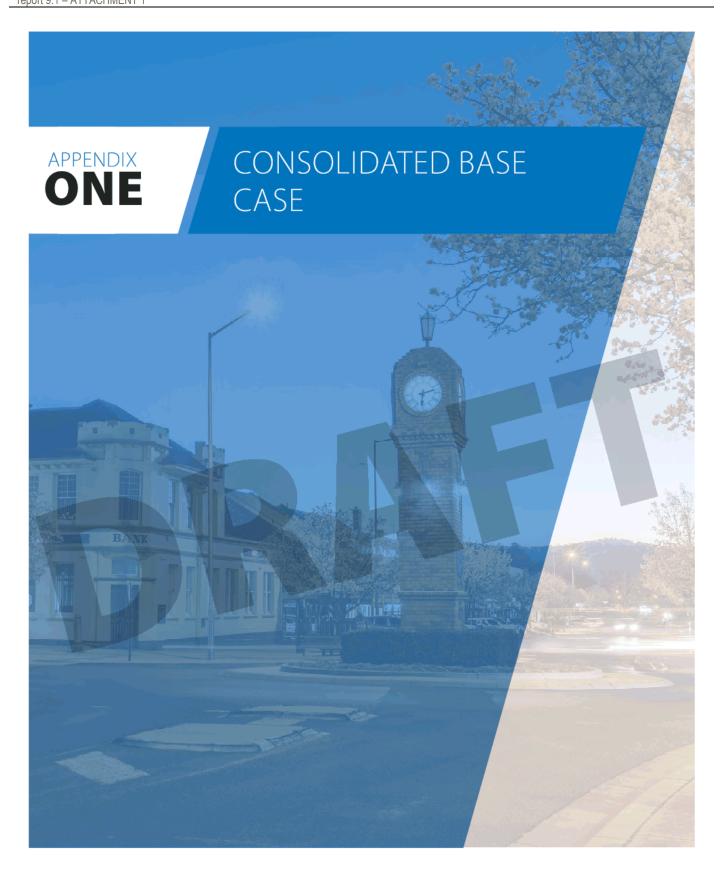


FINANCIAL REPORTS

On the following pages you will find the information for the period 2020/21 to 2029/30, which includes a consolidated:

- Income Statement;
- Balance Sheet;
- Cash Flow Statement;
- Equity Statement; and
- Key Performance Indicators Statement

In addition, a series of financial reports are provided for each of the individual funds of General Fund; Water Fund; Sewer Fund; and Waste Fund.



0 Year Financial Plan for the Years ending 30 June 2030 NCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	l Years				
Scenario: Base Case	2018/19 S	2019/20	2020/21 \$	2021/22 \$	2022/23	2023/24	2024/25 \$	2025/26 \$	2026/27	2027/28	2028/29	2029/30
ncome from Continuing Operations	\$	\$	\$, p	\$	\$	•	•	\$	\$		\$
Revenue:												
Rates & Annual Charges	31,043,000	38,974,049	43,319,887	42,809,649	43,901,030	45,121,552	46,470,154	47,785,636	49,101,115	50,454,664	51,847,459	53,201,076
Iser Charges & Fees	15.018.000	17,791,879	12.874.664	13,169,554	13,600,299	14.087,736	14,576,956	15,084,573	15.461.687	15.848.229	16.244.435	16.650.546
nterest & Investment Revenue	2,373,000	2,018,013	2,097,442	2,008,794	1,820,982	1,784,961	2,097,644	2,125,981	2,173,293	2,217,985	2,039,480	1,953,226
Other Revenues	3,443,000	3,537,420	3,621,308	3,580,057	3,651,729	3,733,942	3,827,291	3,922,973	4,021,047	4,121,573	4,224,613	4,330,228
Grants & Contributions provided for Operating Purposes	14,465,000	13,959,723	18,356,474	14,727,698	14,817,315	14,972,848	15,347,169	15,730,848	16,124,120	16,527,223	16,940,403	17,363,913
Grants & Contributions provided for Capital Purposes	17,836,000	24,080,894	32,393,528	7,280,507	4,243,874	8,981,959	6,287,758	6,344,952	6,403,576	6,463,665	6,525,257	6,588,388
ther Income:												
let gains from the disposal of assets				-	-			-		-		-
air value increment on investment properties	-			-	-	-	-		-	-		-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-		-	-		-	-	-	-
Reversal of impairment losses on receivables	-	-	-			-	-	-	-	-	-	-
oint Ventures & Associated Entities	-	-		-		-	-	-	-	-	-	-
otal Income from Continuing Operations	84,178,000	100,361,978	112,663,303	83,576,259	82,035,229	88,682,998	88,606,972	90,994,963	93,284,838	95,633,340	97,821,647	100,087,377
xpenses from Continuing Operations												
mplovee Benefits & On-Costs	23,759,000	25,236,727	28.999.262	30.434.174	31,180,592	31.936.159	32.734.563	33.552.928	34.391.751	35.251.545	36.132.833	37.036.154
lorrowing Costs	926,000	848,487	776,808	759.806	823,302	948,899	841,678	844,028	844,169	821,372	804,489	742,843
laterials & Contracts	12,723,000	18,153,137	10,029,947	7,376,751	7,382,138	7,500,454	7,704,298	8,163,238	8,127,401	8,346,918	8,571,923	9,102,554
epreciation & Amortisation	16,425,000	15,243,135	15,931,492	16,316,259	16,676,127	17,049,910	16,972,197	17,488,015	17,675,473	17,920,602	18,025,915	18,220,537
npairment of investments			-	-		-	-	-	-	-	-	
npairment of receivables			-				-		-	-	-	
Other Expenses	7,297,000	14,535,778	14,655,869	14,362,494	14,646,657	14,970,434	15,344,695	15,728,313	16,121,521	16,524,559	16,937,673	17,361,115
iterest & Investment Losses		-	-				-		-	-		-
let Losses from the Disposal of Assets	3,980,000	2,419,611	2,453,649	2,501,672	2,691,187	2,551,564	2,551,564	2,551,564	2,551,564	2,551,564	2,551,564	2,551,564
evaluation decrement/impairment of IPPE		7	-	-	-		-		-	-	-	-
air value decrement on investment properties		-	-	-	-		-		-	-	-	-
oint Ventures & Associated Entities	-	70 400 074	-	74 754 450	70 400 000	74.057.400	70 440 000	70.000.005	-		-	-
otal Expenses from Continuing Operations	65,110,000	76,436,874	72,847,027	71,751,156	73,400,003	74,957,420	76,148,996	78,328,085	79,711,879	81,416,561	83,024,397	85,014,766
perating Result from Continuing Operations	19,068,000	23,925,104	39,816,276	11,825,103	8,635,226	13,725,578	12,457,976	12,666,878	13,572,959	14,216,779	14,797,250	15,072,611
Discontinued Operations - Profit/(Loss)				_	- '		_	_	_	-	_	_
let Profit/(Loss) from Discontinued Operations				-	-		-	-	-		-	-
let Operating Result for the Year	19,068,000	23,925,104	39,816,276	11,825,103	8,635,226	13,725,578	12,457,976	12,666,878	13,572,959	14,216,779	14,797,250	15,072,611
let Operating Result before Grants and Contributions provided for												
let Operating Result before Grants and Contributions provided for apital Purposes	1,232,000	(155,790)	7,422,748	4,544,596	4,391,352	4,743,619	6,170,218	6,321,926	7,169,383	7,753,114	8,271,993	8,484,223

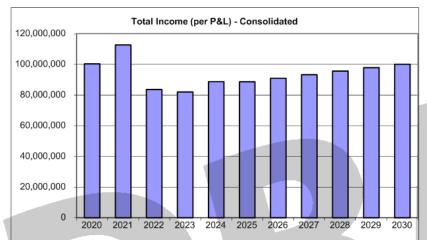
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projecto	ed Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25		2026/27	2027/28	2028/29	2029/30
ASSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets												
Cash & Cash Equivalents Investments	5,121,000 67,727,000	8,008,738 67.843.356	6,452,453 54,868,450	6,268,239 53,302,080	6,768,381 57,555,057	6,530,445 55,531,781	6,720,108 57,144,573	6,719,725 56,402,206	7,257,283 57.971.056	7,469,990 51,221,952	5,673,165 48,241,892	6,981,160 51,373,182
Receivables	8,606,000	9,648,646	9,135,689	7,451,140	7,500,920	7,986,004	8,058,718	8,269,720	8,468,793	8,605,869	8,747,912	8,978,135
Inventories	1,314,000	3,323,033	2,519,120	2,243,519	2,272,073	2,316,858	2,374,779	2,463,052	2,495,002	2,557,377	2,621,312	2,721,528
Other Non-current assets classified as "held for sale"	146,000	149,918	120,398	108,633	110,204	112,431	115,242	119,165	121,076	124,102	127,205	131,636
Total Current Assets	82,914,000	88,973,691	73,096,111	69,373,611	74,206,634	72,477,518	74,413,420	73,973,869	76,313,211	69,979,291	65,411,486	70,185,642
Non-Current Assets												
Investments	5,000,000	3,961,311	3,203,625	3,112,073	3,360,369	3,242,220	3,336,401	3,293,060	3,384,671	2,990,562	2,816,595	2,999,432
Receivables Inventories	123,000	110,597 1,699,565	257,180 1,699,565	268,423 1,699,565	116,275 1,699,565	118,850 1,699,565	121,600 1,699,565	124,238 1,699,565	127,189 1,699,565	129,106 1,699,565	131,091 1,699,565	134,584 1,699,565
Infrastructure, Property, Plant & Equipment	942,287,000	963,838,003	1,021,710,482	1,036,312,019	1,046,423,365	1,066,556,243	1,106,605,658	1,127,217,898	1,147,716,670	1,175,362,868	1,194,959,580	1,202,927,026
Investments Accounted for using the equity method	6 070 000	6 070 000	6 070 000	- 070 000	0.070.000	6 070 000	0.070.000	0.070.000	0.070.000	0.070.000	0.070.000	- 070 000
Investment Property Intangible Assets	6,272,000 239,000	6,272,000 198.062	6,272,000 151,174	6,272,000 103.074	6,272,000 53,780	6,272,000 3,377	6,272,000 30.687	6,272,000 57,997	6,272,000 85,307	6,272,000 112,617	6,272,000 139,927	6,272,000 167,237
Non-current assets classified as "held for sale"			,	-	-	-	-	-	-	-	-	-
Other Total Non-Current Assets	953,921,000	976,079,539	1,033,294,027	1 047 767 154	1.057.025.255	1,077,892,255	1 119 065 012	1,138,664,757	1,159,285,401	1,186,566,718	1 206 019 759	1,214,199,844
TOTAL ASSETS	1,036,835,000	1,065,053,230		1,117,140,765							1,271,430,244	
LIABILITIES												
Current Liabilities												
Bank Overdraft Pavables	5.874.000	9.572.746	10,694,805	7.302.326	6.982.720	7.906.790	7.558.798	7.992.830	7.879.665	8.655.394	8.678.455	8,202,628
Income received in advance	1,050,000	2,408,527	2,086,909	2,110,255	2,154,034	2,203,163	2,259,261	2,316,807	2,374,727	2,434,096	2,494,948	2,557,322
Borrowings	2,009,000	1,481,752	1,628,643	1,452,312	1,674,109	1,614,335	1,595,051	1,754,244	1,817,040	1,952,647	2,059,963	1,969,017
Provisions Liabilities associated with assets classified as "held for sale"	7,301,000	8,250,491	8,507,715	8,769,827	9,037,186	9,310,564	9,590,660	9,877,643	10,171,684	10,472,960	10,781,652	11,097,945
Total Current Liabilities	16,234,000	21,713,516	22,918,073	19,634,720	19,848,049	21,034,852	21,003,769	21,941,524	22,243,116	23,515,097	24,015,018	23,826,912
Non-Current Liabilities												
Payables				-	-	-	-	-	-	-	-	-
Income received in advance Borrowings	10,971,000	10,442,743	10,724,150	12,897,701	19,004,337	22,292,895	20,697,844	21,893,932	20,076,892	20,091,133	18,986,850	17,017,832
Provisions	4,987,000	4,328,867	4,363,535	4,398,861	4,434,895	4,471,740	4,509,041	4,546,808	4,585,054	4,623,791	4,663,031	4,702,786
Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale"	1 1	1		-		-		-		-	- :	-
Total Non-Current Liabilities	15,958,000	14,771,610	15,087,685	17,296,562	23,439,232	26,764,635	25,206,885	26,440,741	24,661,946	24,714,924	23,649,880	21,720,618
TOTAL LIABILITIES Net Assets	32,192,000 1,004,643,000	36,485,126 1,028,568,104	38,005,758 1,068,384,380	36,931,282 1,080,209,483	43,287,280 1,088,844,709	47,799,486 1,102,570,287	46,210,654 1,146,268,677	48,382,265 1,164,256,361	46,905,063 1,188,693,549	48,230,021 1,208,315,987	47,664,899 1,223,765,345	45,547,530 1,238,837,956
EQUITY												
Retained Earnings	429,261,000	453,186,104	493,002,380	504.827.483	513,462,709	527,188,287	539,646,263	552,313,141	565,886,099	580.102.879	594,900,129	609,972,740
Revaluation Reserves	575,382,000	575,382,000	575,382,000	575,382,000	575,382,000	575,382,000	606,622,415	611,943,221	622,807,450	628,213,109	628,865,216	628,865,216
Council Equity Interest	1,004,643,000	1,028,568,104	1,068,384,380	1,080,209,483	1,088,844,709	1,102,570,287	1,146,268,677	1,164,256,361	1,188,693,549	1,208,315,987	1,223,765,345	1,238,837,956
Minority Equity Interest Total Equity	1,004,643,000	1,028,568,104	1.068.384.380	1,080,209,483	1.088.844.709	1.102.570.287	1.146.268.677	1.164.256.361	1.188.693.549	1.208.315.987	1.223.765.345	1.238.837.956
=	.,004,040,000	.,320,000,104	.,300,001,000	.,,,	.,,	.,,	.,	.,,200,001	.,.00,000,040	.,200,010,001	.,_20,, 00,040	.,_20,001,000

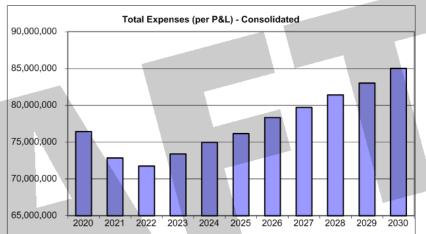
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	d Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Cash Flows from Operating Activities	S	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Receipts:												
Rates & Annual Charges	31,197,000	38,517,290	43,159,389	42,827,295	43,860,479 13,502,130	45,076,336 13,976,925	46,419,042	47,735,134 14,969,041	49,050,166	50,402,170	51,793,370	53,149,507
User Charges & Fees Interest & Investment Revenue Received	14,825,000 1,779,000	17,632,350 1,973,292	14,210,816 2,125,994	13,108,536 1,956,777	1,702,156	1,762,563	14,465,559 2,082,870	2,122,013	15,374,630 2,154,006	15,758,995 2,266,569	16,152,970 2,088,000	16,556,795 1,913,000
Grants & Contributions	30,883,000	37,770,415	50,139,308	23,499,940	19,240,741	23,705,154	21,731,486	22,050,638	22,501,904	22,964,452	23,438,563	23,924,527
Bonds & Deposits Received Other	467,000	4,659,479	2 242 222	3,891,821	3,719,316	3,722,925	3,888,069	3,961,449	4,059,421	4,160,906	4,264,929	4,371,552
Payments:	6,505,000	4,039,479	3,216,022	3,091,021	3,719,316	3,122,925	3,000,009	3,901,449	4,059,421	4,100,900	4,264,929	4,371,552
Employee Benefits & On-Costs	(23,102,000)	(24,966,156)	(28,729,175)	(30,159,017)	(30,899,937)	(31,649,186)	(32,440,416)	(33,251,426)	(34,082,712)	(34,934,780)	(35,808,149)	(36,703,353)
Materials & Contracts	(16,925,000)	(17,203,957)	(10,057,320)	(7,425,102)	(7,345,937)	(7,459,161)	(7,656,450)	(8,114,014)	(8,077,309)	(8,295,391)	(8,519,107)	(9,048,203)
Borrowing Costs Bonds & Deposits Refunded	(919,000) (400,000)	(860,413)	(789,885)	(769,158)	(816,384)	(929,742)	(822,604)	(825,039)	(825,266)	(802,559)	(785,766)	(721,883)
Other	(8,630,000)	(14,535,259)	(14,655,337)	(14,361,952)	(14,646,104)	(14,969,869)	(15,344,116)	(15,727,719)	(16,120,912)	(16,523,935)	(16,937,033)	(17,360,459)
Net Cash provided (or used in) Operating Activities	35,680,000	42,987,041	58,619,811	32,569,140	28,316,459	33,235,945	32,323,441	32,920,077	34,033,926	34,996,428	35,687,776	36,081,482
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities	63,200,000	1,860,187	13,732,592	6,571,905	1,513,231	2,570,546	454,763	1,877,804	-	7,330,736	4,154,441	-
Sale of Investment Property Sale of Real Estate Assets	:			-	-		1	-			-	1
Sale of Infrastructure, Property, Plant & Equipment Sale of non-current assets classified as "held for sale"	2,054,000		1,656,000	1,938,000	156,000			-		-		1
Sale of Interests in Joint Ventures & Associates				-	-	100		-	-	-		
Sale of Intangible Assets Deferred Debtors Receipts		13,477			-	7		1				
Sale of Disposal Groups	1	15,411	1	1	_	3		1				
Distributions Received from Joint Ventures & Associates	-				-	1					-	
Other Investing Activity Receipts Payments:		. 1			-		1		100		-	-
Purchase of Investment Securities	(69,560,000)	(937,854)		(4,913,982)	(6,014,504)	(429,121)	(2,161,736)	(1,092,096)	(1,660,461)	(187,523)	(1,000,414)	(3,314,127)
Purchase of Investment Property	(6,272,000)		(
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets	(24,768,000)	(38,379,937)	(75,948,352)	(38,301,014)	(29,753,084)	(38,796,653)	(28,765,033)	(35,014,013)	(30,034,226)	(42,029,345)	(39,594,223)	(29,351,959)
Purchase of Intangible Assets	(5,000)	(73,545)	(44,634)	(45,482)	(46,393)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)
Deferred Debtors & Advances Made Purchase of Interests in Joint Ventures & Associates		123,438	1	I .			1				1	-
Contributions Paid to Joint Ventures & Associates				1	_	-	7	-	- 1		-	-
Other Investing Activity Payments				1	-		-		-	-	-	-
Net Cash provided (or used in) Investing Activities	(35,351,000)	(39,043,799)	(60,604,395)	(34,750,574)	(34,144,750)	(36,702,665)	(30,519,443)	(34,275,742)	(31,742,124)	(34,933,568)	(36,487,633)	(32,713,524)
Cash Flows from Financing Activities		_										
Receipts:		4 000 000	0.000.000	0.700.000	8,000,000	5,000,000		3,000,000		2,000,000	4 000 000	
Proceeds from Borrowings & Advances Proceeds from Finance Leases	F 1311	1,000,000	2,000,000	3,700,000	8,000,000	5,000,000		3,000,000	-	2,000,000	1,000,000	
Other Financing Activity Receipts	F 1		- T		-	-	-	-		-	-	
Payments: Repayment of Borrowings & Advances	(1,689,000)	(2,055,505)	(1,571,702)	(1,702,780)	(1,671,567)	(1,771,216)	(1,614,335)	(1,644,718)	(1,754,244)	(1,850,152)	(1,996,968)	(2.059,963)
Repayment of Finance Lease Liabilities	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1	(1,111,111,111)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,	(-1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(1)	(, , , , , , , , , , , , , , , , , , ,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(=,,,
Distributions to Minority Interests Other Financing Activity Payments			1		-	-		-				
Net Cash Flow provided (used in) Financing Activities	(1,689,000)	(1,055,505)	428,298	1,997,220	6,328,433	3,228,784	(1,614,335)	1,355,282	(1,754,244)	149,848	(996,968)	(2,059,963)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,360,000)	2,887,738	(1,556,285)	(184,214)	500,141	(237,936)	189,664	(383)	537,558	212,708	(1,796,825)	1,307,995
plus: Cash, Cash Equivalents & Investments - beginning of year	6,481,000	5,121,000	8,008,738	6.452,453	6,268,239	6,768,381	6,530,445	6,720,108	6,719,725	7,257,283	7.469,990	5.673,165
Cash & Cash Equivalents - end of the year	5,121,000	8,008,738	6,452,453	6,268,239	6,768,381	6,530,445	6,720,108	6,719,725	7,257,283	7,469,990	5,673,165	6,981,160
Cash a Cash Equivalents - and of the year	3,121,000	6,000,730	0,452,433	0,200,233	0,700,301	0,030,445	0,720,100	0,715,725	7,237,203	7,403,550	3,073,103	0,361,100
Cash & Cash Equivalents - end of the year	5,121,000	8,008,738	6,452,453	6,268,239	6,768,381	6,530,445	6,720,108	6,719,725	7,257,283	7,469,990	5,673,165	6,981,160
Investments - end of the year	72,727,000	71,804,667	58,072,075	56,414,153	60,915,426	58,774,001	60,480,974	59,695,266	61,355,727	54,212,514	51,058,487	54,372,614
Cash, Cash Equivalents & Investments - end of the year	77,848,000	79,813,405	64,524,528	62,682,392	67,683,806	65,304,446	67,201,082	66,414,991	68,613,010	61,682,504	56,731,652	61,353,775
Representing:												
- External Restrictions	51,655,000 16,628,000	50,410,309 14,542,181	36,687,173 18,052,804	31,232,238 23,484,022	31,907,843 28,155,684	30,675,536 26,659,362	30,230,671 28,459,887	28,387,468 29,294,015	28,422,922 31,465,074	23,752,797 28,665,472	21,151,541 26,342,242	22,378,537 30,400,916
- Internal Restrictions - Unrestricted	9,565,000	14,860,915	9,784,551	7,966,132	7,620,279	7,969,548	8,510,525	8,733,509	8,725,014	9,264,235	9,237,870	8,574,322
	77,848,000	79,813,405	64,524,528	62,682,392	67,683,806	65,304,446	67,201,082	66,414,991	68,613,010	61,682,504	56,731,652	61,353,775

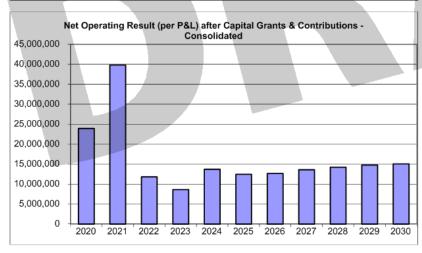
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - CONSOLIDATED) Actuals	Current Year					Projecte	d Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance Adjustments to opening balance	981,277,000	1,004,643,000	1,028,568,104	1,068,384,380	1,080,209,483	1,088,844,709	1,102,570,287	1,146,268,677	1,164,256,361	1,188,693,549	1,208,315,987	1,223,765,345
Restated Opening Balance	981,277,000	1,004,643,000	1,028,568,104	1,068,384,380	1,080,209,483	1,088,844,709	1,102,570,287	1,146,268,677	1,164,256,361	1,188,693,549	1,208,315,987	1,223,765,345
Net Operating Result for the Year Adjustments to net operating result	19,068,000	23,925,104	39,816,276	11,825,103	8,635,226	13,725,578	12,457,976	12,666,878	13,572,959	14,216,779	14,797,250	15,072,611
Restated Net Operating Result for the Year	19,068,000	23,925,104	39,816,276	11,825,103	8,635,226	13,725,578	12,457,976	12,666,878	13,572,959	14,216,779	14,797,250	15,072,611
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve	6,010,000					1	31,240,415	5,320,806	10,864,229	5,405,659	652,108	
 Transfers to/(from) Other Reserves Other Income/Expenses recognised Other Adjustments 	(1,712,000)				Ŧ	1	-		-	1	:	-
Net Income Recognised Directly in Equity	4,298,000	-		•	-	-	31,240,415	5,320,806	10,864,229	5,405,659	652,108	
Total Recognised Income & Expenses	23,366,000	23,925,104	39,816,276	11,825,103	8,635,226	13,725,578	43,698,391	17,987,684	24,437,188	19,622,438	15,449,358	15,072,611
Distributions to/(Contributions from) Minority Interests Transfers between Equity			:	Ţ		-	:	:	:	-	:	:
Equity - Balance at end of the reporting period	1,004,643,000	1,028,568,104	1,068,384,380	1,080,209,483	1,088,844,709	1,102,570,287	1,146,268,677	1,164,256,361	1,188,693,549	1,208,315,987	1,223,765,345	1,238,837,956

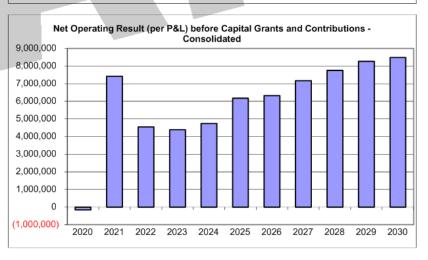
Scenario: Base Case



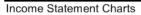


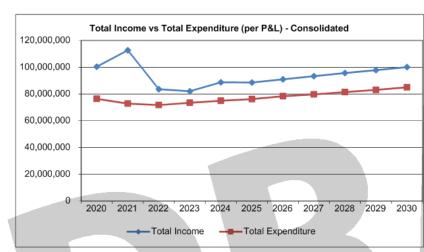


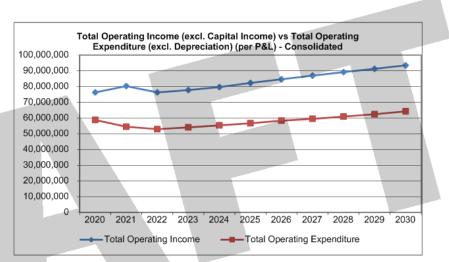




Scenario: Base Case

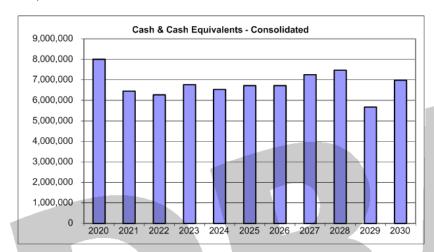


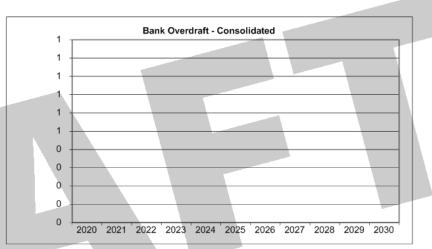


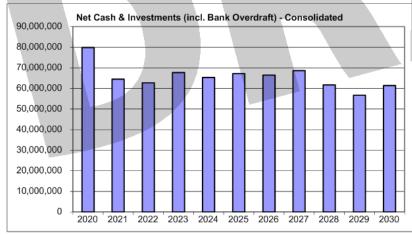


Scenario: Base Case

Cash, Investment & Bank Overdraft Charts

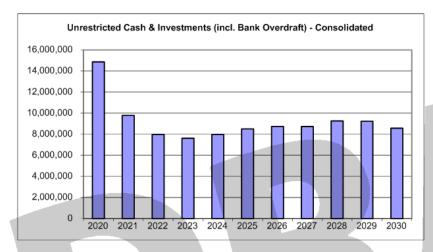


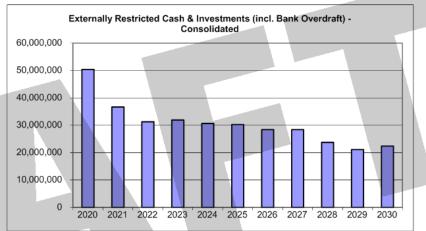


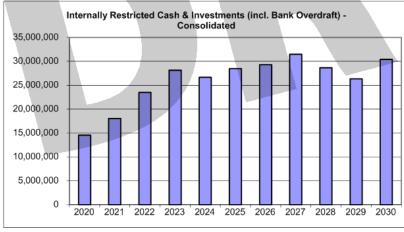


Scenario: Base Case

Cash Restrictions Charts

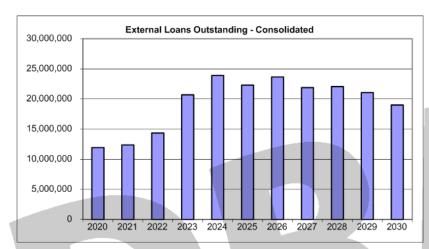


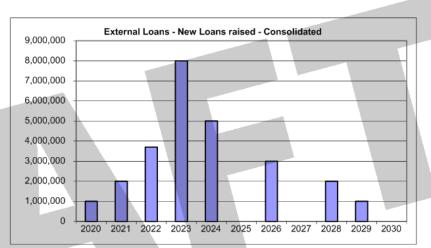


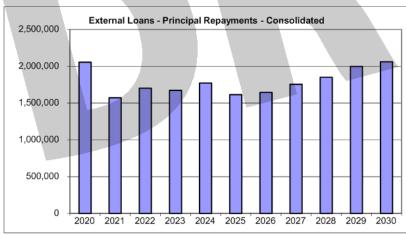


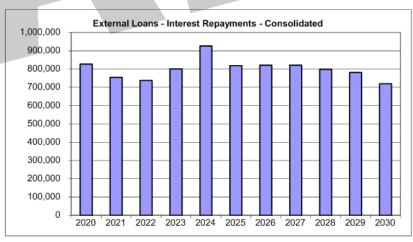
Scenario: Base Case

External Loans Charts

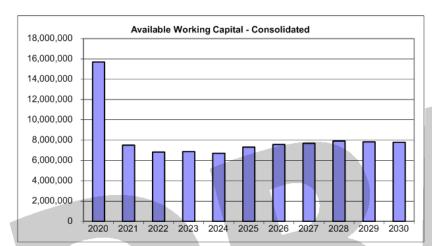


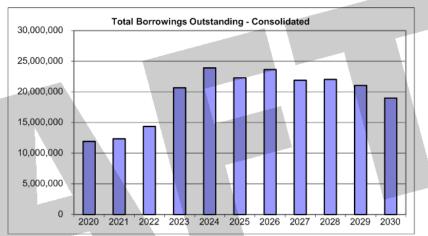






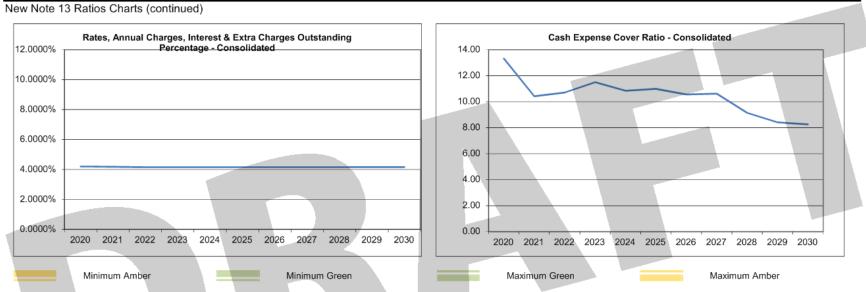
Other Charts



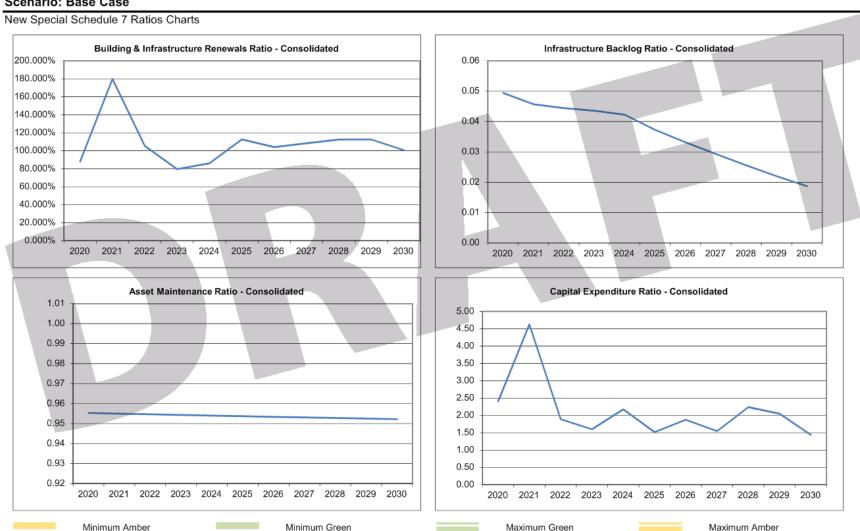


Scenario: Base Case



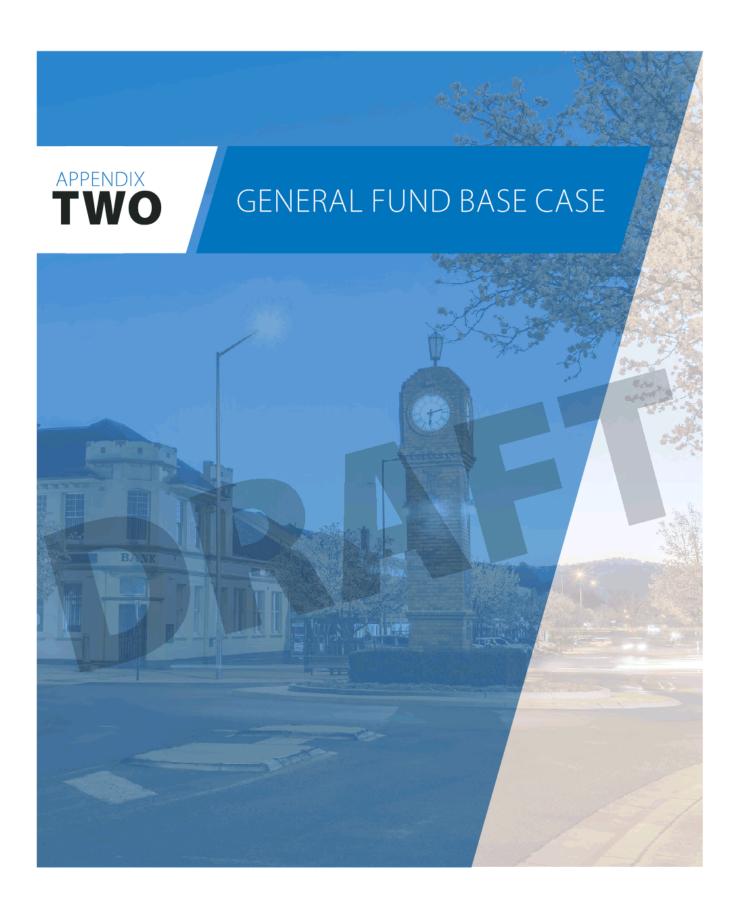


Scenario: Base Case



Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 KEY PERFORMANCE INDICATORS - CONSOLIDATED



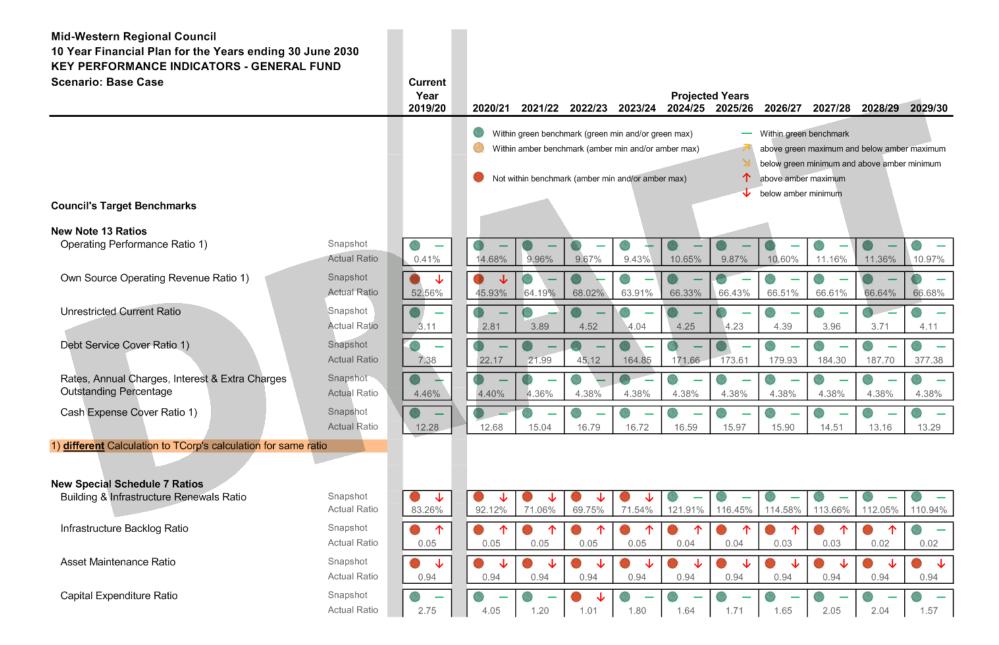


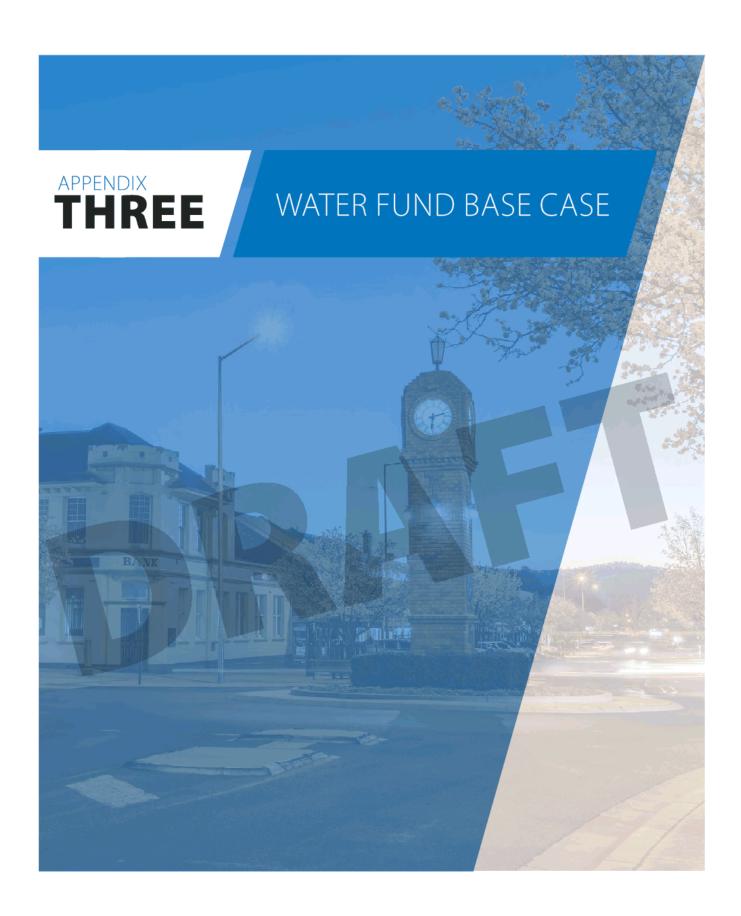
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	18,399,000	25,694,940	29,573,909	28,552,869	29,124,488	29,780,166	30,524,670	31,287,787	32,069,982	32,871,731	33,693,524	34,535,862
User Charges & Fees	6,995,000	9,516,900	4,865,925	4,857,721	4,958,810	5,070,410	5,197,170	5,327,100	5,460,277	5,596,784	5,736,704	5,880,121
Interest & Investment Revenue	1,364,000	1,312,222	1,327,050	1,352,050	1,358,639	1,371,492	1,703,592	1,737,088	1,742,864	1,772,198	1,683,065	1,614,992
Other Revenues	2,878,000	2,933,444	3,041,979	2,989,721	3,049,574	3,118,231	3,196,187	3,276,092	3,357,994	3,441,944	3,527,992	3,616,192
Grants & Contributions provided for Operating Purposes	13,915,000	13,613,099	18,023,639	14,389,317	14,473,011	14,621,813	14,987,358	15,362,042	15,746,093	16,139,746	16,543,239	16,956,820
Grants & Contributions provided for Capital Purposes	16,683,000	21,995,115	27,669,778	6,669,107	3,620,234	7,594,279	5,634,136	5,674,989	5,716,864	5,759,786	5,803,780	5,848,875
Other Income:												
Net gains from the disposal of assets				-				•				
Fair value increment on investment properties Reversal of revaluation decrements on IPPE previously expensed				-			-					-
Reversal of revaluation decrements on IPPE previously expensed Reversal of impairment losses on receivables		-	-		. T	17	-		-		-	-
Joint Ventures & Associated Entities		-	-			1		-	-	1	_	-
Total Income from Continuing Operations	60,234,000	75,065,720	84,502,280	58,810,785	56.584.756	61,556,391	61,243,114	62,665,098	64.094.074	65,582,188	66,988,305	68,452,863
Total income from continuing operations	00,234,000	75,005,720	04,002,200	30,010,703	50,504,750	01,000,001	01,240,114	02,000,000	04,004,014	00,002,100	00,500,505	00,402,000
Expenses from Continuing Operations						1						
Employee Benefits & On-Costs	18,207,000	19,283,740	22,301,351	23,615,354	24,192,744	24,758,017	25,376,968	26,011,392	26,661,677	27,328,219	28,011,425	28,711,710
Borrowing Costs	218,000	190,985	103,528	58.663	22,824	13,095	11,109	9,082	7,014	4,904	2,751	555
Materials & Contracts	7,376,000	12,334,527	4,401,294	1,677,220	1,568,494	1,555,925	1,594,824	1,884,695	1,675,562	1,717,451	1,760,388	2,104,397
Depreciation & Amortisation	11,718,000	11,688,665	12,306,765	12,617,153	12,898,977	13,187,746	13,110,033	13,625,492	13,765,100	13,765,100	13,870,413	14,065,035
Impairment of investments			-	- 1	-	-	-		-	-		
Impairment of receivables			-						-	-	-	
Other Expenses	2,002,000	9,352,783	9,375,918	8,982,224	9,158,754	9,359,033	9,593,009	9,832,835	10,078,655	10,330,622	10,588,887	10,853,610
Interest & Investment Losses		-	-				-		-	-		-
Net Losses from the Disposal of Assets	3,534,000	2,204,124	2,232,775	2,276,602	2,461,610	2,316,819	2,316,819	2,316,819	2,316,819	2,316,819	2,316,819	2,316,819
Revaluation decrement/impairment of IPPE		7	-	-	-		-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-		-	-	-	-	-	-
Joint Ventures & Associated Entities		-	-	-		-	-	-				
Total Expenses from Continuing Operations	43,055,000	55,054,824	50,721,631	49,227,216	50,303,403	51,190,635	52,002,762	53,680,314	54,504,828	55,463,115	56,550,682	58,052,126
Operating Result from Continuing Operations	17,179,000	20,010,896	33,780,649	9,583,569	6,281,353	10,365,756	9,240,352	8,984,783	9.589.246	10.119.073	10,437,623	10,400,737
	.,,,		,	.,,		,,		-,,	-,,	,,	,,	, ,
Discontinued Operations - Profit/(Loss)		-		-	-		-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations					-		-	-	-			
Net Operating Result for the Year	17,179,000	20,010,896	33,780,649	9,583,569	6,281,353	10,365,756	9,240,352	8,984,783	9,589,246	10,119,073	10,437,623	10,400,737
p	11,110,000	2010101000	551, 551,545	2,000,000	0,201,000	. 0,000,100	0,210,002	0,00-1,1-00	0,000,2-70	.0,110,010	.0,101,020	. 21.10011.01
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	496,000	(1,984,219)	6,110,871	2,914,462	2,661,119	2,771,477	3,606,216	3,309,794	3,872,382	4,359,287	4,633,843	4,551,862
				, , -			, ,	, ,			, ,	

Mid-Western Regional Council												
10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,032,000	4,650,465	4,357,485	4,903,483	5,494,617	5,542,297	5,632,892	5,596,209	5,671,262	5,305,240	4,931,547	5,133,608
Investments	40,093,000	39,545,422	37,054,052	41,696,969	46,723,704	47,129,153	47,899,534	47,587,601	48,225,816	45,113,333	41,935,620	43,653,854
Receivables	6,601,000	7,546,166	7,010,252	5,243,178	5,204,836	5,590,605	5,565,156	5,676,078	5,804,747	5,869,387	5,936,901	6,094,604
Inventories	1,092,000	3,074,774	2,253,744	1,973,101	1,996,241	2,034,815	2,085,686	2,166,731	2,191,273	2,246,055	2,302,207	2,394,445
Other	146,000	149,918	120,398	108,633	110,204	112,431	115,242	119,165	121,076	124,102	127,205	131,636
Non-current assets classified as "held for sale"	F0 004 000	F4 000 74F	F0 70F 004	F0 00F 004	F0 F00 C04		04 000 500	04 445 705	00.044.474		FF 000 400	F7 400 440
Total Current Assets	50,964,000	54,966,745	50,795,931	53,925,364	59,529,601	60,409,302	61,298,509	61,145,785	62,014,174	58,658,118	55,233,480	57,408,148
Non-Current Assets												
Investments	2.959.000	2.308.761	2,163,309	2.434.374	2.727.848	2,751,519	2.796.495	2.778.284	2.815.545	2.633.830	2.448.307	2.548.622
Receivables	123,000	110,597	257,180	268,423	116,275	118,850	121,600	124,238	127,189	129,106	131,091	134,584
Inventories		1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565
Infrastructure, Property, Plant & Equipment	763,435,000	783,984,729	821,650,225	824,251,006	824,506,708	835,166,216	874,786,635	888,545,408	897,602,769	917,436,214	932,479,173	940,551,866
Investments Accounted for using the equity method			021,000,220	-	02 1,000,100	000,100,210		000,010,100	001,002,100	017,100,217		-
Investment Property	6.272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000
Intangible Assets	236,000	195.062	148,174	100.074	50,780	377	27,687	54.997	82,307	109,617	136,927	164,237
Non-current assets classified as "held for sale"				-	-	-	-		-		-	
Other						_		_		_		
Total Non-Current Assets	773,025,000	794,570,714	832,190,453	835,025,442	835,373,176	846,008,526	885,703,983	899,474,492	908,599,375	928,280,332	943,167,064	951,370,874
TOTAL ASSETS	823,989,000	849,537,460	882,986,384	888,950,806	894,902,777	906,417,828	947,002,492	960,620,277	970,613,549	986,938,451	998,400,544	1,008,779,023
							_				_	
LIABILITIES												
Current Liabilities												
Bank Overdraft												
Payables	4,187,000	8,589,809	9,141,823	5,979,956	5,705,323	6,618,765	6,521,487	6,774,666	6,785,393	7,316,936	7,413,458	7,052,484
Income received in advance	1,050,000	2,362,628	2,041,488	2,062,911	2,104,604	2,151,349	2,205,132	2,260,261	2,316,767	2,374,686	2,434,053	2,494,905
Borrowings	1,402,000	832,598	753,833	377,080	97,847	99,834	101,860	103,928	106,038	108,191	54,917	
Provisions	7,143,000	7,376,550	7,629,405	7,887,063	8,149,880	8,418,614	8,694,066	8,976,405	9,265,802	9,562,433	9,866,481	10,178,130
Liabilities associated with assets classified as "held for sale"	-	-			*	-						-
Total Current Liabilities	13,782,000	19,161,586	19,566,549	16,307,011	16,057,654	17,288,561	17,522,546	18,115,259	18,474,000	19,362,247	19,768,910	19,725,519
No. Owner to be building												
Non-Current Liabilities	_											
Payables				-	-	-	-	-	-	-	-	-
Income received in advance	1 000 000	1,803,528	1040.005	670 645	E74 700	474.934	272.074	200 146	163,108	54.047	-	-
Borrowings Provisions	1,682,000 788,000	824.450	1,049,695 841,595	672,615 859,067	574,768 876,888	895.110	373,074 913,788	269,146 932,932	952,556	54,917 972,670	993.286	1.014.419
Investments Accounted for using the equity method	700,000	024,450	041,595	009,007	0/0,000	095,110	913,700	932,932	952,556	9/2,0/0	993,200	1,014,419
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2.470.000	2.627.978	1.891.290	1.531.682	1.451.656	1.370.044	1.286.862	1.202.078	1.115.664	1.027.587	993.286	1.014.419
TOTAL LIABILITIES	16.252.000	21,789,564	21,457,840	17,838,692	17,509,310	18,658,605	18,809,408	19,317,338	19,589,663	20,389,834	20,762,196	20,739,937
Net Assets	807,737,000	827,747,896	861,528,545	871,112,114	877,393,467	887,759,223	928,193,085	941,302,939	951,023,885	966,548,617	977,638,348	988,039,085
			001,020,010	,,	,,	,	,,	,,	,,	,,	,,.	,,
EQUITY												
Retained Earnings	312.973.000	332.983.896	366,764,545	376,348,114	382,629,467	392.995.223	402.235.574	411.220.358	420.809.604	430,928,677	441.366.300	451,767,037
Revaluation Reserves	494,764,000	494,764,000	494,764,000	494,764,000	494,764,000	494,764,000	525,957,510	530,082,581	530,214,281	535,619,940	536,272,048	536,272,048
Other Reserves				-								
Council Equity Interest	807,737,000	827,747,896	861,528,545	871,112,114	877,393,467	887,759,223	928,193,085	941,302,939	951,023,885	966,548,617	977,638,348	988,039,085
Minority Equity Interest					-		-	-		-		-
Total Equity	807,737,000	827,747,896	861,528,545	871,112,114	877,393,467	887,759,223	928,193,085	941,302,939	951,023,885	966,548,617	977,638,348	988,039,085

Mid Western Denismal Council												
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	s	\$	\$	\$	\$	\$	\$	\$	\$	s	\$	\$
Cash Flows from Operating Activities Receipts:												
Receipts: Rates & Annual Charges		25,254,539	29,432,095	28,590,198	29,103,590	29,756,195	30,497,451	31,259,888	32,041,385	32,842,419	33,663,480	34,505,067
User Charges & Fees		9,429,013	6,206,882	4,860,086	4,929,664	5,038,234	5,160,623	5,289,639	5,421,880	5,557,427	5,696,362	5,838,771
Interest & Investment Revenue Received		1,267,501	1,355,602	1,300,033	1,239,813	1,349,094	1,688,818	1,733,120	1,723,577	1,820,782	1,731,585	1,574,766
Grants & Contributions Bonds & Deposits Received		35,338,012	45,082,723	22,550,159	18,272,797	21,966,439	20,718,053	21,011,869	21,437,166	21,873,095	22,319,923	22,777,921
Other		4,019,605	2,637,170	3,299,562	3,115,075	3,104,830	3,254,651	3,312,150	3,394,953	3,479,827	3,566,823	3,655,994
Payments:												
Employee Benefits & On-Costs Materials & Contracts		(19,013,170) (10,512,888)	(22,031,264) (4,403,154)	(23,340,197) (1,733,746)	(23,912,089) (1,543,783)	(24,471,044) (1,527,814)	(25,082,820) (1,561,947)	(25,709,891) (1,850,817)	(26,352,638) (1,641,200)	(27,011,454) (1,682,047)	(27,686,740) (1,724,098)	(28,378,909) (2,066,986)
Borrowing Costs		(224,269)	(138,497)	(90,324)	(38,661)	(17,205)	(15,302)	(13,360)	(11,379)	(9,358)	(7,295)	(2,861)
Bonds & Deposits Refunded				-	-	-	-					
Other		(9,352,783)	(9,375,918)	(8,982,224)	(9,158,754)	(9,359,033)	(9,593,009)	(9,832,835)	(10,078,655)	(10,330,622)	(10,588,887)	(10,853,610)
Net Cash provided (or used in) Operating Activities		36,205,559	48,765,639	26,453,548	22,007,651	25,839,696	25,066,518	25,199,763	25,935,089	26,540,071	26,971,152	27,050,153
Cook Flows from Investigation Astronomy												
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities		1,197,817	2,636,822	-	_	-		330,144	-	3,294,197	3,363,236	-
Sale of Investment Property				-	-	-		-	-		-	1
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment			1,656,000	1,938,000	156,000	1		-				1.
Sale of non-current assets classified as "held for sale"			1,000,000	1,000,000	-			_			-	1
Sale of Interests in Joint Ventures & Associates	1	-		-	-	100		-	-	-		-
Sale of Intangible Assets Deferred Debtors Receipts		13,477	-	-	-		-		-			-
Sale of Disposal Groups	1 1	13,411	1	1				1				
Distributions Received from Joint Ventures & Associates	-		-		-			-			-	-
Other Investing Activity Receipts Payments:		. 1			-							
Purchase of Investment Securities				(4,913,982)	(5,320,208)	(429,121)	(815,357)		(675,475)			(1,818,548)
Purchase of Investment Property							(-	-	
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(33,750,842)	(52,474,209)	(22,132,253)	(15,828,836)	(25,217,611)	(24,013,295)	(25,417,293)	(25,033,196)	(30,046,815)	(30,552,453)	(24,927,189)
Purchase of Intangible Assets		(73,545)	(44,634)	(45,482)	(46,393)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)
Deferred Debtors & Advances Made		123,438			(,	(,		1		(,,	10000	(,
Purchase of Interests in Joint Ventures & Associates					-			-	- 1		-	
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments	1 1	1	1	1			1	1		-		-
Net Cash provided (or used in) Investing Activities		(34,139,220)	(48,226,021)	(25,153,717)	(21,039,437)	(25,694,169)	(24,876,089)	(25,134,586)	(25,756,108)	(26,800,055)	(27,236,654)	(26,793,175)
Cash Flows from Financing Activities		_										
Receipts:		4 000 000										
Proceeds from Borrowings & Advances Proceeds from Finance Leases	10	1,000,000	1 1	1		-	-	-	-	-		-
Other Financing Activity Receipts			- V									
Payments:								1404 0001				
Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities	1	(1,447,874)	(832,598)	(753,833)	(377,080)	(97,847)	(99,834)	(101,860)	(103,928)	(106,038)	(108,191)	(54,917)
Distributions to Minority Interests					-			-				
Other Financing Activity Payments					-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(447,874)	(832,598)	(753,833)	(377,080)	(97,847)	(99,834)	(101,860)	(103,928)	(106,038)	(108,191)	(54,917)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	1,618,465	(292,980)	545,998	591,134	47,680	90,595	(36,683)	75,053	(366,022)	(373,693)	202,061
plus: Cash, Cash Equivalents & Investments - beginning of year	-	3,032,000	4,650,465	4,357,485	4,903,483	5,494,617	5,542,297	5,632,892	5,596,209	5,671,262	5,305,240	4,931,547
Cash & Cash Equivalents - end of the year		4,650,465	4,357,485	4,903,483	5,494,617	5,542,297	5,632,892	5,596,209	5,671,262	5,305,240	4,931,547	5,133,608
			4,007,100	4,000,400	5,15-4,511	0,012,201	2,002,002	0,000,000	2,011,202	5,555,215	4,001,041	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Cash & Cash Equivalents - end of the year Investments - end of the year	3,032,000 43,052,000	4,650,465 41,854,183	4,357,485 39,217,361	4,903,483 44,131,344	5,494,617 49,451,551	5,542,297 49,880,672	5,632,892 50,696,029	5,596,209 50,365,885	5,671,262 51,041,360	5,305,240 47,747,163	4,931,547 44,383,927	5,133,608 46,202,476
Cash, Cash Equivalents & Investments - end of the year	46,084,000	46,504,648	43,574,846	49,034,826	54,946,168	49,880,672 55,422,969	56,328,922	55,962,095	56,712,622	53,052,404	49,383,927	51,336,084
				,,	.,,	,,	.,,	-,,-,-	-,,		,	
Representing: - External Restrictions	19,891,000	17,101,552	15,737,491	17,584,672	19,170,205	20,794,059	19,358,510	17,934,571	16,522,534	15,122,697	13,735,363	12,360,847
- External Restrictions - Internal Restrictions	16,628,000	14,542,181	18,052,804	23,484,022	28,155,684	26,659,362	28,459,887	29,294,015	31,465,074	28,665,472	26,342,242	30,400,916
- Unrestricted	9,565,000	14,860,915	9,784,551	7,966,132	7,620,279	7,969,548	8,510,525	8,733,509	8,725,014	9,264,235	9,237,870	8,574,322
	46,084,000	46,504,648	43,574,846	49,034,826	54,946,168	55,422,969	56,328,922	55,962,095	56,712,622	53,052,404	49,315,475	51,336,084

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - GENERAL FUND Scenario: Base Case	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22	2022/23	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29	2029/30 \$
Opening Balance Adjustments to opening balance	789,144,000	807,737,000	827,747,896	861,528,545	871,112,114	877,393,467	887,759,223	928,193,085	941,302,939	951,023,885	966,548,617	977,638,348
Restated Opening Balance	789,144,000	807,737,000	827,747,896	861,528,545	871,112,114	877,393,467	887,759,223	928,193,085	941,302,939	951,023,885	966,548,617	977,638,348
Net Operating Result for the Year Adjustments to net operating result	17,179,000	20,010,896	33,780,649	9,583,569	6,281,353	10,365,756	9,240,352	8,984,783	9,589,246	10,119,073	10,437,623	10,400,737
Restated Net Operating Result for the Year	17,179,000	20,010,896	33,780,649	9,583,569	6,281,353	10,365,756	9,240,352	8,984,783	9,589,246	10,119,073	10,437,623	10,400,737
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves	3,739,000	:	:	-	. :		31,193,510	4,125,071	131,700	5,405,659	652,108	-
Other Income/Expenses recognised Other Adjustments Net Income Recognised Directly in Equity	(2,325,000) 1,414,000		-		- :	3	31,193,510	4,125,071	131,700	5,405,659	652,108	
Total Recognised Income & Expenses	18.593,000	20,010,896	33,780,649	9,583,569	6.281.353	10,365,756	40.433.862	13,109,855	9,720,946	15,524,732	11,089,731	10,400,737
Distributions to/(Contributions from) Minority Interests Transfers between Equity			-	1	-	-	-	-	:	-	-	-
Equity - Balance at end of the reporting period	807,737,000	827,747,896	861,528,545	871,112,114	877,393,467	887,759,223	928,193,085	941,302,939	951,023,885	966,548,617	977,638,348	988,039,085



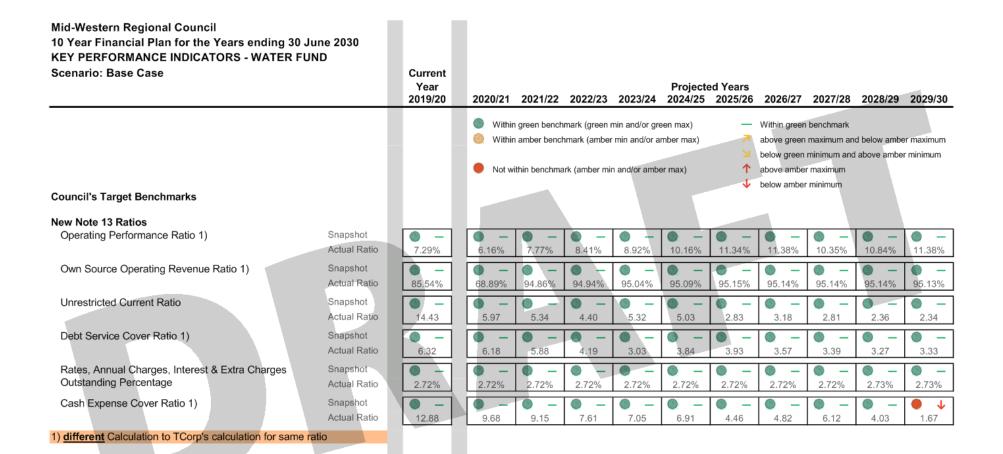


Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	i Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	-		· ·	*	· ·	· ·	· ·	· ·	· ·	· ·	· ·	
Revenue:												
Rates & Annual Charges	1,462,000	1,522,247	1,577,089	1,647,704	1,729,188	1,811,549	1,893,069	1,978,257	2,027,713	2,078,406	2,130,366	2,183,625
User Charges & Fees	5,893,000	6,566,437	6,492,775	6,758,696	7.047,000	7,376,592	7.687,743	8,012,840	8,202,871	8,397,652	8.597,304	8,801,946
Interest & Investment Revenue	462,000	242,217	368,922	312,992	261,214	225,762	175,762	129,762	132,762	129,762	155,762	143,762
Other Revenues	11,000	2.000	2,050	2.089	2,131	2,179	2.233	2.289	2.347	2.405	2,465	2.527
Grants & Contributions provided for Operating Purposes	152,000	65.214	64,890	65,345	65.802	66.263	67,920	69,618	71.358	73,142	74,971	76.845
Grants & Contributions provided for Capital Purposes	988,000	1,343,094	3,747,500	407,600	415,760	425,120	435,748	446,642	457,808	469,253	480,984	493,009
Other Income:	000,000	1,010,001	0,111,000	101,000	110,100	120,120	100)	7.10,0.12	107,000	100,200	100,00	100,000
Net gains from the disposal of assets												
Fair value increment on investment properties												
Reversal of revaluation decrements on IPPE previously expensed									_			
Reversal of impairment losses on receivables					l							
Joint Ventures & Associated Entities						1		_	_	_		
Total Income from Continuing Operations	8,968,000	9,741,209	12,253,226	9,194,426	9,521,095	9,907,465	10,262,475	10,639,407	10.894,858	11,150,621	11,441,852	11,701,714
Total moonie nom committing operations	0,000,000	0,111,200	12,200,220	0,101,120	0,021,000	0,001,100	10,202,110	,	10,00 1,000	,,	,,	,,
Expenses from Continuing Operations						1						
Employee Benefits & On-Costs	1,709,000	1,865,561	2,133,259	2,152,237	2.205,550	2,265,573	2.322,212	2,380,268	2,439,774	2,500,769	2.563,288	2,627,370
Borrowing Costs	131,000	108,151	88,602	86,753	151,155	253,673	285,813	330,328	374,835	397.898	418,477	397,802
Materials & Contracts	1,413,000	1,674,925	1.643.529	1.671.046	1.704,502	1,742,878	1.786.450	1.831.111	1.876.889	1.923.811	1.971.907	2.021.204
Depreciation & Amortisation	1,803,000	1,821,419	1,873,780	1,909,382	1,947,607	1,991,453	1,991,453	1,991,453	1,991,453	2,123,190	2,123,190	2,123,190
Impairment of investments			.,,			.,			.,,	-,,	-,,	-
Impairment of receivables												
Other Expenses	2,278,000	2,315,652	2,242,262	2.284.866	2,330,577	2,383,028	2,442,604	2,503,669	2,566,261	2,630,417	2,696,177	2.763.582
Interest & Investment Losses		-	-,,			-	-,		_,,	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_,	
Net Losses from the Disposal of Assets	29.000	65,487	67,124	68.399	69,769	71,339	71,339	71.339	71,339	71.339	71,339	71.339
Revaluation decrement/impairment of IPPE		20,101	-	-	-	-	- 1,000	- 1,000	,	- 1,000	,	- 1,000
Fair value decrement on investment properties				_	_				_	-	_	-
Joint Ventures & Associated Entities				-							-	
Total Expenses from Continuing Operations	7,363,000	7,851,195	8,048,556	8,172,683	8,409,160	8,707,944	8,899,872	9,108,168	9,320,551	9,647,424	9,844,378	10,004,487
						1 1						
Operating Result from Continuing Operations	1,605,000	1,890,014	4,204,670	1,021,743	1,111,935	1,199,521	1,362,604	1,531,239	1,574,307	1,503,197	1,597,474	1,697,227
					1							
Discontinued Operations - Profit/(Loss)		-		-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations				-	-	-	-	-	-			-
Net Operating Result for the Year	1,605,000	1,890,014	4,204,670	1,021,743	1,111,935	1,199,521	1,362,604	1,531,239	1,574,307	1,503,197	1,597,474	1,697,227
Net Operating Result before Grants and Contributions provided for	1											
Capital Purposes	617,000	546,920	457,170	614,143	696,175	774,401	926,856	1,084,598	1,116,500	1,033,944	1,116,490	1,204,218

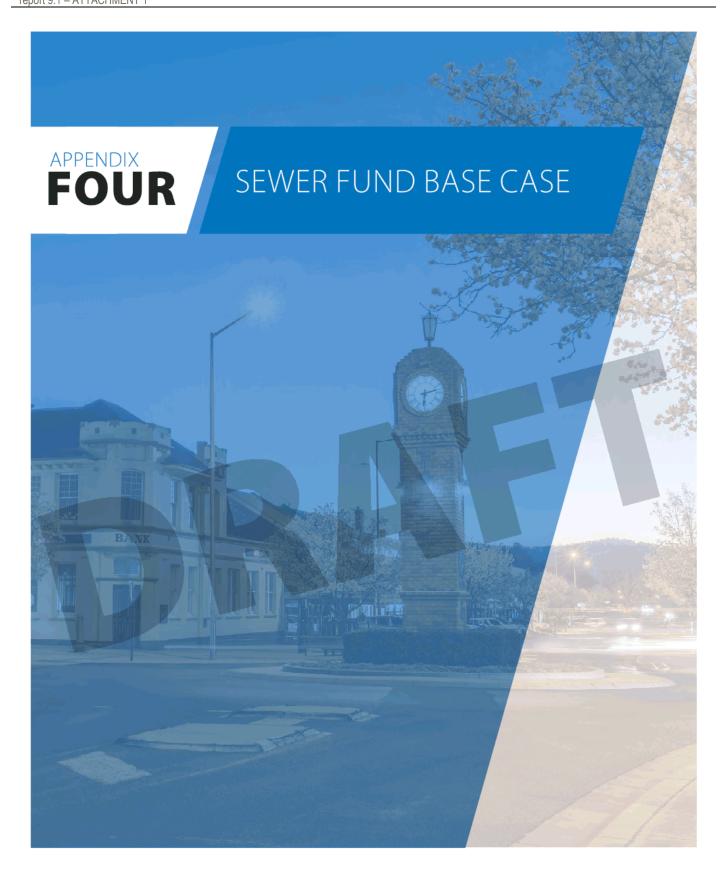
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - WATER FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												-
Current Assets												
Cash & Cash Equivalents	958,000	1,438,514	878,628	685,213	557,372	537,809	504,616	332,654	672,386	1,652,739	319,552	1,186,639
Investments Receivables	12,673,000 1,371,000	12,232,295 1,404,048	7,471,348 1,391,003	5,826,659 1,449,099	4,739,570 1,512,275	4,573,220 1,584,254	4,290,966 1,654,140	2,828,699 1,727,171	2,828,699 1,769,589	2,828,699 1,813,067	2,717,288 1,857,633	2,717,288 1,903,312
Inventories	202,000	225,612	244,389	249,033	254,018	259,737	266,231	272,887	279,709	286,702	293,869	301,216
Other	-	-	-		201,010		-	272,007	-	-	200,000	- 001,210
Non-current assets classified as "held for sale"				-	-	-		-		-		-
Total Current Assets	15,204,000	15,300,469	9,985,369	8,210,004	7,063,236	6,955,021	6,715,954	5,161,410	5,550,382	6,581,206	5,188,342	6,108,455
Non-Current Assets												
Investments	936,000	714,335	436,308	340,262	276,779	267,065	250,582	165,189	165,189	165,189	158,683	158,683
Receivables		-			-	-	-	-	-	-	-	-
Inventories	70 070 000	70 707 444	00 474 402	00 500 600	100 000 000	100 107 000	407.004.400	440 400 404	440 450 500	101.010.070	400 040 454	400 000 000
Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method	78,870,000	79,727,141	89,471,483	93,533,620	100,932,299	106,437,988	107,361,196	113,132,404	119,158,508	121,016,979	123,313,451	123,286,922
Investment Property						- 1				1		
Intangible Assets	3,000	3,000	3,000	3.000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Non-current assets classified as "held for sale"				-	-	-	-	-	-	- 1	-	-
Other			-			<u> </u>	-	-	-	<u> </u>	-	-
Total Non-Current Assets TOTAL ASSETS	79,809,000 95,013,000	80,444,476 95,744,946	89,910,791 99,896,160	93,876,882 102,086,886	101,212,078 108,275,314	106,708,053 113,663,074	107,614,778 114,330,731	113,300,593 118,462,003	119,326,697 124,877,079	121,185,168 127,766,375	123,475,133 128,663,475	123,448,605 129,557,060
TOTAL ASSETS	95,015,000	95,744,940	99,090,100	102,000,000	100,275,314	113,663,074	114,330,731	110,462,003	124,077,079	121,100,313	120,003,475	129,557,000
LIABILITIES												
Current Liabilities	-											
Bank Overdraft									-			-
Payables	1,271,000	361,255	622,146	457,686	564,504	515,425	385,159	537,989	384,823	439,897	460,994	399,461
Income received in advance Borrowings	294,000	45,899 313,869	45,421 334,418	47,344 425,592	49,430 667,958	51,814 566,995	54,128 505,548	56,547 620,375	57,960 637,312	59,409 722,956	60,894 743,632	62,417 764,932
Provisions	294,000	313,009	334,416	420,092	007,900	300,993	505,546	020,373	037,312	122,550	143,032	704,932
Liabilities associated with assets classified as "held for sale"											-	
Total Current Liabilities	1,565,000	721,022	1,001,985	930,623	1,281,892	1,134,234	944,836	1,214,911	1,080,096	1,222,262	1,265,521	1,226,810
					,							
Non-Current Liabilities												
Payables Income received in advance										-	-	_
Borrowings	1,458,000	1,143,909	809,491	2,049,836	6,775,060	11,110,957	10,605,409	12,935,367	12.298,054	13,541,987	12.798.355	12,033,423
Provisions	1,100,100	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				-	-	-	-	-	-	-
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities TOTAL LIABILITIES	1,458,000 3,023,000	1,143,909 1,864,931	809,491 1,811,476	2,049,836 2,980,459	6,775,060 8,056,951	11,110,957 12,245,191	10,605,409 11,550,245	12,935,367 14,150,278	12,298,054 13,378,150	13,541,987 14,764,249	12,798,355 14,063,876	12,033,423 13,260,233
Net Assets	91,990,000	93,880,014	98,084,684	99,106,427	100,218,362	101,417,883	102,780,487	104,311,726	111,498,929	113,002,126	114,599,600	116,296,827
	- 01,000,000	00,000,011	00,001,001	00,100,121	100,210,002	101,111,000	102,100,101	10 1,011,120	111,100,020	110,002,120	111,000,000	
EQUITY												
Retained Earnings	58,755,000	60,645,014	64,849,684	65,871,427	66,983,362	68,182,883	69,545,487	71,076,726	72,651,033	74,154,230	75,751,703	77,448,931
Revaluation Reserves	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	38,847,896	38,847,896	38,847,896	38,847,896
Other Reserves Council Equity Interest	91,990,000	93,880,014	98,084,684	99,106,427	100,218,362	101,417,883	102,780,487	104,311,726	111,498,929	113,002,126	114,599,600	116,296,827
Minority Equity Interest	91,990,000	93,000,014	90,004,084	39,100,427	100,210,302	101,417,083	102,700,487	104,311,720	111,480,829	113,002,120	114,088,000	110,290,027
Total Equity	91,990,000	93,880,014	98,084,684	99,106,427	100,218,362	101,417,883	102,780,487	104,311,726	111,498,929	113,002,126	114,599,600	116,296,827

10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - WATER FUND Actuals Current Year Scenario: Base Case 2018/19 2019/20 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27	2027/28	2028/29	2029/30
Cash Flows from Operating Activities	S	\$	\$
Cash From Operating Activities Receipts:			
Rates & Annual Charges - 1,521,011 1,575,531 1,645,698 1,726,874 1,809,210 1,890,753 1,975,837 2,026,309	2,076,966	2,128,890	2,182,113
User Charges & Fees - 6,544,106 6,506,846 6,702,064 6,985,585 7,306,388 7,619,593 7,941,635 8,161,249	8,354,990	8,553,575	8,757,124
Interest & Investment Revenue Received - 242,217 368,922 312,992 261,214 225,762 175,762 129,762 132,762	129,762	155,762	143,762
Grants & Contributions - 1,408,308 3,812,390 472,945 481,562 491,383 503,668 516,259 529,166 Bonds & Deposits Received	542,395	555,955	569,854
Other - 37,899 1,573 4,012 4,217 4,563 4,548 4,707 3,760	3,854	3,951	4,049
Payments:	5,554		4,040
Employee Benefits & On-Costs - (1,865,561) (2,133,259) (2,152,237) (2,205,550) (2,265,573) (2,322,212) (2,380,268) (2,439,774)	(2,500,769)	(2,563,288)	(2,627,370)
Materials & Contracts - (2,690,603) (1,669,652) (1,670,789) (1,703,955) (1,742,249) (1,785,734) (1,830,378) (1,876,137)	(1,923,040)	(1,971,116)	(2,020,394)
Borrowing Costs (108,151) (88,602) (86,753) (151,155) (253,673) (285,813) (330,328) (374,835) Bonds & Deposits Refunded	(397,898)	(418,477)	(397,802)
Other - (2,315,133) (2,241,730) (2,284,324) (2,330,024) (2,382,463) (2,442,025) (2,503,075) (2,565,652)	(2,629,793)	(2,695,538)	(2,762,927)
Net Cash provided (or used in) Operating Activities - 2,774,092 6,132,019 2,943,609 3,068,767 3,193,347 3,358,539 3,524,153 3,596,847	3,656,467	3,749,713	3,848,409
Cash Flows from Investing Activities			
Receipts:			
Sale of Investment Securities - 662,370 5,038,974 1,740,735 1,150,572 176,064 298,737 1,547,660 -		117,917	-
Sale of Investment Property		-	
Sale of Real Estate Assets	-	-	
Sale of non-current assets classified as "held for sale"	-		1
Sale of Interests in Joint Ventures & Associates	-		
Sale of Intangible Assets	-		-
Deferred Debtors Receipts		-	-
Sale of Disposal Groups		-	-
Other Investign Activity Receipts			
Payments:			
Purchase of Investment Securities	-	-	
Purchase of Investment Property	/4 00E 000)	(4.477.000)	(0.007.000)
Purchase of Infrastructure, Property, Plant & Equipment (2,861,726) (11,417,010) (6,209,278) (9,314,771) (7,623,908) (3,123,474) (7,688,560) (2,836,740) Purchase of Real Estate Assets	(4,005,690)	(4,477,860)	(2,237,690)
Purchase of Inlangible Assets			
Deferred Debtors & Advances Made			
Purchase of Interests in Joint Ventures & Associates		-	
Contributions Paid to Joint Ventures & Associates Other Investign Activity Payments	-	-	-
Outer investigation for the control of the control	_	_	_
Net Cash provided (or used in) Investing Activities - (1,99,356) (6,378,036) (4,468,543) (8,164,199) (7,447,844) (2,824,737) (6,140,900) (2,636,740)	(4,005,690)	(4,359,943)	(2,237,690)
Cash Flavor from Financian Astriction			
Cash Flows from Financing Activities Receipts:			
Proceeds from Borrowings & Advances 1,700,000 5,500,000 - 3,000,000 - 3,000,000	2,000,000	_	
Proceeds from Finance Leases	-	-	-
Other Financing Activity Receipts	-	-	
Payments: (294,222) (313,869) (368,481) (532,410) (765,065) (566,995) (555,215) (620,375)	(670,424)	(722,956)	(743,632)
Repayment of Finance Lease Liabilities	(070,424)	(122,500)	(140,002)
Distributions to Minority Interests	-	-	
Other Financing Activity Payments			-
Net Cash Flow provided (used in) Financing Activities - (294,222) (313,869) 1,331,519 4,967,590 4,234,935 (566,995) 2,444,785 (620,375)	1,329,576	(722,956)	(743,632)
Net Increase/(Decrease) in Cash & Cash Equivalents - 480,514 (559,886) (193,415) (127,841) (19,563) (33,193) (171,962) 339,732	980,353	(1,333,187)	867,087
plus: Cash, Cash Equivalents & Investments - beginning of year - 958,000 1,438,514 878,628 685,213 557,372 537,809 504,616 332,654	672,386	1,652,739	319,552
Cash & Cash Equivalents - end of the year - 1,438,514 878,628 685,213 557,372 537,809 504,616 332,654 672,386	1,652,739	319,552	1,186,639
Cash & Cash Equivalents - end of the year - 1,438,514 878,628 685,213 557,372 537,809 504,616 332,654 672,386	1,652,739	319,552	1,100,039
Cash & Cash Equivalents - end of the year 958,000 1,438,514 878,628 685,213 557,372 537,809 504,616 332,654 672,386	1,652,739	319,552	1,186,639
Investments - end of the year 13,609,000 12,946,630 7,907,656 6,166,921 5,016,349 4,840,285 4,541,548 2,993,888 2,993,888 2,993,888 2,968,273 (2ash, Cash, Faulyuslents & Investments - end of the year 14,587,000 14,385,144 8,786,285 6,852,155 5,737,21 5,376,904 5,046,164 3,326,542 3,666,273	2,993,888 4,646,627	2,875,971 3,195,523	2,875,971 4,062,610
Cash, Cash Equivalents & Investments - end of the year 14,567,000 14,385,144 8,786,285 6,852,135 5,573,721 5,378,094 5,046,164 3,326,542 3,666,273	4,040,027	3,193,323	4,002,010
Representing:			
- External Restrictions 5,233,000 5,609,859 4,439,950 3,579,070 1,699,982 1,191,126 2,215,270 1,892,414 2,283,558	3,317,702	2,355,846	3,397,990
-Internal Restrictions 6,805,000 7,047,188 1,952,341 557,341 1,116,341 1,666,341 1,181,341 300,341 767,341 - Unrestriction 2,529,000 1,728,097 2,393,994 2,715,724 2,575,398 2,520,627 1,649,553 1,133,767 615,374	717,341 611,584	330,341 509,336	265,341 399,279
-Urrestricted 2.529,000 1,728,097 2,393,994 2,715,724 2,757,398 2,520,627 1,649,553 1,133,787 615,374 14,567,000 14,385,144 8,766,285 6,852,155 5,572,15 5,7694 5,046,164 3,26,524 2,666,273	4,646,627	3,195,523	4,062,610

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WATER FUND Scenario: Base Case	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29	2029/30 \$
Opening Balance Adjustments to opening balance	89,252,000	91,990,000	93,880,014	98,084,684	99,106,427	100,218,362	101,417,883	102,780,487	104,311,726	111,498,929	113,002,126	114,599,600
Restated Opening Balance	89,252,000	91,990,000	93,880,014	98,084,684	99,106,427	100,218,362	101,417,883	102,780,487	104,311,726	111,498,929	113,002,126	114,599,600
Net Operating Result for the Year Adjustments to net operating result	1,605,000	1,890,014	4,204,670	1,021,743	1,111,935	1,199,521	1,362,604	1,531,239	1,574,307	1,503,197	1,597,474	1,697,227
Restated Net Operating Result for the Year	1,605,000	1,890,014	4,204,670	1,021,743	1,111,935	1,199,521	1,362,604	1,531,239	1,574,307	1,503,197	1,597,474	1,697,227
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves	1,120,000	1	:	-	_ :	1	-		5,612,896	:	:	-
- Other Income/Expenses recognised - Other Adjustments Net Income Recognised Directly in Equity	13,000				:	1		:	5,612,896	- 1	-	-
Total Recognised Income & Expenses	2,738,000	1,890,014	4,204,670	1,021,743	1,111,935	1,199,521	1,362,604	1,531,239	7,187,204	1,503,197	1,597,474	1,697,227
Distributions to/(Contributions from) Minority Interests Transfers between Equity		:	:	Ţ	7		1	:	:	-	:	:
Equity - Balance at end of the reporting period	91,990,000	93,880,014	98,084,684	99,106,427	100,218,362	101,417,883	102,780,487	104,311,726	111,498,929	113,002,126	114,599,600	116,296,827



Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - WATER FUND** Scenario: Base Case Current **Projected Years** Year 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 2019/20 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) ↑ above amber maximum below amber minimum **New Special Schedule 7 Ratios** Building & Infrastructure Renewals Ratio Snapshot Actual Ratio 161.08% 58.17% 130.35% 472.46% 177.71% 62.57% 117.79% 90.04% 140.36% 152.55% 69.41% Infrastructure Backlog Ratio Snapshot Actual Ratio 0.09 0.08 0.07 0.05 0.05 0.04 0.04 0.04 0.06 0.03 Asset Maintenance Ratio Snapshot Actual Ratio 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 Capital Expenditure Ratio Snapshot Actual Ratio



10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - SEWER FUND	A = 4=1=	C4 V					D	V				
Scenario: Base Case	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected 2024/25	Years 2025/26	2026/27	2027/28	2028/29	2029/30
Scenano: Base Case	2018/19	2019/20	2020/21 \$	\$	2022/23 \$	2023/24 \$	2024/25	2025/26 \$	\$	2027/28 \$	2028/29 \$	2029/30
Income from Continuing Operations	÷.	Φ	- P	Ψ	φ	- P	- P	4	Ψ	*	φ	
Revenue:												
Rates & Annual Charges	6,133,000	6,359,189	6,556,256	6,794,283	7.042,948	7,324,744	7,581,052	7,770,537	7,964,758	8,163,836	8,367,890	8,577,046
User Charges & Fees	809,000	905,242	980,746	1,007,750	1,038,183	1,071,904	1,098,702	1,126,169	1,154,323	1,183,181	1,212,761	1,243,080
Interest & Investment Revenue	391,000	297,243	284,574	254,630	121,764	149,064	159,064	203,064	239,064	253,064	149,064	149.064
Other Revenues	38,000	16,126	16,529	16,843	17,180	17,567	18,006	18,456	18,918	19,391	19,875	20,37
Grants & Contributions provided for Operating Purposes		61,410	62,945	64,141	65,425	66,898	68,570	70,285	72,042	73,843	75,689	77,58
Grants & Contributions provided for Capital Purposes	165,000	742,685	976,250	203,800	207,880	962,560	217,874	223,321	228,904	234,626	240,492	246,50
Other Income:												
Net gains from the disposal of assets			-	-	-	100		-				
Fair value increment on investment properties			-	-	-	-				-		
Reversal of revaluation decrements on IPPE previously expensed	-	-	-		-	-	-		-	-	-	
Reversal of impairment losses on receivables	-	-	-	1		-		-	-	-	-	
Joint Ventures & Associated Entities	-	-		-		-	-	-	-	-	-	
Total Income from Continuing Operations	7,536,000	8,381,895	8,877,300	8,341,447	8,493,380	9,592,737	9,143,268	9,411,832	9,678,009	9,927,941	10,065,772	10,313,648
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,370,000	1,470,836	1,784,945	1,824,627	1,869,613	1,920,281	1,968,288	2.017.495	2,067,933	2,119,631	2,172,622	2.226.937
Borrowing Costs	550,000	527.993	540,786	551.061	562,093	574,747	446.655	416,006	383,407	349,570	311.893	272.645
Materials & Contracts	790,000	1,307,599	1,228,350	1,246,176	1,271,131	1,299,748	1,332,242	1,365,548	1,399,686	1,434,679	1,470,546	1,507,309
Depreciation & Amortisation	1,559,000	1,536,700	1,554,720	1,589,702	1,625,470	1,662,043	1,662,043	1,662,043	1,662,043	1,775,435	1,775,435	1,775,435
mpairment of investments	1,000,000	1,000,100	-	1,000,102	-	.,002,010	-	1,000,010	-,002,010	-	-	1,770,10
mpairment of receivables												
Other Expenses	2,105,000	1,935,523	1,917,999	1.954.440	1.993.541	2.038,403	2.089.363	2,141,597	2.195.137	2,250,016	2,306,266	2,363,923
nterest & Investment Losses			-	-								
Net Losses from the Disposal of Assets	371,000	150,000	153,750	156,671	159,808	163,406	163,406	163,406	163,406	163,406	163,406	163,406
Revaluation decrement/impairment of IPPE			-	-	-		-	-	-	-	-	
Fair value decrement on investment properties		-	-	-	-		-		-	-	-	
Joint Ventures & Associated Entities		-	-	-	-	-	-	-	-	-	-	
Total Expenses from Continuing Operations	6,745,000	6,928,651	7,180,550	7,322,677	7,481,656	7,658,628	7,661,997	7,766,095	7,871,612	8,092,737	8,200,167	8,309,655
Operating Result from Continuing Operations	791,000	1,453,244	1,696,750	1,018,770	1,011,724	1,934,109	1,481,271	1,645,736	1,806,397	1,835,205	1,865,605	2,003,993
Discontinued Operations - Profit/(Loss)					. '			_		_	_	
Net Profit/(Loss) from Discontinued Operations		-			-							
Net Operating Result for the Year	791,000	1,453,244	1,696,750	1,018,770	1,011,724	1,934,109	1,481,271	1,645,736	1,806,397	1,835,205	1,865,605	2,003,993
net operating result for the real	751,000	1,400,244	1,050,730	1,010,770	1,011,724	1,554,109	1,401,271	1,040,730	1,000,397	1,033,203	1,000,000	2,003,993
Net Operating Result before Grants and Contributions provided for								1,422,415	1,577,494			

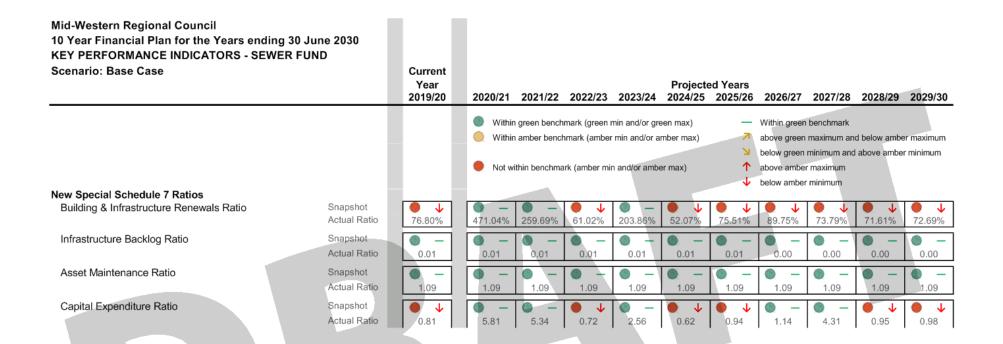
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS				*	*	-	-		-			
Current Assets												
Cash & Cash Equivalents	830,000	1,414,206	823,296	392,898	470,042	363,850	513,448	634,409	733,188	284,684	395,841	530,104
Investments	10,979,000	12,025,522	7,000,795	3,340,959	3,996,943	3,093,952	4,366,037	5,394,619	6,234,572	2,420,772	3,365,982	4,507,670
Receivables Inventories	379,000 20,000	415,850 22,647	440,600 20,987	454,447 21,386	469,467 21,814	486,298 22,305	500,638 22,863	513,154 23,434_	525,983 24,020	539,133 24,621	552,611 25,236	566,426 25,867
Other	20,000	22,047	20,967	21,300	21,014	22,303	22,003	23,434	24,020	24,021	20,230	20,007
Non-current assets classified as "held for sale"				-	_	-						-
Total Current Assets	12,208,000	13,878,225	8,285,679	4,209,689	4,958,266	3,966,405	5,402,985	6,565,616	7,517,763	3,269,209	4,339,670	5,630,066
Non-Current Assets												
Investments	811,000	702,332	408,870	195,123	233,435	180,697	254,991	315,064	364,120	141,381	196,585	263,263
Receivables	-	-		-		7	-	-	-		-	-
Inventories Infrastructure, Property, Plant & Equipment	89,766,000	89,481,493	96,953,966	103,853,050	103,400,800	105,989,021	105.350.572	105,247,123	110.607.307	116,477,466	116,392,625	116,355,784
Investments Accounted for using the equity method	09,700,000	09,401,493	90,933,900	103,033,030	103,400,600	103,969,021	105,550,572	105,247,125	110,007,307	110,477,400	110,392,023	110,333,764
Investment Property						- 1						
Intangible Assets						-	-	-				-
Non-current assets classified as "held for sale"			-	-	-	-	-	-	-	- 1	-	-
Other						-	-	-		-	-	
Total Non-Current Assets TOTAL ASSETS	90,577,000	90,183,825 104,062,050	97,362,837 105.648,515	104,048,174 108,257,863	103,634,236 108,592,502	106,169,719 110,136,123	105,605,564 111,008,549	105,562,188 112,127,804	110,971,427 118,489,190	116,618,847 119,888,056	116,589,210 120,928,880	116,619,047 122,249,114
TOTAL ASSETS	102,765,000	104,002,030	103,040,313	100,237,003	100,392,302	110,130,123	11,000,549	112,127,004	110,409,190	119,000,030	120,920,000	122,249,114
LIABILITIES												
Current Liabilities	_											
Bank Overdraft		-							-	-		-
Payables	159,000	296,215	521,215	509,380	295,011	393,170	302,888	325,620	342,789	522,100	350,645	359,461
Income received in advance Borrowings	313,000	335.285	357,513	462,716	488,646	518,564	549,213	581,813	615,649	653.327	692,575	734.337
Provisions	313,000	335,265	357,513	462,716	488,646	516,564	549,213	301,013	015,049	003,327	092,575	734,337
Liabilities associated with assets classified as "held for sale"						1	1 2					
Total Current Liabilities	472,000	631,500	878,728	972,095	783,657	911,734	852,102	907,433	958,438	1,175,426	1,043,220	1,093,798
					,							
Non-Current Liabilities Payables												
Income received in advance						-	-	-			-	
Borrowings	7,831,000	7,495,306	7,137,793	8,635,003	8,146,357	7,627,793	7,078,580	6,496,767	5,881,118	5,227,791	4,535,216	3,800,879
Provisions			100			-		-	-	-	-	-
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-		-	-	-	-	-	-	-	-		
Total Non-Current Liabilities TOTAL LIABILITIES	7,831,000 8,303,000	7,495,306 8,126,806	7,137,793 8,016,521	8,635,003 9,607,098	8,146,357 8,930,014	7,627,793 8,539,527	7,078,580 7,930,681	6,496,767 7,404,200	5,881,118 6,839,556	5,227,791 6,403,217	4,535,216 5,578,437	3,800,879 4,894,677
Net Assets	94,482,000	95,935,244	97,631,994	98,650,764	99,662,488	101,596,597	103,077,868	104,723,604	111,649,634	113,484,839	115,350,443	117,354,436
				,,		,,	,,	,,	,,	,,	,,	
EQUITY												
Retained Earnings	50,375,000	51,828,244	53,524,994	54,543,764	55,555,488	57,489,597	58,970,868	60,616,604	62,423,002	64,258,206	66,123,811	68,127,804
Revaluation Reserves	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	49,226,632	49,226,632	49,226,632	49,226,632
Other Reserves	94,482,000	95,935,244	97.631,994	98,650,764	00 663 466	101 506 507	103 077 969	104,723,604	111 640 624	113,484,839	115,350,443	117,354,436
Council Equity Interest Minority Equity Interest	84,462,000	95,935,244	97,031,994	30,000,704	99,662,488	101,596,597	103,077,868	104,723,004	111,649,634	113,404,039	110,300,443	117,304,436
Total Equity	94,482,000	95,935,244	97,631,994	98,650,764	99,662,488	101,596,597	103,077,868	104,723,604	111,649,634	113,484,839	115,350,443	117,354,436

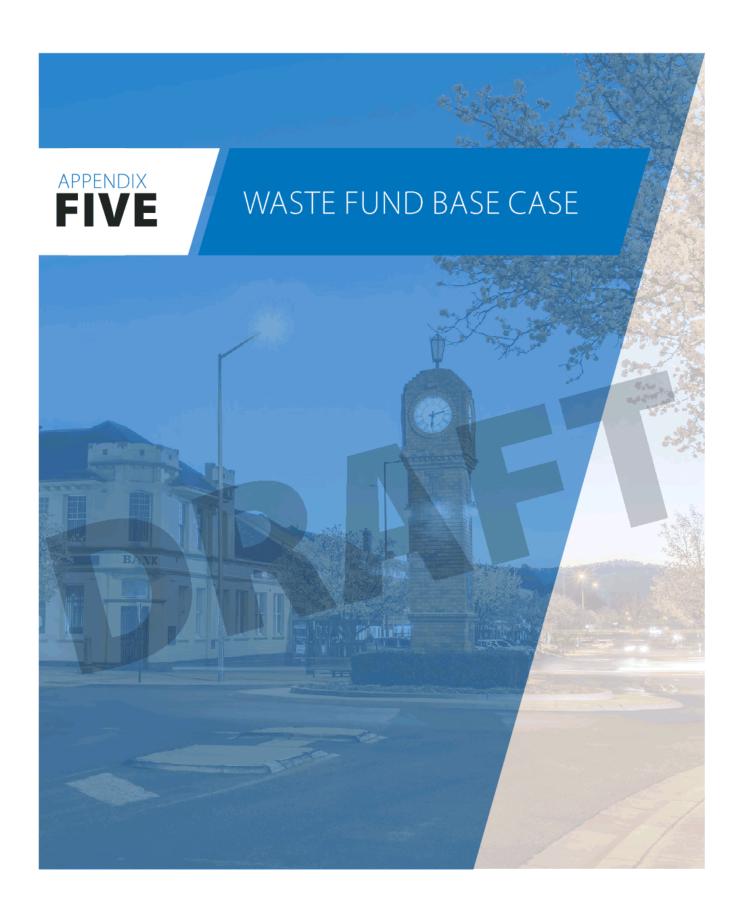
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	l Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Cash Flows from Operating Activities	S	\$	\$	\$	\$	\$	\$	\$	\$	S .	\$	\$
Receipts:												
lates & Annual Charges		6,371,649	6,550,382	6,787,188	7,035,536	7,316,344	7,573,411	7,764,887	7,958,968	8,157,901	8,361,807	8,570,810
ser Charges & Fees		855,932	961,870	1,000,999	1,030,575	1,063,474	1,092,002	1,119,302	1,147,285	1,175,967	1,205,366	1,235,500
terest & Investment Revenue Received rants & Contributions		297,243 804,095	284,574 1,039,195	254,630 267,941	121,764 273,305	149,064 1,029,458	159,064 286,444	203,064 293,606	239,064 300,946	253,064 308,469	149,064 316,181	149,064 324,086
ands & Deposits Received		-	1,000,100	207,541		1,020,400	200,444	255,000	300,540	-	510,101	324,000
her		16,126	16,529	16,843	17,180	17,567	18,006	18,456	18,918	19,391	19,875	20,372
yments:							(1.968,288)			10		
ployee Benefits & On-Costs sterials & Contracts		(1,470,836) (1,215,096)	(1,784,945) (1,235,052)	(1,824,627) (1,242,346)	(1,869,613) (1,266,556)	(1,920,281) (1,294,499)	(1,968,288)	(2,017,495) (1,359,437)	(2,067,933)	(2,119,631) (1,428,259)	(2,172,622) (1,463,965)	(2,226,937)
rrowing Costs		(527,993)	(540,786)	(551,061)	(562,093)	(574,747)	(446,655)	(416,006)	(383,407)	(349,570)	(311,893)	(272,645)
nds & Deposits Refunded					-							
her		(1,935,523)	(1,917,999)	(1,954,440)	(1,993,541)	(2,038,403)	(2,089,363)	(2,141,597)	(2,195,137)	(2,250,016)	(2,306,266)	(2,363,923)
t Cash provided (or used in) Operating Activities		3,195,596	3,373,768	2,755,127	2,786,557	3,747,976	3,298,341	3,464,780	3,625,281	3,767,316	3,797,547	3,935,763
sh Flows from Investing Activities								1				
ceipts: le of Investment Securities			5,318,188	3,873,584		955,729		_		4,036,539	and the second	
le of Investment Property			9,310,100	3,073,304		333,129	- I			4,030,339		
e of Real Estate Assets			-	-	-			-	-	-	-	-
e of Infrastructure, Property, Plant & Equipment			1	-	-			-	-	-	-	
e of non-current assets classified as "held for sale" e of Interests in Joint Ventures & Associates				-	-			-		-	-	
e of Intangible Assets				-	_	10	1			-		-
ferred Debtors Receipts	1		-	-	-		- '		-			-
e of Disposal Groups			- 1	-	-		-		-	- 1	-	-
tributions Received from Joint Ventures & Associates					-	- 1						
er Investing Activity Receipts /ments:			•		-						-	-
rchase of Investment Securities		(937,854)			(694,296)		(1,346,379)	(1,088,655)	(889,009)		(1,000,414)	(1,208,366)
chase of Investment Property										-	,	-
rchase of Infrastructure, Property, Plant & Equipment		(1,360,128)	(8,947,581)	(8,661,522)	(1,552,401)	(4,321,251)	(1,283,800)	(1,705,950)	(2,055,680)	(7,636,710)	(2,032,650)	(1,900,560)
rchase of Real Estate Assets rchase of Intangible Assets					-	-				-	-	-
remade of intangiore Assets ferred Debtors & Advances Made											l I	
rchase of Interests in Joint Ventures & Associates					-							
ntributions Paid to Joint Ventures & Associates			-		-	-	2	-	1		-	-
her Investing Activity Payments			-		-				-	-	-	-
t Cash provided (or used in) Investing Activities		(2,297,981)	(3,629,392)	(4,787,938)	(2,246,697)	(3,365,522)	(2,630,179)	(2,794,605)	(2,944,689)	(3,600,171)	(3,033,064)	(3,108,926)
ash Flows from Financing Activities		_										
celpts:												
oceeds from Borrowings & Advances				2,000,000		-	-	-	-	-	-	-
oceeds from Finance Leases					-	-	-	-	-	-	-	-
ner Financing Activity Receipts	7 1		7		-	-	-	-		-	-	-
yments: payment of Borrowings & Advances		(313,409)	(335,285)	(397,587)	(462,716)	(488,646)	(518,564)	(549,213)	(581,813)	(615,649)	(653,327)	(692,575)
payment of Finance Lease Liabilities		(010,400)	(000,200)	(007,001)	(402,110)	(400,040)	(010,004)	(040,210)	(001,010)	(010,040)	(000,027)	(002,010)
tributions to Minority Interests			-	-	-	-	-	-	-	-	-	-
er Financing Activity Payments								-				-
t Cash Flow provided (used in) Financing Activities		(313,409)	(335,285)	1,602,413	(462,716)	(488,646)	(518,564)	(549,213)	(581,813)	(615,649)	(653,327)	(692,575)
t Increase/(Decrease) in Cash & Cash Equivalents		584,206	(590,910)	(430,398)	77,144	(106,192)	149,598	120,962	98,779	(448,504)	111,157	134,263
s: Cash, Cash Equivalents & Investments - beginning of year		830,000	1,414,206	823,296	392,898	470,042	363,850	513,448	634,409	733,188	284,684	395,841
sh & Cash Equivalents - end of the year		1,414,206	823,296	392,898	470,042	363,850	513,448	634,409	733,188	284,684	395,841	530,104
sh & Cash Equivalents - end of the year	830,000	1,414,206	823,296	392,898	470,042	363,850	513,448	634,409	733,188	284,684	395,841	530,104
estments - end of the year	11,790,000	12,727,854	7,409,666	3,536,082	4,230,378	3,274,650	4,621,028	5,709,683	6,598,692	2,562,153	3,562,567	4,770,933
h, Cash Equivalents & Investments - end of the year	12,620,000	14,142,060	8,232,962	3,928,980	4,700,420	3,638,499	5,134,476	6,344,092	7,331,880	2,846,837	3,958,408	5,301,037
area anting .												
presenting: temal Restrictions	3,022,000	3,272,000	2,339,000	85,598	137,133	394,331	656,843	924,802	1,198,344	477,608	762,738	1,053,880
temal Restrictions	9,009,000	8,351,934	3,346,303	1,467,103	2,645,783	1,345,943	2,483,943	3,286,943	3,947,943	882,943	1,956,943	3,083,943
nrestricted	589,000	2,518,126	2,547,659	2,376,279	1,917,504	1,898,225	1,993,690	2,132,347	2,185,593	1,486,286	1,238,727	1,163,214
	12,620,000	14,142,060	8,232,962	3,928,980	4,700,420	3,638,499	5,134,476	6,344,092	7,331,880	2,846,837	3,958,408	5,301,037

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - SEWER FUND) Actuals	Current Year					Projecte	i Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance Adjustments to opening balance	92,083,000	94,482,000	95,935,244	97,631,994	98,650,764	99,662,488	101,596,597	103,077,868	104,723,604	111,649,634	113,484,839	115,350,443
Restated Opening Balance	92,083,000	94,482,000	95,935,244	97,631,994	98,650,764	99,662,488	101,596,597	103,077,868	104,723,604	111,649,634	113,484,839	115,350,443
Net Operating Result for the Year Adjustments to net operating result	791,000	1,453,244	1,696,750	1,018,770	1,011,724	1,934,109	1,481,271	1,645,736	1,806,397	1,835,205	1,865,605	2,003,993
Restated Net Operating Result for the Year	791,000	1,453,244	1,696,750	1,018,770	1,011,724	1,934,109	1,481,271	1,645,736	1,806,397	1,835,205	1,865,605	2,003,993
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve	1,053,000					1			5,119,632			
- Transfers to((from) Other Reserves - Other Income/Expenses recognised	1,055,000				i i	1				\ -	.	-
- Other Adjustments	555,000					1	2	-	-	-	-	
Net Income Recognised Directly in Equity	1,608,000			-		-			5,119,632	7		-
Total Recognised Income & Expenses	2,399,000	1,453,244	1,696,750	1,018,770	1,011,724	1,934,109	1,481,271	1,645,736	6,926,030	1,835,205	1,865,605	2,003,993
Distributions to/(Contributions from) Minority Interests Transfers between Equity		:	:	Ţ	:	-	1	:	:	1	:	1
Equity - Balance at end of the reporting period	94,482,000	95,935,244	97,631,994	98,650,764	99,662,488	101,596,597	103,077,868	104,723,604	111,649,634	113,484,839	115,350,443	117,354,436

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - SEWER FUND** Scenario: Base Case Current Year **Projected Years** 2019/20 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) above amber maximum below amber minimum Council's Target Benchmarks **New Note 13 Ratios** Operating Performance Ratio 1) Snapshot Actual Ratio 11.27% 11.06% 11.94% 11.63% 13.15% 15.99% 17.26% 19.08% Own Source Operating Revenue Ratio 1) Snapshot Actual Ratio 90.41% 88.29% 96.87% 96.88% 96.89% 96.86% 96.79% 96.78% 89.27% 96.89% 96.86% Unrestricted Current Ratio Snapshot Actual Ratio 7.23 4.33 5.87 6.56 6.33 4.12 6.97 3.62 17.91 2.50 4.42 Debt Service Cover Ratio 1) Snapshot Actual Ratio 3.48 3.39 3.28 3.07 3.17 3.66 3.80 3.92 4.03 4.02 4.11 Rates, Annual Charges, Interest & Extra Charges Snapshot Outstanding Percentage Actual Ratio 2.88% 2.89% 2.89% 2.89% 2.89% 2.89% 2.89% 2.89% 2.89% 2.89% 2.89% Cash Expense Cover Ratio 1) Snapshot Actual Ratio 15.16 10.47 27.71 7.04 8.18 6.17 8.66 11.85 4.51 6.13 8.04

1) different Calculation to TCorp's calculation for same ratio



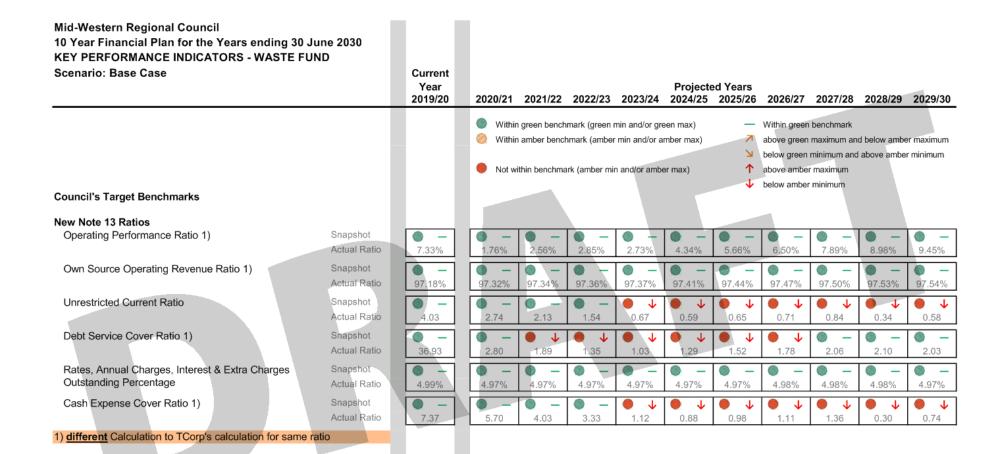


Mid-Western Regional Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WASTE FUND	Actuals	Current Year					Projected					
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,049,000	5,399,200	5,614,198	5,816,388	6,006,033	6,206,756	6,473,026	6,750,719	7,040,324	7,342,354	7,657,341	7,906,205
User Charges & Fees	1,321,000	1,420,327	1,148,335	1,170,153	1,193,580	1,220,450	1,244,961	1,270,084	1,295,836	1,322,232	1,349,287	1,377,019
Interest & Investment Revenue	156,000	166,331	116,896	89,122	79,365	38,643	59,226	56,067	58,603	62,961	51,589	45,408
Other Revenues	516,000	585,850	560,750	571,404	582,844	595,965	610,864	626,136	641,789	657,834	674,280	691,137
Grants & Contributions provided for Operating Purposes	398,000	220,000	205,000	208,895	213,077	217,874	223,321	228,904	234,626	240,492	246,504	252,667
Grants & Contributions provided for Capital Purposes				-	-	-				•		-
Other Income:												
Net gains from the disposal of assets			-	-								-
Fair value increment on investment properties			-	-	-	-	-			-		-
Reversal of revaluation decrements on IPPE previously expensed		-	-		T	-	-		-		-	-
Reversal of impairment losses on receivables		-	-			7		-	-	1	-	-
Joint Ventures & Associated Entities	7,440,000	7,791,708	7.645,179	7,855,962	8,074,899	8,279,688	8,611,398	8,931,910	9,271,179	9.625.873	9,979,002	10,272,435
Total Income from Continuing Operations	7,440,000	7,791,708	7,645,179	7,855,962	8,074,899	8,279,688	8,611,398	8,931,910	9,2/1,1/9	9,625,873	9,979,002	10,272,435
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,473,000	2,616,589	2,779,707	2.841.956	2.912,685	2,992,288	3.067,095	3,143,773	3,222,367	3,302,926	3.385,499	3,470,137
Borrowing Costs	27,000	21,358	43,892	63.329	87,230	107.383	98,100	88.611	78,913	69.000	71,368	71.842
Materials & Contracts	3,144,000	3,454,640	3,371,456	3,408,670	3,476,912	3,555,186	3.644.066	3.735.167	3.828,547	3,924,260	4.022,367	4,122,926
Depreciation & Amortisation	1,345,000	196,351	196,227	200,022	204,073	208,668	208,668	209.027	256,877	256.877	256,877	256,877
Impairment of investments	1,040,000	130,001	150,227	200,022	204,070	200,000	200,000	200,027	200,077	200,017	200,011	200,077
Impairment of investments						1						1 1
Other Expenses	912,000	931,820	1,119,690	1,140,964	1,163,785	1,189,970	1,219,719	1,250,212	1,281,468	1,313,504	1,346,342	1,380,000
Interest & Investment Losses	012,000	001,020	1,110,000	1,110,001	1,100,100	1,100,010	-,210,710	1,200,212	1,201,100	1,010,001	1,010,012	1,000,000
Net Losses from the Disposal of Assets	46,000									_		_
Revaluation decrement/impairment of IPPE	,		_		_		-		_	_	_	_
Fair value decrement on investment properties		-	-	_					_	_	_	_
Joint Ventures & Associated Entities												
Total Expenses from Continuing Operations	7,947,000	7,220,758	7,510,972	7,654,941	7,844,685	8,053,495	8,237,648	8,426,791	8,668,171	8,866,568	9,082,453	9,301,782
Operating Result from Continuing Operations	(507,000)	570,950	134,207	201,021	230,214	226,193	373,749	505,119	603,008	759,305	896,549	970,653
Discontinued Operations - Profit/(Loss)		-	-	-	- '	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations				-	-		-				-	
Not Charating Paguit for the Year	(507.000)	E70.0E0	424.264	204 024	220 244	226 402	272 740	FOF 440	603.005	750 205	DOC 540	070 CF3
Net Operating Result for the Year	(507,000)	570,950	134,207	201,021	230,214	226,193	373,749	505,119	603,008	759,305	896,549	970,653
Net Operating Result before Grants and Contributions provided for	(FOT 000)	570.055	404.00=	004.001	000.04	000 400	070 740	505 440	000 000	750.00-	000 540	070.050
Capital Purposes	(507,000)	570,950	134,207	201,021	230,214	226,193	373,749	505,119	603,008	759,305	896,549	970,653

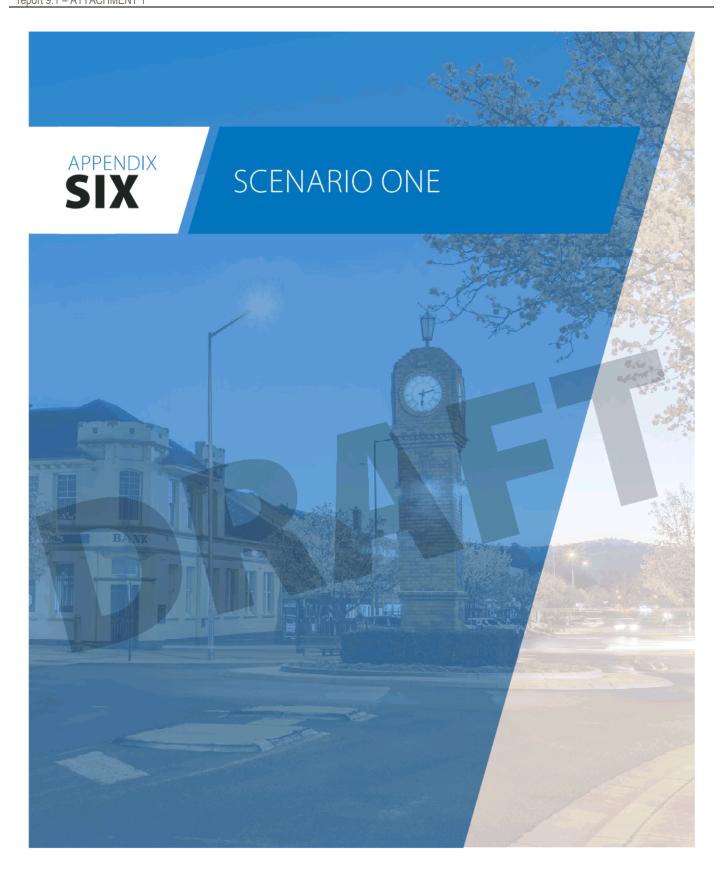
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - WASTE FUND	Actuals	Current Year					Projected	l Years				
Scenario: Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	301,000	505,553	393,044	286,645	246,350	86,488 735.455	69,152 588.036	156,452	180,447 681,970	227,327 859,148	26,225	130,809 494,371
Investments Receivables	3,982,000 255,000	4,040,117 282,582	3,342,254 293,834	2,437,493 304,416	2,094,840 314,342	735,455 324,847	338,783	591,288 353,317	368,474	384,282	223,002 400.767	494,371
Inventories	255,000	202,302	283,034	304,410	314,342	324,047	330,763	303,317	300,474	304,202	400,707	413,782
Other				-		-				-		
Non-current assets classified as "held for sale"				-	-	-				-	-	
Total Current Assets	4,538,000	4,828,251	4,029,132	3,028,554	2,655,531	1,146,790	995,971	1,101,057	1,230,891	1,470,757	649,994	1,038,972
Non-Current Assets												
Investments	294,000	235,883	195,138	142,313	122,308	42,940	34,333	34,522	39,817	50,161	13,020	28,864
Receivables		-			-	-	-	-	-	-	-	-
Inventories	10,216,000	10.644.640	13.634.808	14.674.343	17,583,558	18.963.018	19.107.255	20,292,962	20.348.085	20.432.208	22,774,331	22,732,454
Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method	10,216,000	10,044,040	13,034,808	14,674,343	17,583,558	18,963,018	19,107,255	20,292,962	20,348,085	20,432,208	22,774,331	22,732,454
Investment Property						- 1				1		
Intangible Assets						- '	-	-		-	-	-
Non-current assets classified as "held for sale"			-			-		-		- 1	-	-
Other	-	-	-	-	-	-	-	-			-	-
Total Non-Current Assets TOTAL ASSETS	10,510,000 15,048,000	10,880,523 15,708,774	13,829,946 17,859,078	14,816,656 17,845,211	17,705,866 20,361,397	19,005,958 20,152,748	19,141,587 20,137,559	20,327,485 21,428,542	20,387,902 21,618,793	20,482,370 21,953,127	22,787,351 23,437,345	22,761,318 23,800,290
	10,010,000	10,100,111	11,000,010	11,010,211	20,001,001	20,102,110	20,101,000	21,120,012	21,010,100	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	20,101,010	
LIABILITIES												
Current Liabilities	_											
Bank Overdraft Payables	257,000	325,466	409,621	355,303	417,883	379.432	349,262	354,555	366,659	376,462	453,357	391,222
Income received in advance	257,000	323,400	409,021	300,303	417,003	3/8,432	349,202	354,555	300,039	370,402	400,007	391,222
Borrowings			182,879	186,924	419,658	428,941	438,430	448,128	458,041	468,174	568,840	469,747
Provisions	158,000	873,941	878,311	882,764	887,306	891,950	896,594	901,238	905,882	910,527	915,171	919,815
Liabilities associated with assets classified as "held for sale"		-			-	-	-			-		
Total Current Liabilities	415,000	1,199,407	1,470,811	1,424,991	1,724,846	1,700,322	1,684,286	1,703,921	1,730,583	1,755,162	1,937,368	1,780,784
Non-Current Liabilities												
Payables						-	_	_	_	_	_	_
Income received in advance						-		-	-			-
Borrowings			1,727,171	1,540,247	3,508,152	3,079,211	2,640,781	2,192,653	1,734,612	1,266,438	1,653,278	1,183,531
Provisions	4,199,000	3,504,417	3,521,939	3,539,794	3,558,007	3,576,630	3,595,253	3,613,876	3,632,499	3,651,121	3,669,744	3,688,367
Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-			-
Total Non-Current Liabilities	4.199.000	3.504.417	5.249,111	5.080.041	7.066.159	6.655.841	6.236.034	5.806.529	5.367.110	4.917.560	5.323.022	4.871.898
TOTAL LIABILITIES	4,614,000	4,703,824	6,719,921	6,505,033	8,791,005	8,356,164	7,920,320	7,510,450	7,097,693	6,672,721	7,260,390	6,652,682
Net Assets	10,434,000	11,004,950	11,139,157	11,340,178	11,570,392	11,796,584	12,217,238	13,918,092	14,521,100	15,280,405	16,176,954	17,147,607
EQUITY												
Retained Earnings	7,158,000	7,728,950	7.863.157	8.064.178	8.294.392	8.520.584	8,894,334	9.399.453	10,002,461	10,761,766	11,658,315	12.628.968
Revaluation Reserves	3,276,000	3,276,000	3,276,000	3,276,000	3,276,000	3,276,000	3,322,905	4,518,640	4,518,640	4,518,640	4,518,640	4,518,640
Other Reserves	-			-		-	-	-	-		-	
Council Equity Interest	10,434,000	11,004,950	11,139,157	11,340,178	11,570,392	11,796,584	12,217,238	13,918,092	14,521,100	15,280,405	16,176,954	17,147,607
Minority Equity Interest Total Equity	10,434,000	11,004,950	11,139,157	11,340,178	11,570,392	11,796,584	12,217,238	13,918,092	14,521,100	15,280,405	16,176,954	17,147,607
· our mquity	10,707,000	11,004,550		. 1,040,170	. 1,01 0,032	. 1,1 50,554	. 2,217,230	.0,010,002	74,021,100	.0,200,400	70,170,034	.7,147,007

Mid-Western Regional Council												
10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - WASTE FUND	Actuals	Current Year					Projected					
Scenario: Base Case	2018/19 S	2019/20 S	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27 \$	2027/28 S	2028/29	2029/30
Cash Flows from Operating Activities	9	,	,		*	•	*	*	•		*	*
Receipts:												
Rates & Annual Charges User Charges & Fees		5,371,618 1,420,327	5,602,946 1,148,335	5,805,806 1,170,153	5,996,107 1,193,580	6,196,251 1,220,450	6,459,090 1,244,961	6,736,185 1,270,084	7,025,167 1,295,836	7,326,547 1,322,232	7,640,856 1,349,287	7,893,180 1,377,019
Interest & Investment Revenue Received		166,331	116,896	89,122	79,365	38,643	59,226	56,067	58,603	62,961	51,589	45,408
Grants & Contributions	-	220,000	205,000	208,895	213,077	217,874	223,321	228,904	234,626	240,492	246,504	252,667
Bonds & Deposits Received Other		585,850	560,750	571,404	582,844	595,965	610,864	626,136	641,789	657,834	674.280	691,137
Payments:		303,030	560,750	5/1,404	502,044	383,965	610,004	020,130	041,709	007,034	674,200	081,137
Employee Benefits & On-Costs		(2,616,589)	(2,779,707)	(2,841,956)	(2,912,685)	(2,992,288)	(3,067,095)	(3,143,773)	(3,222,367)	(3,302,926)	(3,385,499)	(3,470,137)
Materials & Contracts		(3,403,923)	(3,364,144)	(3,404,582)	(3,470,545)	(3,547,882)	(3,635,771)	(3,726,665)	(3,819,832)	(3,915,328)	(4,013,211)	(4,113,541)
Borrowing Costs Bonds & Deposits Refunded			(22,000)	(41,021)	(64,475)	(84,116)	(74,833)	(65,344)	(55,646)	(45,733)	(48,101)	(48,575)
Other		(931,820)	(1,119,690)	(1,140,964)	(1,163,785)	(1,189,970)	(1,219,719)	(1,250,212)	(1,281,468)	(1,313,504)	(1,346,342)	(1,380,000)
Net Cash provided (or used in) Operating Activities		811,794	348,386	416,857	453,483	454,926	600,043	731,381	876,710	1,032,574	1,169,363	1,247,157
												.,,,
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities			738,608	957,586	362,659	1,438,753	156,026	-	-		673,288	-
Sale of Investment Property				-	-	-		-	-	التوسال	-	
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment			1			1 1	1					1.
Sale of non-current assets classified as "held for sale"				-	-			-	-	-	-	
Sale of Interests in Joint Ventures & Associates				-	-			-	-	-		
Sale of Intangible Assets Deferred Debtors Receipts			1	-	-				-			-
Sale of Disposal Groups	1		1	1	_	3.1		1	1 1			-
Distributions Received from Joint Ventures & Associates	-				-		-			-	-	-
Other Investing Activity Receipts Payments:					-						-	-
Purchase of Investment Securities					-			(3,441)	(95,977)	(187,523)		(287,213)
Purchase of Investment Property					-			100			-	
(Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(607,241)	(3,109,553)	(1,297,962)	(3,057,076)	(1,633,883)	(344,464)	(202,210)	(308,610)	(340,130)	(2,531,260)	(286,520)
Purchase of Intangible Assets					-			1	. 1	-	1	-
Deferred Debtors & Advances Made					-			-			k .	
Purchase of Interests in Joint Ventures & Associates					-			-	- 1		-	
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments	1 1		1	1	_		1		1	-	-	-
		(007.044)	10.070.045	(0.40.070)	(2.004.447)	1405 4001	(400,400)	(00E 0E4)	1404 5071	(507.050)	(4.053.030)	(630 300)
Net Cash provided (or used in) Investing Activities		(607,241)	(2,370,945)	(340,376)	(2,694,417)	(195,130)	(188,438)	(205,651)	(404,587)	(527,653)	(1,857,972)	(573,733)
Cash Flows from Financing Activities		_										
Receipts: Proceeds from Borrowings & Advances			2,000,000		2,500,000						1,000,000	
Proceeds from Finance Leases			-			-	-	-	-	-	-	-
Other Financing Activity Receipts	1		1		-			-		-	-	
Payments; Repayment of Borrowings & Advances			(89,950)	(182,879)	(299,362)	(419,658)	(428,941)	(438,430)	(448,128)	(458,041)	(512,494)	(568,840)
Repayment of Finance Lease Liabilities	- 4		(00,000,	(102,010)	(200,002)	(***********	(120,011)	(100,100)	(110,120)	(100,011)	(0.12).10.1)	(000,010)
Distributions to Minority Interests	- 1				-	-		-		-	-	
Other Financing Activity Payments		النسسا										
Net Cash Flow provided (used in) Financing Activities			1,910,050	(182,879)	2,200,638	(419,658)	(428,941)	(438,430)	(448,128)	(458,041)	487,506	(568,840)
Net Increase/(Decrease) in Cash & Cash Equivalents		204,553	(112,509)	(106,398)	(40,295)	(159,861)	(17,336)	87,300	23,994	46,881	(201,103)	104,584
plus: Cash, Cash Equivalents & Investments - beginning of year	-	301,000	505,553	393,044	286,645	246,350	86,488	69,152	156,452	180,447	227,327	26,225
Cash & Cash Equivalents - end of the year		505,553	393,044	286,645	246,350	86,488	69,152	156,452	180,447	227,327	26,225	130,809
Cash & Cash Equivalents - end of the year	301,000	505,553	393,044	286,645	246,350	86,488	69,152	156,452	180,447	227,327	26,225	130,809
Investments - end of the year	4,276,000	4,276,000	3,537,392	2,579,806	2,217,147	778,394	622,369	625,810	721,787	909,310	236,022	523,235
Cash, Cash Equivalents & Investments - end of the year	4,577,000	4,781,553	3,930,436	2,866,451	2,463,497	864,883	691,521	782,262	902,234	1,136,637	262,246	654,044
Representing:												
- External Restrictions					-	-		-			-	
- Internal Restrictions	3,372,735	3,747,744	2,801,869	1,762,312	1,349,024	10,896	104,896	405,896	743,896	1,002,896	103,896	488,896
- Unrestricted	1,204,265 4,577,000	1,033,809 4,781,553	1,128,567 3,930,436	1,104,139 2,866,451	1,114,473 2,463,497	853,987 864,883	586,625 691,521	376,366 782,262	158,338 902,234	133,741 1,136,637	158,350 262,246	165,148 654,044
	4,577,000	4,701,003	3,030,430	2,000,431	Z ₁ TOJ ₁ TO ⁷	004,003	Udijasi	105,502	902,234	1,130,037	202,240	004,044

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WASTE FUND Scenario: Base Case	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected	I Years 2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance Adjustments to opening balance	10,798,000	10,434,000	11,004,950	11,139,157	11,340,178	11,570,392	11,796,584	12,217,238	13,918,092	14,521,100	15,280,405	16,176,954
Restated Opening Balance	10,798,000	10,434,000	11,004,950	11,139,157	11,340,178	11,570,392	11,796,584	12,217,238	13,918,092	14,521,100	15,280,405	16,176,954
Net Operating Result for the Year	(507,000)	570,950	134,207	201,021	230,214	226,193	373,749	505,119	603,008	759,305	896,549	970,653
Adjustments to net operating result Restated Net Operating Result for the Year	(507,000)	570,950	134,207	201,021	230,214	226,193	373,749	505,119	603,008	759,305	896,549	970,653
restated her operating restate for the real	(001,000)	0,000	10-1,201	201,021	200,214	220,100	0,0,140	000,110	000,000	700,000	000,040	0,000
Current Year Income & Expenses Recognised direct to Equity						100						
- Transfers to/(from) Asset Revaluation Reserve	98,000	-		-	-	-	46,905	1,195,735		-		-
- Transfers to/(from) Other Reserves - Other Income/Expenses recognised		-		-		-	-	-	-	-	-	-
- Other Income/Expenses recognised - Other Adjustments	45,000				1	1		-	-	\1		-
Net Income Recognised Directly in Equity	143,000	— <u> </u>		-	-	-	46,905	1,195,735		-		
,												
Total Recognised Income & Expenses	(364,000)	570,950	134,207	201,021	230,214	226,193	420,654	1,700,854	603,008	759,305	896,549	970,653
Distributions to/(Contributions from) Minority Interests												
Transfers between Equity				7		-				1	-	1
Equity - Balance at end of the reporting period	10,434,000	11,004,950	11,139,157	11,340,178	11,570,392	11,796,584	12,217,238	13,918,092	14,521,100	15,280,405	16,176,954	17,147,607



Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - WASTE FUND** Scenario: Base Case Current **Projected Years** Year 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 2019/20 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) ↑ above amber maximum below amber minimum **Council's Target Benchmarks New Special Schedule 7 Ratios** Building & Infrastructure Renewals Ratio Snapshot Actual Ratio 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% Infrastructure Backlog Ratio Snapshot 个 1 Actual Ratio 0.08 0.05 0.03 0.02 0.02 0.02 Asset Maintenance Ratio Snapshot Actual Ratio 1.00 1.00 1.00 1.00 1.00 Capital Expenditure Ratio Snapshot Actual Ratio 6.20 15.26



10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Years				
Scenario: Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	18,399,000	25,694,940	29,573,909	28,552,869	29,124,488	29,780,166	30,524,670	31,287,787	32,069,982	32,871,731	33,693,524	34,535,862
User Charges & Fees	6,995,000	9,516,900	4,865,925	4,857,721	4,958,810	5,070,410	5,197,170	5,327,100	5,460,277	5,596,784	5,736,704	5,880,121
Interest & Investment Revenue	1,364,000	1,312,222	1,033,222	989,037	1,101,455	1,212,447	1,212,447	1,212,447	1,212,447	1,212,447	1,112,158	1,040,767
Other Revenues	2,878,000	2,933,444	3,041,979	2,989,721	3,049,574	3,118,231	3,196,187	3,276,092	3,357,994	3,441,944	3,527,992	3,616,192
Grants & Contributions provided for Operating Purposes	13,915,000	13,613,099	18,023,639	14,389,317	14,473,011	14,621,813	14,987,358	15,362,042	15,746,093	16,139,746	16,543,239	16,956,820
Grants & Contributions provided for Capital Purposes	16,683,000	21,995,115	27,669,778	6,669,107	3,620,234	7,594,279	5,634,136	5,674,989	5,716,864	5,759,786	5,803,780	5,848,875
Other Income:												
Net gains from the disposal of assets				-	-	-	-	-		-		
air value increment on investment properties				-	-	-				-		
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-		-	-	-	-		-	-
Reversal of impairment losses on receivables		-	-	-		7		-	-	-	-	
Joint Ventures & Associated Entities				-	· · · · · ·	-	-	-		-	-	
otal Income from Continuing Operations	60,234,000	75,065,720	84,208,452	58,447,772	56,327,572	61,397,346	60,751,969	62,140,457	63,563,657	65,022,437	66,417,398	67,878,638
Expenses from Continuing Operations												
Employee Benefits & On-Costs	18,207,000	19.283.740	22.301.351	23.615.354	24.192.744	24,758,017	25.376.968	26.011.392	26,661,677	27.328.219	28.011.425	28,711,710
Borrowing Costs	218.000	190.985	103.528	58.663	22.824	13.095	11,109	9.082	7,014	4.904	2.751	555
Materials & Contracts	7,376,000	12,334,527	4,523,852	2,108,273	2,012,600	2,001,946	2,041,422	2,346,388	2,192,875	2,250,411	2,309,023	2,718,738
Depreciation & Amortisation	11,718,000	11,688,665	12,306,765	12,617,153	12.898,977	13,187,746	13,110,033	13,625,492	13,765,100	13,765,100	13.870,413	14.065.035
npairment of investments	11,710,000	11,000,000	12,300,703	12,017,100	12,050,577	10,107,740	13,110,033	13,023,452	13,763,100	13,703,100	10,070,413	14,000,000
mpairment of investments					1	1						
Other Expenses	2.002.000	9,352,783	9,375,918	8,982,224	9,158,754	9,359,033	9.593.009	9,832,835	10,078,655	10,330,622	10,588,887	10,853,610
nterest & Investment Losses	2,002,000	3,352,700	5,515,516	0,302,224	3,130,734	0,000,000	3,000,000	3,002,000	10,070,000	10,000,022	10,000,007	10,000,010
Net Losses from the Disposal of Assets	3,534,000	2,204,124	2,232,775	2,276,602	2,461,610	2,316,819	2.316,819	2,316,819	2,316,819	2,316,819	2.316,819	2,316,819
Revaluation decrement/impairment of IPPE	0,004,000	2,204,124	2,202,770	2,270,002	2,401,010	2,010,015	2,010,010	2,010,010	2,010,015	2,010,010	2,010,010	2,010,010
Fair value decrement on investment properties												
loint Ventures & Associated Entities									_	_	-	
otal Expenses from Continuing Operations	43,055,000	55,054,824	50,844,189	49,658,269	50.747,509	51,636,656	52,449,360	54,142,007	55,022,140	55,996,075	57,099,318	58,666,466
	12,222,222	,,	,,	,,		,,					,,	,,
Operating Result from Continuing Operations	17,179,000	20,010,896	33,364,263	8,789,503	5,580,063	9,760,690	8,302,609	7,998,449	8,541,517	9,026,362	9,318,080	9,212,172
					7							
Discontinued Operations - Profit/(Loss)				-	-	-	-	-	-	-	-	-
let Profit/(Loss) from Discontinued Operations					-		-	-		-		
Not Ownerships Regult for the Year	47 470 000	20,010,896	22 204 202	0 700 FA3	5,580,063	9,760,690	8,302,609	7,998,449	8,541,517	9,026,362	9,318,080	0.242.472
Net Operating Result for the Year	17,179,000	20,010,896	33,364,263	8,789,503	5,580,063	9,760,690	8,302,609	7,998,449	8,541,517	9,026,362	9,318,080	9,212,172
				2.120.396	1.959.829	2,166,411	2.668.473	2,323,460	2.824.652	3.266.576	3,514,300	3,363,297
Net Operating Result before Grants and Contributions provided for Capital Purposes	496,000	(1,984,219)	5,694,485									

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	S	\$	S	\$	\$	\$	\$
ASSETS	-	-		*	*		· ·	· ·	*	· ·	*	
Current Assets												
Cash & Cash Equivalents	3,032,000	4,650,465	4,316,485	4,784,292	5,306,342	5,294,416	5,360,564	5,300,601	5,346,331	4,946,551	4,536,457	4,695,322
Investments	40,093,000	39,545,422	36,705,413	40,683,424	45,122,699	45,021,288	45,583,778	45,073,884	45,462,745	42,063,203	38,575,951	39,926,865
Receivables	6,601,000	7,546,166	7,004,049	5,225,241	5,176,627	5,553,536	5,524,525	5,631,980	5,756,265	5,815,865	5,877,950	6,029,201
Inventories	1,092,000	3,074,774	2,267,913	2,022,936	2,047,585	2,086,381	2,137,318	2,220,108	2,251,081	2,307,672	2,365,636	2,465,471
Other	146,000	149,918	120,909	110,431	112,056	114,291	117,104	121,091	123,233	126,325	129,493	134,198
Non-current assets classified as "held for sale"	F0.004.000	E4 000 745	50 444 770		E7 70E 200	- FR 000 D40	50 700 000	E0 047 000	50 000 055		E4 40E 400	F0 054 057
Total Current Assets	50,964,000	54,966,745	50,414,770	52,826,322	57,765,308	58,069,912	58,723,288	58,347,663	58,939,655	55,259,616	51,485,486	53,251,057
Non-Current Assets												
Investments	2,959,000	2,308,761	2,142,955	2,375,201	2,634,377	2,628,456	2,661,296	2,631,527	2,654,230	2,455,756	2,252,161	2,331,031
Receivables	123,000	110,597	257,078	268,127	115,811	118,239	120,931	123,512	126,390	128,224	130,121	133,507
Inventories		1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565	1,699,565
Infrastructure, Property, Plant & Equipment	763,435,000	783,984,729	821,650,225	824,251,006	824,506,708	835,166,216	874,036,635	887,045,408	895,352,769	914,436,214	928,729,173	936,051,866
Investments Accounted for using the equity method												
Investment Property	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000	6,272,000
Intangible Assets	236,000	195,062	148,174	100,074	50,780	377	27,687	54,997	82,307	109,617	136,927	164,237
Non-current assets classified as "held for sale" Other						-		-		- 1	-	
Total Non-Current Assets	773.025.000	794,570,714	832.169.997	834,965,973	835,279,241	845.884.853	884.818.114	897,827,008	906.187.261	925.101.377	939.219.947	946.652.206
TOTAL ASSETS	823,989,000	849,537,460	882,584,767	887,792,295	893,044,549	903,954,765	943,541,403	956,174,672	965,126,916	980,360,993	990,705,433	999,903,263
LIABILITIES												
Current Liabilities												
Bank Overdraft Payables	4407.000	8.589.809	0.450.504	0.004.007	£ 750 007	6.672.509	0.544.040	0.700.045	c 707 07F	7,320,803	7 440 044	7.066.157
Income received in advance	4,187,000 1,050,000	2,362,628	9,156,591 2,041,488	6,031,897 2,062,911	5,758,837 2,104,604	2,151,349	6,514,948 2,205,132	6,769,945 2,260,261	6,787,375 2,316,767	2,374,686	7,419,214 2,434,053	2,494,905
Borrowings	1,402,000	832,598	753,833	377.080	97,847	99,834	101,860	103,928	106,038	108,191	54,917	2,494,800
Provisions	7,143,000	7,376,550	7,629,405	7.887.063	8,149,880	8,418,614	8.694.066	8,976,405	9,265,802	9,562,433	9,866,481	10,178,130
Liabilities associated with assets classified as "held for sale"	7,140,000	7,070,000	7,025,405	7,007,000	0,145,000	0,410,014	0,004,000	0,070,400	0,200,002	5,002,400	5,000,401	10,170,100
Total Current Liabilities	13,782,000	19,161,586	19,581,317	16,358,951	16,111,168	17,342,306	17,516,006	18,110,539	18,475,981	19,366,114	19,774,665	19,739,192
					`							
Non-Current Liabilities												
Payables Income received in advance				-	-	-	-	-	-	-	-	-
Borrowings	1,682,000	1,803,528	1,049,695	672,615	574,768	474,934	373,074	269,146	163,108	54,917		
Provisions	788,000	824,450	841,595	859,067	876,888	895,110	913,788	932,932	952,556	972,670	993,286	1,014,419
Investments Accounted for using the equity method	700,000	021,100	011,000	-	-	-		002,002	-	0,2,0,0	-	
Liabilities associated with assets classified as "held for sale"				-		-	-	-	-	-	-	-
Total Non-Current Liabilities	2,470,000	2,627,978	1,891,290	1,531,682	1,451,656	1,370,044	1,286,862	1,202,078	1,115,664	1,027,587	993,286	1,014,419
TOTAL LIABILITIES	16,252,000	21,789,564	21,472,608	17,890,633	17,562,824	18,712,350	18,802,868	19,312,617	19,591,645	20,393,700	20,767,952	20,753,610
Net Assets	807,737,000	827,747,896	861,112,159	869,901,662	875,481,725	885,242,416	924,738,535	936,862,055	945,535,271	959,967,293	969,937,481	979,149,652
FOURTY												
EQUITY Retained Earnings	312,973,000	332,983,896	366,348,159	375,137,662	380,717,725	390,478,416	398.781.024	406,779,474	415,320,990	424,347,352	433.665.433	442,877,604
Retained Earnings Revaluation Reserves	494,764,000	494,764,000	494,764,000	494,764,000	494,764,000	494,764,000	525.957.510	530,082,581	530,214,281	424,347,352 535,619,940	536,272,048	536,272,048
Other Reserves	454,704,000	454,704,000	494,704,000	+34,704,000 -	434,704,000	+34,704,000	525,857,510	550,002,561	JJU,Z 14,Z01	555,018,840	550,212,046	530,212,046
Council Equity Interest	807,737,000	827,747,896	861,112,159	869,901,662	875,481,725	885,242,416	924,738,535	936,862,055	945.535,271	959.967.293	969.937.481	979.149.652
Minority Equity Interest	-	527,747,000	501,112,108			-	-	-		-		-
Total Equity	807,737,000	827,747,896	861,112,159	869,901,662	875,481,725	885,242,416	924,738,535	936,862,055	945,535,271	959,967,293	969,937,481	979,149,652

0 Year Financial Plan for the Years ending 30 June 2030												
ASH FLOW STATEMENT - GENERAL FUND cenario: Scenario 1	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected 2024/25	d Years 2025/26	2026/27	2027/28	2028/29	2029
ash Flows from Operating Activities	S	\$	\$	\$	\$	\$	\$	\$	\$	S	\$	
ash Flows from Operating Activities eceipts:												
ates & Annual Charges		25,254,539	29,432,095	28,590,198	29,103,590	29,756,195	30,497,451	31,259,888	32,041,385	32,842,419	33,663,480	34,505,0
ser Charges & Fees		9,429,013	6,206,882	4,860,086	4,929,664	5.038.234	5,160,623	5,289,639	5,421,880	5.557.427	5,696,362	5,838,7
terest & Investment Revenue Received		1,267,501	1,068,079	948,948	993,069	1,199,055	1,201,295	1,212,004	1,197,615	1,266,154	1,166,197	1,007,0
rants & Contributions		35,338,012	45,082,723	22,550,159	18,272,797	21,966,439	20,718,053	21,011,869	21,437,166	21,873,095	22,319,923	22,777,9
onds & Deposits Received		-	-	-	-	-	-		-	-		
ther		4,019,605	2,637,170	3,299,562	3,115,075	3,104,830	3,254,651	3,312,150	3,394,953	3,479,827	3,566,823	3,655,9
ayments:												
mployee Benefits & On-Costs		(19,013,170)	(22,031,264)	(23,340,197)	(23,912,089)	(24,471,044)	(25,082,820)	(25,709,891)	(26,352,638)	(27,011,454)	(27,686,740)	(28,378,9)
aterials & Contracts		(10,512,888)	(4,525,624)	(2,164,578)	(1,987,880)	(1,973,833)	(2,008,545)	(2,312,500)	(2,158,472)	(2,214,995)	(2,272,722)	(2,681,2
prrowing Costs		(224,269)	(138,497)	(90,324)	(38,661)	(17,205)	(15,302)	(13,360)	(11,379)	(9,358)	(7,295)	(2,8
nds & Deposits Refunded her		(9,352,783)	(9,375,918)	(8,982,224)	(9,158,754)	(9,359,033)	(9,593,009)	(9,832,835)	(10,078,655)	(10,330,622)	(10,588,887)	(10,853,6
et Cash provided (or used in) Operating Activities		36,205,559	48,355,646	25,671,631	21,316,811	25,243,638	24,132,397	24,216,964	24,891,855	25,452,494	25,857,140	25,868,1
		50,205,005	40,000,040	20,011,001	21,010,011	20,240,000	24,102,001	24,210,004	24,001,000	25,402,454	20,007,140	20,000,1
ash Flows from Investing Activities												
le of Investment Securities		1,197,817	3,005,816	_	_	107,331		539,663		3,598,016	3,690,847	
le of Investment Property			-,,	-				-		-	-	
le of Real Estate Assets				-	-	-			-	-		
e of Infrastructure, Property, Plant & Equipment			1,656,000	1,938,000	156,000			-				
le of non-current assets classified as "held for sale"			-	-	-	-			-	-		
le of Interests in Joint Ventures & Associates				-	-			-				
le of Intangible Assets				-	-				-		-	
ferred Debtors Receipts		13,477		-	-							
le of Disposal Groups	1	1	-	-	-			-	-		-	
tributions Received from Joint Ventures & Associates	1	1 1	-	-	-	1.0	-	-			-	
er Investing Activity Receipts		1		-	-		-					
yments:				(4.040.057)	(4.000.450)		/EGE 220\		7444 E045			(4.400)
rchase of Investment Securities rchase of Investment Property				(4,210,257)	(4,698,452)		(595,330)	1	(411,564)			(1,429,7
rchase of Infrastructure, Property, Plant & Equipment		(33,750,842)	(52,474,209)	(22,132,253)	(15,828,836)	(25,217,611)	(23,323,648)	(24,667,293)	(24,283,196)	(29,296,815)	(29,802,453)	(24,177,1
rchase of Real Estate Assets		(1,649,565)	(003,111,200)	(66,106,600)	(10,020,000)	(20)2111011)	(20,020,010)	(003,100)	(24,200,100)	(20,230,010)	(20,002,400)	(64,111)
rchase of Intangible Assets		(73,545)	(44,634)	(45,482).	(46,393)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)	(47,4
rferred Debtors & Advances Made		123,438	1.4-6	(,	1	,,	4	-		(,,	(,	(
rchase of Interests in Joint Ventures & Associates			-		-							
ntributions Paid to Joint Ventures & Associates			-		-	-			-	-	-	
ner Investing Activity Payments			-		-			-	-	-	-	
Cash provided (or used in) Investing Activities		(34,139,220)	(47,857,027)	(24,449,991)	(20,417,681)	(25,157,717)	(23,966,415)	(24,175,067)	(24,742,197)	(25,746,236)	(26,159,043)	(25,654,
sh Flows from Financing Activities	_	_										
ceipts:		_										
oceeds from Borrowings & Advances		1,000,000			_	_	-	_	-	_		
ceeds from Finance Leases				-	-							
er Financing Activity Receipts			-	-	-	-	-	-	-	-	-	
yments:												
payment of Borrowings & Advances		(1,447,874)	(832,598)	(753,833)	(377,080)	(97,847)	(99,834)	(101,860)	(103,928)	(106,038)	(108,191)	(54.
ayment of Finance Lease Liabilities				-	-							
ributions to Minority Interests		-	-	-	-	-	-	-	-	-	-	
er Financing Activity Payments			-	-	-	-	-	-	-		-	
Cash Flow provided (used in) Financing Activities		(447,874)	(832,598)	(753,833)	(377,080)	(97,847)	(99,834)	(101,860)	(103,928)	(106,038)	(108,191)	(54,
Increase/(Decrease) in Cash & Cash Equivalents		1,618,465	(333,980)	467,806	522,050	(11,926)	66,148	(59,963)	45,729	(399,780)	(410,094)	158,
s: Cash, Cash Equivalents & Investments - beginning of year		3,032,000	4,650,465	4,316,485	4,784,292	5,306,342	5,294,416	5,360,564	5,300,601	5,346,331	4,946,551	4,536,
h & Cash Equivalents - end of the year	3,032,000	4,650,465	4,316,485	4,784,292	5,306,342	5,294,416	5,360,564	5,300,601	5,346,331	4,946,551	4,536,457	4,695
sh & Cash Equivalents - end of the year	3,032,000	4.650.465	4,316,485	4.784.292	5,306,342	5,294,416	5.360.564	5,300,601	5.346,331	4.946.551	4,536,457	4,695.
estments - end of the year	43,052,000	41,854,183	38,848,368	43,058,624	47,757,076	47,649,744	48,245,074	47,705,411	48,116,975	44,518,959	40,828,112	42,257,
h, Cash Equivalents & Investments - end of the year	46,084,000	46,504,648	43,164,853	47,842,916	53,063,418	52,944,161	53,605,638	53,006,012	53,463,305	49,465,510	45,364,569	46,953
presenting:												
ternal Restrictions	19,891,000	17,101,552	15,737,491	17,584,672	19,170,205	20,794,059	19,358,510	17,934,571	16,522,534	15,122,697	13,735,363	12,360
ternal Restrictions	16,628,000	14,542,181	18,052,804	22,734,022	26,655,684	24,409,362	26,191,137	26,987,296	29,100,687	26,223,225	23,801,439	27,740,
nrestricted	9,565,000	14,860,915	9,374,558	7,524,222	7,237,529	7,740,740	8,055,991	8,084,145	7,840,083	8,119,588	7,827,766	6,852,
	46,084,000	46,504,648	43,164,853	47,842,916	53,063,418	52,944,161	53,605,638	53,006,012	53,463,305	49,465,510	45,364,569	46,953,

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - GENERAL FUND	Actuals	Current Year					Projecte					
Scenario: Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	•	Ψ	*	•	Ψ	•		•		•		-
Opening Balance	789,144,000	807,737,000	827,747,896	861,112,159	869,901,662	875,481,725	885,242,416	924,738,535	936,862,055	945,535,271	959,967,293	969,937,481
Adjustments to opening balance Restated Opening Balance	789,144,000	807,737,000	827,747,896	861,112,159	869,901,662	875,481,725	885,242,416	924,738,535	936,862,055	945,535,271	959,967,293	969,937,481
Net Operating Result for the Year	17,179,000	20,010,896	33,364,263	8,789,503	5,580,063	9,760,690	8,302,609	7,998,449	8,541,517	9,026,362	9,318,080	9,212,172
Adjustments to net operating result	47.470.000			0.700.500	-	- 700 000		7,000,140	-		0.010.000	9,212,172
Restated Net Operating Result for the Year	17,179,000	20,010,896	33,364,263	8,789,503	5,580,063	9,760,690	8,302,609	7,998,449	8,541,517	9,026,362	9,318,080	9,212,172
Current Year Income & Expenses Recognised direct to Equity						100						
Transfers to/(from) Asset Revaluation Reserve Transfers to/(from) Other Reserves	3,739,000			-	-	-	31,193,510	4,125,071	131,700	5,405,659	652,108	-
- Other Income/Expenses recognised					. I	1			-	\ 1		-
- Other Adjustments	(2,325,000)		-		-	- 4	-	-	-	-	-	-
Net Income Recognised Directly in Equity	1,414,000			-		-	31,193,510	4,125,071	131,700	5,405,659	652,108	-
Total Recognised Income & Expenses	18,593,000	20,010,896	33,364,263	8,789,503	5,580,063	9,760,690	39,496,119	12,123,520	8,673,217	14,432,021	9,970,188	9,212,172
Distributions to/(Contributions from) Minority Interests Transfers between Equity		:	:	Ţ		-	1	:	:		:	1
Equity - Balance at end of the reporting period	807,737,000	827,747,896	861,112,159	869,901,662	875,481,725	885,242,416	924,738,535	936,862,055	945,535,271	959,967,293	969,937,481	979,149,652

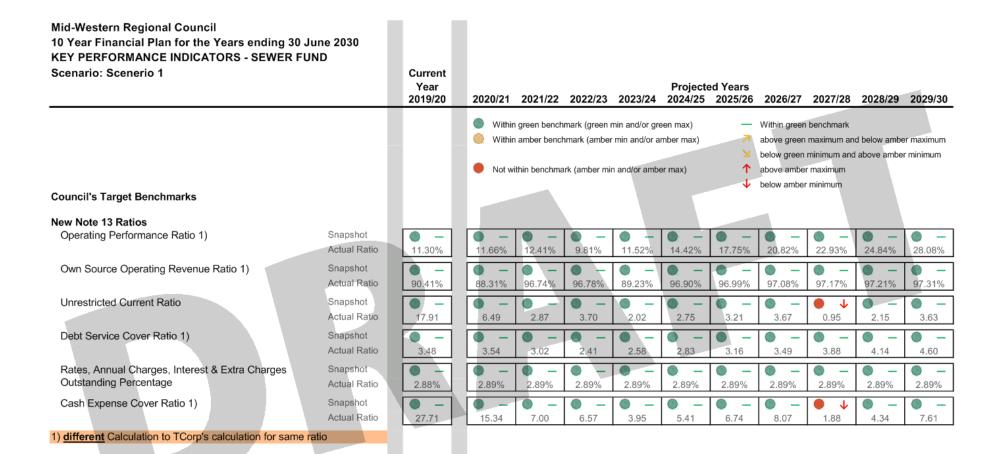
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 KEY PERFORMANCE INDICATORS - GENERA Scenario: Scenario 1		Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	•	ed Years 2025/26	2026/27	2027/28	2028/29	2029/30
Council's Target Benchmarks			Within	amber bench	mark (green r nmark (amber irk (amber mir	min and/or a	mber max)	↑		n maximum and minimum and er maximum		
New Note 13 Ratios												
Operating Performance Ratio 1)	Snapshot Actual Ratio	0.41%	14.02%	8,49%	8.39%	8.33%	9.04%	8.22%	8.89%	9.42%	9.62%	9.16%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	↓ 52.56%	● ↓ 45.74%	63.97%	67.88%	63.82%	6 6.06%	66.15%	6 6.23%	● - 66.32%	6 6.35%	6 6.40%
Unrestricted Current Ratio	Snapshot Actual Ratio	3.11	2.78	3.75	4.30	3.78	3.99	3.95	— 4.09	9 - 3.65	3.37	● − 3.72
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	7.38	— — 21.73	21.01	43.37	159.40	1 63.20	164.72	● − 170.48	— 174.45	— 177.61	● – 355.96
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	4.46%	4.40%	4.36%	4.38%	4.38%	4 .38%	• – 4.38%	• – 4.38%	4 .38%	• – 4.38%	4 .38%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	12.28	12.52	14.49	— 16.01	● − 15.78	— 15.59	— 14.94	— 14.79	13.35	11.94	● – 11.97
1) different Calculation to TCorp's calculation for same	e ratio											
New Special Schedule 7 Ratios Building & Infrastructure Renewals Ratio	Snapshot Actual Ratio	● ↓ 83.26%	● ↓ 92.12%	● ↓ 71.06%	● ↓ 69.75%	● ↓ 71.54%	— 116.46%	— 111.43%	— 109.82%	O – 109.11%	— 107.71%	— 106.80%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.05	0.05	● ↑ 0.05	● ↑ 0.05	● ↑ 0.05	0.04	0.04	0.03	0.03	0.03	0.02
Asset Maintenance Ratio	Snapshot Actual Ratio	0.94	0.94	● ↓ 0.94	● ↓ 0.94	● ↓ 0.94	0.94	● ↓ 0.94	● ↓ 0.94	0.94	● ↓ 0.94	● ↓ 0.94
Capital Expenditure Ratio	Snapshot Actual Ratio	2.75	4.05	1.20	● ↓ 1.01	1.80	1.58	1 .65	1.59	1.99	1.98	— 1.52

Mid-Western Regional Council												
10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Vagre				
Scenario: Scenerio 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	S	\$	\$	\$	s
Income from Continuing Operations	-	-	*	· ·	*	<u> </u>	*		· ·		*	
Revenue:												
Rates & Annual Charges	6,133,000	6,359,189	6,556,256	6,794,283	7,042,948	7,324,744	7,727,513	8,152,435	8,600,728	9,073,676	9,572,637	10,099,041
User Charges & Fees	809,000	905,242	980,746	1,007,750	1,038,183	1,071,904	1,129,319	1,189,853	1,253,677	1,320,971	1,391,924	1,466,738
Interest & Investment Revenue	391,000	297,243	299,679	130,862	110,106	111,143	81,064	108,422	124,064	177,064	52,064	139,064
Other Revenues	38,000	16,126	16,529	16,843	17,180	17,567	18,006	18,456	18,918	19,391	19,875	20,372
Grants & Contributions provided for Operating Purposes		61,410	62,945	64,141	65,425	66,898	68,570	70,285	72,042	73,843	75,689	77,581
Grants & Contributions provided for Capital Purposes	165,000	742,685	976,250	203,800	207,880	962,560	217,874	223,321	228,904	234,626	240,492	246,504
Other Income:												
Net gains from the disposal of assets				-				-				
Fair value increment on investment properties			-	-	-	-	-	-		-		-
Reversal of revaluation decrements on IPPE previously expensed			-			-	-		-	-	-	-
Reversal of impairment losses on receivables	-	-	-	1		-		-	-	-	-	-
Joint Ventures & Associated Entities			5-4			-	-	-	-		-	
Total Income from Continuing Operations	7,536,000	8,381,895	8,892,405	8,217,679	8,481,722	9,554,816	9,242,347	9,762,772	10,298,332	10,899,571	11,352,682	12,049,300
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,370,000	1,470,836	1,784,945	1,824,627	1,869,613	1,920,281	1.968,288	2.017.495	2.067,933	2,119,631	2.172,622	2,226,937
Borrowing Costs	550,000	525.263	507.180	404.232	302,767	282,230	261.188	239,626	217,532	194.893	171.696	147,927
Materials & Contracts	790,000	1,307,599	1,228,350	1,246,176	1,671,131	1,699,748	1,742,242	1,785,798	1.830,443	1,876,204	1,923,109	1,971,187
Depreciation & Amortisation	1,559,000	1,536,700	1,554,720	1,589,702	1,625,470	1,662,043	1,662,043	1,662,043	1,662,043	1,778,559	1,778,559	1,778,559
Impairment of investments	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-			-	-	-	-	-	-	-
Impairment of receivables												
Other Expenses	2,105,000	1,935,523	1,917,999	1,954,440	1,993,541	2,038,403	2,089,363	2,141,597	2,195,137	2,250,016	2,306,266	2,363,923
Interest & Investment Losses			-				-		-	-		
Net Losses from the Disposal of Assets	371,000	150,000	153,750	156,671	159,808	163,406	163,406	163,406	163,406	163,406	163,406	163,406
Revaluation decrement/impairment of IPPE			-		_		-		-	-	-	_
Fair value decrement on investment properties	- 4	-	-	-	-		-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-		-	-	-	-	-	-	-
Total Expenses from Continuing Operations	6,745,000	6,925,921	7,146,944	7,175,848	7,622,330	7,766,111	7,886,529	8,009,965	8,136,493	8,382,709	8,515,658	8,651,938
Operating Result from Continuing Operations	791,000	1,455,974	1,745,461	1,041,831	859,392	1,788,705	1,355,817	1,752,807	2,161,839	2,516,862	2,837,024	3,397,362
	11.7	,,,,,,,,	,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1,100,100		.,,	_,,	_,,	_,	-,,
Discontinued Operations - Profit/(Loss)				-	-	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations				-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	791,000	1,455,974	1,745,461	1,041,831	859,392	1,788,705	1,355,817	1,752,807	2,161,839	2,516,862	2,837,024	3,397,362
												_
Net Operating Result before Grants and Contributions provided for	626.000	742 200	760 244	020 024	054 540	020 445	4 427 042	4 520 460	4 022 025	2 202 222	2 500 522	2.450.050
Capital Purposes	626,000	713,289	769,211	838,031	651,512	826,145	1,137,943	1,529,486	1,932,935	2,282,236	2,596,532	3,150,858

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Scenerio 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS											-	
Current Assets												
Cash & Cash Equivalents	830,000	1,414,204	828,165	393,246	408,088	250,533	350,506	445,679	544,438	129,841	305,195	547,254
Investments Receivables	10,979,000 379,000	12,025,507 415,850	7,042,196 440,600	3,343,922 454,447	3,470,121 469,467	2,130,377 486,298	2,980,485 512,659	3,789,778 540,461	4,629,561 569,781	1,104,086 600,705	2,595,184 633,319	4,653,507 667,716
Inventories	20,000	22,647	20,987	21,386	30,898	31,389	32,174	32,978_	33,802	34,648	35,514	36,402
Other	-	-	-		-	-	-	-	-	-	00,011	- 00,102
Non-current assets classified as "held for sale"				-	-	-				-		-
Total Current Assets	12,208,000	13,878,208	8,331,948	4,213,000	4,378,573	2,898,597	3,875,824	4,808,896	5,777,583	1,869,279	3,569,211	5,904,878
Non-Current Assets												
Investments	811,000	702,331	411,288	195,296	202,667	124,421	174,071	221,336	270,382	64,482	151,568	271,781
Receivables		-			-	-	-	-	-	-	-	-
Inventories	90.700.000	00.404.400	00.050.000	407.050.050	107 100 000	400,000,004	400 050 570	100 047 100	111 701 010	100 001 045	400 F70 000	100 500 015
Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method	89,766,000	89,481,493	96,953,966	107,853,050	107,400,800	109,989,021	109,350,572	109,247,123	114,794,810	120,661,845	120,573,880	120,533,915
Investment Property						- 1				1		
Intangible Assets		_				-		-				-
Non-current assets classified as "held for sale"				-		-		-		- 1	-	-
Other	1					-		-		-	-	<u> </u>
Total Non-Current Assets TOTAL ASSETS	90,577,000	90,183,824	97,365,255 105,697,202	108,048,347 112,261,347	107,603,467 111,982,041	110,113,443 113,012,039	109,524,643 113,400,467	109,468,459 114,277,356	115,065,193 120,842,775	120,726,328 122,595,607	120,725,448 124,294,659	120,805,696 126,710,574
TOTAL ASSETS	102,703,000	104,002,032	103,057,202	112,201,347	111,502,041	113,012,039	113,400,407	114,211,330	120,042,773	122,353,007	124,254,035	120,710,374
LIABILITIES												
Current Liabilities												
Bank Overdraft												
Payables Income received in advance	159,000	296,215	521,215	629,380	327,011	425,170	335,688	359,240	377,250	557,422	386,850	396,571
Borrowings	313,000	335,291	465,628	836,329	856,865	877,909	899,471	921,564	944,203	967,400	991,168	1,015,524
Provisions	010,000	000,201	400,020	000,025	000,000	017,000	000,477	521,004	544,200	307,400	551,100	1,010,024
Liabilities associated with assets classified as "held for sale"		-		-		-			-			
Total Current Liabilities	472,000	631,506	986,843	1,465,709	1,183,876	1,303,078	1,235,159	1,280,805	1,321,453	1,524,822	1,378,019	1,412,096
No. Comment Intelligence												
Non-Current Liabilities Payables												
Income received in advance								-	-	-	-	-
Borrowings	7,831,000	7,492,552	7,026,924	12,070,372	11,213,507	10,335,598	9,436,128	8,514,563	7,570,361	6,602,961	5,611,792	4,596,268
Provisions					-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	1			-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	7.004.000	7.400.550	7 000 004	40.070.070	44.040.507	40.005.500	0.400.400	0.544.500	7 570 004	0.000.004		4 500 000
Total Non-Current Liabilities TOTAL LIABILITIES	7,831,000 8,303,000	7,492,552 8,124,058	7,026,924 8,013,767	12,070,372 13,536,081	11,213,507 12,397,383	10,335,598 11,638,677	9,436,128 10,671,287	8,514,563 9,795,368	7,570,361 8,891,813	6,602,961 8,127,782	5,611,792 6,989,811	4,596,268 6,008,363
Net Assets	94,482,000	95,937,974	97,683,435	98,725,266	99,584,658	101,373,363	102,729,180	104,481,987	111,950,962	114,467,824	117,304,848	120,702,210
					,,	,,		,,	,,	,,	, ,	
EQUITY												
Retained Earnings	50,375,000	51,830,974	53,576,435	54,618,266	55,477,658	57,266,363	58,622,180	60,374,987	62,536,826	65,053,688	67,890,712	71,288,074
Revaluation Reserves Other Reserves	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	49,414,136	49,414,136	49,414,136	49,414,136
Other Reserves Council Equity Interest	94,482,000	95,937,974	97.683,435	98,725,266	99,584,658	101,373,363	102,729,180	104,481,987	111,950,962	114,467,824	117,304,848	120,702,210
Minority Equity Interest	5-1,-102,000			-	-	-	-	-		- 114,407,024		-
Total Équitý	94,482,000	95,937,974	97,683,435	98,725,266	99,584,658	101,373,363	102,729,180	104,481,987	111,950,962	114,467,824	117,304,848	120,702,210

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected					
Scenario: Scenerio 1	2018/19 S	2019/20 \$	2020/21 \$	2021/22 \$	2022/23	2023/24 \$	2024/25	2025/26 \$	2026/27 S	2027/28 S	2028/29 S	2029/30 S
Cash Flows from Operating Activities			*	•	•	*	*	*				
Receipts:												
Rates & Annual Charges User Charges & Fees		6,371,649 855,932	6,550,382 961,870	6,787,188 1,000,999	7,035,536 1,030,575	7,316,344 1,063,474	7,715,506 1,114,965	8,139,767 1,174,719	8,587,363 1,237,721	9,059,576 1,304,147	9,557,762 1,374,186	10,083,347 1,448,035
Interest & Investment Revenue Received		297,243	299,679	130,862	110,106	111,143	81,064	108,422	124,064	177,064	52,064	139,064
Grants & Contributions		804,095	1,039,195	267,941	273,305	1,029,458	286,444	293,606	300,946	308,469	316,181	324,086
Bonds & Deposits Received	-		-	-	-	-	-					
Other Payments:		16,126	16,529	16,843	17,180	17,567	18,006	18,456	18,918	19,391	19,875	20,372
Employee Benefits & On-Costs		(1,470,836)	(1,784,945)	(1,824,627)	(1,869,613)	(1,920,281)	(1,968,288)	(2,017,495)	(2,067,933)	(2,119,631)	(2,172,622)	(2,226,937)
Materials & Contracts		(1,215,096)	(1,235,052)	(1,242,346)	(1,643,640)	(1,694,499)	(1,735,707)	(1,779,100)	(1,823,578)	(1,869,167)	(1,915,896)	(1,963,794)
Borrowing Costs Bonds & Deposits Refunded		(525,263)	(507,180)	(404,232)	(302,767)	(282,230)	(261,188)	(239,626)	(217,532)	(194,893)	(171,696)	(147,927)
Other	:	(1,935,523)	(1,917,999)	(1,954,440)	(1,993,541)	(2,038,403)	(2,089,363)	(2,141,597)	(2,195,137)	(2,250,016)	(2,306,266)	(2,363,923)
Net Cash provided (or used in) Operating Activities	-	3,198,326	3,422,479	2,778,188	2,657,141	3,602,572	3,161,439	3,557,152	3,964,832	4,434,941	4,753,588	5,312,323
Cash Flows from Investing Activities											and the	
Receipts: Sale of Investment Securities			5,274,354	3,914,266		1,417,989				3,731,375		
Sale of Investment Securities Sale of Investment Property			0,214,304	3,814,200		1,417,989	1			3,731,375		-
Sale of Real Estate Assets	-		1	-		-	1	-	-	-		-
Sale of Infrastructure, Property, Plant & Equipment				-	-							-
Sale of non-current assets classified as "held for sale" Sale of Interests in Joint Ventures & Associates			1		-	1		3	-			-
Sale of Intangible Assets				-	-	-		-	-		-	-
Deferred Debtors Receipts			-	-	-						-	-
Sale of Disposal Groups Distributions Received from Joint Ventures & Associates				- 1		\ I	1	- 1	1	1 1	- :	
Other Investing Activity Receipts	1 2	2										
Payments:												
Purchase of Investment Securities Purchase of Investment Property		(937,838)			(133,570)	-	(899,757)	(856,558)	(888,829)		(1,578,184)	(2,178,535)
Purchase of Infrastructure, Property, Plant & Equipment		(1,360,128)	(8,947,581)	(12,541,522)	(1,672,401)	(4,321,251)	(1,283,800)	(1,705,950)	(2,055,680)	(7,636,710)	(2.032,650)	(1,900,560)
Purchase of Real Estate Assets		-		-	-	(- (-		-	-	-
Purchase of Intangible Assets Deferred Debtors & Advances Made					-						-	-
Purchase of Interests in Joint Ventures & Associates			1		-		- N I	1		-	-	-
Contributions Paid to Joint Ventures & Associates			-		-				-	-	-	-
Other Investing Activity Payments			-	- 1							-	
Net Cash provided (or used in) Investing Activities	-	(2,297,965)	(3,673,227)	(8,627,256)	(1,805,970)	(2,903,261)	(2,183,558)	(2,562,508)	(2,944,509)	(3,905,335)	(3,610,834)	(4,079,095)
Cook Flows from Floorsing Activities		_				_						
Cash Flows from Financing Activities Receipts:		_										
Proceeds from Borrowings & Advances				6,000,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases			-	-	-	-	-	-			-	-
Other Financing Activity Receipts Payments:	1 1		-	-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances		(316,157)	(335,291)	(585,851)	(836,329)	(856,865)	(877,909)	(899,471)	(921,564)	(944,203)	(967,400)	(991,168)
Repayment of Finance Lease Liabilities			-	-	-	-	-	-				-
Distributions to Minority Interests Other Financing Activity Payments			-	-	-	-	-	-	-	-	-	-
Other Financing Activity Fayinents			-	-	-	-	-	-		-	-	-
Net Cash Flow provided (used in) Financing Activities		(316,157)	(335,291)	5,414,149	(836,329)	(856,865)	(877,909)	(899,471)	(921,564)	(944,203)	(967,400)	(991,168)
Net Increase/(Decrease) in Cash & Cash Equivalents		584,204	(586,039)	(434,918)	14,841	(157,554)	99,973	95,173	98,759	(414,597)	175,354	242,059
plus: Cash, Cash Equivalents & Investments - beginning of year		830,000	1,414,204	828,165	393,246	408,088	250,533	350,506	445,679	544,438	129,841	305,195
Cash & Cash Equivalents - end of the year	830,000	1,414,204	828,165	393,246	408,088	250,533	350,506	445,679	544,438	129,841	305,195	547,254
Cash & Cash Equivalents - end of the year	830,000	1,414,204	828,165	393,246	408,088	250,533	350,506	445,679	544,438	129,841	305,195	547,254
Investments - end of the year	11,790,000	12,727,838	7,453,484	3,539,218	3,672,788	2,254,798	3,154,556	4,011,114	4,899,943	1,168,568	2,746,752	4,925,287
Cash, Cash Equivalents & Investments - end of the year	12,620,000	14,142,042	8,281,649	3,932,464	4,080,875	2,505,331	3,505,062	4,456,793	5,444,381	1,298,409	3,051,947	5,472,541
Representing:												
- External Restrictions	3,022,000	3,272,000	2,339,000	85,598	137,133	394,331	656,843	924,802	1,198,344	477,608	762,738	1,053,880
- Internal Restrictions	9,009,000	8,351,934	3,346,303	1,467,103	2,645,783	1,345,943	2,483,943	3,086,943	3,747,943	65,943	739,943	1,366,943
- Unrestricted	589,000 12,620,000	2,518,108 14,142,042	2,596,346 8,281,649	2,379,763 3,932,464	1,297,959 4,080,875	765,057 2,505,331	364,276 3,505,062	445,048 4,456,793	498,094 5,444,381	754,858 1,298,409	1,549,266 3,051,947	3,051,718 5,472,541
	12,020,000	14,142,042	0,201,040	0,002,404	4,000,010	2,000,001	0,000,002	4,400,700	0,444,001	1,200,400	0,001,047	0,412,041

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - SEWER FUND Scenario: Scenerio 1	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27	2027/28	2028/29	2029/30 \$
Opening Balance Adjustments to opening balance	92,083,000	94,482,000	95,937,974	97,683,435	98,725,266	99,584,658	101,373,363	102,729,180	104,481,987	111,950,962	114,467,824	117,304,848
Restated Opening Balance	92,083,000	94,482,000	95,937,974	97,683,435	98,725,266	99,584,658	101,373,363	102,729,180	104,481,987	111,950,962	114,467,824	117,304,848
Net Operating Result for the Year Adjustments to net operating result	791,000	1,455,974	1,745,461	1,041,831	859,392	1,788,705	1,355,817	1,752,807	2,161,839	2,516,862	2,837,024	3,397,362
Restated Net Operating Result for the Year	791,000	1,455,974	1,745,461	1,041,831	859,392	1,788,705	1,355,817	1,752,807	2,161,839	2,516,862	2,837,024	3,397,362
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves	1,053,000	:		-	. :		:		5,307,136	:	:	-
- Other Income/Expenses recognised - Other Adjustments Net Income Recognised Directly in Equity	555,000 1,608,000		- 1	:	:	1	-	-	5,307,136	-	-	-
Total Recognised Income & Expenses	2,399,000	1,455,974	1,745,461	1,041,831	859,392	1,788,705	1,355,817	1,752,807	7,468,975	2,516,862	2,837,024	3,397,362
Distributions to/(Contributions from) Minority Interests Transfers between Equity		1	:	7	-		1	:	:		:	:
Equity - Balance at end of the reporting period	94,482,000	95,937,974	97,683,435	98,725,266	99,584,658	101,373,363	102,729,180	104,481,987	111,950,962	114,467,824	117,304,848	120,702,210



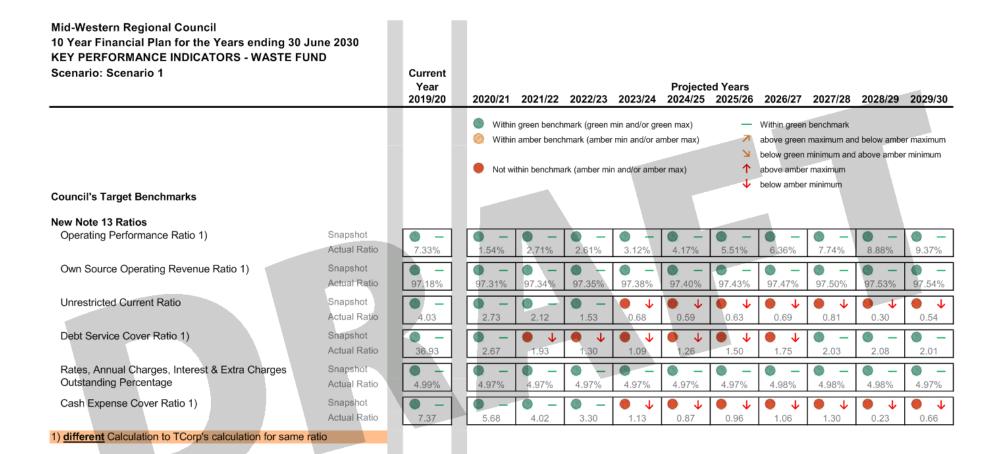
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - SEWER FUND** Scenario: Scenerio 1 Current **Projected Years** Year 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 2019/20 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) ↑ above amber maximum below amber minimum **New Special Schedule 7 Ratios** Building & Infrastructure Renewals Ratio Snapshot Actual Ratio 471.04% 50.65% 69.81% 76.80% 462.53% 59.29% 198.14% 73.46% 87.35% 71.84% 70.89% Infrastructure Backlog Ratio Snapshot Actual Ratio 0.01 0.01 0.01 0.01 0.01 0.01 0.00 0.01 0.00 0.00 Asset Maintenance Ratio Snapshot Actual Ratio 1.09 1.09 1.09 1.09 1.09 1.09 1.09 1.09 1.09 1.09 Capital Expenditure Ratio Snapshot Actual Ratio

Mid-Western Regional Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WASTE FUND	Actuals	Current Year					Projected	l Years				
Scenario: Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	S	\$	\$	\$	\$	s	\$	s	\$	s	\$	s
Income from Continuing Operations	-	-		*	· ·	<u> </u>	· ·	*	*	*	· ·	
Revenue:												
Rates & Annual Charges	5,049,000	5,399,200	5,614,198	5,816,388	6,006,033	6,206,756	6,473,026	6,750,719	7,040,324	7,342,354	7,657,341	7,906,205
User Charges & Fees	1,321,000	1,420,327	1,148,335	1,170,153	1,193,580	1,220,450	1,244,961	1,270,084	1,295,836	1,322,232	1,349,287	1,377,019
Interest & Investment Revenue	156,000	166,331	99,896	101,122	59,365	71,643	43,736	42,159	44,015	47,417	40,194	36,505
Other Revenues	516,000	585,850	560,750	571,404	582,844	595,965	610,864	626,136	641,789	657,834	674,280	691,137
Grants & Contributions provided for Operating Purposes	398,000	220,000	205,000	208,895	213,077	217,874	223,321	228,904	234,626	240,492	246,504	252,667
Grants & Contributions provided for Capital Purposes				-	-	-						
Other Income:												
Net gains from the disposal of assets				-	-	-		-				-
Fair value increment on investment properties				-	-	-				-		-
Reversal of revaluation decrements on IPPE previously expensed	-	-		-		-	-		-	-		-
Reversal of impairment losses on receivables	-	-				-	-	-	-	-	-	-
Joint Ventures & Associated Entities			5.00			-	-	-	-	-	-	
Total Income from Continuing Operations	7,440,000	7,791,708	7,628,179	7,867,962	8,054,899	8,312,688	8,595,908	8,918,002	9,256,591	9,610,329	9,967,607	10,263,532
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,473,000	2,616,589	2,779,707	2,841.956	2.912,685	2,992,288	3.067,095	3,143,773	3,222,367	3,302,926	3.385,499	3,470,137
Borrowing Costs	27,000	21,358	43,892	63.329	87,230	107,383	98,100	88,611	78,913	69,000	71,368	71,842
Materials & Contracts	3,144,000	3,454,640	3.371.456	3,408,670	3,476,912	3,555,186	3.644.066	3.735,167	3.828,547	3,924,260	4.022,367	4,122,926
Depreciation & Amortisation	1,345,000	196,351	196,227	200,022	204,073	208,668	208,668	209,027	256,877	256,877	256,877	256,877
Impairment of investments			-	-		-	-	-	-	-	-	-
Impairment of receivables									-			
Other Expenses	912,000	931,820	1,119,690	1,140,964	1,163,785	1,189,970	1,219,719	1,250,212	1,281,468	1,313,504	1,346,342	1,380,000
Interest & Investment Losses									-	_		
Net Losses from the Disposal of Assets	46,000	-					-		-	-		-
Revaluation decrement/impairment of IPPE		/	-	-	-		-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-		-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	7,947,000	7,220,758	7,510,972	7,654,941	7,844,685	8,053,495	8,237,648	8,426,791	8,668,171	8,866,568	9,082,453	9,301,782
Operating Result from Continuing Operations	(507,000)	570,950	117,207	213,021	210,214	259,193	358,259	491,211	588,420	743,761	885,154	961,750
Discontinued Operations - Profit/(Loss)					1							
Net Profit/(Loss) from Discontinued Operations	-		-	-		-						
Net From (Loss) from Discontinued Operations					-	•	-	-	-		-	•
Net Operating Result for the Year	(507,000)	570,950	117,207	213,021	210,214	259,193	358,259	491,211	588,420	743,761	885,154	961,750
Net Operating Result before Grants and Contributions provided for Capital Purposes	(507,000)	570,950	117,207	213,021	210,214	259,193	358,259	491,211	588,420	743,761	885,154	961,750

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - WASTE FUND	Actuals	Current Year					Projected	d Years				
Scenario: Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS	,	,	· ·	*	· ·	· ·					· ·	
Current Assets												
Cash & Cash Equivalents	301,000	505,553	391,344	286,145	243,850	87,288	68,403	145,237	173,250	217,021	19,932	116,443
Investments	3,982,000	4,040,117	3,327,798	2,433,241	2,073,581	742,258	581,667	581,667	654,769	820,198	169,493	440,078
Receivables Inventories	255,000	282,582	293,834	304,416	314,342	324,847	338,783	353,317	368,474	384,282	400,767	413,792
Other						-				-		
Non-current assets classified as "held for sale"				-		-						-
Total Current Assets	4,538,000	4,828,251	4,012,976	3,023,803	2,631,773	1,154,393	988,853	1,080,221	1,196,493	1,421,501	590,193	970,314
Non-Current Assets												
Investments	294,000	235,883	194,294	142,065	121,066	43,337	33,961	33,961	38,229	47,887	9,896	25,694
Receivables Inventories						1		-	-	1.5		-
Infrastructure, Property, Plant & Equipment	10.216.000	10.644.640	13.634.808	14,674,343	17,583,558	18,963,018	19.107.255	20.292.962	20.348,085	20.432.208	22.774.331	22.732.454
Investments Accounted for using the equity method	- 10,210,000	-	10,00 1,000	- 1,01 1,010		- 10,000,010		20,202,002		20,102,200		-
Investment Property											-	
Intangible Assets						-	-	-	-	-	-	-
Non-current assets classified as "held for sale"			-			-	-	-		- 1	-	-
Other Total Non-Current Assets	10.510.000	10.880.523	13.829.102	14.816.408	17.704.624	19.006.355	19,141,215	20.326.923	20.386.314	20.480.095	22.784.227	22.758.148
TOTAL ASSETS	15,048,000	15,708,774	17.842.078	17,840,211	20,336,397	20,160,748	20,130,069	21,407,144	21,582,807	21,901,597	23,374,420	23,728,462
			,	,			,,	.,,,	_ ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,		
LIABILITIES												
Current Liabilities												
Bank Overdraft	057.000	205 400	400.004	255 202	447.000	270 400	-	254.555	366,659	070 400	450.057	204.000
Payables Income received in advance	257,000	325,466	409,621	355,303	417,883	379,432	349,262	354,555	300,009	376,462	453,357	391,222
Borrowings			182,879	186,924	419,658	428,941	438,430	448,128	458,041	468,174	568,840	469,747
Provisions	158,000	873,941	878,311	882,764	887,306	891,950	896,594	901,238	905,882	910,527	915,171	919,815
Liabilities associated with assets classified as "held for sale"		-				-			-	_	-	-
Total Current Liabilities	415,000	1,199,407	1,470,811	1,424,991	1,724,846	1,700,322	1,684,286	1,703,921	1,730,583	1,755,162	1,937,368	1,780,784
Non Company Lightlished					1							
Non-Current Liabilities Pavables												
Income received in advance						-	-	-	-	-	-	
Borrowings			1,727,171	1,540,247	3,508,152	3,079,211	2,640,781	2,192,653	1,734,612	1,266,438	1.653,278	1,183,531
Provisions	4,199,000	3,504,417	3,521,939	3,539,794	3,558,007	3,576,630	3,595,253	3,613,876	3,632,499	3,651,121	3,669,744	3,688,367
Investments Accounted for using the equity method	1			-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-		-	-	-	-		-				
Total Non-Current Liabilities TOTAL LIABILITIES	4,199,000 4,614,000	3,504,417 4,703,824	5,249,111 6,719,921	5,080,041 6,505,033	7,066,159 8,791,005	6,655,841 8,356,164	6,236,034 7,920,320	5,806,529 7,510,450	5,367,110 7,097,693	4,917,560 6,672,721	5,323,022 7,260,390	4,871,898 6,652,682
Net Assets	10,434,000	11,004,950	11,122,157	11,335,178	11,545,392	11,804,584	12,209,748	13,896,694	14,485,114	15,228,875	16,114,029	17,075,779
					,,			, ,	,,	,	,,	
EQUITY												
Retained Earnings	7,158,000	7,728,950	7,846,157	8,059,178	8,269,392	8,528,584	8,886,844	9,378,055	9,966,475	10,710,236	11,595,390	12,557,140
Revaluation Reserves	3,276,000	3,276,000	3,276,000	3,276,000	3,276,000	3,276,000	3,322,905	4,518,640	4,518,640	4,518,640	4,518,640	4,518,640
Other Reserves Council Equity Interest	10,434,000	11,004,950	11,122,157	11,335,178	11,545,392	11,804,584	12,209,748	13,896,694	14,485,114	15,228,875	16,114,029	17,075,779
Minority Equity Interest	10,434,000	11,004,850	11,122,137	11,333,176	11,040,082	11,004,004	12,200,140	13,030,034	14,400,114	10,220,073	10,114,029	17,070,779
Total Equity	10,434,000	11,004,950	11,122,157	11,335,178	11,545,392	11,804,584	12,209,748	13,896,694	14,485,114	15,228,875	16,114,029	17,075,779

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - WASTE FUND												
Scenario: Scenario 1	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 S	2023/24	Projected 2024/25 S	2025/26 \$	2026/27 S	2027/28 S	2028/29	2029/30 S
Cash Flows from Operating Activities				-		•		-			*	
Receipts:												
Rates & Annual Charges User Charges & Fees		5,371,618 1,420,327	5,602,946 1,148,335	5,805,806 1,170,153	5,996,107 1,193,580	6,196,251 1,220,450	6,459,090 1,244,961	6,736,185 1,270,084	7,025,167 1,295,836	7,326,547 1,322,232	7,640,856 1,349,287	7,893,180 1,377,019
Interest & Investment Revenue Received		1,420,327	1,148,335	1,170,153	1,193,580 59,365	71,643	43,736	42,159	44,015	1,322,232 47,417	40,194	36,505
Grants & Contributions		220,000	205,000	208,895	213,077	217,874	223,321	228,904	234,626	240,492	246,504	252,667
Bonds & Deposits Received		220,000		-	2.0,0	2.1.,01.4			201,020	2.10,102	210,001	
Other		585,850	560,750	571,404	582,844	595,965	610,864	626,136	641,789	657,834	674,280	691,137
Payments:												
Employee Benefits & On-Costs		(2,616,589)	(2,779,707)	(2,841,956)	(2,912,685)	(2,992,288)	(3,067,095)	(3,143,773)	(3,222,367)	(3,302,926)	(3,385,499)	(3,470,137)
Materials & Contracts		(3,403,923)	(3,364,144)	(3,404,582)	(3,470,545)	(3,547,882)	(3,635,771) (74,833)	(3,726,665)	(3,819,832) (55,646)	(3,915,328) (45,733)	(4,013,211)	(4,113,541) (48,575)
Borrowing Costs Bonds & Deposits Refunded		1	(22,000)	(41,021)	(64,475)	(84,116)	(74,033)	(65,344)	(00,646)	(40,733)	(48,101)	(46,575)
Other	- 1	(931,820)	(1,119,690)	(1,140,964)	(1,163,785)	(1,189,970)	(1,219,719)	(1,250,212)	(1,281,468)	(1,313,504)	(1,346,342)	(1,380,000)
Net Cash provided (or used in) Operating Activities	-	811,794	331,386	428,857	433,483	487,926	584,553	717,473	862,122	1,017,030	1,157,968	1,238,254
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities			753,908	946,786	380,659	1,409,053	169,967				688,696	
Sale of Investment Property			733,800	340,700	300,038	1,400,000	108,807	1		Land III	000,000	
Sale of Real Estate Assets								- 1				
Sale of Infrastructure, Property, Plant & Equipment												
Sale of non-current assets classified as "held for sale"				-	-			-	-	-		-
Sale of Interests in Joint Ventures & Associates		-		-	-			-	-	-		-
Sale of Intangible Assets												
Deferred Debtors Receipts Sale of Disposal Groups	1		1			10	1					
Distributions Received from Joint Ventures & Associates	1					1 1		1				
Other Investing Activity Receipts						A.						
Payments:												
Purchase of Investment Securities			7	-	-		-		(77,370)	(175,087)	-	(286,383)
Purchase of Investment Property												
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(607,241)	(3,109,553)	(1,297,962)	(3,057,076)	(1,633,883)	(344,464)	(202,210)	(308,610)	(340,130)	(2,531,260)	(286,520)
Purchase of Intangible Assets												
Deferred Debtors & Advances Made				_			1 1	1			-	_
Purchase of Interests in Joint Ventures & Associates					-							-
Contributions Paid to Joint Ventures & Associates					-				li .	-	-	-
Other Investing Activity Payments					-		7		-	-	-	-
Net Cash provided (or used in) Investing Activities		(607,241)	(2,355,645)	(351,176)	(2,676,417)	(224,830)	(174,497)	(202,210)	(385,980)	(515,217)	(1,842,564)	(572,903)
Cash Flows from Financing Activities												
Receipts:		_										
Proceeds from Borrowings & Advances			2,000,000		2,500,000	-	-		-	-	1,000,000	-
Proceeds from Finance Leases	100		100		-	-	-	-	-	-	-	-
Other Financing Activity Receipts Payments:	1 1			-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances			(89,950)	(182,879)	(299,362)	(419,658)	(428,941)	(438,430)	(448,128)	(458,041)	(512,494)	(568,840)
Repayment of Finance Lease Liabilities	410			-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-		-	-	-	-	-	-	-	-	-
Other Financing Activity Payments		1		-								
Net Cash Flow provided (used in) Financing Activities	-		1,910,050	(182,879)	2,200,638	(419,658)	(428,941)	(438,430)	(448,128)	(458,041)	487,506	(568,840)
Net Increase/(Decrease) in Cash & Cash Equivalents		204,553	(114,209)	(105,198)	(42,295)	(156,561)	(18,885)	76,834	28,013	43,772	(197,089)	96,511
plus: Cash, Cash Equivalents & Investments - beginning of year		301,000	505,553	391,344	286,145	243,850	87,288	68,403	145,237	173,250	217,021	19,932
Cash & Cash Equivalents - end of the year	301,000	505,553	391,344	286,145	243,850	87,288	68,403	145,237	173,250	217,021	19,932	116,443
Cash & Cash Equivalents - end of the year	301,000	505,553	391,344	286,145	243,850	87,288	68,403	145,237	173,250	217,021	19,932	116,443
Investments - end of the year	4,276,000	4,276,000	3,522,092	2,575,306	2,194,647	785,594	615,628	615,628	692,998	868,086	179,389	465,772
Cash, Cash Equivalents & Investments - end of the year	4,577,000	4,781,553	3,913,436	2,861,451	2,438,497	872,883	684,031	760,864	866,248	1,085,107	199,321	582,216
Banasaatina												
Representing:												
- External Restrictions - Internal Restrictions	3,372,735	3,747,744	2,801,869	1,762,312	1,349,024	10,896	104.896	405,896	743,896	1,002,896	103,896	488,896
- Unrestricted	1,204,265	1,033,809	1,111,567	1,099,139	1,089,473	861,987	579,135	354,968	122,352	82,211	95,425	93,320
	4,577,000	4,781,553	3,913,436	2,861,451	2,438,497	872,883	684,031	760,864	866,248	1,085,107	199,321	582,216
	-1,511,000	.,,	0,010,400	mjijrer	-101401	mjese	227 991	. 50,004		.,000,101	.Jojeni	- Onlaid

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WASTE FUND Scenario: Scenario 1	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23	2023/24 \$	Projected 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance Adjustments to opening balance	10,798,000	10,434,000	11,004,950	11,122,157	11,335,178	11,545,392	11,804,584	12,209,748	13,896,694	14,485,114	15,228,875	16,114,029
Restated Opening Balance	10,798,000	10,434,000	11,004,950	11,122,157	11,335,178	11,545,392	11,804,584	12,209,748	13,896,694	14,485,114	15,228,875	16,114,029
Net Operating Result for the Year Adjustments to net operating result	(507,000)	570,950	117,207	213,021	210,214	259,193	358,259	491,211 -	588,420	743,761	885,154	961,750
Restated Net Operating Result for the Year	(507,000)	570,950	117,207	213,021	210,214	259,193	358,259	491,211	588,420	743,761	885,154	961,750
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves	98,000	1	:	-	:		46,905	1,195,735	:	1:	:	-
- Other Income/Expenses recognised - Other Adjustments	45,000				1	1		-	-	1	:	
Net Income Recognised Directly in Equity	143,000			-		-	46,905	1,195,735				
Total Recognised Income & Expenses	(364,000)	570,950	117,207	213,021	210,214	259,193	405,164	1,686,946	588,420	743,761	885,154	961,750
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	:	:	1		-	:	:	:	[\	:	:
Equity - Balance at end of the reporting period	10,434,000	11,004,950	11,122,157	11,335,178	11,545,392	11,804,584	12,209,748	13,896,694	14,485,114	15,228,875	16,114,029	17,075,779



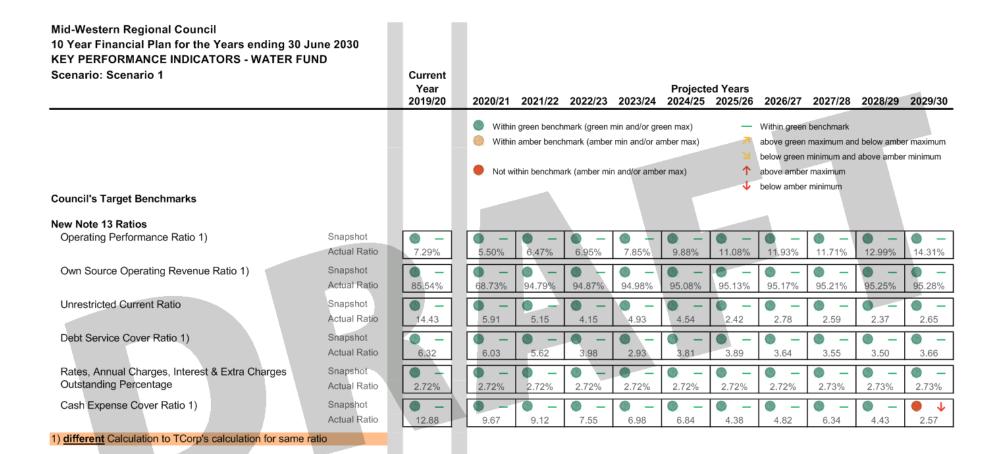
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - WASTE FUND** Scenario: Scenario 1 Current **Projected Years** Year 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 2019/20 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) ↑ above amber maximum below amber minimum **Council's Target Benchmarks New Special Schedule 7 Ratios** Building & Infrastructure Renewals Ratio Snapshot Actual Ratio 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% Infrastructure Backlog Ratio Snapshot 个 1 Actual Ratio 0.08 0.05 0.03 0.02 0.02 0.02 Asset Maintenance Ratio Snapshot Actual Ratio 1.00 1.00 1.00 1.00 1.00 1.00 Capital Expenditure Ratio Snapshot Actual Ratio 6.20 15.26

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	l Years				
Scenario: Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,462,000	1,522,247	1,577,089	1,647,704	1,729,188	1,811,549	1,893,069	1,978,257	2,047,496	2,119,158	2,193,329	2,270,095
User Charges & Fees	5,893,000	6,566,437	6,492,775	6,758,696	7,047,000	7,376,592	7,687,743	8,012,840	8,277,689	8,551,778	8,835,430	9,128,978
Interest & Investment Revenue	462,000	242,217	308,922	190,992	118,214	115,762	145,762	99,762	102,762	99,762	125,762	113,762
Other Revenues	11,000	2,000	2,050	2,089	2,131	2,179	2,233	2,289	2,347	2,405	2,465	2,527
Grants & Contributions provided for Operating Purposes	152,000	65,214	64,890	65,345	65,802	66,263	67,920	69,618	71,358	73,142	74,971	76,845
Grants & Contributions provided for Capital Purposes Other Income:	988,000	1,343,094	3,747,500	407,600	415,760	425,120	435,748	446,642	457,808	469,253	480,984	493,009
Net gains from the disposal of assets						100						
Fair value increment on investment properties				-		-		-				
Reversal of revaluation decrements on IPPE previously expensed				-	-	1	-		-			-
Reversal of impairment losses on receivables					i .	10			-	10		-
Joint Ventures & Associated Entities					1	1		-	-	10		-
Total Income from Continuing Operations	8,968,000	9,741,209	12,193,226	9,072,426	9,378,095	9,797,465	10,232,475	10,609,407	10.959,459	11,315,498	11,712,940	12,085,215
Total modific from Softmaning Sperations	0,000,000	0,141,200	12,100,220	0,012,720	0,010,000	0,101,100	10,202,410	10,000,101	10,000,100	11,010,100	11,712,040	12,000,210
Expenses from Continuing Operations						1						
Employee Benefits & On-Costs	1,709,000	1,865,561	2,133,259	2,152,237	2,205,550	2,265,573	2,322,212	2,380,268	2,439,774	2,500,769	2,563,288	2,627,370
Borrowing Costs	131,000	108,151	88,602	86,753	151,155	253,673	285,813	330,328	374,835	397,898	418,477	397,802
Materials & Contracts	1,413,000	1,674,925	1,643,529	1,671,046	1,704,502	1,742,878	1,786,450	1,831,111	1,876,889	1,923,811	1,971,907	2,021,204
Depreciation & Amortisation	1,803,000	1,821,419	1,873,780	1,909,382	1,947,607	1,991,453	1,991,453	1,991,453	1,991,453	2,123,190	2,123,190	2,123,190
Impairment of investments			-	- 1	-	-	-		-	-	-	
Impairment of receivables									-			
Other Expenses	2,278,000	2,315,652	2,242,262	2,284,866	2,330,577	2,383,028	2,442,604	2,503,669	2,566,261	2,630,417	2,696,177	2,763,582
Interest & Investment Losses			7	-			-		-	-		-
Net Losses from the Disposal of Assets	29,000	65,487	67,124	68,399	69,769	71,339	71,339	71,339	71,339	71,339	71,339	71,339
Revaluation decrement/impairment of IPPE		7	-	-	-		-	-	-	-	-	-
Fair value decrement on investment properties			-	-	-		-	-	-	-	-	-
Joint Ventures & Associated Entities Total Expenses from Continuing Operations	7,363,000	7,851,195	8,048,556	8,172,683	8,409,160	8,707,944	8,899,872	9,108,168	9,320,551	9,647,424	9,844,378	10,004,487
Total Expenses from Continuing Operations	7,363,000	7,051,195	0,040,550	0,172,003	6,409,100	0,707,944	0,099,012	9,100,100	9,320,551	9,047,424	9,044,370	10,004,467
Operating Result from Continuing Operations	1,605,000	1,890,014	4,144,670	899,743	968,935	1,089,521	1,332,604	1,501,239	1,638,908	1,668,074	1,868,562	2,080,729
Discontinued Operations - Profit/(Loss)		-		-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations		-			-	-	-	-		-	-	
Net Operating Result for the Year	1,605,000	1,890,014	4,144,670	899,743	968,935	1,089,521	1,332,604	1,501,239	1,638,908	1,668,074	1,868,562	2,080,729
Net Operating Result before Grants and Contributions provided for	047.000	540.000	207.472	400 440	550 477	004.451	000 050	4.054.500	4 404 465	4 400 001	4 007 570	4 507 700
Capital Purposes	617,000	546,920	397,170	492,143	553,175	664,401	896,856	1,054,598	1,181,100	1,198,821	1,387,578	1,587,720

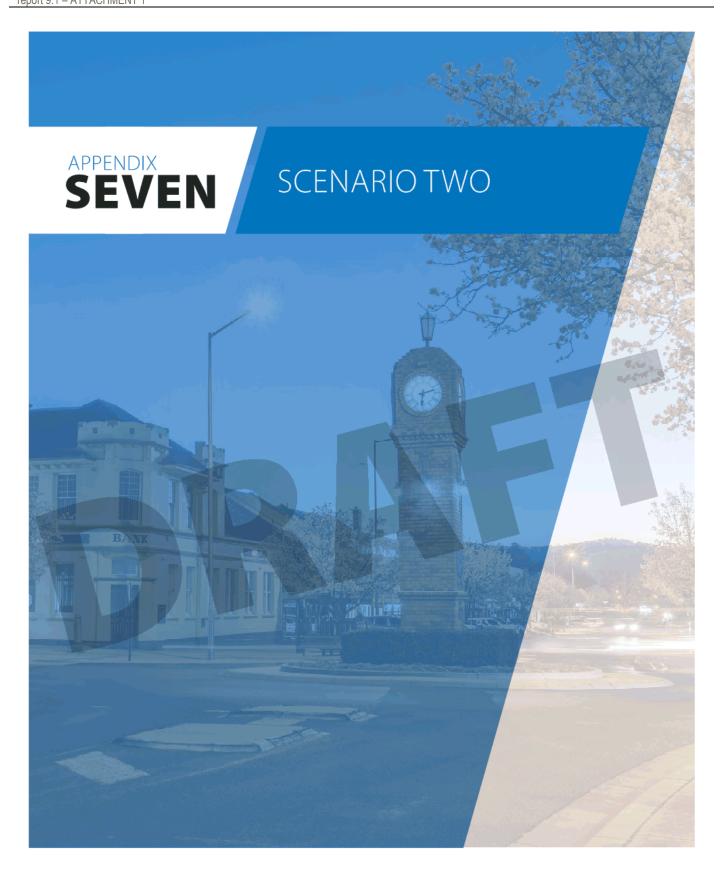
0 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
00570	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
SSETS current Assets												
ash & Cash Equivalents	958,000	1,438,514	872,628	667,013	524,872	494,309	458,116	283,154	671.094	1,798,949	600,529	1,831,639
vestments	12.673,000	12.232.295	7,420,328	5.671.897	4.463.209	4.203.322	3.895.557	2,407,779	2,407,779	2.407.779	2.407.779	2,407,779
eceivables	1,371,000	1,404,048	1,391,003	1,449,099	1,512,275	1,584,254	1,654,140	1,727,171	1,786,538	1,847,982	1,911,577	1,977,396
ventories	202,000	225,612	244,389	249,033	254,018	259,737	266,231	272,887_	279,709	286,702	293,869	301,216
ther	-	-		-	-	-	-		-	-		-
on-current assets classified as "held for sale"				-	-	-		-			-	-
tal Current Assets	15,204,000	15,300,469	9,928,348	8,037,041	6,754,375	6,541,623	6,274,045	4,690,991	5,145,120	6,341,412	5,213,754	6,518,030
on-Current Assets												
vestments	936,000	714,335	433,329	331,225	260,640	245.463	227,491	140,608	140,608	140,608	140,608	140,608
eceivables	-	7 14,000	400,020	-	200,040	240,400	227,401	140,000	-	140,000	140,000	140,000
ventories						1		-	-	-		
frastructure, Property, Plant & Equipment	78,870,000	79,727,141	89,471,483	93,533,620	100,932,299	106,437,988	107,361,196	113,132,404	119,158,508	121,016,979	123,313,451	123,286,922
vestments Accounted for using the equity method		-				-					-	
vestment Property				-		-	-			-	-	
angible Assets	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
n-current assets classified as "held for sale"						-	-	-		- 1	-	
her	111		-	-	-	-	-	-			-	-
tal Non-Current Assets OTAL ASSETS	79,809,000 95,013,000	80,444,476 95,744,946	89,907,812 99,836,160	93,867,845 101,904,886	101,195,939 107,950,314	106,686,451 113,228,074	107,591,687 113,865,731	113,276,012 117,967,003	119,302,117 124,447,237	121,160,588 127,502,000	123,457,059 128,670,813	123,430,530 129,948,560
	00,010,000		00,000,100	101/001/000	101,000,011	,		111,001,000	,,	121 (002)000	120,010,010	120,010,000
ABILITIES												
urrent Liabilities												
ank Overdraft												
yables	1,271,000	361,255	622,146	457,686	564,504	515,425	385,159	537,989	384,823	439,897	460,994	399,461
come received in advance	004.000	45,899	45,421 334,418	47,344	49,430	51,814	54,128	56,547	58,517	60,555	62,665	64,849
orrowings ovisions	294,000	313,869	334,416	425,592	667,958	566,995	505,548	620,375	637,312	722,956	743,632	764,932
abilities associated with assets classified as "held for sale"						- 1	. 1					
otal Current Liabilities	1,565,000	721.022	1.001.985	930.623	1.281.892	1,134,234	944.836	1,214,911	1.080.652	1,223,408	1,267,292	1,229,242
	1,000											
on-Current Liabilities												
ayables				-	-	-	-	-	-	-	-	-
come received in advance	1,458,000	1.143.909	809.491	2.049.836	6.775.060	11.110.957	10,605,409	12.935.367	12.298.054	13,541,987	12,798,355	12,033,423
ovisions	1,456,000	1,143,909	609,491	2,049,636	6,775,060	11,110,957	10,605,409	12,935,367	12,290,054	13,541,967	12,790,333	12,033,423
vestments Accounted for using the equity method												-
abilities associated with assets classified as "held for sale"				_		_		-	_	_	_	_
tal Non-Current Liabilities	1,458,000	1,143,909	809,491	2,049,836	6.775,060	11,110,957	10.605,409	12,935,367	12.298,054	13,541,987	12,798,355	12.033.423
TAL LIABILITIES	3,023,000	1,864,931	1,811,476	2,980,459	8,056,951	12,245,191	11,550,245	14,150,278	13,378,706	14,765,395	14,065,647	13,262,665
	91,990,000	93,880,014	98,024,684	98,924,427	99,893,362	100,982,883	102,315,487	103,816,726	111,068,530	112,736,604	114,605,167	116,685,895
et Assets												
				05 000 107	00.050.000	07 747 000	00.000.407	70 504 700	70 000 004	70 000 700	75 757 070	77 007 000
QUITY	50.755.000	00.045.044	04 700 004		66.658.362	67,747,883	69,080,487	70,581,726	72,220,634	73,888,708	75,757,270	77,837,999
QUITY etained Earnings	58,755,000	60,645,014	64,789,684	65,689,427	33 325 000	33 335 000		ろろ ろうに リリン	38 847 000	38 847 000	28 847 000	38 947 000
QUITY tained Earnings valuation Reserves	58,755,000 33,235,000	60,645,014 33,235,000	64,789,684 33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	38,847,896	38,847,896	38,847,896	38,847,896
QUITY tained Earnings valuation Reserves her Reserves	33,235,000	33,235,000	33,235,000	33,235,000	-	-	-	-	-	-	-	
et Assets QUITY stained Earnings availuation Reserves ther Reserves puncil Equity Interest inority Equity Interest					33,235,000 99,893,362	33,235,000	33,235,000	33,235,000	38,847,896 - 111,068,530	38,847,896 - 112,736,604	38,847,896 - 114,605,167	38,847,896 - 116,685,895

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - WATER FUND Scenario: Scenario 1 Cash Flows from Operating Activities	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	1 Years 2025/26 \$	2026/27 S	2027/28 \$	2028/29 S	2029/30 \$
Receipts:												
Rates & Annual Charges		1,521,011	1,575,531	1,645,698	1,726,874	1,809,210	1,890,753	1,975,837	2,045,529	2,117,123	2,191,222	2,267,915
User Charges & Fees		6,544,106	6,506,846	6,702,064	6,985,585	7,306,388	7,619,593	7,941,635	8,219,680	8,491,745	8,773,303	9,064,683
Interest & Investment Revenue Received		242,217	308,922	190,992	118,214	115,762	145,762	99,762	102,762	99,762	125,762	113,762
Grants & Contributions Bonds & Deposits Received		1,408,308	3,812,390	472,945	481,562	491,383	503,668	516,259	529,166	542,395	555,955	569,854
Other		37,899	1,573	4,012	4,217	4,563	4,548	4,707	4,317	4,444	4,575	4,711
Payments:												
Employee Benefits & On-Costs		(1,865,561)	(2,133,259)	(2,152,237)	(2,205,550)	(2,265,573)	(2,322,212)	(2,380,268)	(2,439,774)	(2,500,769)	(2,563,288)	(2,627,370)
Materials & Contracts		(2,690,603)	(1,669,652)	(1,670,789)	(1,703,955)	(1,742,249)	(1,785,734)	(1,830,378)	(1,876,137)	(1,923,040)	(1,971,116)	(2,020,394)
Borrowing Costs		(108,151)	(88,602)	(86,753)	(151,155)	(253,673)	(285,813)	(330,328)	(374,835)	(397,898)	(418,477)	(397,802)
Bonds & Deposits Refunded Other	- :	(2,315,133)	(2,241,730)	(2,284,324)	(2,330,024)	(2,382,463)	(2,442,025)	(2,503,075)	(2,565,652)	(2,629,793)	(2,695,538)	(2,762,927)
Net Cash provided (or used in) Operating Activities	-	2,774,092	6,072,019	2,821,609	2,925,767	3,083,347	3,328,539	3,494,153	3,645,055	3,803,968	4,002,397	4,212,431
Cash Flows from Investing Activities							and the					
Receipts:											A	
Sale of Investment Securities Sale of Investment Property		662,370	5,092,974	1,850,535	1,279,272	275,064	325,737	1,574,660	- 1		A	
Sale of Investment Property Sale of Real Estate Assets		1	1	-				L I	17		A 1.	
Sale of Infrastructure, Property, Plant & Equipment		1	1	-	- 1			1	11		الاسطا	
Sale of non-current assets classified as "held for sale"												
Sale of Interests in Joint Ventures & Associates				-							-	
Sale of Intangible Assets	1.0			7	-	-			-		-	-
Deferred Debtors Receipts Sale of Disposal Groups						-			-		-	
Distributions Received from Joint Ventures & Associates							1					
Other Investing Activity Receipts		1	1				1 1		-			-
Payments:									A. Company			
Purchase of Investment Securities												
Purchase of Investment Property				-	-						-	-
Purchase of Infrastructure, Property, Plant & Equipment		(2,661,726)	(11,417,010)	(6,209,278)	(9,314,771)	(7,623,908)	(3,123,474)	(7,688,560)	(2,636,740)	(4,005,690)	(4,477,860)	(2,237,690)
Purchase of Real Estate Assets Purchase of Intangible Assets		- 1			-	-		-	-		-	-
Deferred Debtors & Advances Made												-
Purchase of Interests in Joint Ventures & Associates		100		-		-		-		-	-	-
Contributions Paid to Joint Ventures & Associates				100								
Other Investing Activity Payments												-
Net Cash provided (or used in) investing Activities	1 7	(1,999,356)	(6,324,036)	(4,358,743)	(8,035,499)	(7,348,844)	(2,797,737)	(6,113,900)	(2,636,740)	(4,005,690)	(4,477,860)	(2,237,690)
Cash Flows from Financing Activities												
Receipts:				4 700 000	r roo ooo	E 000 000		2 200 200		0.000.000		
Proceeds from Borrowings & Advances Proceeds from Finance Leases		1	. 3	1,700,000	5,500,000	5,000,000	1	3,000,000		2,000,000	-	
Other Financing Activity Receipts			1 77						-			
Payments:			4 '									
Repayment of Borrowings & Advances		(294,222)	(313,869)	(368,481)	(532,410)	(765,065)	(566,995)	(555,215)	(620,375)	(670,424)	(722,956)	(743,632)
Repayment of Finance Lease Liabilities		-			-	-	-	-	-	-	-	-
Distributions to Minority Interests Other Financing Activity Payments	1		A I			-					-	
Net Cash Flow provided (used in) Financing Activities		(294,222)	(313,869)	1,331,519	4,967,590	4,234,935	(566,995)	2,444,785	(620,375)	1,329,576	(722,956)	(743,632)
Net Increase/(Decrease) in Cash & Cash Equivalents		480,514	(565,886)	(205,615)	(142,141)	(30,563)	(36,193)	(174,962)	387,940	1,127,855	(1,198,419)	1,231,109
plus: Cash, Cash Equivalents & Investments - beginning of year		958,000	1,438,514	872,628	667,013	524,872	494,309	458,116	283,154	671,094	1,798,949	600,529
Cash & Cash Equivalents - end of the year	958,000	1,438,514	872,628	667,013	524,872	494,309	458,116	283,154	671,094	1,798,949	600,529	1,831,639
Cash & Cash Equivalents - end of the year	958,000	1,438,514	872,628	667,013	524,872	494,309	458,116	283,154	671,094	1,798,949	600,529	1,831,639
Investments - end of the year	13,609,000	12,946,630	7,853,656	6,003,121	4,723,849	4,448,785	4,123,048	2,548,388	2,548,388	2,548,388	2,548,388	2,548,388
Cash, Cash Equivalents & Investments - end of the year	14,567,000	14,385,144	8,726,285	6,670,135	5,248,721	4,943,094	4,581,164	2,831,542	3,219,482	4,347,336	3,148,917	4,380,026
Representing:												
- External Restrictions	5,233,000	5,609,859	4,439,950	3,579,070	1,699,982	1,191,126	2,215,270	1,892,414	2,283,558	3,317,702	2,355,846	3,397,990
- Internal Restricitons	6,805,000	7,047,188	1,952,341	557,341	1,116,341	1,666,341	1,181,341	300,341	767,341	717,341	330,341	265,341
- Unrestricted	2,529,000	1,728,097	2,333,994 8,726,285	2,533,724 6,670,135	2,432,398 5,248,721	2,085,627 4,943,094	1,184,553 4,581,164	638,787 2,831,542	168,583 3,219,482	312,293 4,347,336	462,730 3,148,917	716,695 4,380,026

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
EQUITY STATEMENT - WATER FUND Scenario: Scenario 1	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23	2023/24	Projected 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance Adjustments to opening balance	89,252,000	91,990,000	93,880,014	98,024,684	98,924,427	99,893,362	100,982,883	102,315,487	103,816,726	111,068,530	112,736,604	114,605,167
Restated Opening Balance	89,252,000	91,990,000	93,880,014	98,024,684	98,924,427	99,893,362	100,982,883	102,315,487	103,816,726	111,068,530	112,736,604	114,605,167
Net Operating Result for the Year Adjustments to net operating result	1,605,000	1,890,014	4,144,670	899,743	968,935	1,089,521	1,332,604	1,501,239	1,638,908	1,668,074	1,868,562	2,080,729
Restated Net Operating Result for the Year Current Year Income & Expenses Recognised direct to Equity - Transfers to(ffrom) Asset Revaluation Reserve - Transfers to(ffrom) Other Reserves - Other Income/Expenses recognised - Other Income/Expenses	1,605,000 1,120,000 - 13,000	1,890,014	4,144,670	899,743	968,935	1,089,521	1,332,604	1,501,239	1,638,908 5,612,896 -	1,668,074	1,868,562	2,080,729
Net Income Recognised Directly in Equity	1,133,000			-	1	-	-		5,612,896	1		-
Total Recognised Income & Expenses	2,738,000	1,890,014	4,144,670	899,743	968,935	1,089,521	1,332,604	1,501,239	7,251,804	1,668,074	1,868,562	2,080,729
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	:	1	Ţ.		-	1	:	:	1	:	
Equity - Balance at end of the reporting period	91,990,000	93,880,014	98,024,684	98,924,427	99,893,362	100,982,883	102,315,487	103,816,726	111,068,530	112,736,604	114,605,167	116,685,895



Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - WATER FUND** Scenario: Scenario 1 Current **Projected Years** Year 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 2019/20 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) ↑ above amber maximum below amber minimum **New Special Schedule 7 Ratios** Building & Infrastructure Renewals Ratio Snapshot Actual Ratio 161.08% 58.17% 130.35% 472.46% 177.71% 62.57% 117.79% 90.04% 140.36% 152.55% 69.41% Infrastructure Backlog Ratio Snapshot Actual Ratio 0.09 0.08 0.07 0.05 0.05 0.04 0.04 0.04 0.06 0.03 Asset Maintenance Ratio Snapshot Actual Ratio 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 Capital Expenditure Ratio Snapshot Actual Ratio



Mid-Western Regional Council												
10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	d Voors				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Scenario. Scenario 2	2010/19	2019/20	\$	\$	\$	2023/24 \$	\$	\$	\$	\$	\$	2029/30 \$
Income from Continuing Operations	*	4		Ψ	- P	*	Φ	*	Φ	*		
Revenue:												
Rates & Annual Charges	18,399,000	25,694,940	29,573,909	28,552,869	29,124,488	29,780,166	30,375,854	30,983,457	31,603,215	32,235,370	32,880,171	33,537,870
User Charges & Fees	6,995,000	9,516,900	4,865,925	4,857,721	4,958,810	5,070,410	5,197,170	5,327,100	5,460,277	5,596,784	5,736,704	5,880,121
Interest & Investment Revenue	1,364,000	1,312,222	537,229	505,718	553,461	602,939	602,939	602,939	602,939	602,939	602,939	602,939
Other Revenues	2,878,000	2,933,444	3,041,979	2,989,721	3,049,574	3,118,231	3,196,187	3,276,092	3,357,994	3,441,944	3,527,992	3,616,192
Grants & Contributions provided for Operating Purposes	13,915,000	13,613,099	18,023,639	14,389,317	14,473,011	14,621,813	14,987,358	15,362,042	15,746,093	16,139,746	16,543,239	16,956,820
Grants & Contributions provided for Capital Purposes	16,683,000	21,995,115	27,669,778	6,669,107	3,620,234	7,594,279	5,634,136	5,674,989	5,716,864	5,759,786	5,803,780	5,848,875
Other Income:												
Net gains from the disposal of assets Fair value increment on investment properties				-	-	1.5		-				-
Reversal of revaluation decrements on IPPE previously expensed				-	-	1.0	-					-
Reversal of impairment losses on receivables					1				_			
Joint Ventures & Associated Entities						1		-	-			-
Total Income from Continuing Operations	60,234,000	75,065,720	83,712,459	57,964,453	55,779,578	60,787,838	59,993,644	61,226,619	62,487,383	63,776,569	65,094,826	66,442,818
Expenses from Continuing Operations												
Employee Benefits & On-Costs	18,207,000	19,283,740	22,301,351	23,615,354	24,192,744	24,758,017	25,376,968	26,011,392	26,661,677	27,328,219	28,011,425	28,711,710
Borrowing Costs Materials & Contracts	218,000 7,376,000	190,985 12,334,527	103,528 4,523,852	58,663 2,108,273	22,824 2,012,600	13,095 2,001,946	11,109 2,041,422	9,082 2,346,388	7,014 2,192,875	4,904 2,250,411	2,751 2,309,023	555 2,718,738
Depreciation & Amortisation	11,718,000	11,688,665	12,306,765	12,617,153	12,898,977	13,187,746	13.110.033	13,625,492	13.765.100	13.765.100	13,870,413	14,065,035
Impairment of investments	11,710,000	11,000,000	12,300,700	12,017,133	12,050,577	13,107,740	13,110,033	13,023,432	13,763,100	13,703,100	13,070,413	14,000,000
Impairment of receivables						1			_	_		
Other Expenses	2.002.000	9,352,783	9.375.918	8.982.224	9,158,754	9,359,033	9.593.009	9,832,835	10.078,655	10.330.622	10.588.887	10,853,610
Interest & Investment Losses				-			-	-	-	-		-
Net Losses from the Disposal of Assets	3,534,000	2,204,124	2,232,775	2,276,602	2,461,610	2,316,819	2,316,819	2,316,819	2,316,819	2,316,819	2,316,819	2,316,819
Revaluation decrement/impairment of IPPE		7	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-		-		-	-	-	-
Joint Ventures & Associated Entities	42 OFF 000	FF OF A DOA	FO 044 400	40.050.000	50,747,509	51,636,656	52,449,360	F4 442 007	- FE 022 440	- FF 000 07F	E7 000 240	58,666,466
Total Expenses from Continuing Operations	43,055,000	55,054,824	50,844,189	49,658,269	50,747,509	51,636,656	52,449,360	54,142,007	55,022,140	55,996,075	57,099,318	56,666,466
Operating Result from Continuing Operations	17,179,000	20,010,896	32,868,270	8,306,184	5,032,069	9,151,182	7,544,284	7,084,612	7,465,242	7,780,493	7,995,508	7,776,351
					1							
Discontinued Operations - Profit/(Loss)	_		_	-	-	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations							-					
Net Operating Result for the Year	17,179,000	20,010,896	32,868,270	8,306,184	5,032,069	9,151,182	7,544,284	7,084,612	7,465,242	7,780,493	7,995,508	7,776,351
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	496,000	(1,984,219)	5,198,492	1,637,077	1,411,835	1,556,903	1,910,148	1,409,622	1,748,378	2,020,708	2,191,728	1,927,476

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets Cash & Cash Equivalents	3.032.000	4.650.465	4.267.637	4.687.832	5.155.902	5.083.936	5,076,076	4.926.807	4.867.260	4.345.530	3.805.962	3.824.233
Investments	40,093,000	39,545,422	36,290,031	39,863,177	43.843,429	43,231,465	43,164,623	41,895,305	41,388,946	36,952,399	32,364,160	32.519.527
Receivables	6,601,000	7,546,166	6,996,659	5,210,761	5,154,089	5,522,039	5,474,968	5,561,873	5,662,905	5,696,433	5,731,003	5,852,720
Inventories	1,092,000	3,074,774	2,267,913	2,022,936	2,047,585	2,086,381	2,137,318	2,220,108	2,251,081	2,307,672	2,365,636	2,465,471
Other	146,000	149,918	120,909	110,431	112,056	114,291	117,104	121,091	123,233	126,325	129,493	134,198
Non-current assets classified as "held for sale"		- FA 000 745	40.042.450	- - -		FC 000 444	55 070 000	E 4 705 400	54.000.405	49.428.360	44.000.054	44.796.149
Total Current Assets	50,964,000	54,966,745	49,943,150	51,895,137	56,313,060	56,038,111	55,970,089	54,725,183	54,293,425	49,428,360	44,396,254	44,796,149
Non-Current Assets												
Investments	2,959,000	2,308,761	2,118,703	2,327,313	2,559,690	2,523,962	2,520,059	2,445,953	2,416,391	2,157,374	1,889,501	1,898,572
Receivables	123,000	110,597	256,957	267,889	115,440	117,721	120,229	122,590	125,209	126,743	128,321	131,362
Inventories Infrastructure, Property, Plant & Equipment	763,435,000	1,699,565 783,984,729	1,699,565 821,650,225	1,699,565 824,251,006	1,699,565 824,506,708	1,699,565 835,166,216	1,699,565 874,036,635	1,699,565 887,045,408	1,699,565 895,352,769	1,699,565 914,436,214	1,699,565 928,729,173	1,699,565 936,051,866
Investments Accounted for using the equity method	703,435,000	703,904,729	021,030,223	024,251,000	024,500,700	033, 100,2 10	0/4,030,033	007,045,400	095,332,709	914,430,214	920,729,173	930,031,000
Investment Property	6.272.000	6.272.000	6.272.000	6.272.000	6.272.000	6.272.000	6.272.000	6.272.000	6.272.000	6.272.000	6.272.000	6.272.000
Intangible Assets	236,000	195,062	148,174	100,074	50,780	377	27,687	54,997	82,307	109,617	136,927	164,237
Non-current assets classified as "held for sale"			-			-		-		- 1	-	-
Other Table 2	770 005 000	704 570 744	-		- 005 004 400	0.45 770 0.40	-		005.040.044	-	-	040.047.000
Total Non-Current Assets TOTAL ASSETS	773,025,000 823,989,000	794,570,714 849,537,460	832,145,624 882,088,774	834,917,846 886,812,983	835,204,183 891,517,243	845,779,840 901,817,951	884,676,175 940,646,264	897,640,513 952,365,696	905,948,241 960,241,666	924,801,514 974,229,874	938,855,488 983,251,741	946,217,603 991,013,751
10172700210	020,000,000	010,001,100	002,000,111	000,012,000	001,011,210	001,011,001	010,010,201	002,000,000	000,211,000	01-1,820,01-1	500,201,141	301,010,101
LIABILITIES												
Current Liabilities												-
Bank Overdraft Payables	4,187,000	8.589.809	9,156,591	6.031.897	5,758,837	6.672.509	6,514,948	6,769,945	6.787,375	7,320,803	7,419,214	7.066.157
Income received in advance	1,050,000	2,362,628	2.041.488	2,062,911	2,104,604	2,151,349	2,205,132	2,260,261	2,316,767	2,374,686	2,434,053	2,494,905
Borrowings	1,402,000	832,598	753,833	377,080	97,847	99,834	101,860	103,928	106,038	108,191	54,917	2,404,000
Provisions	7,143,000	7,376,550	7,629,405	7,887,063	8,149,880	8,418,614	8,694,066	8,976,405	9,265,802	9,562,433	9,866,481	10,178,130
Liabilities associated with assets classified as "held for sale"			-		-	-	-		-	-	-	
Total Current Liabilities	13,782,000	19,161,586	19,581,317	16,358,951	16,111,168	17,342,306	17,516,006	18,110,539	18,475,981	19,366,114	19,774,665	19,739,192
Non-Current Liabilities												
Payables		-		-	-	-	-	-	-	-	-	-
Income received in advance				-		-		-	-		-	-
Borrowings Provisions	1,682,000 788,000	1,803,528 824,450	1,049,695 841,595	672,615 859,067	574,768 876,888	474,934 895,110	373,074 913,788	269,146 932,932	163,108 952,556	54,917 972,670	993,286	1,014,419
Investments Accounted for using the equity method	700,000	024,450	041,000	009,007	070,000	090,110	515,700	552,552	502,550	5/2,0/0	555,200	1,014,415
Liabilities associated with assets classified as "held for sale"	-			-	-	-		-		-	-	
Total Non-Current Liabilities	2,470,000	2,627,978	1,891,290	1,531,682	1,451,656	1,370,044	1,286,862	1,202,078	1,115,664	1,027,587	993,286	1,014,419
TOTAL LIABILITIES Net Assets	16,252,000	21,789,564	21,472,608	17,890,633	17,562,824 873,954,419	18,712,350	18,802,868 921,843,396	19,312,617 933,053,079	19,591,645	20,393,700	20,767,952	20,753,610
Net Assets	807,737,000	827,747,896	860,616,166	868,922,350	673,934,419	883,105,602	921,043,396	933,053,079	940,650,021	953,836,174	962,483,790	970,260,141
EQUITY												
Retained Earnings	312,973,000	332,983,896	365,852,166	374,158,350	379,190,419	388,341,602	395,885,886	402,970,498	410,435,740	418,216,233	426,211,741	433,988,093
Revaluation Reserves	494,764,000	494,764,000	494,764,000	494,764,000	494,764,000	494,764,000	525,957,510	530,082,581	530,214,281	535,619,940	536,272,048	536,272,048
Other Reserves		-	-	-	-		-	-		-	-	-
Council Equity Interest Minority Equity Interest	807,737,000	827,747,896	860,616,166	868,922,350	873,954,419	883,105,602	921,843,396	933,053,079	940,650,021	953,836,174	962,483,790	970,260,141
Total Equity	807,737,000	827,747,896	860,616,166	868,922,350	873,954,419	883,105,602	921,843,396	933,053,079	940,650,021	953,836,174	962,483,790	970,260,141
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Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL FUND Scenario: Scenario 2	Actuals 2018/19 S	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 S	d Years 2025/26 \$	2026/27 S	2027/28 S	2028/29 S	2029/30 S
Cash Flows from Operating Activities					-		-	-				
Receipts: Rates & Annual Charges		25.254.539	29,432,095	28,590,198	29,103,590	29,756,195	30,354,076	30,961,244	31,580,557	32,212,259	32,856,597	33,513,825
User Charges & Fees		9,429,013	6,206,882	4,860,086	4,929,664	5,038,234	5,160,623	5,289,639	5,421,880	5,557,427	5,696,362	5,838,771
Interest & Investment Revenue Received		1,267,501	579,598	472,835	453,266	598,654	604,589	617,580	605,681	676,817	678,340	592,400
Grants & Contributions Bonds & Deposits Received		35,338,012	45,082,723	22,550,159	18,272,797	21,966,439	20,718,053	21,011,869	21,437,166	21,873,095	22,319,923	22,777,921
Other		4,019,605	2,637,170	3,299,562	3,115,075	3,104,830	3,254,651	3,312,150	3,394,953	3,479,827	3,566,823	3,655,994
Payments: Employee Benefits & On-Costs		(19,013,170)	(22,031,264)	(23,340,197)	(23,912,089)	(24,471,044)	(25,082,820)	(25,709,891)	(26,352,638)	(27,011,454)	(27,686,740)	(28,378,909)
Materials & Contracts	1	(10,512,888)	(4,525,624)	(2,164,578)	(1,987,880)	(1,973,833)	(2,008,545)	(2,312,500)	(2,158,472)	(2,214,995)	(2,272,722)	(2,681,279)
Borrowing Costs		(224,269)	(138,497)	(90,324)	(38,661)	(17,205)	(15,302)	(13,360)	(11,379)	(9,358)	(7,295)	(2,861)
Bonds & Deposits Refunded Other	- :	(9,352,783)	(9,375,918)	(8,982,224)	(9,158,754)	(9,359,033)	(9,593,009)	(9,832,835)	(10,078,655)	(10,330,622)	(10,588,887)	(10,853,610)
Net Cash provided (or used in) Operating Activities	-	36,205,559	47,867,165	25,195,518	20,777,007	24,643,237	23,392,315	23,323,897	23,839,093	24,232,997	24,562,401	24,462,252
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities		1,197,817	3,445,448	-	-	647,692	70,744	1,343,424	535,922	4,695,563	4,856,112	
Sale of Investment Property Sale of Real Estate Assets		-		-			1	-				- '
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment			1,656,000	1,938,000	156,000	\ I	1	10		-		
Sale of non-current assets classified as "held for sale"		-	-	-	-			1	-	-		-
Sale of Interests in Joint Ventures & Associates Sale of Intangible Assets	1		1	-		1	1	1			-	-
Deferred Debtors Receipts		13,477		-	-	-						-
Sale of Disposal Groups Distributions Received from Joint Ventures & Associates	1	3		1	1	10	1	- 1	1	1	-	-
Other Investing Activity Receipts	1 1			-	-			1				
Payments:				(3,781,755)	(4.010.600)							(164.427)
Purchase of Investment Securities Purchase of Investment Property		1	1	(3,161,733)	(4,212,628)			1	1	1	-	(164,437)
Purchase of Infrastructure, Property, Plant & Equipment		(33,750,842)	(52,474,209)	(22,132,253)	(15,828,836)	(25,217,611)	(23,323,648)	(24,667,293)	(24,283,196)	(29,296,815)	(29,802,453)	(24,177,189)
Purchase of Real Estate Assets Purchase of Intangible Assets		(1,649,565) (73,545)	(44,634)	(45,482)	(46,393)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)	(47,437)
Deferred Debtors & Advances Made		123,438	1	, ,	, ,	,,,	1	1		(,	(,,	(,
Purchase of Interests in Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates						1	\ I					
Other Investing Activity Payments		-	-	-	-	-			-		-	-
Net Cash provided (or used in) Investing Activities		(34,139,220)	(47,417,395)	(24,021,490)	(19,931,857)	(24,617,356)	(23,300,341)	(23,371,306)	(23,794,712)	(24,648,688)	(24,993,778)	(24,389,064)
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances		1,000,000	1		_	_	-	-	-	-	-	-
Proceeds from Finance Leases	1.0		-	-	-	-	-	-			-	-
Other Financing Activity Receipts Payments:	1 1		-	-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances		(1,447,874)	(832,598)	(753,833)	(377,080)	(97,847)	(99,834)	(101,860)	(103,928)	(106,038)	(108,191)	(54,917)
Repayment of Finance Lease Liabilities Distributions to Minority Interests	1						- 1	1				
Other Financing Activity Payments	-			-		-						
Net Cash Flow provided (used in) Financing Activities	-	(447,874)	(832,598)	(753,833)	(377,080)	(97,847)	(99,834)	(101,860)	(103,928)	(106,038)	(108,191)	(54,917)
Net Increase/(Decrease) in Cash & Cash Equivalents		1,618,465	(382,828)	420,195	468,070	(71,966)	(7,860)	(149,269)	(59,547)	(521,729)	(539,568)	18,271
plus: Cash, Cash Equivalents & Investments - beginning of year		3,032,000	4,650,465	4,267,637	4,687,832	5,155,902	5,083,936	5,076,076	4,926,807	4,867,260	4,345,530	3,805,962
Cash & Cash Equivalents - end of the year	3,032,000	4,650,465	4,267,637	4,687,832	5,155,902	5,083,936	5,076,076	4,926,807	4,867,260	4,345,530	3,805,962	3,824,233
Cash & Cash Equivalents - end of the year	3,032,000	4,650,465	4,267,637	4,687,832	5,155,902	5,083,936	5,076,076	4,926,807	4,867,260	4,345,530	3,805,962	3,824,233
Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	43,052,000 46,084,000	41,854,183	38,408,735 42,676,372	42,190,490 46,878,322	46,403,119 51,559,021	45,755,427 50,839,363	45,684,683 50,760,758	44,341,259 49,268,065	43,805,337 48,672,597	39,109,773 43,455,304	34,253,661 38,059,623	34,418,098 38,242,332
	40,004,000	40,304,048	42,010,372	+0,0/0,322	31,008,021	20,038,303	30,100,138	49,200,005	40,072,397	43,400,304	30,039,023	30,242,332
Representing:	40.004.007	47.404.555	45 707 45	47 504 055	40 470 00-	00 704 05-	40.050.54-	47.004.55	40 500 55	45 400 05-	40 705 007	40.000.047
- External Restrictions - Internal Restrictions	19,891,000 16,628,000	17,101,552 14,542,181	15,737,491 18,052,804	17,584,672 22,734,022	19,170,205 26,655,684	20,794,059 24,209,362	19,358,510 24,997,637	17,934,571 24,775,458	16,522,534 25,845,054	15,122,697 21,897,701	13,735,363 18,379,277	12,360,847 21,194,127
- Unrestricted	9,565,000	14,860,915	8,886,077	6,559,628	5,733,132	5,835,942	6,404,612	6,558,036	6,305,008	6,434,906	5,944,983	4,687,358
	46,084,000	46,504,648	42,676,372	46,878,322	51,559,021	50,839,363	50,760,758	49,268,065	48,672,597	43,455,304	38,059,623	38,242,332

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance Adjustments to opening balance	789,144,000	807,737,000	827,747,896	860,616,166	868,922,350	873,954,419	883,105,602	921,843,396	933,053,079	940,650,021	953,836,174	962,483,790
Restated Opening Balance	789,144,000	807,737,000	827,747,896	860,616,166	868,922,350	873,954,419	883,105,602	921,843,396	933,053,079	940,650,021	953,836,174	962,483,790
Net Operating Result for the Year	17,179,000	20,010,896	32,868,270	8,306,184	5,032,069	9,151,182	7,544,284	7,084,612	7,465,242	7,780,493	7,995,508	7,776,351
Adjustments to net operating result Restated Net Operating Result for the Year	17,179,000	20,010,896	32,868,270	8,306,184	5,032,069	9,151,182	7,544,284	7,084,612	7,465,242	7,780,493	7,995,508	7,776,351
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves	3,739,000					-	31,193,510	4,125,071	131,700	5,405,659	652,108	-
- Other Income/Expenses recognised	(2.325.000)	-	-			-	-	-	-	-	-	-
- Other Adjustments Net Income Recognised Directly in Equity	1,414,000		-	•	-	-	31,193,510	4,125,071	131,700	5,405,659	652,108	.
Total Recognised Income & Expenses	18,593,000	20,010,896	32,868,270	8,306,184	5,032,069	9,151,182	38,737,794	11,209,683	7,596,942	13,186,152	8,647,616	7,776,351
Distributions to/(Contributions from) Minority Interests Transfers between Equity	1	i	:	Ţ		-	1	:	:		:	
Equity - Balance at end of the reporting period	807,737,000	827,747,896	860,616,166	868,922,350	873,954,419	883,105,602	921,843,396	933,053,079	940,650,021	953,836,174	962,483,790	970,260,141

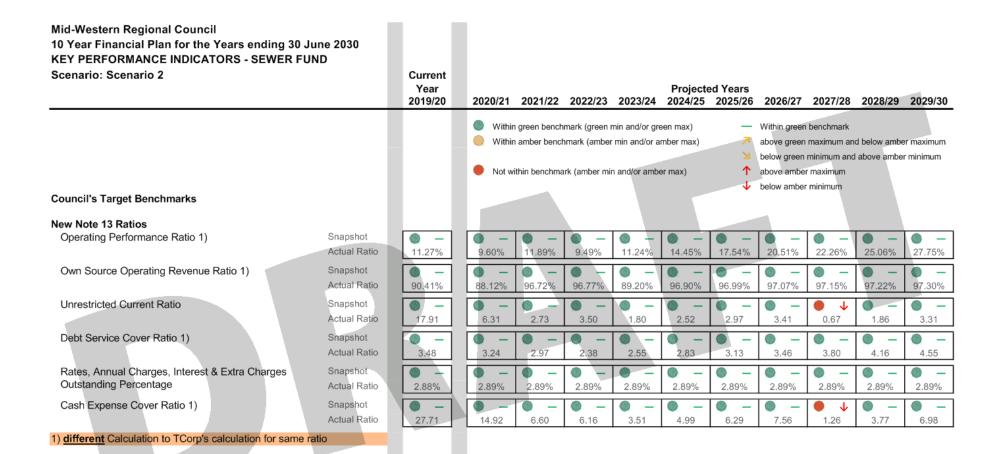
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 KEY PERFORMANCE INDICATORS - GENERAL Scenario: Scenario 2		Current Year 2019/20	2020/21	2021/22	2022/22	2023/24		ed Years 2025/26	2026/27	2027/20	2028/29	2029/30
Council's Target Benchmarks		2019/20	With	nin green benchin amber benchwithin benchma	nmark (green i hmark (amber	min and/or gre min and/or a	een max) mber max)		Within green above green below green above amber below amber	benchmark maximum and minimum and maximum	d below ambe	er maximum
New Note 13 Ratios Operating Performance Ratio 1)	Snapshot Actual Ratio	0.41%	13.26%	7.63%	7.43%	7.28%	7.78%	6.71%	7.16%	• – 7.48%	— 7.60%	7.00%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	↓ 52.56%	● ↓ 45.42%	63.67%	67.56%	63.45%	65.63%	65.64%	65.65%	6 5.66%	6 5.67%	6 5.68%
Unrestricted Current Ratio	Snapshot Actual Ratio	3.11	2.74	3.65	0 - 4.14	3.57	3.71	3.60	9 – 3.64	9 – 3.11	2.73	– 2.94
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	7.38	21.20	20.42	42.00	153.91	O – 156.37	156.49	— 160.78	● − 163.22	— 165.69	9 – 330.07
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	4.46%	4.40%	4.36%	4.38%	4.38%	4 .38%	4.38%	• – 4.38%	— 4.38%	– 4.38%	— 4.38%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	12.28	12.38	14.20	— 15.56	— 15.15	— 14.76	13.89	— 13.46	— 11.72	— 10.02	9.75
1) different Calculation to TCorp's calculation for same	ratio											
New Special Schedule 7 Ratios Building & Infrastructure Renewals Ratio	Snapshot Actual Ratio	● ↓ 83.26%	● ↓ 92.12%	● ↓ 71.06%	● ↓ 69.75%	● ↓ 71.54%	— 116.46%	111.43%	● – 109.82%	— 109.11%	● – 107.71%	● – 106.80%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	0.05	0.05	0.05	● ↑ 0.05	● ↑ 0.05	0.04	0.04	0.03	● ↑ 0.03	● ↑ 0.03	0.02
Asset Maintenance Ratio	Snapshot Actual Ratio	0.94	0.94	0.94	● ↓ 0.94	● ↓ 0.94	0.94	0.94	0.94	● ↓ 0.94	● ↓ 0.94	● ↓ 0.94
Capital Expenditure Ratio	Snapshot Actual Ratio	2.75	4.05	1.20	1.01	● − 1.80	1.58	1.65	— 1.59	— — 1.99	— — 1.98	1.52

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	l Years				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	6,133,000	6,359,189	6,556,256	6,794,283	7,042,948	7,324,744	7,727,513	8,152,435	8,600,728	9,073,676	9,572,637	10,099,041
User Charges & Fees	809,000	905,242	980,746	1,007,750	1,038,183	1,071,904	1,129,319	1,189,853	1,253,677	1,320,971	1,391,924	1,466,738
Interest & Investment Revenue	391,000	297,243	156,582	82,984	81,468	84,476	84,476	84,476	84,476	84,476	84,476	84,476
Other Revenues	38,000	16,126	16,529	16,843	17,180	17,567	18,006	18,456	18,918	19,391	19,875	20,372
Grants & Contributions provided for Operating Purposes		61,410	62,945	64,141	65,425	66,898	68,570	70,285	72,042	73,843	75,689	77,581
Grants & Contributions provided for Capital Purposes	165,000	742,685	976,250	203,800	207,880	962,560	217,874	223,321	228,904	234,626	240,492	246,504
Other Income:												
Net gains from the disposal of assets				-	-	-		-		-		-
Fair value increment on investment properties				-	-	-				-		-
Reversal of revaluation decrements on IPPE previously expensed	-	-		-		-	-		-		-	-
Reversal of impairment losses on receivables	-	-	-			7		-	-	1	-	-
Joint Ventures & Associated Entities	7,536,000	8,381,895	8,749,308	0.400.004	8,453,084	9,528,149	9,245,759	9,738,826	10.258,744	10.806.983	11,385,094	11,994,712
Total Income from Continuing Operations	7,536,000	8,381,895	8,749,308	8,169,801	8,453,084	9,528,149	9,245,759	9,730,026	10,258,744	10,806,983	11,385,094	11,994,712
Expenses from Continuing Operations						1						
Employee Benefits & On-Costs	1,370,000	1,470,836	1,784,945	1,824,627	1,869,613	1,920,281	1.968,288	2,017,495	2.067,933	2,119,631	2.172.622	2.226.937
Borrowing Costs	550,000	527,993	540,786	404,232	302,767	282,230	261,188	239,626	217,532	194,893	171,696	147,927
Materials & Contracts	790,000	1,307,599	1.228.350	1.246,176	1.671,131	1,699,748	1.742.242	1,785,798	1.830.443	1.876.204	1.923,109	1,971,187
Depreciation & Amortisation	1,559,000	1,536,700	1,554,720	1,589,702	1,625,470	1,662,043	1,662,043	1,662,043	1,662,043	1,778,559	1,778,559	1,778,559
Impairment of investments	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,00 ,,, 20	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,020,	.,,002,010	-	-	-,002,0.0	-	-	-
Impairment of receivables												
Other Expenses	2,105,000	1,935,523	1,917,999	1,954,440	1,993,541	2,038,403	2,089,363	2,141,597	2,195,137	2,250,016	2,306,266	2,363,923
Interest & Investment Losses									-	-		
Net Losses from the Disposal of Assets	371,000	150,000	153,750	156,671	159,808	163,406	163,406	163,406	163,406	163,406	163,406	163,406
Revaluation decrement/impairment of IPPE		/	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-		-	-	-	
Total Expenses from Continuing Operations	6,745,000	6,928,651	7,180,550	7,175,848	7,622,330	7,766,111	7,886,529	8,009,965	8,136,493	8,382,709	8,515,658	8,651,938
Operating Result from Continuing Operations	791,000	1,453,244	1,568,758	993,953	830,754	1,762,038	1,359,229	1,728,861	2,122,251	2,424,274	2,869,436	3,342,774
Operating Result from Continuing Operations	791,000	1,455,244	1,500,730	993,953	630,734	1,702,036	1,359,229	1,720,001	2,122,231	2,424,214	2,009,430	3,342,774
Discontinued Operations - Profit/(Loss)					1							
Net Profit/(Loss) from Discontinued Operations			-	-		-						
Net From Classification Discontinued Operations					-	•	•	-	-	-	-	-
Net Operating Result for the Year	791,000	1,453,244	1,568,758	993,953	830,754	1,762,038	1,359,229	1,728,861	2,122,251	2,424,274	2,869,436	3,342,774
					-,	, -,	, -,	, .,	, .,	, .,.,	,,	, -,-
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	626,000	710,559	592,508	790,153	622,874	799,478	1,141,355	1,505,540	1,893,347	2,189,648	2,628,944	3,096,270
		, -	· ·	, -		, -		, ,		, ,		

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS											-	
Current Assets												
Cash & Cash Equivalents Investments	830,000 10.979,000	1,414,206 12.025.522	810,497 6.891,959	370,789 3,152,955	382,766 3,254,803	222,545 1,892,383	322,859 2,745,392	415,638 3,534,323	510,438 4.340,443	86,582 736,236	265,177 2.254.896	501,777 4,266,800
Receivables	379,000	415,850	440,600	454,447	469.467	486,298	512,659	540,461	569,781	600,705	633,319	667,716
Inventories	20,000	22,647	20,987	21,386	30,898	31,389	32,174	32,978_	33,802	34,648	35,514	36,402
Other	-	-	-	-	-	-	-	-	-	- 1,010		-
Non-current assets classified as "held for sale"				-	-	-		-		-	-	
Total Current Assets	12,208,000	13,878,225	8,164,043	3,999,576	4,137,934	2,632,614	3,613,084	4,523,400	5,454,464	1,458,170	3,188,905	5,472,695
Non-Current Assets												
Investments	811,000	702,332	402,514	184,143	190,092	110,522	160,340	206,417	253,497	42,999	131,694	249,196
Receivables	-	-	-		-	-	-	-	-	-	-	-
Inventories						-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	89,766,000	89,481,493	96,953,966	107,853,050	107,400,800	109,989,021	109,350,572	109,247,123	114,794,810	120,661,845	120,573,880	120,533,915
Investments Accounted for using the equity method Investment Property						11				3	3.	
Intangible Assets						_						
Non-current assets classified as "held for sale"						-		-	-	- 1	-	-
Other	1			-	-	-	-	-		-	-	
Total Non-Current Assets TOTAL ASSETS	90,577,000	90,183,825 104,062,050	97,356,480 105,520,523	108,037,194 112,036,770	107,590,892 111,728,826	110,099,543 112,732,157	109,510,913 113,123,997	109,453,540 113,976,940	115,048,307 120,502,771	120,704,844 122,163,015	120,705,574 123,894,479	120,783,111 126,255,806
TOTAL ASSETS	102,703,000	104,002,000	100,020,020	112,030,770	111,720,020	112,752,157	10,120,007	113,570,540	120,302,771	122,100,010	120,004,410	120,233,000
LIABILITIES												
Current Liabilities												
Bank Overdraft Payables	159,000	296,215	521,215	629,380	327,011	425,170	335,688	359,240	377,250	557,422	386,850	396,571
Income received in advance	159,000	290,215	521,215	629,380	327,011	425,170	335,000	359,240	311,250	357,422	380,850	390,571
Borrowings	313,000	335,285	465,648	836,329	856,865	877,909	899,471	921,564	944,203	967,400	991,168	1,015,524
Provisions				-		-	-		-	-		-
Liabilities associated with assets classified as "held for sale"				-	-	-	-		-	-		
Total Current Liabilities	472,000	631,500	986,863	1,465,709	1,183,876	1,303,078	1,235,159	1,280,805	1,321,453	1,524,822	1,378,019	1,412,096
Non-Current Liabilities												
Payables				-	-	-	-	-	-	-	-	-
Income received in advance				-	-	-	-	-	-	-	-	-
Borrowings	7,831,000	7,495,306	7,029,658	12,073,106	11,216,241	10,338,332	9,438,862	8,517,297	7,573,095	6,605,695	5,614,526	4,599,002
Provisions Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	1			-		-		-				-
Total Non-Current Liabilities	7,831,000	7,495,306	7,029,658	12,073,106	11,216,241	10,338,332	9,438,862	8,517,297	7,573,095	6,605,695	5,614,526	4,599,002
TOTAL LIABILITIES	8,303,000	8,126,806	8,016,521	13,538,815	12,400,117	11,641,411	10,674,021	9,798,102	8,894,547	8,130,516	6,992,545	6,011,097
Net Assets	94,482,000	95,935,244	97,504,002	98,497,955	99,328,709	101,090,747	102,449,976	104,178,837	111,608,224	114,032,498	116,901,934	120,244,708
EQUITY												
Retained Earnings	50,375,000	51,828,244	53,397,002	54,390,955	55,221,709	56,983,747	58,342,976	60,071,837	62,194,088	64,618,362	67,487,798	70,830,572
Revaluation Reserves	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	44,107,000	49,414,136	49,414,136	49,414,136	49,414,136
Other Reserves				-	-	-	-	-	-		-	
Council Equity Interest	94,482,000	95,935,244	97,504,002	98,497,955	99,328,709	101,090,747	102,449,976	104,178,837	111,608,224	114,032,498	116,901,934	120,244,708
Minority Equity Interest Total Equity	94,482,000	95,935,244	97,504,002	98,497,955	99,328,709	101,090,747	102,449,976	104,178,837	111,608,224	114,032,498	116,901,934	120,244,708
	51,152,550			50,101,000	5-,,-			,,	,,	,,	, ,	,,. 30

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	l Years				
Scenario: Scenario 2	2018/19 S	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27 S	2027/28 S	2028/29 S	2029/30 S
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges		6,371,649	6,550,382	6,787,188	7,035,536	7,316,344	7,715,506	8,139,767	8,587,363	9,059,576	9,557,762	10,083,347
User Charges & Fees Interest & Investment Revenue Received	1	855,932 297,243	961,870 156,582	1,000,999 82,984	1,030,575 81,468	1,063,474 84,476	1,114,965 84,476	1,174,719 84,476	1,237,721 84,476	1,304,147 84,476	1,374,186 84,476	1,448,035 84,476
Grants & Contributions	- 1	804,095	1,039,195	267,941	273,305	1,029,458	286,444	293,606	300,946	308,469	316,181	324,086
Bonds & Deposits Received Other		16,126	16,529	16,843	17,180	17,567	18,006	18,456	18,918	19,391	19,875	20,372
Payments:		10,120	10,529	10,043	17,100	17,567	18,006	10,450	10,910	19,391	19,010	20,372
Employee Benefits & On-Costs Materials & Contracts	:	(1,470,836)	(1,784,945) (1,235,052)	(1,824,627) (1,242,346)	(1,869,613)	(1,920,281) (1,694,499)	(1,968,288) (1,735,707)	(2,017,495) (1,779,100)	(2,067,933) (1,823,578)	(2,119,631) (1,869,167)	(2,172,622) (1,915,896)	(2,226,937) (1,963,794)
Borrowing Costs	1	(527,993)	(540,786)	(404,232)	(302,767)	(282,230)	(261,188)	(239,626)	(217,532)	(194,893)	(171,696)	(147,927)
Bonds & Deposits Refunded Other		(1,935,523)	(1,917,999)	(1,954,440)	(1,993,541)	(2,038,403)	(2,089,363)	(2,141,597)	(2,195,137)	(2,250,016)	(2,306,266)	(2,363,923)
						-						
Net Cash provided (or used in) Operating Activities		3,195,596	3,245,776	2,730,310	2,628,503	3,575,905	3,164,851	3,533,206	3,925,244	4,342,353	4,786,000	5,257,735
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities		-	5,433,381	3,957,374	-	1,441,990	-	-		3,814,704		-
Sale of Investment Property Sale of Real Estate Assets					1		1	12			1	
Sale of Infrastructure, Property, Plant & Equipment				-								
Sale of non-current assets classified as "held for sale" Sale of Interests in Joint Ventures & Associates		1	1		-	1	1	3	-			-
Sale of Intangible Assets		-		-	-			-			-	-
Deferred Debtors Receipts Sale of Disposal Groups	1			- 1		- \ I		- 1		1		-
Distributions Received from Joint Ventures & Associates		1 1	-	-	-		2	- '			-	-
Other Investing Activity Receipts Payments:	1	1					-					-
Purchase of Investment Securities Purchase of Investment Property		(937,854)			(107,795)		(902,828)	(835,007)	(853,200)		(1,607,355)	(2,129,406)
Purchase of Infrastructure, Property, Plant & Equipment		(1,360,128)	(8,947,581)	(12,541,522)	(1,672,401)	(4,321,251)	(1,283,800)	(1,705,950)	(2,055,680)	(7,636,710)	(2,032,650)	(1,900,560)
Purchase of Real Estate Assets Purchase of Intangible Assets					-		1				-	-
Deferred Debtors & Advances Made		-	2.	-	-	-	- 1			-	-	-
Purchase of Interests in Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates	1		1	1		:	1			-		-
Other Investing Activity Payments			-									
Net Cash provided (or used in) Investing Activities		(2,297,981)	(3,514,200)	(8,584,147)	(1,780,196)	(2,879,261)	(2,186,628)	(2,540,957)	(2,908,880)	(3,822,006)	(3,640,005)	(4,029,966)
Cash Flows from Financing Activities		_										
Receipts: Proceeds from Borrowings & Advances	1			6,000,000								
Proceeds from Finance Leases	1.0		-	-		-						-
Other Financing Activity Receipts Payments:	1 1		-	-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities		(313,409)	(335,285)	(585,871)	(836,329)	(856,865)	(877,909)	(899,471)	(921,564)	(944,203)	(967,400)	(991,168)
Distributions to Minority Interests	1	- 1	-	-		-	-			-		-
Other Financing Activity Payments				-	-	-						-
Net Cash Flow provided (used in) Financing Activities	-	(313,409)	(335,285)	5,414,129	(836,329)	(856,865)	(877,909)	(899,471)	(921,564)	(944,203)	(967,400)	(991,168)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	584,206	(603,709)	(439,708)	11,977	(160,221)	100,314	92,779	94,800	(423,856)	178,595	236,601
plus: Cash, Cash Equivalents & Investments - beginning of year		830,000	1,414,206	810,497	370,789	382,766	222,545	322,859	415,638	510,438	86,582	265,177
Cash & Cash Equivalents - end of the year	830,000	1,414,206	810,497	370,789	382,766	222,545	322,859	415,638	510,438	86,582	265,177	501,777
Cash & Cash Equivalents - end of the year	830,000	1,414,206	810,497	370,789	382,766	222,545	322,859	415,638	510,438	86,582	265,177	501,777
Investments - end of the year	11,790,000	12,727,854	7,294,473	3,337,099	3,444,894	2,002,904	2,905,733	3,740,740	4,593,939	779,235	2,386,590	4,515,996
Cash, Cash Equivalents & Investments - end of the year	12,620,000	14,142,060	8,104,970	3,707,887	3,827,660	2,225,449	3,228,592	4,156,377	5,104,377	865,817	2,651,767	5,017,773
Representing: - External Restrictions	2.000.000	2 272 200	0.000.000	05 500	137,133	394,331	050 040	924,802	4 400 071	477,608	760 700	1.050.000
- External Restrictions - Internal Restrictions	3,022,000 9,009,000	3,272,000 8,351,934	2,339,000 3,346,303	85,598 1,467,103	2,645,783	1,345,943	656,843 2,083,943	2,886,943	1,198,344 3,547,943	22,943	762,738 1,096,943	1,053,880 2,223,943
- Unrestricted	589,000 12,620,000	2,518,126 14,142,060	2,419,667 8,104,970	2,155,186 3,707,887	1,044,744 3,827,660	485,175 2,225,449	487,806 3,228,592	344,632 4,156,377	358,090 5,104,377	365,266 865,817	792,086 2,651,767	1,739,950 5,017,773
	12,620,000	14,142,000	8,104,970	3,707,867	3,827,880	2,225,449	3,228,592	4,136,377	5,104,3//	865,817	2,051,767	5,017,773

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - SEWER FUND Scenario: Scenario 2	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23	2023/24	Projected 2024/25 \$	d Years 2025/26 \$	2026/27	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance Adjustments to opening balance	92,083,000	94,482,000	95,935,244	97,504,002	98,497,955	99,328,709	101,090,747	102,449,976	104,178,837	111,608,224	114,032,498	116,901,934
Restated Opening Balance	92,083,000	94,482,000	95,935,244	97,504,002	98,497,955	99,328,709	101,090,747	102,449,976	104,178,837	111,608,224	114,032,498	116,901,934
Net Operating Result for the Year Adjustments to net operating result Restated Net Operating Result for the Year	791,000	1,453,244	1,568,758	993,953 - 993,953	830,754 - 830,754	1,762,038 - 1,762,038	1,359,229	1,728,861	2,122,251	2,424,274 - 2,424,274	2,869,436	3,342,774
Current Year Income & Expenses Recognised direct to Equity - Transfers to(from) Asset Revaluation Reserve - Transfers to(from) Other Reserves	1,053,000	-				1,702,030	1,505,226	1,720,001	5,307,136	2,424,214	2,009,430	
Other Income/Expenses recognised Other Adjustments Net Income Recognised Directly in Equity	555,000 1,608,000				- :		-	-	5,307,136	- 1	-	
Total Recognised Income & Expenses	2,399,000	1,453,244	1,568,758	993,953	830,754	1,762,038	1,359,229	1,728,861	7,429,387	2,424,274	2,869,436	3,342,774
Distributions to/(Contributions from) Minority Interests Transfers between Equity		:	:	Ţ	Ţ.	-	:	:	:	:	:	
Equity - Balance at end of the reporting period	94,482,000	95,935,244	97,504,002	98,497,955	99,328,709	101,090,747	102,449,976	104,178,837	111,608,224	114,032,498	116,901,934	120,244,708



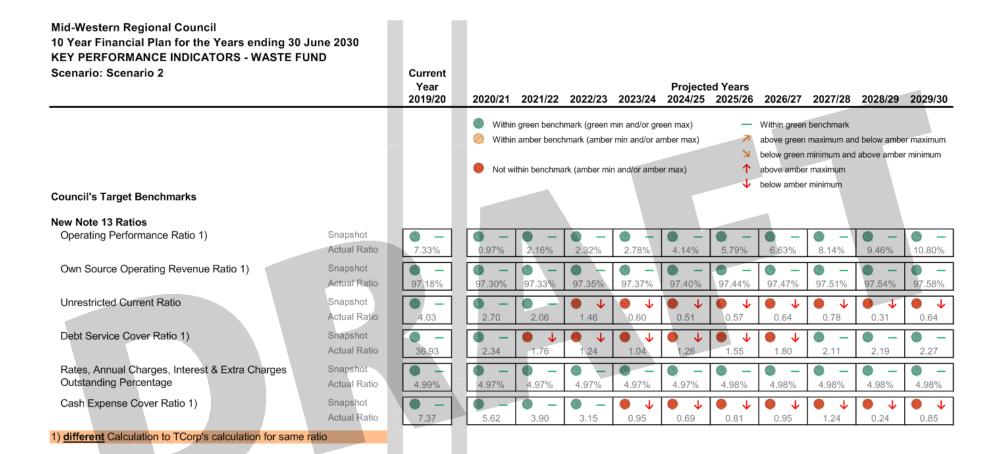
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - SEWER FUND** Scenario: Scenario 2 Current **Projected Years** Year 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 2019/20 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) ↑ above amber maximum below amber minimum **New Special Schedule 7 Ratios** Building & Infrastructure Renewals Ratio Snapshot Actual Ratio 471.04% 50.65% 69.81% 76.80% 462.53% 59.29% 198.14% 73.46% 87.35% 71.84% 70.89% Infrastructure Backlog Ratio Snapshot Actual Ratio 0.01 0.01 0.01 0.01 0.01 0.01 0.00 0.01 0.00 0.00 Asset Maintenance Ratio Snapshot Actual Ratio 1.09 1.09 1.09 1.09 1.09 1.09 1.09 1.09 1.09 1.09 Capital Expenditure Ratio Snapshot Actual Ratio

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WASTE FUND	Actuals	Current Year					Projected	l Years				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,049,000	5,399,200	5,614,198	5,816,388	6,006,033	6,206,756	6,486,060	6,777,933	7,082,940	7,401,672	7,734,747	8,082,811
User Charges & Fees	1,321,000	1,420,327	1,148,335	1,170,153	1,193,580	1,220,450	1,244,961	1,270,084	1,295,836	1,322,232	1,349,287	1,377,019
Interest & Investment Revenue	156,000	166,331	55,884	56,889	35,796	42,573	28,189	41,309	28,329	30,030	26,419	24,574
Other Revenues	516,000	585,850	560,750	571,404	582,844	595,965	610,864	626,136	641,789	657,834	674,280	691,137
Grants & Contributions provided for Operating Purposes	398,000	220,000	205,000	208,895	213,077	217,874	223,321	228,904	234,626	240,492	246,504	252,667
Grants & Contributions provided for Capital Purposes			-	-	-	-				-		-
Other Income:												
Net gains from the disposal of assets			-	-	-					-		
Fair value increment on investment properties				-	-	-				-		-
Reversal of revaluation decrements on IPPE previously expensed		-	-			-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-			7		-	-		-	-
Joint Ventures & Associated Entities		-		-		-		-		-	-	
Total Income from Continuing Operations	7,440,000	7,791,708	7,584,167	7,823,729	8,031,330	8,283,618	8,593,395	8,944,366	9,283,520	9,652,260	10,031,237	10,428,207
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,473,000	2,616,589	2,779,707	2.841.956	2.912.685	2,992,288	3.067.095	3,143,773	3,222,367	3.302.926	3.385,499	3,470,137
Borrowing Costs	27,000	21,358	43.892	63,329	87,230	107.383	98,100	88.611	78,913	69.000	71,368	71.842
Materials & Contracts	3,144,000	3,454,640	3.371.456	3,408,670	3,476,912	3,555,186	3.644.066	3,735,167	3.828,547	3.924.260	4.022.367	4,122,926
Depreciation & Amortisation	1,345,000	196,351	196,227	200,022	204,073	208.668	208,668	209.027	256,877	256,877	256,877	256,877
Impairment of investments	1,345,000	190,001	190,227	200,022	204,073	200,000	200,000	209,027	230,011	250,017	230,077	250,077
Impairment of investments				1	·							
Other Expenses	912,000	931,820	1,119,690	1.140.964	1,163,785	1,189,970	1,219,719	1,250,212	1.281.468	1,313,504	1,346,342	1,380,000
Interest & Investment Losses	312,000	301,020	1,113,030	1,140,004	1,100,700	1,100,010	1,210,710	1,200,212	1,201,400	1,010,004	1,010,012	1,000,000
Net Losses from the Disposal of Assets	46,000											
Revaluation decrement/impairment of IPPE	10,000		_		_				_	_	_	_
Fair value decrement on investment properties			-	_	_		-		_	-	_	_
Joint Ventures & Associated Entities										-		
Total Expenses from Continuing Operations	7,947,000	7,220,758	7,510,972	7,654,941	7,844,685	8,053,495	8,237,648	8,426,791	8,668,171	8,866,568	9,082,453	9,301,782
Operating Result from Continuing Operations	(507,000)	570,950	73,195	168,788	186,645	230,123	355,747	517,575	615,349	785,692	948,785	1,126,425
Discontinued Operations - Profit/(Loss)				-	-		-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations												
Net Operating Result for the Year	(507,000)	570,950	73,195	168,788	186,645	230,123	355,747	517,575	615,349	785,692	948,785	1,126,425
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	(507,000)	570,950	73,195	168,788	186,645	230,123	355,747	517,575	615,349	785,692	948,785	1,126,425

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - WASTE FUND	Actuals	Current Year					Projected	l Vaare				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
333141101 333114110 2	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS		,		· ·	*	<u> </u>						
Current Assets												
Cash & Cash Equivalents	301,000	505,553	386,942	277,321	232,668	73,200	53,995	128,481	154,783	206,766	21,073	150,621
Investments	3,982,000	4,040,117	3,290,373	2,358,202	1,978,500	622,457	459,149	485,576	584,977	781,439	179,193	569,249
Receivables	255,000	282,582	293,834	304,416	314,342	324,847	339,465	354,741	370,705	387,386	404,819	423,036
Inventories Other				-	-	-	-			-		
Non-current assets classified as "held for sale"				-						-		
Total Current Assets	4,538,000	4,828,251	3,971,149	2,939,939	2,525,510	1,020,504	852,610	968,798	1,110,465	1,375,592	605,085	1,142,905
Non-Current Assets												
Investments	294,000	235,883	192,109	137,684	115,515	36,342	26,807	28,350	34,154	45,624	10,462	33,236
Receivables Inventories		-	-					-	-		-	-
Infrastructure, Property, Plant & Equipment	10.216.000	10.644.640	13.634.808	14,674,343	17,583,558	18.963.018	19.107.255	20.292.962	20.348.085	20.432.208	22,774,331	22,732,454
Investments Accounted for using the equity method	-	-		- 1,07 1,010		-		20,202,002		20,102,200		-
Investment Property						- 1				-	-	-
Intangible Assets			-			-	-	-	-		-	-
Non-current assets classified as "held for sale"			-			-	-	-		- 1	-	-
Other Total Non-Current Assets	10.510.000	10,880,523	13.826.917	14,812,027	17.699.073	18,999,360	19.134.062	20.321.313	20.382.239	20.477.832	22.784.793	22,765,689
TOTAL ASSETS	15,048,000	15,708,774	17,798,066	17,751,966	20,224,583	20,019,864	19,986,672	21,290,111	21,492,704	21,853,424	23,389,878	23,908,594
101/12/130210	10,010,000	10,100,111	11,100,000	111111111111111111111111111111111111111	10,22 1,000	20,010,001	10,000,012	21,200,111	21,102,101	21,000,121		20,000,000
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	205 400	400.004	055 000	447.000	270 400	-	254.555	200.050	070 400	450.057	204 200
Payables Income received in advance	257,000	325,466	409,621	355,303	417,883	379,432	349,262	354,555	366,659	376,462	453,357	391,222
Borrowings			182,879	186,924	419,658	428,941	438,430	448,128	458,041	468,174	568.840	469,747
Provisions	158,000	873,941	878.311	882,764	887,306	891,950	896,594	901,238	905,882	910,527	915,171	919,815
Liabilities associated with assets classified as "held for sale"			-			-				· -	-	
Total Current Liabilities	415,000	1,199,407	1,470,811	1,424,991	1,724,846	1,700,322	1,684,286	1,703,921	1,730,583	1,755,162	1,937,368	1,780,784
					,							
Non-Current Liabilities Payables												
Income received in advance							-	-	-	-	-	-
Borrowings			1,727,171	1,540,247	3,508,152	3,079,211	2,640,781	2,192,653	1,734,612	1,266,438	1.653,278	1,183,531
Provisions	4,199,000	3,504,417	3,521,939	3,539,794	3,558,007	3,576,630	3,595,253	3,613,876	3,632,499	3,651,121	3,669,744	3,688,367
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-			-	-	-		-			-	-
Total Non-Current Liabilities TOTAL LIABILITIES	4,199,000 4,614,000	3,504,417 4,703,824	5,249,111 6,719,921	5,080,041 6,505,033	7,066,159 8,791,005	6,655,841 8,356,164	6,236,034 7,920,320	5,806,529 7,510,450	5,367,110 7,097,693	4,917,560 6,672,721	5,323,022 7,260,390	4,871,898 6,652,682
Net Assets	10,434,000	11,004,950	11,078,145	11,246,933	11,433,578	11,663,700	12,066,352	13,779,661	14,395,011	15,180,703	16,129,487	17,255,912
	- 10/10 1/00	- 1,555 1,555	- 11,010,110	,,	,,	,,.	,,	,,	,,	,,	,,	,
EQUITY												
Retained Earnings	7,158,000	7,728,950	7,802,145	7,970,933	8,157,578	8,387,700	8,743,447	9,261,022	9,876,371	10,662,063	11,610,848	12,737,273
Revaluation Reserves	3,276,000	3,276,000	3,276,000	3,276,000	3,276,000	3,276,000	3,322,905	4,518,640	4,518,640	4,518,640	4,518,640	4,518,640
Other Reserves Council Equity Interest	10,434,000	11 004 950	11,078,145	11,246,933	11,433,578	11,663,700	12,066,352	13,779,661	14,395,011	15,180,703	16,129,487	17,255,912
Minority Equity Interest	10,434,000	11,004,950	11,078,145	11,246,933	11,433,578	11,003,700	12,000,352	13,779,001	14,395,011	15,180,703	10,129,467	17,255,912
Total Equity	10,434,000	11,004,950	11,078,145	11,246,933	11,433,578	11,663,700	12,066,352	13,779,661	14,395,011	15,180,703	16,129,487	17,255,912
• •												

10 Pare	Mid-Western Regional Council												
Camber C													
Page		Actuals	Current Year					Projected	Years				
Company Comp	Scenario: Scenario 2												
Section Sect	Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	S	\$	\$	\$	\$	<u>\$</u>
Link Chapter A Free													
Interest Encourage Received 105.311 255.884 25.000 20.0000 20.000 20													
Grants A Commissione													
Books Deposits Received - 065,050 501,064 502,044 605,055 110,064 622,334 641,765 827,244 827,245 821,125 821,125 Employee Benefit & Christian Control of													
Promotion Control Co	Bonds & Deposits Received				-	-		-		-	-		
Employee Benefits A Co-Custo			585,850	560,750	571,404	582,844	595,965	610,864	626,136	641,789	657,834	674,280	691,137
Manufall A Commerce CAMO_2020 CAMO_2			(2.616.589)	(2,779,707)	(2.841,956)	(2.912.685)	(2.992,288)	(3,067,095)	(3.143,773)	(3,222,367)	(3,302,926)	(3,385,499)	(3,470,137)
Black & Color provided or used in Operating Activities	Materials & Contracts			(3,364,144)	(3,404,582)	(3,470,545)	(3,547,882)	(3,635,771)	(3,726,665)	(3,819,832)	(3,915,328)	(4,013,211)	(4,113,541)
Common				(22,000)	(41,021)	(64,475)	(84,116)	(74,833)	(65,344)	(55,646)	(45,733)	(48,101)	(48,575)
Cash Provided From Investing Activities Sale of Investment Securities Sale of Investment From Property			(931,820)	(1,119,690)	(1,140,964)	(1,163,785)	(1,189,970)	(1,219,719)	(1,250,212)	(1,281,468)	(1,313,504)	(1,346,342)	(1,380,000)
Recipies Sear of Investment Securities Sear of Investmen	Net Cash provided (or used in) Operating Activities	-	811,794	287,374	384,624	409,914	458,856	581,358	743,095	888,245	1,058,087	1,220,652	1,397,737
Sale of Investment Securities	Cash Flows from Investing Activities												
State of Institution Activities State of Plane Ettack Activities State of Plane	Receipts:												
Sale of Resistance Association Sale of Institution Sale of I		-		793,519	986,596	401,871	1,435,216	172,842	-	-	The second second	637,408	-
Sale of non-current season Classified as Theories for sale*								1	- 1				-
Sale of Interrigation & Associations Sale of Interrigation Comparison Compa		1.0			-					-			-
Sale of Image Reviews Sale Objects Sale Objec	Sale of non-current assets classified as "held for sale"				-	-			-	-	-	-	-
Sale of Disposal Groups Chebr Investign Service from - John Ventures & Associates							1 1						
Control Investing Activities Control Ventures & Associaties Control Ventures & Associaties Control Investing Activities Control Investing Activit					-	-		-		-			-
Ches Investign Active Receipts Purchase of Investigned Securities Purchase of Investigation Securities Purchase o		1			-		7	- 1	. I			-	-
Purchase of firewaterier Property Purchase of firewaterier Associates Purchase of firewaterier Ass		1			-				1				-
Purchase of Investment Property Purchase of Investment Purchase of Investment Property Purchase of Investment Property Purchase of Investment	Payments:												
Purchase of Infrastructure. Propriety, Plant & Equipment - (607,241) (3,198,553) (1,297,962) (3,057,078) (1,833,883) (344,864) (202,210) (308,610) (308,610) (2,531,260) (285,520) Purchase of Interglide Associates		1	N 21	7.	_		-	1	(27,969)	(105,205)	(207,933)	-	(412,829)
Purchased Purchased Purchased Advances Made	Purchase of Infrastructure, Property, Plant & Equipment		(607,241)	(3,109,553)	(1,297,962)	(3,057,076)	(1,633,883)	(344,464)	(202,210)	(308,610)	(340,130)	(2,531,260)	(286,520)
Deferred Debtors A Advances Made Purchase of Interest is Joint Ventures & Associates Corinbutions Paid to Joint Ventures & Associates Cash Flows from Financing Activities Receipts: Proceeds from Brancing Activities Receipts: Proceeds from Brancing Activities Cash Rows from Financing Activities Receipts: Proceeds from Brancing Activities Cash Flows from Financing Activities Cash Flows from Financing Activities Receipts: Proceeds from Brancing Activities Cash Flows from Financing Activities Cash Flows f					-	-				-	-		-
Purchased of Inferentis in Joint Ventures & Associales Contributions Pall of Joint Ventures & As		1 1			-	_		\ 1	1			-	-
Cash Flows from Financing Activities Cash Flows from Financing Flows from Financing Activities Cash Flows from Financing Flows	Purchase of Interests in Joint Ventures & Associates												-
Not Cash Flows from Financing Activities Receipts: Proceeds from Browings & Advances Proceeds from Financing Activities Receipts: Representation Financing Activities Receipts: Receipts: Representation Financing Activities Receipts: R				-		-	-	1	-		-	-	-
Cash & Cash Equivalents & Locate Equivalents & Loca	Other Investing Activity Payments					-		7		-	-	-	-
Receipts Proceeds from Enrowings & Advances 2,000,000 2,500,000 - 1,000,000			(607,241)	(2,316,034)	(311,366)	(2,655,205)	(198,667)	(171,622)	(230,179)	(413,815)	(548,063)	(1,893,852)	(699,349)
Proceeds from Borovings & Advances - 2,000,000 2,500,000 - - 1,000,000 -			_										
Proceeds from Finance Leases Chee Finance Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of Borrowings & Advances Repayment of Finance Lesse Lishinies Distributions to Minority Interests Chee Financing Activity Repayments Net Cash Flow provided (used in) Financing Activities - 1,910,050 (182,879) 2,200,638 (419,658) (428,941) (438,430) (448,128) (458,041) (512,494) (568,840) Net Increase/(Decrease) in Cash & Cash Equivalents - 204,553 (118,610) (109,622) (44,652) (159,466) (19,05) 74,466 26,301 51,983 (185,693) 129,548 plus: Cash, Cash Equivalents & Investments - beginning of year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 Cash & Cash Equivalents - end of the year - 4,276,000 4,276,000 3,482,481 2,495,896 2,040,015 658,799 485,967 513,926 619,131 827,064 189,655 602,484 Cash, Cash Equivalents - end of the year - 4,277,000 4,781,553 3,869,42 2,773,210 232,668 731,999 339,952 642,407 773,914 1,833,330 210,728 733,165 Representing: - External Restrictions - 1,000,200 1,007,555 1,101,869 1,762,312 1,349,024 1,896 405,896 743,896 1,002,896 103,896 488,896 - 1,003,896 488,896 488,896 - 1,003,896 488,896 488,896 - 1,001,896 488,896 - 1,003,8				2.000.000		2.500.000						1.000.000	
Payment of Borrowings & Advances Repayment of Finance Lease Liabilities	Proceeds from Finance Leases	1				-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities Distributions to Minority Interests The Finance Lease Liabilities The Finance Leas		1 1			-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	Repayment of Borrowings & Advances			(89,950)	(182,879)	(299,362)	(419,658)	(428,941)	(438,430)	(448,128)	(458,041)	(512,494)	(568,840)
Cash Flow provided (used in) Financing Activities - 1,910,050 (182,879) 2,200,638 (419,658) (428,941) (438,430) (448,128) (458,041) 487,506 (568,840) Net Increase/(Decrease) in Cash & Cash Equivalents - 204,553 (118,610) (109,622) (44,652) (159,468) (19,205) 74,486 26,301 51,983 (185,693) 129,548 plus: Cash, Cash Equivalents & Investments - beginning of year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 Investments - end of the year - 4,276,000 4,276,000 3,482,481 2,495,886 2,094,015 658,799 485,967 513,926 619,131 827,004 189,655 602,484 Cash, Cash Equivalents & Investments - end of the year - External Restrictions - External Restrictions - Internal Restrictions - 10,486 104,896 405,896 743,896 1,002,896 103,896 488,896 - 10,002,896 103,896 488,896 - 10,002,896 103,896 106,832 264,209					-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents - 204,553 (118,610) (109,622) (44,652) (159,466) (19,205) 74,486 26,301 51,983 (185,683) 129,548 plus: Cash, Cash Equivalents & Investments - beginning of year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 Investments - end of the year - 4,276,000 4,276,000 4,781,553 3,482,481 2,495,896 2,094,015 658,799 485,957 513,926 619,131 827,064 189,655 602,484 Cash, Cash Equivalents & Investments - end of the year - 4,577,000 4,781,553 3,869,424 2,773,206 2,326,683 731,999 539,952 642,407 773,914 1,033,830 210,728 753,105 Representing: - External Restrictions - 3,372,735 3,747,744 2,801,869 1,762,312 1,349,024 10,896 104,896 405,896 743,896 1,002,896 103,896 488,896 1,002,896 103,896 488,896 1,002,896 10,38,99 10,685 2,264,209			1		-								
plus: Cash, Cash Equivalents & Investments - beginning of year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 - Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 - Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 - Cash & Cash Equivalents - end of the year - 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 - Cash & Cash Equivalents - end of the year - 4,276,000 4,276,000 4,276,000 3,482,481 2,495,886 2,094,015 658,799 485,957 513,926 619,131 827,064 189,655 602,494 - Cash, Cash Equivalents & Investments - end of the year - 4,276,000 4,781,553 3,869,424 2,773,206 2,326,683 731,999 539,952 642,407 773,914 1,033,830 210,728 753,105 - Extensal Restrictions - 1,1204,265 1,033,809 1,067,555 1,101,894 977,659 721,103 495,056 205,611 30,018 30,934 106,832 264,209	Net Cash Flow provided (used in) Financing Activities	-	-	1,910,050	(182,879)	2,200,638	(419,658)	(428,941)	(438,430)	(448,128)	(458,041)	487,506	(568,840)
Cash & Cash Equivalents - end of the year 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 Cash & Cash Equivalents - end of the year 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 1000 1000 1000 1000 1000 1000 1000 1	Net Increase/(Decrease) in Cash & Cash Equivalents		204,553	(118,610)	(109,622)	(44,652)	(159,468)	(19,205)	74,486	26,301	51,983	(185,693)	129,548
Cash & Cash Equivalents - end of the year 301,000 505,553 386,942 277,321 232,668 73,200 53,995 128,481 154,783 206,766 21,073 150,621 [Investments - end of the year 4,276,000 4,276,000 3,482,481 2,495,886 2,094,015 658,799 485,957 513,926 619,131 827,064 189,655 602,484 Cash, Cash Equivalents & Investments - end of the year 4,577,000 4,781,553 3,869,424 2,773,206 2,326,683 731,999 539,952 642,407 773,914 1,033,830 210,728 753,105 [Internal Restrictions 3,372,735 3,747,744 2,801,869 1,762,312 1,349,024 10,896 104,896 405,896 743,896 1,002,896 103,896 488,896 - Unrestricted 1,204,265 1,033,809 1,067,555 1,101,894 977,659 721,103 435,056 236,511 30,018 30,304 106,832 284,209	plus: Cash, Cash Equivalents & Investments - beginning of year	-	301,000	505,553	386,942	277,321	232,668	73,200	53,995	128,481	154,783	206,766	21,073
Investments - end of the year	Cash & Cash Equivalents - end of the year	301,000	505,553	386,942	277,321	232,668	73,200	53,995	128,481	154,783	206,766	21,073	150,621
Investments - end of the year													
Investments - end of the year	Cash & Cash Equivalents - end of the year	301,000	505,553	386,942	277,321	232,668	73,200	53,995	128,481	154,783	206,766	21,073	150,621
Representing: - External Restrictions - Internal Restrictions - 3,372,735 - 3,747,744 - 2,801,869 - 1,762,312 - 1,349,024 - 10,896 - 104,896 - 405,896 - 743,896 - 1,002,896 - 103,896 - 103,896 - 488,896 - 1,002	Investments - end of the year	4,276,000	4,276,000	3,482,481	2,495,886	2,094,015	658,799	485,957	513,926	619,131	827,064	189,655	602,484
- Extensil Restrictions 3,372,735 3,747,744 2,801,869 1,762,312 1,349,024 10,896 104,896 405,896 743,896 1,002,896 103,896 488,896 - Internal Restrictions 1,204,265 1,033,809 1,067,555 1,010,894 977,659 721,103 435,056 236,511 30,018 30,934 106,832 284,209	Cash, Cash Equivalents & Investments - end of the year	4,577,000	4,781,553	3,869,424	2,773,206	2,326,683	731,999	539,952	642,407	773,914	1,033,830	210,728	753,105
- Internal Restrictions 3,372,735 3,747,744 2,801,869 1,762,312 1,349,024 10,896 104,896 405,896 743,896 1,002,896 103,896 488,896 1,002													
- Unrestricted 1,204,265 1,033,809 1,067,555 1,010,894 977,659 721,103 435,056 236,511 30,018 30,934 106,832 264,209		2 272 725	0.747.74	2 004 000	4 700 040	4 240 001	40.000	404.000	404 000	740.000	4 000 000	400.000	400.000

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WASTE FUND Scenario: Scenario 2	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected	l Years 2025/26	2026/27	2027/28	2028/29	2029/30
Scenario 2	2018/19	\$	\$	\$	2022/23 \$	\$	2024/25 \$	\$	\$	\$	2020/29 \$	\$
Opening Balance Adjustments to opening balance	10,798,000	10,434,000	11,004,950	11,078,145	11,246,933	11,433,578	11,663,700	12,066,352	13,779,661	14,395,011	15,180,703	16,129,487
Restated Opening Balance	10,798,000	10,434,000	11,004,950	11,078,145	11,246,933	11,433,578	11,663,700	12,066,352	13,779,661	14,395,011	15,180,703	16,129,487
Net Operating Result for the Year Adjustments to net operating result	(507,000)	570,950	73,195	168,788	186,645	230,123	355,747	517,575	615,349	785,692	948,785	1,126,425
Restated Net Operating Result for the Year	(507,000)	570,950	73,195	168,788	186,645	230,123	355,747	517,575	615,349	785,692	948,785	1,126,425
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve	98,000			_	_	10	46,905	1,195,735				_
- Transfers to/(from) Other Reserves - Other Income/Expenses recognised					1.	0			-	1.		-
- Other Adjustments	45,000				1	1	_	-	-	-	-	-
Net Income Recognised Directly in Equity	143,000	-	•	-		-	46,905	1,195,735		-		-
Total Recognised Income & Expenses	(364,000)	570,950	73,195	168,788	186,645	230,123	402,651	1,713,310	615,349	785,692	948,785	1,126,425
Distributions to/(Contributions from) Minority Interests Transfers between Equity		:	:	7	-	-	1	:	:	:	:	:
Equity - Balance at end of the reporting period	10,434,000	11,004,950	11,078,145	11,246,933	11,433,578	11,663,700	12,066,352	13,779,661	14,395,011	15,180,703	16,129,487	17,255,912



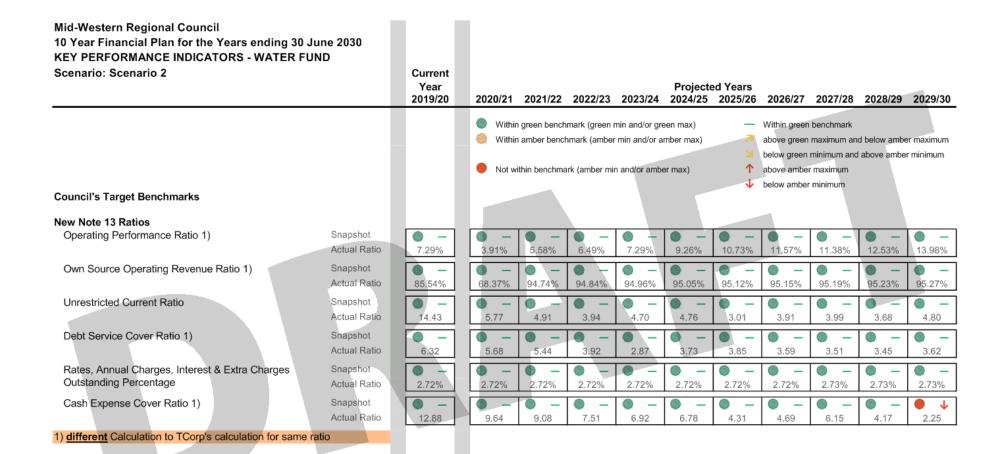
Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - WASTE FUND** Scenario: Scenario 2 Current **Projected Years** Year 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 2019/20 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) ↑ above amber maximum below amber minimum **Council's Target Benchmarks New Special Schedule 7 Ratios** Building & Infrastructure Renewals Ratio Snapshot Actual Ratio 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% Infrastructure Backlog Ratio Snapshot 个 1 Actual Ratio 0.08 0.05 0.03 0.02 0.02 0.02 Asset Maintenance Ratio Snapshot Actual Ratio 1.00 1.00 1.00 1.00 1.00 Capital Expenditure Ratio Snapshot Actual Ratio 6.20 15.26

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	l Years				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations					*		*		-	-		-
Revenue:												
Rates & Annual Charges	1,462,000	1,522,247	1,577,089	1,647,704	1,729,188	1,811,549	1,893,069	1,978,257	2,047,496	2,119,158	2,193,329	2,270,095
User Charges & Fees	5,893,000	6,566,437	6,492,775	6,758,696	7,047,000	7,376,592	7,687,743	8,012,840	8,277,689	8,551,778	8,835,430	9,128,978
Interest & Investment Revenue	462,000	242,217	169,246	109,432	73,861	58,983	78,926	60,108	60,316	59,233	67,149	68,376
Other Revenues	11,000	2,000	2,050	2,089	2,131	2,179	2,233	2,289	2,347	2,405	2,465	2,527
Grants & Contributions provided for Operating Purposes	152,000	65,214	64,890	65,345	65,802	66,263	67,920	69,618	71,358	73,142	74,971	76,845
Grants & Contributions provided for Capital Purposes Other Income:	988,000	1,343,094	3,747,500	407,600	415,760	425,120	435,748	446,642	457,808	469,253	480,984	493,009
Net gains from the disposal of assets				_	_	- 1						
Fair value increment on investment properties				-		10				1 1		
Reversal of revaluation decrements on IPPE previously expensed				_	_		_		_			-
Reversal of impairment losses on receivables						-			_			-
Joint Ventures & Associated Entities						1	_	-	-	-		
Total Income from Continuing Operations	8,968,000	9,741,209	12,053,550	8,990,866	9,333,742	9,740,686	10,165,639	10,569,753	10,917,013	11,274,969	11,654,327	12,039,829
Expenses from Continuing Operations						1						
Employee Benefits & On-Costs	1,709,000	1.865.561	2.133,259	2,152,237	2.205,550	2.265.573	2,322,212	2.380.268	2.439,774	2,500,769	2,563,288	2.627.370
Borrowing Costs	131.000	108.151	88,602	86.753	151.155	253.673	285.813	330.328	374.835	397.898	418,477	397.802
Materials & Contracts	1,413,000	1.674.925	1,643,529	1.671.046	1,704,502	1,742,878	1,786,450	1.831,111	1.876,889	1,923,811	1,971,907	2.021.204
Depreciation & Amortisation	1,803,000	1,821,419	1,873,780	1,909,382	1,947,607	1,991,453	1,991,453	1,991,453	1,991,453	2,123,190	2,123,190	2,123,190
Impairment of investments		-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables							-		-	-		
Other Expenses	2,278,000	2,315,652	2,242,262	2,284,866	2,330,577	2,383,028	2,442,604	2,503,669	2,566,261	2,630,417	2,696,177	2,763,582
Interest & Investment Losses		-					-		-	-		
Net Losses from the Disposal of Assets	29,000	65,487	67,124	68,399	69,769	71,339	71,339	71,339	71,339	71,339	71,339	71,339
Revaluation decrement/impairment of IPPE		7	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties Joint Ventures & Associated Entities			-	-	-		_		-	-	-	-
Total Expenses from Continuing Operations	7,363,000	7,851,195	8,048,556	8,172,683	8,409,160	8,707,944	8,899,872	9,108,168	9,320,551	9,647,424	9,844,378	10,004,487
Total Expenses from Continuing Operations	7,303,000	7,031,133	0,040,330	0,172,003	0,405,100	0,707,544	0,055,012	3,100,100	9,320,331	3,041,424	3,044,370	10,004,467
Operating Result from Continuing Operations	1,605,000	1,890,014	4,004,994	818,183	924,582	1,032,742	1,265,768	1,461,585	1,596,462	1,627,545	1,809,949	2,035,343
Discontinued Operations - Profit/(Loss)			l III		. '							
Net Profit/(Loss) from Discontinued Operations	-		-	-	-					-		
Not Green the Deput to the Year	4 005 000	4 000 044	1001001	040 400	004 500	4 000 740	4 005 700	4 404 505	4 500 400	4 007 545	4 000 040	0.005.040
Net Operating Result for the Year	1,605,000	1,890,014	4,004,994	818,183	924,582	1,032,742	1,265,768	1,461,585	1,596,462	1,627,545	1,809,949	2,035,343
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	617,000	546,920	257,494	410,583	508,822	607,622	830,020	1,014,944	1,138,654	1,158,292	1,328,965	1,542,334

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - WATER FUND	Actuals	Current Year		0004/00			Projected					0000100
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24 \$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30 \$
ASSETS	*	Ψ	,	Ψ	φ	9	Ψ	-	Ψ		Ψ	
Current Assets												
Cash & Cash Equivalents	958,000	1,438,514	858,661	644,890	498,313	462,073	419,196	240,268	585,762	1,673,088	416,056	1,601,779
nvestments	12,673,000	12,232,295	7,301,555	5,483,770	4,237,367	3,929,198	3,564,600	2,043,103	2,043,103	2,043,103	2,043,103	2,043,103
Receivables	1,371,000	1,404,048	1,391,003	1,449,099	1,512,275	1,584,254	1,654,140	1,727,171	1,786,538	1,847,982	1,911,577	1,977,396
oventories other	202,000	225,612	244,389	249,033	254,018	259,737	266,231	272,887	279,709	286,702	293,869	301,216
on-current assets classified as "held for sale"			1	-		-						-
otal Current Assets	15,204,000	15,300,469	9,795,608	7,826,791	6,501,974	6,235,263	5,904,168	4,283,429	4,695,112	5,850,875	4,664,605	5,923,494
ion-Current Assets	936,000	714,335	426.392	320,238	247,452	229.455	208.164	119.312	119,312	119,312	119,312	119,312
deceivables	930,000	114,333	420,392	320,236	247,452	229,433	200,104	119,312	118,312	119,312	118,312	119,312
nventories						1		-	-			-
nfrastructure, Property, Plant & Equipment	78,870,000	79,727,141	89,471,483	93,533,620	100,932,299	106,437,988	107,361,196	113,132,404	119,158,508	121,016,979	123,313,451	123,286,922
vestments Accounted for using the equity method				-			-			-	-	-
vestment Property						- 1					-	-
stangible Assets	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
on-current assets classified as "held for sale"						-		-		- 1	-	
otal Non-Current Assets	79.809.000	80.444.476	89.900.875	93.856.858	101.182.751	106.670.443	107.572.360	113.254.716	119.280.820	121.139.292	123.435.763	123,409,234
OTAL ASSETS	95,013,000	95,744,946	99,696,484	101,683,650	107,684,725	112,905,706	113,476,527	117,538,145	123,975,933	126,990,167	128,100,367	129,332,728
LIABILITIES												
urrent Liabilities												
ank Overdraft												
ayables	1,271,000	361,255	622,146	457,686	564,504	515,425	385,159	537.989	384,823	439.897	460,994	399.461
come received in advance		45,899	45,421	47,344	49,430	51,814	54,128	56,547	58,517	60,555	62,665	64,849
orrowings	294,000	313,869	334,418	425,592	667,958	566,995	505,548	620,375	637,312	722,956	743,632	764,932
rovisions				-		-		-	-	-	-	-
abilities associated with assets classified as "held for sale"				-		-				-		-
otal Current Liabilities	1,565,000	721,022	1,001,985	930,623	1,281,892	1,134,234	944,836	1,214,911	1,080,652	1,223,408	1,267,292	1,229,242
on-Current Liabilities												
ayables		-		-	-	-	-	-	-	-	-	-
come received in advance				-	-	-	-	-	-	-	-	-
orrowings	1,458,000	1,143,909	809,491	2,049,836	6,775,060	11,110,957	10,605,409	12,935,367	12,298,054	13,541,987	12,798,355	12,033,423
rovisions				-	-	-	-	-	-	-	-	-
vestments Accounted for using the equity method abilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
otal Non-Current Liabilities	1,458,000	1.143.909	809.491	2.049.836	6,775,060	11,110,957	10.605,409	12.935.367	12.298,054	13,541,987	12.798.355	12.033.423
OTAL LIABILITIES	3,023,000	1,864,931	1,811,476	2,980,459	8,056,951	12.245.191	11,550,245	14,150,278	13,378,706	14,765,395	14,065,647	13,262,665
et Assets	91,990,000	93,880,014	97,885,008	98,703,191	99,627,773	100,660,515	101,926,283	103,387,868	110,597,226	112,224,771	114,034,721	116,070,063
QUITY						:-						
stained Earnings	58,755,000	60,645,014	64,650,008	65,468,191	66,392,773	67,425,515	68,691,283	70,152,868	71,749,330	73,376,875	75,186,824	77,222,167
evaluation Reserves her Reserves	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	33,235,000	38,847,896	38,847,896	38,847,896	38,847,896
ner Reserves nuncil Equity Interest	91,990,000	93,880,014	97.885,008	98,703,191	99,627,773	100,660,515	101,926,283	103,387,868	110,597,226	112,224,771	114,034,721	116,070,063
inority Equity Interest	01,000,000	30,000,014	37,000,000	-	33,021,113		.01,020,200	- 100,007	. 10,001,220	. 12,224,171	- 14,004,721	. 10,070,003
						100,660,515		103,387,868	110,597,226	112,224,771		

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected	i Years				
Scenario: Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27 S	2027/28	2028/29 S	2029/30
Cash Flows from Operating Activities	•	,	*	3	*	•	•	•		*	3	\$
Receipts: Rates & Annual Charges		1.521.011	1,575,531	1,645,698	1,726,874	1.809.210	1,890,753	1.975.837	2,045,529	2,117,123	2,191,222	2,267,915
Kates & Annual Charges User Charges & Fees		6,544,106	6,506,846	6,702,064	6,985,585	7,306,388	7,619,593	7,941,635	8,219,680	8,491,745	8,773,303	9,064,683
nterest & Investment Revenue Received		242.217	169,246	109,432	73,861	58,983	78,926	60,108	60,316	59,233	67,149	68,376
Grants & Contributions		1,408,308	3,812,390	472,945	481,562	491,383	503,668	516,259	529,166	542,395	555,955	569,854
Bonds & Deposits Received				-	-	-	-	-	-	-	-	-
Other		37,899	1,573	4,012	4,217	4,563	4,548	4,707	4,317	4,444	4,575	4,711
Payments: Employee Benefits & On-Costs		(1,865,561)	(2.133.259)	(2,152,237)	(2,205,550)	(2.265.573)	(2,322,212)	(2.380.268)	(2,439,774)	(2.500,769)	(2.563.288)	(2,627,370)
Materials & Contracts		(2,690,603)	(1,669,652)	(1,670,789)	(1,703,955)	(1,742,249)	(1,785,734)	(1,830,378)	(1,876,137)	(1,923,040)	(1,971,116)	(2,020,394)
Borrowing Costs		(108,151)	(88,602)	(86,753)	(151,155)	(253,673)	(285,813)	(330,328)	(374,835)	(397,898)	(418,477)	(397,802)
Bonds & Deposits Refunded Other	1	(2,315,133)	(2,241,730)	(2,284,324)	(2,330,024)	(2,382,463)	(2,442,025)	(2,503,075)	(2,565,652)	(2,629,793)	(2,695,538)	(2,762,927)
Net Cash provided (or used in) Operating Activities		2,774,092	5,932,343	2,740,049	2,881,414	3,026,568	3,261,703	3,454,499	3,602,609	3,763,439	3,943,784	4,167,045
Cash Flows from Investing Activities												
Receipts:		*** ***										
Sale of Investment Securities		662,370	5,218,682	1,923,939	1,319,190	326,165	385,890	1,610,349	1			
Sale of Investment Property Sale of Real Estate Assets			1	-				I .	- 1		1.	
Sale of Infrastructure, Property, Plant & Equipment				_	- 1			1	- 1		No. of London	
Sale of non-current assets classified as "held for sale"				-		- 1			-		-	
Sale of Interests in Joint Ventures & Associates									-			
Sale of Intangible Assets Deferred Debtors Receipts			1			-			-		-	
Sale of Disposal Groups		1		1			- N I	1.1	-		-	
Distributions Received from Joint Ventures & Associates									-			
Other Investing Activity Receipts						-		-	-			-
Payments:												
Purchase of Investment Securities				-								
Purchase of Investment Property Purchase of Infrastructure, Property, Plant & Equipment		(2,661,726)	(11,417,010)	(6,209,278)	(9,314,771)	(7,623,908)	(3,123,474)	(7,688,560)	(2,636,740)	(4.005,690)	(4.477.860)	(2,237,690)
Purchase of Real Estate Assets		(4)40-1,-207	(11,217,010)	(0,200,210)	(0,014,117)	(1,020,000)	(0,180,114)	(*,1000,000)	(2,000,140)	(1,000,000)	(-11000)	(8,807,000)
Purchase of Intangible Assets											-	
Deferred Debtors & Advances Made				-		-		-			-	-
Purchase of Interests in Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates				- T		-		-			-	-
Other Investing Activity Payments	12	1	1	1	- 1	-		1	- 2			l I
Net Cash provided (or used in) Investing Activities	N 7	(1,999,356)	(6,198,328)	(4,285,339)	(7,995,581)	(7,297,743)	(2,737,585)	(6,078,211)	(2,636,740)	(4,005,690)	(4,477,860)	(2,237,690)
Cash Flows from Financing Activities		1										
Receipts:								-				
Proceeds from Borrowings & Advances	- 1	- 1		1,700,000	5,500,000	5,000,000		3,000,000	-	2,000,000	-	
Proceeds from Finance Leases Other Financing Activity Receipts				-	1				-			
Payments:		1					-	-	-		-	-
Repayment of Borrowings & Advances		(294,222)	(313,869)	(368,481)	(532,410)	(765,065)	(566,995)	(555,215)	(620,375)	(670,424)	(722,956)	(743,632)
Repayment of Finance Lease Liabilities		-			-	-	-	-	-	-	-	-
Distributions to Minority Interests Other Financing Activity Payments	1	1	II. I	-		-			-			
Net Cash Flow provided (used in) Financing Activities		(294,222)	(313,869)	1,331,519	4,967,590	4,234,935	(566,995)	2,444,785	(620,375)	1,329,576	(722,956)	(743,632)
Net Increase/(Decrease) in Cash & Cash Equivalents		480,514	(579,854)	(213,771)	(146,577)	(36,241)	(42,877)	(178,928)	345,494	1,087,326	(1,257,032)	1,185,723
plus: Cash, Cash Equivalents & Investments - beginning of year		958,000	1,438,514	858,661	644,890	498,313	462,073	419,196	240,268	585,762	1,673,088	416,056
Cash & Cash Equivalents - end of the year	958,000	1,438,514	858,661	644,890	498,313	462,073	419,196	240,268	585,762	1,673,088	416,056	1,601,779
	_											
Cash & Cash Equivalents - end of the year	958,000	1,438,514	858,661	644,890	498,313	462,073	419,196	240,268	585,762	1,673,088	416,056	1,601,779
Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	13,609,000 14,567,000	12,946,630 14,385,144	7,727,948 8,586,609	5,804,009 6,448,899	4,484,819 4,983,132	4,158,654 4,620,726	3,772,764 4,191,960	2,162,415 2,402,684	2,162,415 2,748,178	2,162,415 3,835,503	2,162,415 2,578,471	2,162,415 3,764,194
Representing:												
External Restrictions	5,233,000	5,609,859	4,439,950	3,579,070	1,699,982	1,134,347	1,618,283	744,295	591,681	1,089,429	(393,176)	137,471
Internal Restricitons	6,805,000	7,047,188	1,952,341	557,341	1,116,341	1,666,341	1,181,341	300,341	767,341	717,341	330,341	265,341
- Unrestricted	2,529,000 14,567,000	1,728,097	2,194,318 8,586,609	2,312,488 6,448,899	2,166,809 4,983,132	1,820,038 4,620,726	1,392,336 4,191,960	1,358,048 2,402,684	1,389,156 2,748,178	2,028,733 3,835,503	2,641,306 2,578,471	3,361,382 3,764,194
	14,567,000	14,385,144	8,000,009	640,049	4,983,132	4,020,726	4,191,960	2,402,084	2,740,178	3,830,003	2,018,4/1	3,704,194

Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WATER FUND Scenario: Scenario 2	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21	2021/22 \$	2022/23	2023/24	Projected 2024/25 \$	d Years 2025/26 \$	2026/27	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance Adjustments to opening balance	89,252,000	91,990,000	93,880,014	97,885,008	98,703,191	99,627,773	100,660,515	101,926,283	103,387,868	110,597,226	112,224,771	114,034,721
Restated Opening Balance	89,252,000	91,990,000	93,880,014	97,885,008	98,703,191	99,627,773	100,660,515	101,926,283	103,387,868	110,597,226	112,224,771	114,034,721
Net Operating Result for the Year Adjustments to net operating result Restated Net Operating Result for the Year	1,605,000	1,890,014	4,004,994	818,183 - 818,183	924,582 - 924,582	1,032,742	1,265,768	1,461,585	1,596,462	1,627,545 - 1,627,545	1,809,949	2,035,343
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves - Other Income/Expenses recognised	1,120,000					1,052,142	1,200,700	1,401,000	5,612,896	1,027,040		
- Other Adjustments Net Income Recognised Directly in Equity	13,000		-	-	+		-	·	5,612,896	7	-	-
Total Recognised Income & Expenses	2,738,000	1,890,014	4,004,994	818,183	924,582	1,032,742	1,265,768	1,461,585	7,209,358	1,627,545	1,809,949	2,035,343
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	1	:	Ţ		-	:	:	:	-	:	:
Equity - Balance at end of the reporting period	91,990,000	93,880,014	97,885,008	98,703,191	99,627,773	100,660,515	101,926,283	103,387,868	110,597,226	112,224,771	114,034,721	116,070,063
		1										



Mid-Western Regional Council 10 Year Financial Plan for the Years ending 30 June 2030 **KEY PERFORMANCE INDICATORS - WATER FUND** Scenario: Scenario 2 Current **Projected Years** Year 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 2019/20 Within green benchmark (green min and/or green max) Within green benchmark Within amber benchmark (amber min and/or amber max) above green maximum and below amber maximum below green minimum and above amber minimum Not within benchmark (amber min and/or amber max) ↑ above amber maximum below amber minimum **New Special Schedule 7 Ratios** Building & Infrastructure Renewals Ratio Snapshot Actual Ratio 161.08% 58.17% 130.35% 472.46% 177.71% 62.57% 117.79% 90.04% 140.36% 152.55% 69.41% Infrastructure Backlog Ratio Snapshot Actual Ratio 0.09 0.08 0.07 0.05 0.05 0.04 0.04 0.04 0.06 0.03 Asset Maintenance Ratio Snapshot Actual Ratio 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 Capital Expenditure Ratio Snapshot Actual Ratio



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Parking Study

Mudgee CBD

Prepared for Mid-Western Regional Council

6 October 2020





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В	2 September 2019	Revised Report	Jacob Martin	Ghaith Falfour
С	16 September 2019	Minor Changes	Jacob Martin	Ghaith Falfour
D	29 October 2019	Updated with Council Comments	Jacob Martin	
E	5 August 2020	Updated with Community Consultation	Jacob Martin	Hayden Calvey
F	6 October 2020	Updated with Council Comments	Jacob Martin	Hayden Calvey

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Table of Contents

1	Intro	oduction			1
	1.1	Study A	rea	1	
	1.2	Descrip	tion of Parking Function	2	
	1.3	Land Us	se Assumptions	2	
2	Exis	ting Condi	tion Assessment		4
	2.1	Statutor	y Parking Requirements	4	
	2.2	Car Par	king Supply	5	
	2.3	Parking	Occupancy	9	
		2.3.1	Parking Occupancy and Duration (Weekday)	9	
		2.3.2	Parking Occupancy and Duration (Weekend)	10	
	2.4	Parking	Hotspot Analysis	11	
	2.5	Parking	Demand Model Methodology	14	
	2.6	Parking	Modelling	15	
		2.6.2	Parking Analysis Results - Weekday	18	
		2.6.3	Parking Analysis Results - Weekend	20	
3	Futi	ire Growth	Scenario		22
	3.1	Future N	Modelling Outcomes	22	
		3.1.1	Residential Growth Impacts	22	
		3.1.2	Non-Residential Demand Growth	22	
		3.1.3	Requirements for Additional Off-Street Supply	22	
4	Parl	king Policy	Review		24
	4.1		stern Regional Local Environmental Plan (2012)	24	
	4.2		stern Regional Council Development Control Plan (2013)	24	
		4.2.1	Statutory Parking Rates	24	
		4.2.2	Change of Use	24	
		4.2.3	Loading and Unloading	25	
	4.3	Variatio	n of Statutory Requirements	25	
	4.4		oment Contributions	25	
	4.5		for Affordable Housing	25	
	4.6	Summa	ry	26	
5	Parl	king Manag	iement		27
•	5.1	-	et Parking Management	27	
	5.2		et Parking Management	27	
	5.3		Recommendations for Change	28	
6			-		34
0		nmunity En			34
	6.1	Survey	Results	34	
Та	bles				
Tabl	e 1-1	Study Area	Land Uses		2
Tabl	e 2-1	Statutory P	arking Rates		4
	e 2-2	_	pply Summary		6
	e 2-3	_	Parking Demand – Friday (On-Street)		11
ıabı	e 2-4	intensity of	Parking Demand – Friday (Off-Street)		12

		Parking Study Mudgee CBD
Table 2-5	Intensity of Parking Demand – Saturday (On-Street)	12
Table 2-6	Intensity of Parking Demand – Saturday (Off-Street)	13
Table 2-7	Internal Trip Capture Rates	14
Table 1-1	SEPP ARH Parking Provision	26
Figures		
Figure 1-1	Site Location	1
Figure 1-2	Mudgee Town Centre Land Use Map	3
Figure 2-1	Parking Survey Extent	5
Figure 2-2	Parking Management Restrictions Mudgee Town Centre (North)	7
Figure 2-3	Parking Management Restrictions Mudgee Town Centre (South)	8
Figure 2-4	Observed Parking Occupancy (Weekday)	9
Figure 2-5	Observed Parking Duration (Weekday)	9
Figure 2-6	Observed Parking Occupancy (Weekend)	10
Figure 2-7	Observed Parking Duration (Weekday)	10
Figure 2-8	Parking Demand Profile by Land Use (Weekday)	16
Figure 2-9	Parking Demand Profile by Land Use (Weekend)	16
Figure 2-10	Weekday (left) and Weekend (right) Town Centre Parking Demand Profiles by Land U	se 17
Figure 2-11	Mudgee Town Centre - Calculated Parking Demand (Weekday)	18
Figure 2-12	Mudgee Town Centre – Calculated Public Parking Demand (Weekday)	19
Figure 2-13	Mudgee Town Centre – Calibrated Public Parking Occupancy (Weekday)	19
Figure 2-14	Mudgee Town Centre - Calculated Parking Demand (Weekend)	20
Figure 2-15	Mudgee Town Centre – Calculated Public Parking Demand (Weekend)	20
Figure 2-16	Mudgee Town Centre – Calibrated Public Parking Occupancy (Weekend)	21
Figure 5-1	Proposed Parking Restrictions Mudgee Town Centre (North)	30
Figure 5-2	Proposed Parking Restrictions Mudgee Town Centre (South)	31
Figure 5-3	Proposed Parking Management Changes Mudgee Town Centre (North)	32
Figure 5-4	Proposed Parking Management Changes Mudgee Town Centre (South)	33
Figure 6-1	Purpose of Visit	34
Figure 6-2	Frequency to Mudgee CBD	35
Figure 6-3	Parking During Peak Periods	35
Figure 6-4	Parking During Non-Peak Periods	36
Figure 6-5	Suggested Improvements	36
Figure 6-6	Identified Themes	37



1 Introduction

1.1 Study Area

Mudgee is a regional and tourist hub located in the Mid-Western Regional Council area, 260km north-west of the Sydney CBD. It has a strong historic centre, containing the majority of retail, restaurant, civic and commercial office development, which is surround by primarily low-density residential dwellings.

The Study Area is shown in **Figure 1-1**, which comprises the Mudgee Town Centre 'Core', which includes the majority of commercial land uses, and the 'Area of Influence' in its immediate vicinity, within which a majority of trips are likely to occur by walking modes.

Outside of this area, trips to the Town Centre are assumed to be completed by private vehicle.

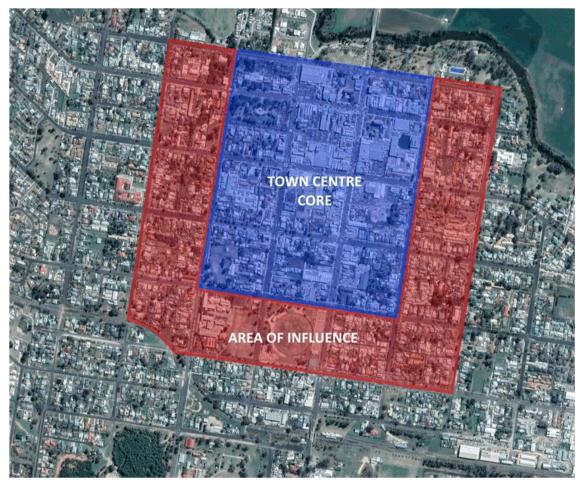


Figure 1-1 Site Location



1.2 Description of Parking Function

The Mudgee Town Centre functions both as a key attractor for residents locally and across the region, as well as being a popular tourist destination. Visitation to Mudgee varies significantly across the year, but is generally characterised by high demands during weekends and school holiday periods, punctuated by several large events that result in a significant influx of visitors.

The dual function of the Town Centre is captured by the shifting demographics of parking demand, related to local businesses and residents during the weekdays and tourist uses on weekends. These periods of operation have been modelled, and calibrated against observed parking demand to provide a baseline for assessment.

It is noted that whilst Mudgee is accessible by taxi and tour bus, there is limited public transport service. As such, private vehicles provide for the overwhelming majority of trips in the area. These trips are supported by a large supply of public on-street parking (enabled by wide road reserves) and additional public and private off-street bays.

Appropriate supply and management of car parking is therefore vital for the success of the Town Centre; excessive parking can reduce the available land for development and reduce amenity for people. Conversely, insufficient parking supply can undermine the commercial viability of the precinct.

The requirements for parking are not static; they will change as the Town Centre develops and in response to residential and tourism growth. This modelling exercise has therefore assessed both existing and future scenarios, to build an understanding of the parking needs for Mudgee over time.

1.3 Land Use Assumptions

The Study Area has been disaggregated into block-level sub-areas and surveyed via aerial and street-level photography. The summary land uses are described below **Table 1-1**.

Table 1-1 Study Area Land Uses

	Land Use	Town Centre	Area of Influence
Residential	Detached Housing	160 units	220 units
Office,	Warehouse	800 sq.m	
Education & Medical	Clinic	900 sq.m	
	Commercial Office	11,000 sq.m	300 sq.m
	Government Office	3,200 sq.m	2,400 sq.m
	Library	740 sq.m	
	Medical/Dental office	2,800 sq.m	660 sq.m
	Elementary School	1,600 students	
	Nursing Home	60 beds/units	
Retail	Shopping Centre	16,000 sq.m	
	General Retail	22,000 sq.m	700 sq.m
	Pharmacy	800sq.m	
	Service Station	14 pumps	
Restaurant	Fine/Casual Dining	2,200 seats	400 seats
	Bar	260 seats	
Hotel	Hotel	85 rooms	65 rooms
Entertainment	Recreational Community Centre	1,700 sq.m	

The distribution of these land uses is shown in Figure 1-2.



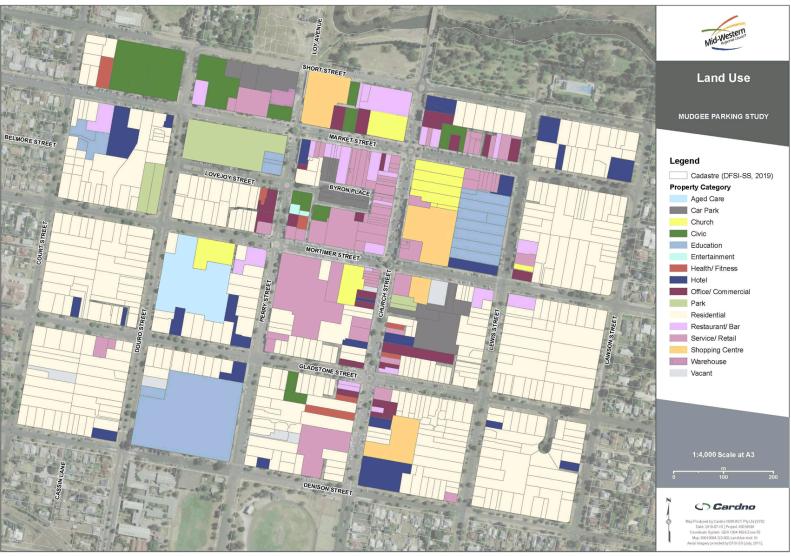


Figure 1-2 Mudgee Town Centre Land Use Map

8001094-TR-RP-001-F-Mudgee Parking Study .Docx Cardno



2 Existing Condition Assessment

2.1 Statutory Parking Requirements

As part of the Parking Assessment for the Mudgee Town Centre, Cardno has undertaken a detailed shared and reciprocal parking model to determine the baseline parking environment.

This assessment requires a fine-grained understanding of parking function, related directly to land use, mode share, peak parking demand and time-of-day effects. The parking model uses demand rates for the various generators, as described by best-practice research. These can substantially differ from the Council's mandated supply requirements.

The unrestricted demand rates used neglect the effects of dense mixed-use development and non-car mode share, as these impacts are calculated by the model itself.

As a benchmark for parking provision, the statutory rates from the *Mid-Western Regional Council Development Control Plan (2013)* policy are shown below in **Table 2-1**.

Table 2-1 Statutory Parking Rates

	Land Use	Statutory Minimum
Residential	Detached Housing	2 spaces / dwelling
Office	Warehouse	1 space / 100 sq.m
	Clinic	3 spaces / consulting room
		+ employee parking
	Office	1 space / 30 sq.m
	Education	1 space / employee
		+ 'adequate' pickup space
Retail	Shop	1 space / 30 sq.m
	Bulky Goods Retail	1 space / 50 sq.m
Restaurant	Restaurant/Cafe	1 space / 7 sq.m or
		1 space / 3 seats
	Bar	Study Required
Hotel	Hotel	1 space / unit
		+ 2 spaces / 3 employees
Entertainment	Recreational Community Centre	1 space / 10 sq.m



2.2 Car Parking Supply

As part of this Study, Cardno commissioned a survey of car parking supply, occupancy and duration. This was completed in two parts:

Desktop-level assessment:

Aerial and street-level imagery was used to identify visible bays, public and private. These were categorised into public on-street, publically accessible off-street, residential and non-residential.

2. Parking Surveys

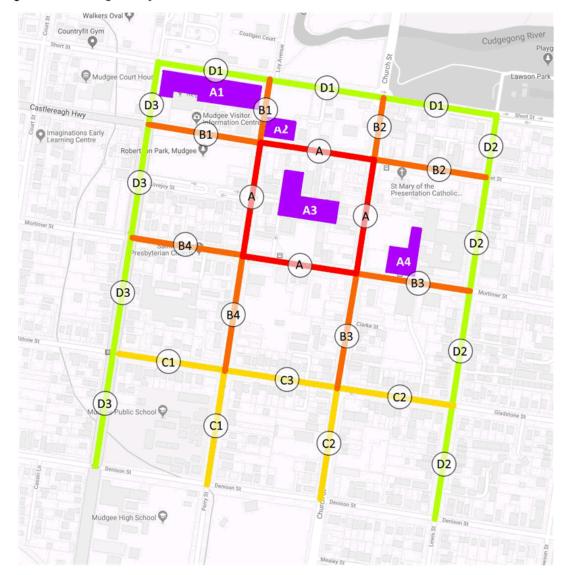
An inventory survey was completed for on-street and publically accessible off-street car parking across the Study Area. The number of bays and type of restriction was collated for each parking zone.

Occupancy surveys were undertaken on Friday 24 May, 2019 and Saturday 25 May, 2019 for a subset of the Study Area, including all on-street and off-street car parks shown in **Figure 2-1**.

Surveys have a 1-hour resolution and were completed using automatic number plate recognition.

Duration of stay surveys were completed simultaneously with the occupancy surveys.

Figure 2-1 Parking Survey Extent





The results of the above parking survey are summarised in Table 2-2.

Table 2-2 Parking Supply Summary

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Parking Management	Town Centre Supply
Surveyed On-Street	
Unrestricted	1,111 bays
2P	625 bays
1/4P or 1/2P	19 bays
Disabled Parking	20 bays
Specialised Parking (Loading, Taxi, Bus, Caravans)	86 bays
Total On-Street	1,848 bays
Surveyed Off-Street	
Unrestricted	421 bays
Motorcycle	3 bays
2P	89 bays
Disabled Parking	13 bays
Loading	11 bays
Total On-Street	537 bays
Additional Off-Street	
Dedicated Employee Parking	169 bays
Publicly Accessible Parking	432 bays
Total Additional	601 bays
Total Town Centre Parking	2,986 bays

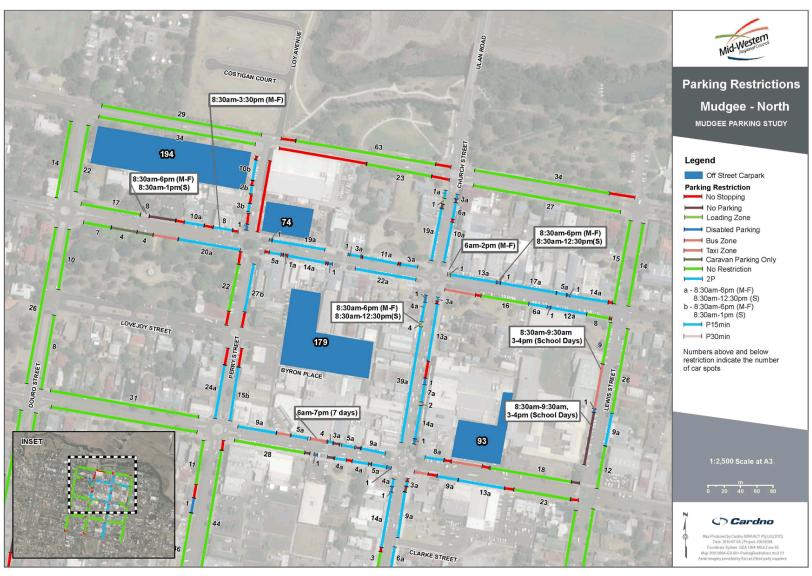
Note: due to dual-function bays, the total supply does not match the sum.

This excludes parking within the 'Area of Influence' of the Town Centre, which is largely provided as 'Unrestricted' on-street plus private off-street parking inaccessible for public use.

The available parking described above is spatially distributed across the Mudgee Town Centre as shown in the following **Figure 2-2** and **Figure 2-3**.



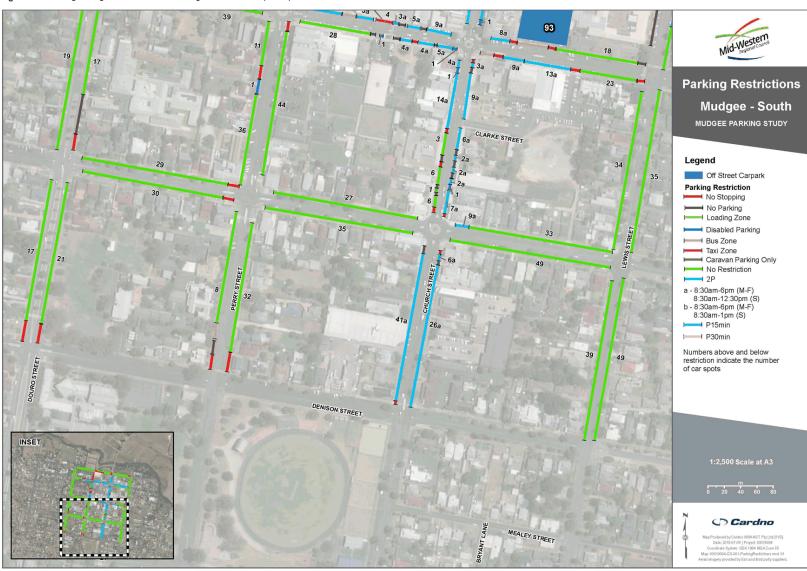
Figure 2-2 Parking Management Restrictions Mudgee Town Centre (North)



8001094-TR-RP-001-F-Mudgee Parking Study .Docx Cardno



Figure 2-3 Parking Management Restrictions Mudgee Town Centre (South)



8001094-TR-RP-001-F-Mudgee Parking Study .Docx Cardno



2.3 Parking Occupancy

2.3.1 Parking Occupancy and Duration (Weekday)

Of the almost 3,000 car publicly accessible parking bays available within the Town Centre Study Area, a total of 2,385 bays were surveyed for occupancy (**Figure 2-4**) and duration (**Figure 2-5**).

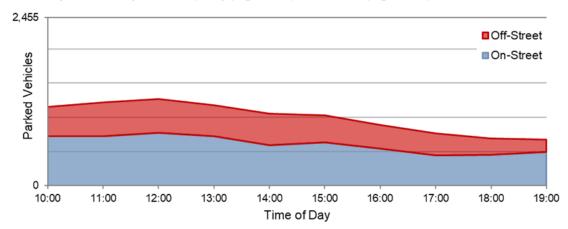


Figure 2-4 Observed Parking Occupancy (Weekday)

The results of this survey show a peak of 1,270 bays occupied at noon, with a reasonably consistent parking demand between 10am and 3pm.

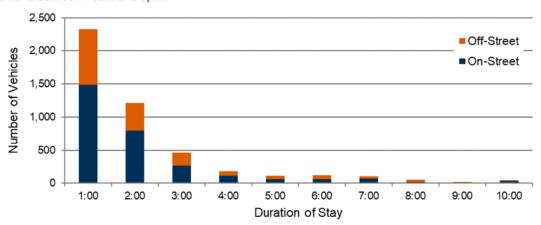


Figure 2-5 Observed Parking Duration (Weekday)

Across the surveyed publicly accessible parking bays, the overwhelming majority of cars were parked for 3 hours or less. This matches the expected function of Town Centre parking, and suggests that long-stay employee parking makes up a small overall proportion of the demand.

However, longer-stay parking consumes significantly more of the supply: 1-hour parking represents 50% of the demand, but only 23% of the supply; while parking in excess of 2 hours is 10% of the demand, but uses 48% of the supply. This demonstrates the importance of retaining prime on-street parking for short-stay visitor uses, rather than for employees.



2.3.2 Parking Occupancy and Duration (Weekend)

A similar analysis is shown below for the weekend survey, illustrating occupancy (Figure 2-6) and duration (Figure 2-7), respectively.

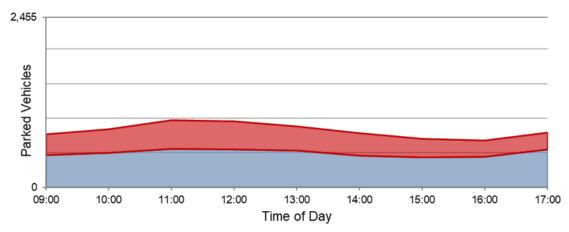


Figure 2-6 Observed Parking Occupancy (Weekend)

The results of this survey show a peak of 970 bays occupied at around 11am. However, unlike typical urban and suburban parking demand profiles, there is sustained demand throughout Saturday, with only a minor reduction during the afternoon shoulder period. This appears to reflect a more variable demand for parking from tourists visiting the various restaurant/entertainment locations across the Mudgee Town Centre.

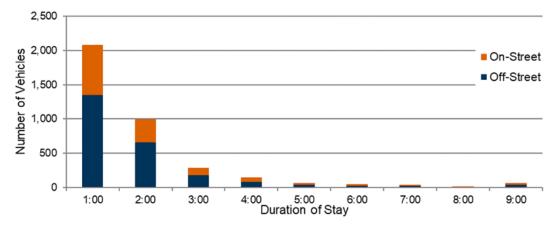


Figure 2-7 Observed Parking Duration (Weekday)

There is a significant decline in the utilisation of Town Centre parking for all-day uses on Saturday, presumably as a result of the change in employee parking. Observed demand for 1-hour and 2-hour parking increases from 76% (Friday) to 83% (Saturday).

Based on best-practice data and for the purpose of this review, the following relationships have been generally assumed:

> Retail/Shopping: 1-4 hours

> Restaurant/Entertainment: 2-4 hours

> Education/Employment: 6-10 hours

> Residential Parking: 12 or more hours

Off-street parking appears to be more likely to be used for long-stay employee needs. This is consistent with the desired function for off-street car parking. However, the survey did identify that long-stay parking in onstreet bays reduced the availability of parking by as much as 10-12%.



2.4 Parking Hotspot Analysis

The intensity of parking demand during the surveyed periods is illustrated in **Table 2-3**. These surveys illustrate that while there is ample car parking within the Mudgee Town Centre, certain locations operate at or above capacity during the peak period (anything over 85% occupied)

Hotspots are generally considered areas where parking occupancy is consistently higher than 75% during the peak period.

Table 2-3 Intensity of Parking Demand – Friday (On-Street)

able 2-5 Intensity of Farking Demand – Friday (On-Street)											
Street	Capacity	10:00	11:00	12:00	13:00	14:00	15:00	16:00	17:00	18:00	19:00
				Zone	e A						
Market St	81	89%	85%	84%	77%	65%	56%	52%	65%	74%	91%
Church St	83	88%	65%	90%	77%	57%	82%	76%	37%	35%	42%
Mortimer St	76	92%	86%	78%	88%	54%	71%	70%	71%	67%	75%
Perry St	95	48%	45%	49%	44%	43%	29%	28%	26%	21%	26%
Zone A Total	335	78%	69%	74%	70%	54%	58%	55%	49%	48%	57%
Zone B1											
Perry St	16	38%	31%	25%	25%	19%	31%	25%	19%	19%	0%
Market St	74	31%	39%	36%	27%	26%	22%	26%	12%	4%	1%
Zone B1 Total	90	32%	38%	34%	27%	24%	23%	26%	13%	7%	1%
				Zone	B2						
Market St	94	76%	85%	82%	69%	54%	62%	60%	53%	57%	50%
Church St	39	36%	31%	41%	72%	49%	44%	56%	51%	72%	97%
Zone B2 Total	133	64%	69%	70%	70%	53%	56%	59%	53%	62%	64%
				Zone	B3						
Mortimer St	71	54%	58%	70%	62%	49%	58%	35%	35%	32%	41%
Church St	67	76%	57%	81%	76%	67%	69%	51%	30%	34%	30%
Zone B3 Total	138	64%	57%	75%	69%	58%	63%	43%	33%	33%	36%
				Zone	B4						
Perry St	105	42%	45%	48%	49%	49%	42%	40%	36%	35%	30%
Mortimer St	70	47%	47%	49%	50%	43%	39%	39%	19%	19%	19%
Zone B4 Total	175	44%	46%	48%	49%	46%	41%	39%	29%	29%	26%
				Zone	C1						
Gladstone St	59	31%	41%	37%	37%	27%	29%	31%	44%	37%	42%
Perry St	40	73%	75%	75%	73%	78%	93%	45%	18%	20%	30%
Zone C1 Total	99	47%	55%	53%	52%	47%	55%	36%	33%	30%	37%
				Zone	C2	,					
Gladstone St	75	31%	36%	33%	29%	23%	28%	23%	16%	19%	17%
Church St	73	33%	27%	29%	25%	12%	22%	16%	14%	11%	11%
Zone C2 Total	148	16%	14%	14%	12%	6%	11%	8%	7%	5%	5%
				Zone	C3						
Gladstone St	70	41%	53%	50%	44%	44%	46%	49%	27%	23%	17%
				Zone	D1						
Short St	210	31%	32%	36%	31%	26%	26%	19%	23%	21%	28%



Zone D2												
Lewis St	252	35%	37%	37%	37%	33%	35%	22%	12%	15%	16%	
	Zone D3											
Douro St	154	12%	18%	21%	16%	23%	17%	12%	10%	11%	10%	

Table 2-4 Intensity of Parking Demand – Friday (Off-Street)

Car Park / Capacity	,	10:00	11:00	12:00	13:00	14:00	15:00	16:00	17:00	18:00	19:00		
Zone A1													
Council Car Park	194	51%	53%	54%	52%	39%	38%	21%	18%	10%	7%		
	Zone A2												
Big W Car Park	71	83%	82%	89%	75%	76%	75%	85%	69%	54%	17%		
				Zor	ne A3								
Mudgee Metroplaza	170	46%	75%	72%	55%	81%	39%	52%	54%	32%	24%		
Zone A4													
Town Centre Shopping	91	66%	81%	79%	76%	70%	85%	67%	74%	56%	49%		

Table 2-5 Intensity of Parking Demand – Saturday (On-Street)

Table 2-5	intensity of Fark	ing Demai	iu – 5	aturuay	(011-31	ii eetj					
	Street	Capacity	9:00	10:00	11:00	12:00	13:00	14:00	15:00	16:00	17:00
				Zone	eΑ						
	Market St	81	94%	98%	99%	88%	79%	65%	47%	48%	36%
	Church St	87	85%	67%	80%	92%	69%	69%	48%	15%	36%
	Mortimer St	80	55%	54%	63%	75%	78%	71%	78%	70%	61%
	Perry St	95	49%	55%	55%	46%	38%	24%	22%	25%	25%
	Zone A Total	343	70%	68%	73%	74%	65%	56%	48%	38%	39%
				Zone	B1						
	Perry St	16	13%	63%	63%	75%	25%	31%	13%	0%	0%
	Market St	76	18%	28%	25%	14%	13%	5%	5%	49%	84%
	Zone B1 Total	92	17%	34%	32%	25%	15%	10%	7%	40%	70%
				Zone	B2						
	Market St	101	37%	52%	56%	58%	50%	24%	26%	10%	10%
	Church St	40	50%	58%	75%	83%	75%	60%	55%	68%	43%
	Zone B2 Total	141	40%	54%	62%	65%	57%	34%	34%	26%	19%
				Zone	B3						
	Mortimer St	71	28%	46%	62%	65%	61%	54%	54%	58%	38%
	Church St	67	73%	67%	69%	52%	78%	84%	55%	12%	25%
	Zone B3 Total	138	50%	57%	65%	59%	69%	68%	54%	36%	32%
				Zone	B4						
	Perry St	107	35%	37%	43%	36%	29%	22%	20%	21%	20%
	Mortimer St	70	14%	14%	16%	14%	13%	13%	13%	13%	13%
	Zone B4 Total	177	27%	28%	32%	27%	23%	19%	17%	18%	17%
				Zone	C1						
	Gladstone St	59	24%	24%	31%	36%	37%	31%	32%	32%	32%
	Perry St	85	7%	7%	9%	13%	13%	13%	12%	11%	11%
	,										



Zone C1 Total	144	14%	14%	18%	22%	23%	20%	20%	19%	19%		
Zone C2												
Gladstone St	75	11%	12%	17%	19%	16%	19%	17%	17%	17%		
Church St	73	12%	5%	5%	4%	5%	7%	5%	3%	7%		
Zone C2 Total	148	11%	9%	11%	11%	11%	13%	11%	10%	12%		
Zone C3												
Gladstone St	70	21%	17%	17%	16%	19%	10%	10%	13%	16%		
			Zone	D1								
Short St	29	0%	3%	3%	10%	3%	3%	3%	10%	38%		
			Zone	D2								
Lewis St	288	8%	12%	12%	12%	14%	13%	12%	15%	26%		
	Zone D3											
Douro St	154	13%	11%	14%	8%	8%	7%	8%	13%	22%		

Table 2-6 Intensity of Parking Demand – Saturday (Off-Street)

Car Park / Capacity	/	10:00	11:00	12:00	13:00	14:00	15:00	16:00	17:00	18:00	19:00		
Zone A1													
Council Car Park	194	15%	15%	20%	20%	9%	9%	8%	28%	31%	15%		
Zone A2													
Big W Car Park	71	34%	37%	89%	80%	70%	62%	48%	34%	30%	34%		
				Zor	ne A3								
Mudgee Metroplaza	170	64%	66%	71%	72%	73%	72%	62%	31%	32%	64%		
Zone A4													
Town Centre Shopping	91	54%	73%	85%	89%	73%	81%	64%	57%	56%	54%		

The observed hotspots correspond to areas of more intense development, and particularly to retail and restaurant 'precincts' within the Mudgee Town Centre.

Of particular note is the poor utilisation of the car park behind the Council Offices (via Short Street). Despite permitting all-day car parking, demand for car parking at this location only reached 50% of supply briefly on the Friday (10am-2pm) and stayed below 20% for the entirety of the surveyed Saturday.

Survey results also showed that approximately 70-75 vehicles were parked in 2P bays for 4 hours or longer on each of the surveyed Friday and Saturday. This suggests that there is an opportunity to shift long-stay parking to the Short Street car park, and to the periphery of the Town Centre, freeing up valuable spots in prime locations for short-stay visitors.

It is also noted that a significant number of vehicles were observed to park on-street for 3-4 hours (378 instances on Friday and 260 on Saturday). These trips tend to represent long-duration shopping and other visitor trips, which could be facilitated and protected by introducing a 4P parking zone.

Further discussion of this and other interventions is described in Section 5.



2.5 Parking Demand Model Methodology

Cardno's parking model uses data from best-practice documentation from the *National Cooperative Highway* Research Program's (NCHRP) Report 684: Enhancing Internal Trip Capture Estimation for Mixed-Use Developments (March 2011), Institute of Transport Engineers' (ITE) Parking Generation and Urban Land Institute's (ULI) Shared Parking.

The following describes the methodology used to determine existing and future parking demand for the Town Centre:

Existing Assessment

- <u>Define each study area</u>. The commercial centre boundaries for the Town Centre was used as the core Internal Zone, with additional demand considered within a single block catchment included in the assessment to calculate internal (walking) trip capture from surrounding residential uses.
- Disaggregate the study area into separate land uses. Each land use has associated with it a formula
 that calculates the maximum amount of parking generated during its peak hour. The summation of
 each land use peak parking demand value results in the calculation of the Gross Theoretical Peak
 Demand for the site. This value does not consider shared or reciprocal parking, and is therefore overly
 conservative.

The land use mix present in the Town Centre and surrounds is used to calculate the effect of mixed-use synergies on parking demand. For this purpose, the individual land uses on-site are aggregated into "Office", "Retail", "Restaurant", "Residential", "Hotel" and "Entertainment" categories, as shown in **Table 2-7**.

Applying these percentages pair-wise to the parking profiles of the six land-use categories creates a reciprocity profile for parking in the Study Area.

Table 2-7	Internal	Trin Ca	anture	Rates
I able 2-1	IIILEIIIAI	TIID C	apture	Nates

ı aı	ole 2-7 Internal I	rip Capture Ra					
	То						
From		Residential	Office	Retail	Restaurant	Hotel	Entertainment
	Residential	-	4%	42%	21%	3%	-
	Office	2%	-	20%	4%	-	-
	Retail	26%	2%	-	29%	5%	4%
	Restaurant	18%	3%	41%	-	7%	8%
	Hotel	2%	-	16%	68%	-	-
	Entertainment	8%	2%	21%	31%	2%	-
	From						
То		Residential	Office	Retail	Restaurant	Hotel	Entertainment
	Residential	-	4%	46%	16%	-	4%
	Office	57%	-	31%	30%	-	6%
	Retail	10%	8%	-	50%	2%	4%
	Restaurant	14%	2%	29%	-	5%	3%
	Hotel	12%	-	17%	71%	-	1%
	Entertainment	-	1%	26%	32%	-	-

3. <u>Consider shared parking.</u> It is more realistic to assume that parking can be shared between land uses where the peak demands occur at different times of day. The consideration of shared parking requires calculation of the peak parking demand in the context of a temporal profile for each land category. As the usage patterns vary between land uses in a Town Centre environment, allowing for shared parking decreases the overall requirement for parking.



- 4. <u>Consider internal trips.</u> Internal trip capture occurs when a visitor has more than one purpose within an area and hence only one trip is required to serve two or more purposes. The theoretical rate of internal trip capture between the six main land use types is based on empirical data collected for the NCHRP guidance document. The total reciprocity profile of the Town Centre was calculated for each land use pair. The accommodation of reciprocal parking in the calculations similarly reduces the total parking supply required.
 - The final calculation of **Peak Theoretical Parking Demand** values consider shared parking and internal trip capture (both for land use pairs wholly within the Town Centre and walking trips from the immediate surrounding catchment).
- 5. Calculate the peak theoretical peak demand for the existing scenario. The ratio between the theoretical and surveyed data was used to calibrate the model to on-site observations on the weekday and weekend. This assessment benefits greatly from a complete understanding of the entire parking system; on-street and off-street, public and private, which was provided via the proposed data collection methodology described above.

Future Assessment

- 6. A Calibrated Future Peak Theoretical Parking Demand was modelled based on the long-term land-use scenarios identified by Council. This was scaled to the observed usage, reflecting the location-specific aspects of parking demand within the Town Centre. The final parking demand represents the likely requirement for parking across the study area.
- 7. The efficiency of parking depends greatly on whether it is on-street or off-street, the size, type and location of public parking facilities, and whether parking is publically available or exclusive to an individual development. These factors are considered to determine an Ultimate Parking Supply requirement.
 - A nominal goal of 90% efficiency is assumed for design day parking utilisation. This is considered achievable for high-demand on-street parking and large-scale off-street public facilities.

The parking supply determined through this methodology will be compared with existing statutory requirements, with recommendations identified to modify the statutory rates, increase public parking supplies and/or support additional mode shift through sustainable transport provision and parking management mechanisms.

2.6 Parking Modelling

Cardno has undertaken the above parking demand analysis for the Mudgee Town Centre, based on best-practice techniques and including consideration of land use, temporal parking profiles and internal trip capture synergies. This parking demand analysis uses an understanding of existing land uses and surveyed public parking behaviour to build a representative 'snapshot' of existing parking.

This base model is important, as it provides context for required changes in parking provision, supply restriction, pricing and demand management measures.

Given the low supply of on-site parking, the majority of the employee and other long-stay demand is fulfilled by public or publicly accessible parking.

The Study Area has been disaggregated into separate land use designations according to the *Parking Generation 4th Edition* (ITE) and *Shared Parking* guides (ULI). Peak parking demands have been extracted from these documents, for the most applicable category. The summation of each land use peak parking demand value results in the calculation of the **Gross Peak Demand**.

This value does not consider mode share, shared or reciprocal parking, and is therefore overly conservative. That is, while the parking demand for each land use is considered separately, the result is a significant oversupply of parking.

Based on the methodology described in Section 2.5, the normalized parking demand profile for each land use category is given below for a theoretical weekday (Figure 2-8) and weekend (Figure 2-9), respectively.



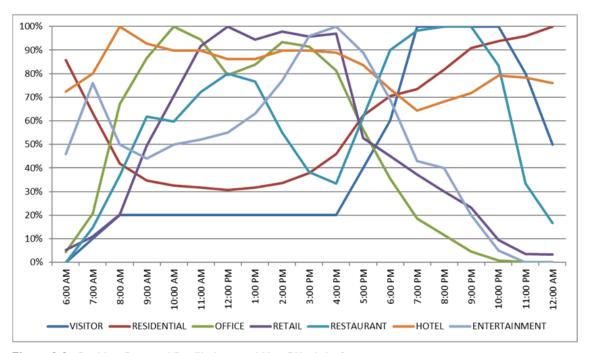


Figure 2-8 Parking Demand Profile by Land Use (Weekday)

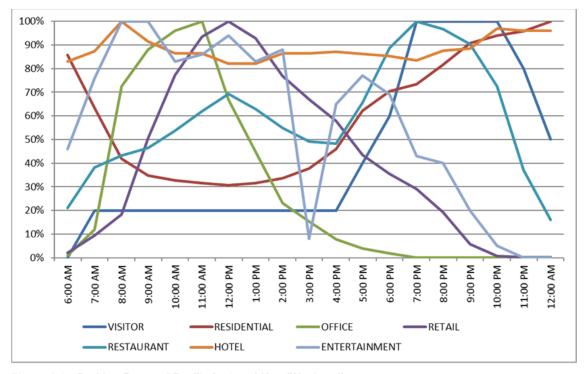


Figure 2-9 Parking Demand Profile by Land Use (Weekend)



The basic assessment for shared parking assumes that all bays are available for all uses. This is a simplification of the actual operation of on-site parking, but provides an idealized benchmark for further analysis. There is also a significant change in parking behaviour between weekdays and weekends, requiring two related but separate parking demand assessments. The results of this analysis are shown below, **Figure 2-10**, describing the theoretical parking demand for each land use category across the day (6am-midnight) in the Mudgee Town Centre.

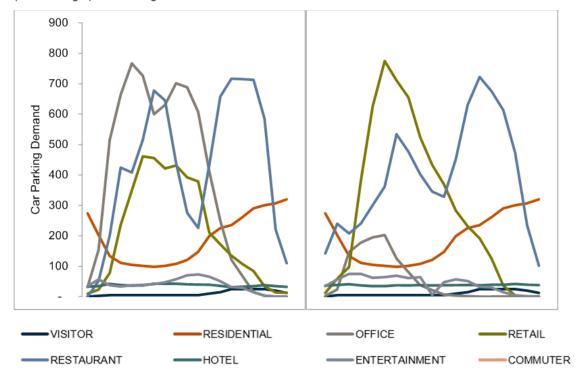


Figure 2-10 Weekday (left) and Weekend (right) Town Centre Parking Demand Profiles by Land Use

Through this assessment technique, the Parking Model accounts for the impact of internal trip capture synergies which are a natural result of dense mixed-use environments. For example, high-density residential development within walking distance of the Town Centre results in a decrease in parking demand for the future centre (due to more pedestrian trips).

The outputs from the model establish a theoretical baseline for parking in the Town Centre that is related to the density of development and the mix of uses.



2.6.2 Parking Analysis Results - Weekday

The above assessment, when applied to the Mudgee Town Centre Study Area, results in a demand profile as shown in **Figure 2-11**.

A total of 169 parking bays has been set aside for exclusive use by commercial employees, reflecting the result of desktop analysis. However, employee demand is significantly higher than this total, with the remaining parking demand fulfilled in public facilities.

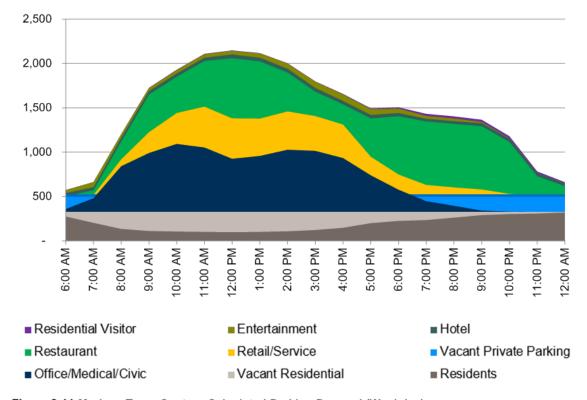


Figure 2-11 Mudgee Town Centre - Calculated Parking Demand (Weekday)

For the theoretical weekday period, the Parking Model outputs project a non-residential peak demand of approximately 1,630 bays. This value assumes that residential parking is wholly provided off-street, while visitor parking is provided entirely on-street.

Removing the private parking demand from **Figure 2-11** results in a public parking demand profile in **Figure 2-12**.



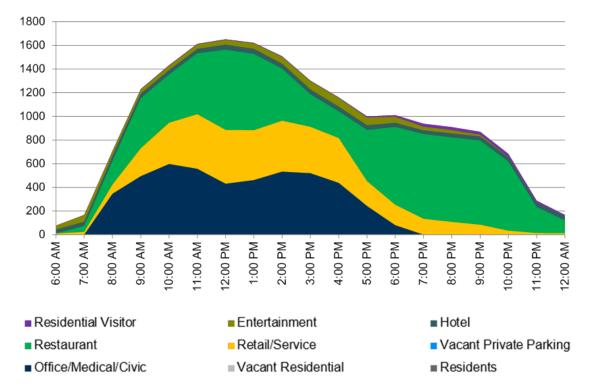


Figure 2-12 Mudgee Town Centre - Calculated Public Parking Demand (Weekday)

The modelled non-residential peak parking demand (at 12 noon) is calculated to consist of 540 employees and 1,090 visitors. This can be compared to observed occupancy of 1,270 bays across the surveyed bays.

However, the supply of private car parking was not fully surveyed, representing approximately 600 bays of additional parking. To account for this supply, car parking areas with fewer than 20 bays were assumed to be 85% occupied, while larger car parks were assigned the average occupancy of similar off-street car parks.

Based on these assumptions, the modelled results and the survey observations can be directly compared. A calibration factor can then be applied to the model as necessary. The results of this comparison are shown below in **Figure 2-13**.

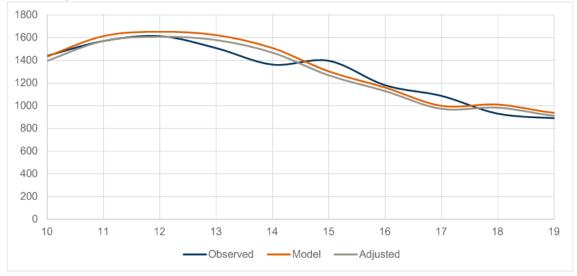


Figure 2-13 Mudgee Town Centre - Calibrated Public Parking Occupancy (Weekday)



2.6.3 Parking Analysis Results - Weekend

A similar analysis undertaken for the weekend period shows the following demand profile (**Figure 2-14**) for Town Centre parking, with a modelled peak demand for approximately 120 employees and 1,230 visitor parking bays. The greatly reduced demand for employee parking results in a lower overall theoretical peak than the weekday.

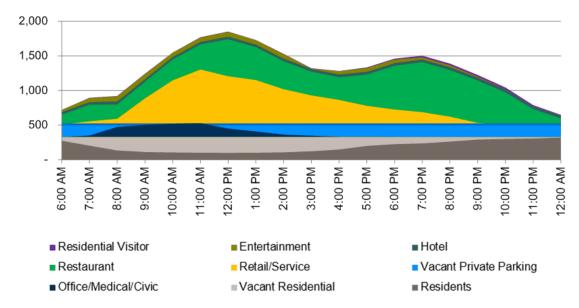


Figure 2-14 Mudgee Town Centre - Calculated Parking Demand (Weekend)

Removing the private off-street parking results in the demand profile seen in Figure 2-15.

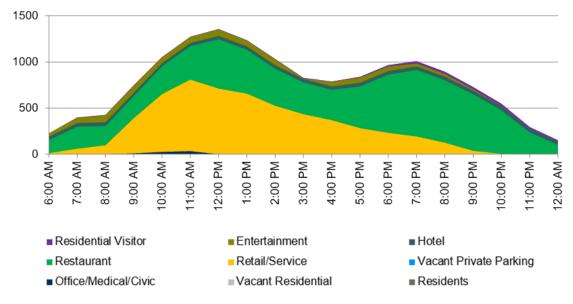


Figure 2-15 Mudgee Town Centre – Calculated Public Parking Demand (Weekend)



The model outcomes for the weekend peak period have been compared with the observed demand. Survey results show that parking occupancy of public bays remains high throughout Saturday, while the model predicts that overall demand drops in the afternoon and evening (see below **Figure 2-16**).

This may reflect a preference for on-street parking over off-street parking during this period, something that is supported by observations of off-street car parks within the Study Area. However it is noted that the predicted peak demand very closely matches the observed peak in this instance.

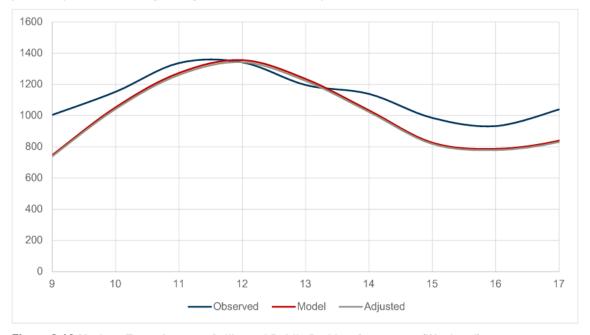


Figure 2-16 Mudgee Town Centre – Calibrated Public Parking Occupancy (Weekend)



3 Future Growth Scenario

To determine a potential future scenario for the Mudgee Town Centre, the land use assumptions for the calibrated models described above were modified to reflect available growth projections for the region.

Two broad changes were applied to non-residential land uses, as follows:

- > **Tourism Growth:** A factor of 16% was added to increase the parking generation associated with tourism-related land uses (tourist retail, accommodation, restaurants and entertainment), based on information obtained from the *Blue Mountains Destination Management Plan 2017 (Table 3*). The tourism growth factor has been based on the Blue Mountains region due to insufficient detail on the Mudgee tourism sustainable long term growth rates.
- Residential Growth: A factor of 10% was added to increase the parking generation from land uses supporting local function, to reflect the population increase anticipated in the Mid-Western Regional Contributions Plan 2019 (Table 9). These were the only changes made to the parking demand model; all other assumptions were retained.

3.1 Future Modelling Outcomes

3.1.1 Residential Growth Impacts

The residential growth projections extracted from the *Mid-Western Regional Contributions Plan 2019* do not indicate any significant residential redevelopment within the Town Centre Study Area itself. This suggests that a regional increase in residents would likely have a linear impact on car parking demand.

In an alternative scenario, where Town Centre densification provided for this growth, the overall impact on parking demand would be reduced, as internal trip containment would allow for a shift from driving to walking modes.

3.1.2 Non-Residential Demand Growth

Cardno's Parking Model has been used to reassess the potential growth in non-residential parking for the future development scenario. In the Mudgee Town Centre area, significant growth in retail/commercial development is considered to be a natural consequence of future tourism and residential needs.

The increase in parking demand attributable to commercial development has been calculated to be approximately 200 vehicles during the weekday and weekend peak periods, assuming that the existing parking management regime (i.e. free, abundant parking) remains in place. Introduction of substantial parking restrictions, or paid parking, would be likely to influence behaviour.

3.1.3 Requirements for Additional Off-Street Supply

The current supply of parking within the Study Area is in the order of 3,000 bays, with overall occupancy across the Study Area was observed to be 50% even during peak (non-event) periods. Narrowing this area to just Zones A and B in the survey still indicates that only 60-65% of parking is used.

The expected demand growth of 200 parking bays (a 12% increase over existing demand) can be accommodated within this existing parking supply. As such, there appears to be no requirement to increase parking supply to accommodate day-to-day parking needs for the identified horizon.

Therefore, the results of existing parking surveys and future demand projections indicate that while Council have allocated budget to commence construction of a multi-storey car park, this measure can be postponed for the foreseeable future.

Nevertheless, there may come a point where parking supply *should* be supplemented by a central high-capacity car park. A representative trigger would be at the point where parking occupancy regularly exceeds 85% across Zones A and B, or 75% across the Town Centre Core (Zones A, B and C).

This could be expected to occur if development and tourist growth exceeded predictions by 100% (e.g. 32% tourism growth + 20% residential catchment growth).



It is acknowledged that there are several days each year where visitation to Mudgee is extremely high: in particular, the Mudgee Wine + Food Festival and the annual NRL game. Nevertheless, these anomalous events do not trigger the need to provide permanent, and costly, parking infrastructure.

Existing measures are considered to be sufficient to accommodate demand, given the willingness for patrons to walk further to access these events.



4 Parking Policy Review

A review of parking policies applicable to the Mudgee Town Centre has been undertaken to assess the statutory environment for development, and the relationship between public and private supply requirements.

For this purpose, the following documents have been reviewed:

- > State Environmental Planning Policy (Affordable Rental Housing) 2009 (SEPP ARH)
- > Mid-Western Regional Local Environmental Plan (2012)
- > Mid-Western Regional Council Development Control Plan (2013)
- > Mid-Western Regional Contributions Plan (2019)

The requirements for on-site private car parking have been considered in the context of the existing parking supply, as described in **Section 2.2**.

4.1 Mid-Western Regional Local Environmental Plan (2012)

The region's LEP 2012 provides no statutory requirements for the provision of parking within the broader local government area, nor within the Mudgee town centre in particular.

4.2 Mid-Western Regional Council Development Control Plan (2013)

4.2.1 Statutory Parking Rates

The *Mid-Western Regional Council DCP* provides a table indicating specific parking rates according to specific land uses (refer to **Table 2-1** above. These rates are applied to the *net increase* in demand for parking created by a development, and reflect gross floor area of the proposed development.

4.2.2 Change of Use

Council's DCP states that, where redevelopment proposes a change of use for an existing premises to a restaurant, dining, and/or take away food use, additional car parking **shall not** be required where car parking cannot be provided on site. This clause is reflective of the ample supply of car parking available within the onstreet supply, and acknowledges the function of that parking in accommodating similar existing businesses.

Otherwise, the DCP sets out a method for calculating parking requirements resulting from redevelopment or change of use, where parking requirements of both the existing and proposed uses are based on the parking rates of the DCP.

This clause could be extended to cover all types of land uses, using cash-in-lieu payments or another form of contribution to support the ongoing supply and maintenance of public parking and streetscape. This type of policy can be attractive to developers, where a reasonable value/cost is established and expenditure of the funds is local and transparent. This mechanism can also be used to support reduced on-site provision even where parking **could** be provided on site, in recognition of the abundance of public parking in the Town Centre.

The statutory recognition of historic parking credits for lawfully established land uses is reasonable and **does not need to be amended at this time**.

The DCP additionally provides for frontage credits, which relate to parking directly at a Site's frontage and are calculated to exclude driveways and areas where parking is not permitted. This is distinctive to Mudgee's town centre development, and recognises the expansive supply of on-street parking available to developments. Frontage credits are noted to reduce requirements for cash-in-lieu of parking arrangements by a substantial amount, and are not unreasonable in this context.



4.2.3 Loading and Unloading

Mid-Western Regional Council DCP requires the following for commercial development:

"For new commercial development all loading facilities are to be located within the site with no loading to occur from the public road system."

This is noted to apply to the entire region rather than specifically within town centres. For the Mudgee town centre there is considered to be no inherent reason that new development should necessarily provide on-site loading bays where loading and unloading can be accommodated within the existing available on-street parking facilities.

It is recognised that where existing loading bays are insufficient during peak times, additional loading zones and/or a Town Centre Service Vehicle Plan may be warranted.

4.3 Variation of Statutory Requirements

Council's DCP provides the following with respect to variation of Council's car parking standards:

"Where site conditions warrant, Council may vary the above standards by up to 10% provided the applicant lodges a formal objection, including reasons, against the subject standard.

This is likely to require a car parking and/or traffic impact assessment as a means of justification for the variation."

This provides only a narrow scope for the variation of car parking provision. The given value of 10% is largely arbitrary and may not consider the extent of a reasonable variation of standards. This provision could be amended to allow variation by discretion.

Variation may, but does not necessarily, include cash in lieu of parking provisions.

That is, where a development parking assessment concludes that parking demand would exceed the available on-site parking (plus frontage credits), it is appropriate to require cash-in-lieu for that quantum of parking.

If a development parking assessment concludes that parking demand will be less than the available supply (while still higher than the DCP requirement), no cash-in-lieu requirement should be triggered.

4.4 Development Contributions

The Mid-Western Regional Development Contributions Plan (2019) provides that local infrastructure will be funded from development contributions, including "transport works such as sealed rural and urban roads, pedestrian access facilities and a footbridge."

The Plan does not contain provisions for cash-in-lieu of parking, which could also be used to further develop transport infrastructure in the Town Centre.

4.5 Parking for Affordable Housing

The Mid-Western Regional Local Government does not have the capacity to refuse affordable housing development on the grounds of parking, provided the development meets the requirements set out in *SEPP ARH*. SEPP ARH is a state-wide policy aimed at increasing the supply of affordable rental housing.

Outside of the Sydney region, SEPP ARH applies to sites where all or part of the development is within 400 metres walking distance of land within Zone B2 Local Centre or Zone B4 Mixed Use, or within a land use zone that is equivalent to any of those zones.

The Mudgee town centre is generally zoned B3 Commercial Core, which permits boarding houses but prohibits other types of residential accommodation. There are pockets of land zoned B4 Mixed Use, supporting the application of SEPP ARH within the Mudgee Town Centre.

The parking provision rates given in the SEPP ARH differ depending on whether the development was carried out by/on behalf of a social housing provider, or not, with more onerous rates given for developments not carried out by or on behalf of a social housing provider. These rates are compared against the DCP rates applicable within the Mudgee Town Centre, as shown in **Table 1-1** below.



Table 1-1 SEPP ARH Parking Provision

Context	Mudgee DCP	Affordable Housing Type		
	Affordable Housing	Infill Affordable Housing	Boarding House	
Social housing provider (accessible area)	 1 space for each 1 bedroom dwelling 1 space for each 2 bedroom dwelling 1.5 spaces for each dwelling with 3+ bedrooms 	 0.4 spaces for each 1 bedroom dwelling 0.5 spaces for each 2 bedroom dwelling 1 space for each dwelling with 3+ bedrooms 	0.2 spaces per room	
Social housing provider (not in accessible area)		0.5 spaces for each 1 bedroom dwelling	0.4 spaces per room	
Non-social housing provider (accessible and not)		 1 space for each 2 bedroom dwelling 1.5 spaces for each dwelling with 3+ bedrooms 	0.5 spaces per room	
Staff		-	No more than 1 space for each person employed in connection with the development AND who is a resident on site	

The DCP provisions related to parking for affordable housing within Mudgee are more onerous than SEPP ARH. A justification for this is perhaps that the DCP allows for affordable housing beyond the 400m walking distance benchmark provided in ARH SEPP. As the DCP relates to the entire local government area, these requirements are not necessarily appropriate within the Mudgee town centre.

In particular, the requirement for 1 space per 3 units to be provided as overflow (presumably visitor) parking does not relate well to the Mudgee Town Centre context where extensive on-street parking is available for visitors.

4.6 **Summary**

The DCP provides for different rates for new development as well as for change of use, and considers both the public and private parking supply as synergistic components of a wider parking system.

However, the parking policy environment provides Council limited scope for variation of parking rates and for cash in lieu of parking arrangements.



5 Parking Management

Parking should be considered as an ecosystem consisting of public and private, on-street and off-street, and considering all of the many needs of those people who use those bays. The optimal parking system would be one where all parking is used efficiently, with the minimum amount of space devoted to parking activities. After all, parking itself only facilitates activity; it does not create any of its own.

The results of land use surveys, parking supply and occupancy surveys have been used to evaluate the function of the existing parking management restrictions, and to propose an alternative structure.

Parking management recommendations have generally been made within the following framework:

5.1 On-Street Parking Management

- > **2P Parking:** Time restricted 2-hour parking is best used where there is moderate commercial visitor demand, to limit use by employees. However, where there is a scarcity of employee parking, free 2-hour parking *may* be used illegitimately by employees (reparking their vehicle every 2 hours).
- > **4P Parking**: Time restricted 4-hour parking supports medium-stay uses such as recreational and cultural facilities. However, such parking controls are generally not recommended where these areas are located close to businesses. The incentive for employees and other long-stay users to park in these zones illegitimately (reparking their vehicle every 4 hours), is strong.
- All day Parking: All-day free parking provides the maximum flexibility for users, but is appropriate only when there is ample parking supply to cater for everyone. Where demand begins to approach 85% or more of supply at peak times, alternative controls should be used to differentiate these parking areas.
- > Time Restrictions: Parking management is usually restricted to peak demand times, e.g. 8am-6pm Monday-Friday. In locations where demand remains high through the weekend, or in entertainment precincts where after-hours parking is prevalent, parking restrictions may be extended to accommodate. It is recommended that a common restriction is applied across all applicable zones within the Precinct.
- Paid Parking: Used in retail areas to support high turnover business visitors, and to redistribute longerstay activates to adjacent off-street public and private car parks. To be considered where parking demand is approaching a functional capacity limit across the wider Precinct.

5.2 Off-Street Parking Management

- > Free Parking: Off-street parking is an expensive resource, provided by a business or on behalf of Council for the community. There are many important reasons to provide parking, for the benefit of social, cultural or economic development. However, where demand for this free resource exceeds the available supply, alternative methods of control are recommended. This may include duration restrictions to increase turnover and relocate long-stay parkers, or the introduction of paid parking to manage demand.
- > **Duration Restrictions**: Apply in the same way for off-street parking as described above. Note that offstreet parking adjacent to key destinations is particularly valuable as it provides a legible destination where parking availability is likely. The duration restrictions within each car park should be carefully considered in the context of the adjacent on-street supply.
- > **Private/Tenant Parking**: This parking is privately owned and outside of the control of the City. It is beneficial for the function of the parking system that all bays are efficiently used. Relocation of parking to private bays frees up public spaces for visitors, and privately owned public parking represents a valuable supply located close to attractive destinations.



5.3 Specific Recommendations for Change

- > Standardisation of Timing Restrictions
 - The timing restrictions across the Town Centre are closely related to the specific requirements of adjacent land uses, but present a confusing picture of availability for locals and visitors.
 - Standardising timing restrictions greatly improves compliance, by making the system considerably more legible.
 - As such, three categories of timing restriction are recommended:
 - > School Zones: 8:30am-9:3pm and 3pm-4pm (school days)
 - > Weekdays: 8am-6pm
 - > Saturday: 8am-1pm
 - The existing taxi zone currently runs from 6am-7pm (Monday-Sunday). It is recommended that this be extended to become a permanent taxi zone. This reduces efficiency marginally
- > Changing from unrestricted parking to 2P parking (Market Street, Lewis Street, Mortimer Street, Perry Street)
 - To encourage the turnover of parking spaces, increasing the likelihood that bays will be available for visitors.
 - To encourage long-stay users towards parking in off-street car parks or peripheral locations
- > Change from unrestricted parking and 2P parking to 4P parking (Short Street, Perry Street, Lewis Street, Gladstone Street)
 - To enable longer-stay visitor parking in reasonably close proximity to retail/entertainment and recreation destinations
 - To discourage employee parking in valuable visitor bays, shifting this demand to the Short Street Council car park or peripheral unrestricted bays.
- > On-street Loading (Town Centre)
 - Additional on-street provision of public loading zones would assist in improving the efficiency of the
 private car parking supply, which currently operates with an emphasis towards business-owned
 vehicles and employee parking.
 - Increasing the availability of on-street service/delivery parking and encouraging use of private car
 parking for visitors and customers may pre-empt some of the concerns by businesses regarding the
 availability of parking.
- > Motorcycle Bays (Town Centre)
 - Motorcycles constitute an increasing mode share, particularly in regional Centres. This group can be difficult to accommodate both on- and off-street, due to the manoeuvrability of motorcycles and their ability to park essentially anywhere.
 - Sufficient provision of motorcycle parking in high demand on-street locations and in off-street car parks ultimately improves the efficiency of the overall car parking supply.
 - The ability to locate motorcycle bays where a full-sized car bay would be impractical can also increase the overall parking quantum without detrimental impact on the parking supply for cars.
- > Caravan Parking (Perry Street)
 - Additional on-street caravan bays will free up standard bays for visitor parking, particularly where they
 are configured to suit drive-in/drive-out manoeuvring.

These recommendations are described in the mapping below, Figure 5-1 through Figure 5-4



> Signage and Linemarking

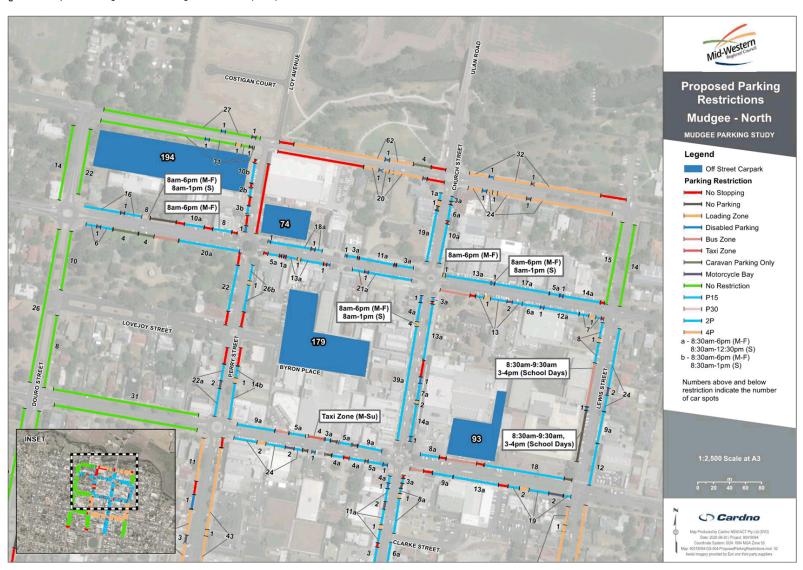
- Additional wayfinding signage is recommended to direct drivers to the Short Street Car Park, to improve its occupancy and relieve other 'hotspots'. Wayfinding signs should be positioned at the periphery of the Town centre along the major approach routes: Church Street and Castlereagh Highway, with repeater signs to direct visitors to Duoro Street and then into the car park.
- Additionally, signage directing caravans to 'long vehicle' parking along Perry Street may be beneficial, particularly if poor parking behaviour has been observed.
- Existing 60-degree parking is well complied with by locals, but is not necessarily familiar for people
 outside of the Town. It is also difficult to orient a vehicle appropriately without some sort of guide line,
 and the lack of this formality reduces the efficiency of the on-street bays.

Therefore, it is recommended that formal linemarking be applied to all on-street 60-degree and parallel bays in the Town Centre, starting with unmarked areas with the highest occupancy.

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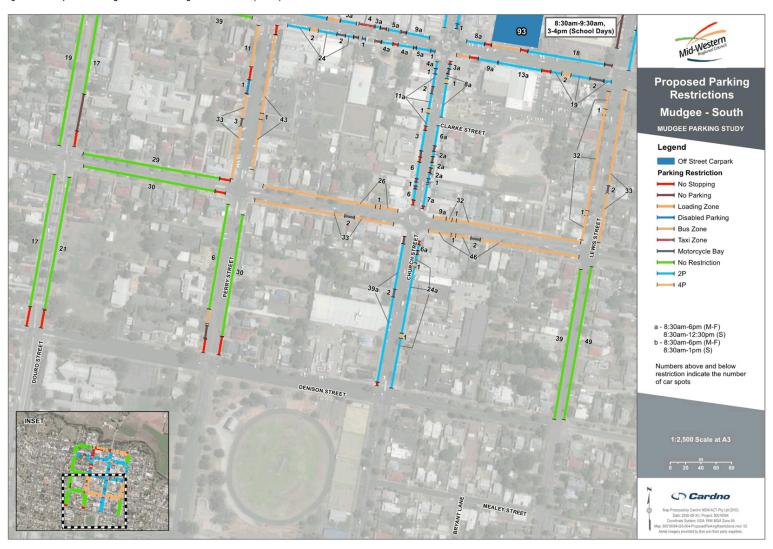
Figure 5-1 Proposed Parking Restrictions Mudgee Town Centre (North)



8001094-TR-RP-001-F-Mudgee Parking Study .Docx Cardno 30



Figure 5-2 Proposed Parking Restrictions Mudgee Town Centre (South)



8001094-TR-RP-001-F-Mudgee Parking Study .Docx Cardno



Parking Study Mudgee CBD

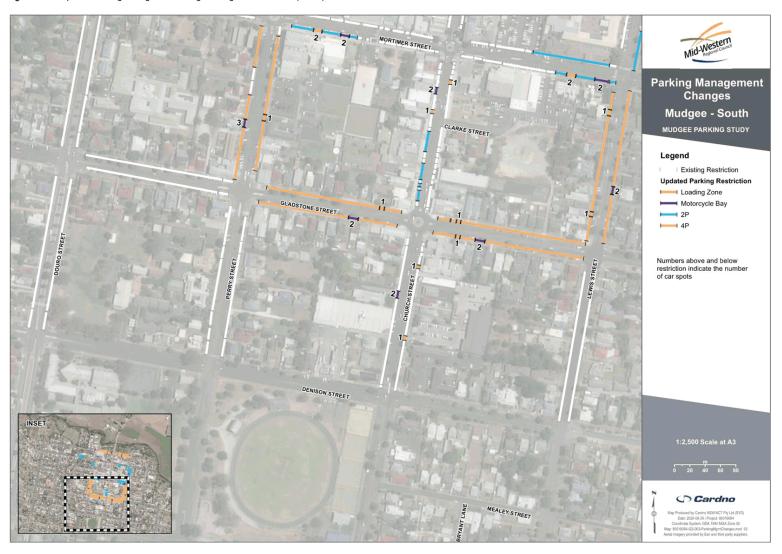
Figure 5-3 Proposed Parking Management Changes Mudgee Town Centre (North)



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Figure 5-4 Proposed Parking Management Changes Mudgee Town Centre (South)



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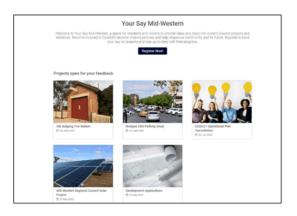
Parking Study Mudgee CBD

6 Community Engagement

Community Consultation for Mudgee CBD Parking Study was undertaken through "Your Say Mid-Western", a space for residents and visitors to provide ideas and input into current Council projects and initiatives.

Cardno has collated and analysed the data from surveys received, the results are depicted in the graphs and charts on the following pages. A total of 279 responses were recorded during the community consultation period which took place from 2nd June 2020 – 12th June 2020.

This section provides a summary of the feedback received from the community consultation and summarised the results.



6.1 Survey Results

Survey Question: When you visit Mudgee CBD what is the purpose of your visit(s)?

Figure 6-1 Purpose of Visit

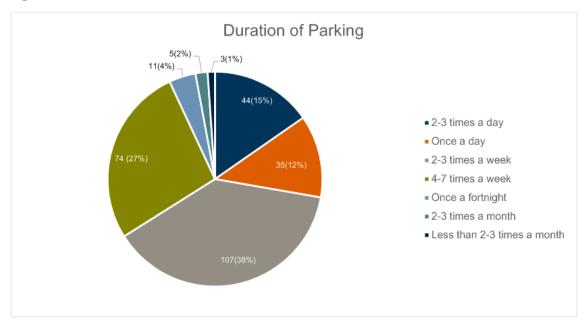


The consultation found that the primary reason for travel to the Mudgee CBD was for shopping followed by purposed such as access to government services, work, entertainment, access to community facilities, and school. The 'other' category includes purposes such as coffee run, visiting a partner, etc.



Survey Question: How often do you park in the Mudgee CBD?

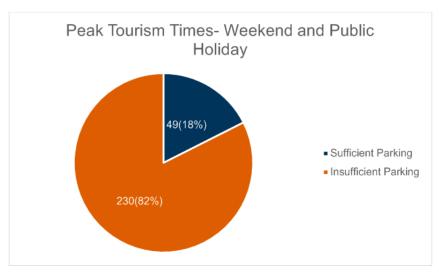
Figure 6-2 Frequency to Mudgee CBD



The high percentage of respondents' park regularly in the Mudgee CDB. As seen from the chart the number of respondents who park in CBD at least once a day constitutes 27 % of the respondents. A total of 28% of the respondent's park in the CBD for 2-3 times in a week.

Survey Question: How do you feel about the adequacy of parking in the Mudgee CBD?

Figure 6-3 Parking During Peak Periods

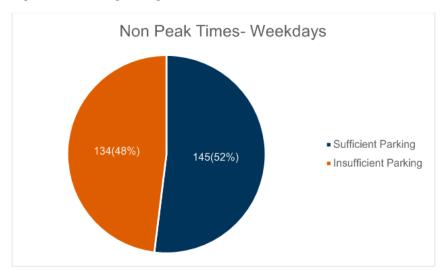


The majority of respondents (82%) recorded that there was insufficient parking in the Mudgee CBD during peak tourism times which consists of Weekends and Public Holidays.



Parking Study Mudgee CBD

Figure 6-4 Parking During Non-Peak Periods



The results show that there was an almost equal split between respondents on the views regarding the sufficiency of parking in the CBD during non-peak times.

Survey Question: What 3 improvements would you like to see in regards to parking in the CBD? Figure 6-5 Suggested Improvements



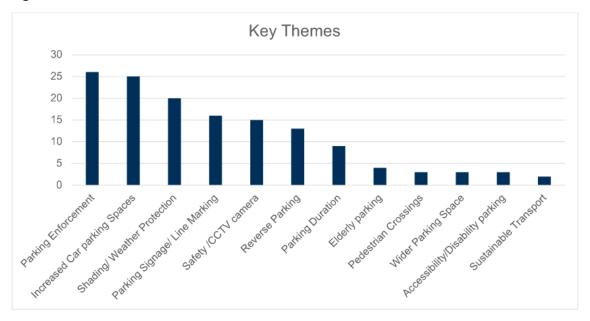
The respondents had to select three improvements they would like to see regards to parking in the CBD. The chart displays the parking improvements suggested by the respondents in descending order. As seen from the graph most of the respondents suggested: "Increased Spaces Provided". The next two most commonly reported parking improvements were "Increased Line marking on roads denoting parking spots" and "Improved Directional Signage to designated car parks".

The qualitative suggestions made by the respondents regarding the parking improvements have been grouped and summarised into themes.



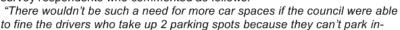
Based on the response of the individuals the issues raised can be grouped into the following themes: Parking Enforcement, Increased Parking Spaces, Weather Protection, Signage/ Line marking, Safety, Reverse Parking, Parking Duration, Elderly Parking, Pedestrian Crossings, Wider Parking Spaces, Accessibility/Disability Parking, and Sustainable Transport. The frequency that each theme was raised is summarised in the following figure.

Figure 6-6 Identified Themes



Parking Enforcement

There were consistent concerns about parking spaces being not policed regularly as a result it is being occupied for a longer period than allowed. Also, evidence of users parking in occupying more than one spot has been recorded. A need for stricter parking enforcement has been raised by the survey respondents who commented as follows:



between the lines. The council could make some money off the fines? And there would be more spots available to other drivers"

"People not parking properly inside of lines"

"Police the parking times, vehicles being parked in-correctly, Police the disabled parking"

Increased Parking Spaces

Issues associated with the lack of parking spaces were also raised frequently. The lack of parking spaces is identified to be for business as well as for staff who work in the CBD and can't park.

Suggestions raised by the community to increase car parking spaces include: "It is very limited. Aside from on-street parking and parking at Cole, Woollies and Big W, there is very little other parking available. Parking is time restricted near the CWA rooms, and I often attend meetings or functions there, and have to watch the time so I can move my car before I get booked."



"This needs to be a priority. Business lose business because customers can't park. Staff who work downtown need places to park, and it is currently a nightmare."



Parking Study Mudgee CBD

Weather Protection

As Mudgee is recorded to be hot and sunny during summers lack of shades at parking has been raised by the survey respondents. Also, no undercover parking is recorded to pose a hardship to senior citizens and mothers with babies who were mentioned to be the major demographics of the community.

"Sun sails would be an idea for during summer. I have two infant children and it was very hard to find a shady spot during summer last year. Putting children into hot cars isn't ideal and if I waiting for the car to cool down, they risked getting burnt so I believe shade sails would be a good investment for the town"

"There needs to be undercover parking. In the scorching sun or pouring rain makes it really hard to get out to do the groceries with little ones or elderly"



Signage & Line Marking

Recommendations to improve the line-markings and providing signage in the car park to improve the traffic flow has been made by the respondents. The lack of lines on parking spaces has been identified to create wastage of spaces which could have been avoided through proper line-markings.

"The lack of lines on market st east end near bakery wastes a lot of space that would otherwise used if there were lines on the road"

"Better signage is needed as there are many people who ignore current signs, i.e going the wrong direction in one way areas to get to parking spots before others."

"Make it clear on how to park in the CBD - and in places like Byron place, make it clear which way the traffic is to go"



Safety

Respondents have recommended improved lightning in car parks as they feel unsafe during the dark. Also, the respondents have recommended installing CCTV cameras in car parking areas to improve safety.

"I'd like additional lighting in the parking area behind target. By the time I finish work it is often dark and it feels unsafe at times."

"There should be more cctv that can be utilised if there is accidents and people don't leave their details."

"Cameras in the cbd and parking lots would be useful. It seems a lot of cars are damaged around town and exchange of details often doesn't happen



Reverse Parking

A large number of people have responded to have difficulty in reverse parking. The respondents have recorded that reverse parking along the main streets causes' traffic congestion near intersections.

"Not many people can reverse park, and it's not so much the younger generation because we get tested on it when we go for our license, alot of the times you see elderly and people 40+ not being able to reverse park and then they take up part of another spot so someone can't park there"

"Reverse angle parking is very challenging. Either the spaces aren't available or difficult to reverse into because of poor parking of other vehicles."



Parking Duration

The respondents have recorded that the current 2-hour parking limit along the city centre to be too short.

"During December time limits on parking should be suspended to encourage the wider community to come & spend the day shopping without the worry of parking fines" "The biggest thing is have some car parks longer than 2 hours".

"Longer parking limits as sometimes appointments run longer than 2 hours."



Elderly Parking

The respondents have recorded the need for elderly people parking in supermarkets especially in the form of pick up and drop off spaces.

"As a driver for community transport I think there should be a pick up and drop off at the supermarkets as a lot of our clients are elderly and have trouble walking"



Pedestrian Crossings

The respondents have recorded the need for pedestrian crossings along the main street at intersections. "Also can I suggest raised pedestrian crossings to also slow traffic down in these main streets also!! So many people speed through them. We've had a fatality on one already, and I've nearly been hit myself (with my daughter) because people just speed through them. "

Wider Parking Spaces

The respondents have raised the need for wider parking spaces mentioning the current spaces as too small and narrow.

Accessibility & Disability Parking

The respondents have raised the requirement for more reserved disability parking spaces in the CBD.

Sustainable Transport

The respondents have raised their wish to see more people walking and cycling to the CBD instead of driving. Also, they wanted to see designated electric vehicle charging spaces in the CBD vicinity.

Mudgee Parking Study

APPENDIX



PARKING OCCUPANCY SURVEYS







- [Location]
 On Street Parking
 S1. Short St
 S2. Market St
 S3. Lewis St
 S4. Mortimer St
 S5. Church St
 S6. Gladstone St
 S7. Douro St
 S8. Perry St

Off Street Parking Area 1 Area 2 Area 3 Area 4

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MATRIX

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About Cardno

Cardno is a professional infrastructure and environmental services company, with expertise in the development and improvement of physical and social infrastructure for communities around the world. Cardno's team includes leading professionals who plan, design, manage and deliver sustainable projects and community programs. Cardno is an international company listed on the Australian Securities Exchange [ASX:CDD].

Contact

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wa@cardno.com.au





Agreement for Funding of Services

Schedule

Program: Targeted Earlier Intervention

Contract ID: 1-11487184498

Contract name: TEICentralWest098

Operating name: Mid-Western Regional Council

Community Project Officer

Department of Communities and Justice ABN 36 433 875 185

Mid-Western Regional Council]

ABN 96149391332

The Date of the Agreement for Funding of Services – Schedule is 1 November 2020

This Schedule and its paragraphs, are to be read in conjunction with the Agreement for Funding of Services - Standard Terms (the "Agreement").

Capitalised terms, where used in this Schedule, have the same meaning as given in the Agreement unless the context requires otherwise.

A reference to Program Guidelines in the Schedule or the Agreement is also a reference to the Program Specifications.

Details	Description	
Us (Agency)	Name:	Department of Communities and Justice
	ABN:	36 433 875 185
	Address:	108-110 Market Street, MUDGEE, NSW, 2850]
	Position, name and contact details of Agency representative:	Commissioning and Plannig Officer Raymond Quigley 02 6372 5730 M 0427 206 912 raymond.quigley@facs.nsw.gov.au]
You (Provider)	Name:	Mid-Western Regional Council
	ABN/ACN/ICN:	96149391332
	Address:	88 Market Street, MUDGEE, NSW, 2850]
	Position, name and contact details of Provider representative:	Fiona Shearman Manager, Community Service Fiona.shearman@midwestern.nsw.gov.au 02 6378 2713]
Initial Term (Clauses 1.1 and 3.1)	5 years Start Date: 1 November 202 End Date: 30 June 2025	20
Extension period (Clause 3.2)	recorded in this schedule (a achieved to the satisfaction Completion of milestones a	exercise the option to extend if the milestones and with an end date within the initial term) are of the local Commissioning and Planning team. lone, does not guarantee that the extension period will ance against the contract will also be taken into

TARLE 1

Services (Clauses 1.1 and 5)

Financial Year	Service level	Maximum quantity	Unit measure	Unit price	Line Item Total
2020/2021	Community connections	754	Clients	N/A]	\$106,700.00
2021/2022	Community	754	Clients	N/A	\$106,700.00
2022/2023	Community connections	754	Clients	N/A	\$106,700.00
2023/2024	Community connections	754	Clients	N/A	\$106,700.00
2024/2025	Community connections	754	Clients	N/A	\$106,700.00
2020/2021	Community support	12	Clients	N/A	\$16,009.75
2021/2022	Community support	12	Clients	N/A	\$16,009.75
2022/2023	Community support	12	Clients	N/A	\$16,009.75
2023/2024	Community support	12]	Clients	N/A	\$16,009.75
2024/2025	Community support	12	Clients	N/A	\$16,009.75

Engage with local networks and governance groups
You will engage with and participate in relevant interagency meetings in the contracted service area.

Human Services Network (HSNet)

You will list your service on the HSNet website and ensure contracted service information is maintained and up to date, including, but not limited to: eligibility, target group, contact details and referral process.

The service details are as follows:

TABLE 2

TEI service details:

Service delivery under each TEI Program Activity is divided into separate tables. The rows in each table represent a service type that will be delivered in a particular location, to a specific group of clients, in order to contribute to a TEI outcome.

Refer to the TEI Program Specifications (previously Program Guidelines) for more information about the Target Group, Program Activities and Service Types under TEI.

The TEI Program Client Outcomes are outlined in the TEI Outcomes Framework.

Pro	ogram Activity 1: Co	mmunity connection	ons		
,,	Location		0	Quantity	TEI Program
#	(LGA)	Target Group	Service Type	# clients	Client Outcome
1.1	Mid-Western LGA	TEI Service Providers	Community Sector Planning	12	Increased sense of belonging to their community
1.2	Mid-Western LGA	TEI Service Providers	Community Sector Coordination	12	Increased sense of belonging to their community
1.3	Mid-Western LGA	Children, young people, families and communities	Information/advice/referral	100	Increased client reported self determination
1.4	Mid-Western LGA	Children, young people, families and communities	Community Engagement	500	Increased participation in community events

1.5	Mid-Western LGA	Aboriginal Children, young people, families and	Indigenous Community Engagement	Increased participation in community events
1.6	Mid-Western LGA	Children, young people, families and communities	Social Participation	Increased sense of belonging to their community
1.7	Mid-Western LGA	Aboriginal Children, young people, families and communities	Indigenous Social Participation	Increased sense of belonging to their community

Pro	ogram Activity 2: Co	mmunity centres			
4	Location	Target Group	Service Type	Quantity	TEI Program
#	(LGA)	rarget Group	Service Type	# clients	Client Outcome

Pro	gram Activity 3: Co	mmunity support			
#	Location	Torget Group	Samilas Tuns	Quantity	TEI Program
#	(LGA)	Target Group	Service Type	# clients	Client Outcome
3.1	Mid-Western LGA	Children and	Social Participation	12]	Increased sense
		young people at			of belonging to
		risk of			their community
		disengagement			
		from school,			
		family and			
		community			

Pr	Program Activity 4: Targeted support					
#	Location (LGA)	Target Group	Service Type	#	TEI Program Client Outcome	
				clients		

Program Activity 5: Intensive or specialist support					
	Laantian			Quantity	TEI Program Client
#	Location	Target Group	Service Type	#	Outcome
	(LGA)			clients	

Additional Service Details descriptions:

Program Activity 1: Community connections

- 1.1 Community Sector planning to include Rylstone Family Fun Day, Wirambili Centre, Wollar Nursery, NAIDOC and Reconciliation Week.
- 1.2 Community Sector Coordination to include 11 Interagency meetings per year.
- 1.3 Information/Advice and referral to include development and distribution of Interagency Newsletter. Administration of survey on the outcomes of the Interagency News measured against expected TEI outcome. This is to be administered twice yearly. Output and outcome data to be recorded outside of DEX. Other area of I/A/R to include supports for families with young children transitioning to school. MWRC to further develop its role as the first point for TEI I/A/R.
- 1.4 Community Engagement to include Rylstone Family Fun day. Mechanism for transporting children, young people and families safely from Mudgee/Gulgong to be explored.
- 1.5 Indigenous Community Engagement to including NAIDOC and Reconciliation Week and Wirambili Centre (Dance/music event).
- 1.6 Social Participation to include workshops held every 3 months (4 per year) on topics such as Affordable living.
- 1.7 Indigenous Social Participation to include activities such as the Wollar Nursery activity.

Program Activity 2: Community centres

None stated

Program Activity 3: Community support

3.1 Social Participation to include the delivery of 'The Loft' after school in Kandos Mondays and Thursdays 40 weeks a year.

Program Activity 4: Targeted support

None stated

Program Activity 5: Intensive or specialist support None stated

Target Group (Clauses 1.1 and 5.1(a)(i))

The Target Population for the TEI Program is children, young people, families and communities within NSW who are experiencing or at risk of vulnerability. The specific target group(s) described above also apply (if any).

Objectives

(Clauses 1.1 and 5.1(a)(v))

The vision for the TEI program is that:

- Families, children and young people's needs are met early to prevent the escalation of vulnerability
- Families are able to access support early in the lives of their children and young people
- Risk factors that lead to child abuse, neglect, and domestic and family violence are addressed early; and
- Aboriginal children, young people, families and communities have access to timely, effective, accessible and culturally safe support and services.

With a focus on early help and support, the objective of the TEI program is to provide targeted services at the point where they can have the most impact, and deliver the best investment for communities and government.

The TEI Program can achieve this through the commissioning of services that:

- Recognise the significance of culture and identity in safety for Aboriginal children and young people in their family and broader communities.
- Support parents to meet the physical and material needs of their children.
- Support parents to meet the emotional needs and development of their children through warm and nurturing interactions and encouragement.
- Assist young people to stay connected with their family and make positive life choices as they move into adulthood.
- Actively engage with children, families and communities experiencing vulnerabilities, working with them to provide the services they need, which may involve coordinating service provision across the sector.

Help communities to support and protect their members, through building stronger social connections and support networks.

Funds and payment (Clauses 1.1 and 9.1) Total amount of Funds: (Clauses 1.1 and 9.1(a))

\$ 122,709.75 (exclusive of GST)

The Funds will be paid to You on the following basis: (Clause 9.1(a)) The amount of Funds to be paid for each Financial Year of the Term is \$ [#Insert]

See also the Supplementary Conditions in relation to Funds held on trust.

A portion of the Funds will be paid to You at quarterly intervals, unless otherwise agreed in writing.

Table 3

Instalment	Payment trigger	Date for payment	Supporting documentation for payment claim
A portion of the funds will be paid to You each quarter.	[N/A]	[N/A]	[N/A]
N/A	N/A	N/A	N/A

Your bank account

NAB

account Mid-Western Regional Council

details:

082726

(Clause 9.1(b))

169938918

You must use the Funds during the following period: (Clause 9.3(a)(iii))	The Financial Year in which the Funds are paid to You, unless notified by us in writing.

Budget (Clauses 1.1 and 9.2)	Not applicable	
Assets (Clauses 1.1 and 11)	Asset threshold value: (Clause 1.1)	\$2,000 (exclusive of GST)
	Other items that are Assets: (Clause 1.1)	Nil Assets over \$2,000
	Asset obligations: (Clause 11.1(a)(i))	Nothing stated
	Owner of assets: (Clause 11.2)	You agree that any Assets purchased with the Funds are the property of Us and are held on trust by You on behalf and for the benefit of Us unless otherwise approved by Us.

Milestones

TABLE 4

(Clause 1.1 and 5.1(a)(iv))

Number	Milestones	Due date
1	Evidence Informed – TEI funded service provider to develop a simple TEI program logic and submit to district	By 31 December 2020
	contract manager]	
2	Evidence Informed - TEI funded service provider to	[By 31 July 2021 and then by 31 July
	review their TEI program logic annually and submit to	each subsequent year of the contract]
	district contract manager with accountability documents	
3	Evidence Informed – TEI funded service provider to collect	Data reporting to have commence in DEX by
	data on agreed TEI activities and report through Data	1 July 2020
	Exchange (DEX). Data must be reported into DEX for the	
	reporting period commencing 1 July 2020.	

Notified Policies (Clauses 1.1 and The policies, guidelines and codes stated in the Program Specifications.

Standards
(Clauses 1.1 a

5.2(b))

The standards stated in the Program Specifications (if any).

(Clauses 1.1 and 5.2(c))

Performance and Outcome Measures The performance and outcome measures described in the Program Specifications.

(Clauses 1.1 and 5.3)

Subcontracting (Clauses 1.1 and 6.3)

Barnardos Australia sub-contracted to 30 June 2021. Provide Program Activity 3 - Community Support – Service Type - Social Participation at the 'Loft' – Kandos.

Additional circumstances requiring notification as soon as reasonably practicable (Clause 8.1)

You will notify Us as soon as reasonably practicable of any change of "officer" as defined in the *Corporations Act* 2001(Cth), in Your organisation. This includes but is not limited to:

- · a director or secretary;
- any other person who makes decisions affecting the whole, or a substantial part of the business; and
- any other person who has the capacity to affect the financial standing, of Your organisation.

Additional circumstances requiring immediate notification (Clause 8.2(e))

You will also notify Us immediately of the following changes to Your organisation, including:

- · change to legal status;
- · change of ABN; and
- new ACN.

Additional contributions (Clause 9.8)

Refer to clause 7 of the Supplementary Conditions.

Ownership or licensing of Intellectual Property Rights

(Clauses 16.1, 16.2 and

19.4(e)(i))

Refer to clause 16 of the Agreement.

Reporting requirements (Clause 19.4(a)(i))

TABLE 5

Reporting System	Reporting period	Data Entry frequency
Data Exchange (DEX)	1 July – 31 December each year	Ongoing – all data to be entered or uploaded into system 30 days
		after each reporting period.
Data Exchange (DEX)	1 January – 30 June each year	Ongoing – all data to be entered or uploaded into system 30 days
		after each reporting period.

The TEI data approach is emerging and as part of continuous quality improvement changes may be made to data collection reporting during the term of the contract.

You must have systems in place to meet data collection and reporting obligations.

Performance information (e.g. client characteristics and service delivery information) will be required to be collected by You at the client/community level and entered directly into the Agency's performance reporting solution, the **Data Exchange**.

The performance information reported through the Data Exchange includes:

- Client identity characteristics (given and family names, date of birth, gender and residential address)
- Client demographic characteristics (indigenous status, cultural and linguistic diversity, and disability status, impairment or condition)
- Service delivery information (outlets, cases, sessions)
- Client or community/group outcomes data.

The Data Exchange has two standardised six monthly performance reporting periods each year, which run from 1 July to 31 December and 1 January to 30 June, with a 30 day close off period after each of these. Once the close-off period is completed no further changes can be made to the data.

Information must be provided in accordance with the Data Exchange Protocols available at https://dex.dss.gov.au/data-exchange-protocols.

For TEI, participation in the "partnership approach" is a requirement of funding. By participating, You agree to provide some additional information in exchange for the receipt of regular and relevant reports. The main focus of the partnership approach is collecting information about the outcomes achieved by clients as a result of service delivery. The partnership approach also includes some extended data items that provide additional information about client demographics, needs and circumstances.

Program Logic

In addition to DEX reporting, services will be required to have a current Program Logic, and review their TEI Program Logic annually, in conjunction with their local Commissioning and Planning Team.

Insurance

(Clause 20.1) Refer to clause 20.1 of the Agreement.

Acknowledgment None stated and publicity

(Clause 21.1)

Dispute resolution (nominated representatives)	Our nominated representative:	Manager Commissioning and Planning Dennis Shrimpton
(Clause 22.1(d))	Your nominated representative:	Manager, Community Services Fiona Shearman]
Dispute resolution (senior representatives)	Our senior representative:	Executive District Director Jo Lawrence
(Clause 22.1(e))	Your senior representative:	Director, Community Simon Jones]

Supplementary Conditions

(Clauses 1.1, 2.1(c) and 5.1(a)(vi))

1. **Effect of Supplementary Conditions**

For the purposes of clause 2.1(c) of the Agreement, where there is any inconsistency between the following Supplementary Conditions (including those described as "additional Supplementary Conditions") and the Standard Terms, the following Supplementary Conditions will prevail over the Standard Terms to the extent of the inconsistency.

2. Additional definitions

In this Schedule, the following terms have the following meanings:

Financial Year means each 12 Month period commencing on 1 July and ending on 30 June.

Program Specifications means the document as amended or replaced by Us from time to time, an initial version of which is attached to the Agreement as Attachment 1.

3. Option to extend

For the purposes of clause 3.2 of the Agreement, and to the extent that an extension period is stated in this Schedule, the parties acknowledge and agree that:

- (a) Our right to extend under clause 3.2 of the Agreement is an option to extend the Term for the extension period; and
- (b) We may exercise that option by notifying You no later than 30 days prior to the expiry of the Initial Term, in writing, that We wish to exercise it.

4. Program Specifications

- (a) You acknowledge and agree that:
 - You are required to comply with the Program Specifications as that document is amended or replaced from time to time;
 - (ii) we may amend or replace the Program Specifications at any time and that updated version or replacement document is the 'Program Specifications' for the purposes of the Agreement; and
 - (iii) it is Your responsibility to ensure you have obtained, and are providing the Services in accordance with, the as current version of the Program Specifications.
- (b) Without limiting paragraph 4(a)(iii), We will take reasonable steps to notify You of any amendment or replacement referred to in paragraph 4(a)(ii) that may have a material impact on the Services.

5. Accounts and records

You agree to keep proper accounts and records of Your use of the Funds (in respect of the bank account described in this Schedule), separately from Your other accounts and records.

6. Funds held on trust

You agree that the Funds remain the property of Us, and are held on trust by You on behalf and for the benefit of Us, until the Services are delivered to the reasonable satisfaction of Us. For the avoidance of doubt, Funds do not need to be placed in a trust account.

7. Additional funds

- (a) You agree to provide details of any additional monetary contributions by another agency or authority relating to the provision of the specific services funded within this contract. This includes the following:
 - (i) the funding amount
 - (ii) the agency providing the funding
 - (iii) the outputs and outcomes attributed to the funding
- (b) We reserve the right to discuss with You the potential impact any such funds may have on services funded by Us.

8. Asset Register

For the purpose of clause 11.3 of the Agreement, You agree to provide us the Asset Register within 4 months of the end of each Financial Year during the Term.

9. Termination without fault

Clause 13(2)(b) is amended by replacing "6 months" with "90 days".

10. Privacy Legislation

The parties agree that the Privacy Legislation, for the purposes of clause 18.1(a) of the Agreement, will be read down to exclude the Privacy Act 1988 (Cth).

11. Records

- (a) If You are funded to provide out of home care services, You agree to comply with section 170 of the CYPCP Act (and service provision guidelines), including maintaining files of a child or young person for 7 years after you cease to be responsible for the placement of the child or young person. At the expiration of such period or, if, within that period You cease to be a designated agency, You agree to deliver the records to the Secretary of Us.
- (b) If You are funded to provide out of home care services, You agree to deliver to Us at no cost all records relating to the placement in statutory or supported out-of-home-care of Aboriginal and Torres Strait Islander children and young persons within 60 days after the child or young person ceases to be in the care of your organisation for any reason or ceases to be in statutory or supported out-of-home-care. Records in electronic format must be delivered in PDF format, or any other electronic format specified by Us.

12. Reporting

The requirements of this paragraph 12 apply for the purposes of clause 19.4(a)(i) of the Agreement.

Organisational level

- (a) Subject to paragraph 12(d), if You are required by law to prepare audited financial statements, then You agree to provide Us with copies of such audited financial statements, within 4 months of the end of each Financial Year during the Term.
- (b) Any audited financial statement provided to Us must be accompanied by an audit certificate signed by an auditor who is a member of a professional accounting or auditing body that meets the Accounting Standards. The auditor must be independent of You and must not have any financial interest

- in You. The audit certificate must include a statement that the audit has been completed in accordance with all applicable Accounting and Auditing Standards.
- (c) Subject to paragraph 12(d), if You are not required by law to prepare audited financial statements, then You agree to provide Us with the following financial statements, within 4 months of the end of each Financial Year during the Term:
 - Statement of profit and loss and other comprehensive income;
 - (ii) Statement of financial position;
 - (iii) Statement of changes in equity;
 - (iv) Statement of cash flow;
 - (v) Notes to the financial statements:
 - (vi) A signed and dated Responsible Persons' declaration about the statements and notes;
 - (vii) A compilation report.
- (d) You are not required to comply with paragraphs 12(a) or 12(c) if You are a local council, university or other body established under NSW legislation.
- (e) You agree to include in the audited financial statement any additional Funding provided by Us to You (outside of the Agreement), within 4 months of the end of each Financial Year during the Term.

<u>Services</u>

- (f) In relation to the Services, You agree to provide a detailed income and expenditure statement:
 - (i) for Funds under the Agreement valued at above \$25,000 (excl GST);
 - (ii) to include any additional funds provided by Us;
 - (iii) within 4 months of the end of each Financial Year during the Term;
 - (iv) at expiry and/or termination; or
 - (v) upon request.
- (g) In relation to the Services, You agree to provide a certificate in relation to the expenditure of all Funds under the Agreement:
 - certifying that the Funds have been properly spent, in accordance with the requirements of the Agreement;
 - (ii) signed by 2 members of Your board of management; and
 - (iii) within 4 months of the end of each Financial Year during the Term.

13. Data sharing

Version 10/2019

You agree that we may share any and all data, information and documents arising under or in connection with the Agreement in accordance with the rights and responsibilities afforded to Us pursuant to the *Data Sharing (Government Sector) Act 2015 (NSW)*.

14. Research, evaluation and data collection

- (a) You agree to comply with any request from Us for statistical or other information relating to the Services to be used for surveys or research authorised by Us.
- (b) If You make a written request to Us, We agree to provide You with a copy of any public information or report compiled by Us as a result of any surveys or research referred to in paragraph 15(a), within 28 days of Your request.
- (c) You agree to promptly notify Us if You, or any third party, intends to conduct research into activities that receive Funds. You agree that any such research must comply with Our "Guidelines for External Researchers" (or similar document advised by Us to You in writing), available on Our website.
- (d) Without limiting the foregoing, You agree to collect and provide the following information to Us:
 - all information required to report on Your performance under the Agreement;
 - (ii) information relating to the delivery of the Services;
 - (iii) information in accordance with any data collection requirements notified to You from time to time; and
 - (iv) information required for surveys or research authorised by Us.

15. Reasonable access

You agree to:

- (a) provide the Services in a way which provides reasonable access to all persons in the Target Group (or if there is no Target Group, to all persons) regardless of race, gender, age, pregnancy, marital status, disability, sexual preference, religion, cultural background, transgender or health status. You acknowledge and agree that the provision of reasonable access may require the use of interpreters and translators for clients from diverse linguistic and cultural backgrounds; and
- (b) take reasonable action to ensure that any usual places at which the Services will be provided are physically accessible to people with disabilities, having regard to the circumstances of a particular case, including:
 - (i) the needs of the client;
 - (ii) the consequences for the client of exclusion from Services:
 - (iii) Your financial circumstances; and
 - (iv) the estimated cost of accessibility.

16. Audits

- (a) Clause 15.2(b) of the Agreement does not apply.
- (b) In respect of any access referred to in clause 15.2(a) of the Agreement, We agree to, where practicable, endeavour to provide:
 - if We wish to attend your premises or the premises where the Services are or were provided – at least 48 hours prior notice to You;
 - (ii) if We wish to attend a client's or carer's private home,
 (and must only attend the client's or carer's private
 home with that client's or carer's permission) at least
 14 days prior notice to the client or carer;
 - (iii) if we wish to review, audit, or investigate Your performance under the Agreement – at least ten Business Days to You; and
 - (iv) any other circumstances reasonable prior notice in the circumstances to You.
- (c) If We wish to review, audit, or investigate Your performance under the Agreement, We agree to also endeavour to provide You with:
 - (i) written terms of reference for the audit;
 - (ii) instructions about Your obligations during the audit;
 - (iii) a copy of any reporting arising from the audit; and
 - (iv) an opportunity to respond to any audit report.
- (d) Without limiting anything else in the Agreement, if We hold serious concerns about the provision of the Services, We reserve the right to, with the approval of Our relevant senior executive officer, attend premises or inspect records or documents without prior notice to You. We agree to, where practicable, endeavour to provide reasons upon attending the premises or inspecting the records or documents.

17. Cooperation and assistance

(a) You agree to provide access at no cost or expense to Us.

18. Notice sent to the DCJ contract management portal

- (a) Unless stated otherwise in this Agreement and subject to clause 23, a notice, request or other communication given under this Agreement may be sent by either party via the Department's contract management portal that has provisions for these notices, requests or other communication to be sent and received;
- (b) A notice, request or other communication sent by means of the contract management portal must be signed by a duly authorised representative of the sending party;

- (c) Without limiting the means by which the sending party may be able to prove that a notice, request or other communication has been received by the other party, it will be deemed to have been received:
 - (i) when the sender receives an automated message confirming delivery (and retains proof of receipt) or
 - (ii) 30 minutes after the time sent (as recorded on the portal from which the sender sent the message) unless the sender received an automated message that the message has not been delivered (and retains proof of such receipt)

whichever happens first.

(d) All electronic notices must comply with the Electronic Transactions Act 2000 (NSW).

19. Additional Supplementary Conditions

The following supplementary conditions are in response to the impact of COVID-19 on TEI service delivery:

- a) Table 1 Service Plan and Table 2 Service Details We acknowledge that Your service delivery may be affected by COVID-19; geographic coverage may change, service levels may be reduced, client outcomes may shift, and service types may need to be temporarily adjusted in response. As per clause 8.1 (c) of the Agreement, any substantial changes made to the nature of services agreed to as part of this Schedule must be made in writing by You to Us.
- b) Table 4 Milestones We acknowledge that achievement of milestones may be affected by COVID-19, if this is the case due dates of milestones agreed in this Schedule will be extended for up to 6 months. Any future extensions to milestone due dates beyond this 6 month period may be given at the program level if required, or at the contract level if agreed between Us and You.
- c) **Table 5 Reporting Requirements** it is optional for TEI funded services to report administrative and outcomes data in the Data Exchange from 1 July 2020 until 31 December 2020.

Attachment 1 - Program Specifications

EXECUTION

The parties agree that by signing this document they enter into an Agreement comprising of the following documents (in the order of precedence described in clause 2.1 of the Agreement):

(a)	the Agreement for Funding of Services - Standard Terms;				
(b)	this Agreement for Funding of Services - Schedule; and				
(c)	any Attachments.				
Exec	uted as an agreement on				
		[#Insert date of execution]			
of C 875	ned for and on behalf of Department ommunities and Justice ABN 36 433 185 by its duly authorised officer in the ence of:				
Signa	ature of witness	Signature of authorised officer			
Print	full name	Print full name			
Date:		Position of authorised officer			

Signed for and on behalf of **Mid-Western Regional Council** ABN **96149391332** by its duly authorised officer in the presence of:

Signature of witness	Signature of authorised officer
Oignature of withess	Oignature of authorised officer
Print name of witness	Name of authorised officer
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Data	Desition of authorized officer
Date	Position of authorised officer

Attachment 1 | Program Specifications