



QUARTERLY BUDGET REVIEW STATEMENT SEPTEMBER 2023

ATTACHMENT

15 NOVEMBER 2023

MID-WESTERN REGIONAL COUNCIL
FINANCE



THIS DOCUMENT HAS BEEN PREPARED BY NEIL BUNGATE, MANAGER FINANCE FOR MID-WESTERN REGIONAL COUNCIL.

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DATE OF PUBLICATION: 15 NOVEMBER 2023

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Proposed Budget Variations

2023/24

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	OW - Heavy patching	Additional Heavy Patching Program	4,657,725.00	4,757,725.00	Revenue	
General	Ulan Rd Reseals	Linburn and Ulan Localities	600,000.00	600,000.00	Grant	
General	Ulan Rd Reseals	Reseals required but outside Ulan Strategy area in Turill locality	576,000.00	578,000.00	Grant	
General	Seal Extension - Coricudgy Rd Stage 2	Allocation of Council contribution as required by grant agreement	472,725.00			Seal Extension Reserve
General	Road extension between Putta Bucca and Glen Willow	Unspent grant funding to be utilised to upgrade intersection at Putta Bucca Rd	430,000.00	430,000.00	Grant	
General	Seal Extension Coxs Creek Road	Additional fill works not originally budgeted for were required along the Coxs Creek adjacent to Coxs Ck Rd to protect the sealed asset from future flood damage	270,000.00			Seal Extension Reserve
General	Energyco Rez Impacts	Allocate expenditure against grant income budget	138,000.00			Unrestricted Cash
General	Drainage Maintenance - Culvert replacements	Increase budget to drainage culvert replacement	120,000.00			Unrestricted Cash
General	Culvert Installations	Upgrade and improve culvert network within LGA	111,807.00			Unrestricted Cash
General	Lawson Park Playground	additional cost to replace existing fence and furniture	100,000.00			VPA
General	Mudgee Admin Office	Reconfigure East Wing	90,000.00			Unrestricted Cash

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	Youth Services Admin	Increase in grants income & contractors expenses	62,000.00	62,000.00	Grant	
General	Munghorn Gap widening	Ongoing land acquisition matters coming to an end, environmental offset works being finalised	60,000.00		Unrestricted Cash	
General	Riverside walking track improvements	additional cost to directional signage and water bubbler installation	40,000.00		Developer contributions	
General	GW Stadium field upgrade	additional cost to complete project successfully	40,000.00		Asset Replacement Reserve	
General	Mudgee Showground Arena Improvements	additional cost to undertake much needed improvement to the livestock holding yards	40,000.00		Asset Replacement Reserve	
General	Cudgegong Waters Park - WTP	Repairs to water treatment plant	40,000.00		Asset Replacement Reserve	
General	Natural Disaster Spring Creek Rd	Natural Disaster Funding approved and accepted to be spent	38,000.00	38,000.00	Grant	
General	Family Day Care	Increase in grants income & contractors expenses	35,000.00	35,000.00	Grant	
General	Natural Disaster Henry Lawson Dr	Natural Disaster Funding approved and accepted to be spent	35,000.00	35,000.00	Grant	
General	National Gallery of Australia Program	Opportunity to be loaned some NGA works while they undergo renovations, budget is mainly for freight costs and some promotion	30,000.00		Unrestricted Cash	
General	Rylstone and Kandos Dog Park	Remaining grant amount from prior year	28,538.00	28,538.00	Grant	

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	OW - Reseals	line marking for 22.23 re-seals	28,500.00		Unrestricted Cash	
General	OW - MR54 Sofala Sign Installation	Small project directly funded from TfNSW	28,000.00	28,000.00	Revenue	
General	Recreation Building Operational Budget	New budget for the old RFS headquarters building which will become Council Staff offices in January	25,000.00		Unrestricted Cash	
General	Environment - Projects	Cudgegong River bank stabilisation work	23,976.12		Unrestricted Cash	
General	Kandos Hall Internal Fixes	Fixes to damaged ceiling panels from birds, scaffolding required	20,000.00		Asset Replacement Reserve	
General	Red Hill Turnstiles	Supply and installation of turn stile system for Gulgong Gold Experience	20,000.00		Capital Program Reserve	
General	Training Camp Existing Dwelling	Creation of operational budget to clean up and maintain house, fix storm water plumbing, reconnect electricity	20,000.00		Unrestricted Cash	
General	Mudgee Pool Shed	additional cost to allow for additional P.A door and concrete slab connection	20,000.00		Asset Replacement Reserve	
General	Blue Springs Rd Upgrade	Additional costs encountered than originally planned	20,000.00	20,000.00	Revenue	
General	Solar Array Capital	Solar Array Batteries initial design	20,000.00		Unrestricted Cash	
General	Mudgee Pound Operational Budget	Operational budget to cover all required maintenance for the Mudgee pound building including cleaning, security monitoring, plumbing AC servicing and misc. maintenance.	18,000.00		Unrestricted Cash	
General	New Plant Purchases	budget required for small Scissor Lift Mudgee Arts Precinct	18,000.00		Unrestricted Cash	

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	Apex Park Irrigation	additional cost to allow for water connection upgrade and better design (due to split playgrounds)	12,000.00		Asset Replacement Reserve	
General	Mudgee Airport Commercial Lots	To develop marketing material and legal costs	11,200.00		Unrestricted Cash	
General	Regional Road Maintenance	confirmation of additional block grant to budget allocated to maintenance	10,606.00	10,606.00	Grant	
General	Corporate Key & Lock Maintenance	Additional funds required for the maintenance of the new server for Council's Access Control System	10,000.00		Unrestricted Cash	
General	Gulgong Cemetery Road	Carry over budget amount unspent from 22/23	10,000.00		Asset Replacement Reserve	
General	Passive Park Improvements	additional cost to edging around Kandos rotunda- to coincide with painting upgrade	6,000.00		Unrestricted Cash	
General	Gulgong Admin Library Toilet Remediation	Replacement of sewer lines, concrete and pavers	5,000.00		Unrestricted Cash	
General	Operations Admin Signal Boosting	Funds for purchase of boosting equipment and antennas.	5,000.00		Unrestricted Cash	
General	Glen Willow Accessible Amenities Building	Final project costs	5,000.00	1,293.00	Unrestricted Cash	
General	BBQ Rylstone	additional cost to water connection	5,000.00		Unrestricted Cash	
General	Natural Disaster Lambing Hill Rd	Natural Disaster Funding approved and accepted to be spent	2,253.00	2,253.00	Grant	

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	Rural Reseals - White Cedars Rd	Budget adjustment required to cover minor overspend	2,137.00		Unrestricted Cash	
General	Deductible Gift Recipient Applications	Cost of consultant to prepare applications for Art Gallery and Library	2,000.00		Unrestricted Cash	
General	Compliance Officer	Transfer wages savings to cover the cost of vehicle purchase \$40k	-		Unrestricted Cash	
General	Moolarben Coal Complex OC3 VPA	VPA community contribution - to be applied to Pump Track project	-	350,000.00	VPA	
General	Director Salary Cost Code change	Movement between codes only - no total expense change	-			
General	Rural Reseals - Henry Lawson Dr	Savings transferred to White Cedars Rd	- 2,137.00		Unrestricted Cash	
General	OW - Ilford sign installation	Project completed	- 4,410.00		Unrestricted Cash	
General	OW - Springfield Widened Centre Line	Project completed	- 55,687.86		Unrestricted Cash	
General	Natural Disaster Pinelea Rd	Natural Disaster Funding adjustment	- 124,400.00	- 124,400.00	Grant	
General	Rylstone River Walk extension	remove the council funding of this project as this will be fully grant funded across 23/24,24/25	- 125,000.00		Capital Program Reserve	
General	Regional Rd Capital - Budget Only	Allocate budget out to projects	- 126,000.00	- 126,000.00	Grant	
General	Drainage Capital	Reduce budget due to increase in Culvert installations and replacements	- 231,807.00		Asset Replacement Reserve	
General	Ulan Rd Reseals - Budget only	Allocate budget out to projects	- 246,584.00	- 246,584.00	Grant	
General	Rylstone River Walk	Budget adjustment to 2023/24	- 253,500.00	- 253,500.00	Grant	
General	OW - Resurfacing improvements	Budgets have been allocated to projects	- 287,749.00	- 323,717.00	Revenue	

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	Gulgong Natural History Museum Capital	project budget cancellation	- 400,000.00	- 500,000.00	Grant	Unrestricted Cash
General	OW - Safer Roads program Cudgegong	Project completed	- 408,285.37		Unrestricted Cash	
General	Seal Extension - Coricudgy Rd	Reallocate council funding to stage 2 project and reconcile grant funding	- 418,932.00	1,103.00	Grant	
General	Urban Upgrade - Dabee St, Rylstone	cancellation of the project grant not approved	- 420,000.00	- 420,000.00	Grant	
General	Regional Road Repair program	REPAIR grant is cancelled \$450k. Block Grant portion \$450k is allocated to other Regional Road projects	- 900,000.00	- 900,000.00	Grant	
General	OW - Budget only	Allocated to projects and Heavy patching	- 1,839,578.00	- 2,020,000.00	Revenue	
General	OW - Safer Roads program Menah	Project deferred until 24/25 FY	- 3,112,941.00	- 3,630,000.00	Revenue	
Saleyards	Saleyards Operations	Telemetry system failed and pump is more than 20 years old and requires replacement		11,000.00		Unrestricted Cash
Waste	Organic Collection System	Due to dry conditions it appears the 3 Council group will not meet the 10,000 tonnes through the processing plant which means that we need to pay a higher price per tonne processed as per the contract		135,000.00		Waste Fund Unrestricted Cash
Waste	Waste Site Rehabilitation	defer part of the budget to 2024/25	- 460,000.00			Waste reserve

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
Water	Tallowang St Gulgong Mains Renewals Project	Transfer between budget only and projects allocated	275,000.00		Water Reserves	
Water	Bayly St Gulgong Mains Renewals Project	Transfer between budget only and projects allocated	90,000.00		Water Reserves	
Water	Little Bayly St Gulgong Mains Renewals Project	Transfer between budget only and projects allocated	71,500.00		Water Reserves	
Water	Water Treatment Plant Renewals	Budget movement	24,700.00		Water Reserves	
Water	Water Pump Station Capital Renewal	Transfer budget from pump station to treatment renewals	- 24,700.00		Water Reserves	
Water	Tallowang St Gulgong Mains Renewals Project	Transfer between budget only and projects allocated	- 436,500.00		Water Reserves	

2024/25

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	OW - Safer Roads program Menah	Project deferred until 24/25 FY	3,112,941.00	3,630,000.00	Revenue	
General	Rylstone River Walk	Budget adjustment to 2024/25 LRCI Funding	628,500.00	628,500.00	Grant	
General	Additional Pump Truck Works	Budget adjustment to 2024/25	276,500.00	276,500.00	Grant	
General	Mudgee Riverside Walking Track Playground	Budget adjustment to 2024/25	200,000.00	200,000.00	Grant	
General	Energyco Rez Impacts	Allocate expenditure against grant income budget	138,000.00		Unrestricted Cash	
General	Recreation Building Operational Budget	New budget for the old RFS headquarters building which will become Council Staff offices in January	42,000.00		Unrestricted Cash	

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	Family Day Care	Increase in grants income & contractors expenses	35,000.00	35,000.00	Grant	
General	National Gallery of Australia Program	budget required for NGA program	15,000.00		Unrestricted Cash	
General	Natural Disaster Tallawang St	Natural Disaster Funding approved and accepted to be spent 24/25 FY	14,115.00	14,115.00	Grant	
General	Public Toilets Mudgee Riverside walking track	Fully grant funded, remove developer contribution funds	-	75,000.00	Grant	
General	General Purpose Revenue	Revision to Financial Assistance Grant entitlement following finalisation of 23.24 confirmation		637,150.00	Grant	
General	Rylstone River Walk extension	remove the council funding of this project as this will be fully grant funded across 23/24,24/25	- 125,000.00		Capital Program Reserve	
General	Gulgong Natural History Museum Operations	budget no longer required for operating costs	- 224,500.00		Unrestricted Cash	
General	Gulgong Natural History Museum Capital	project budget cancellation	- 3,500,000.00	- 2,500,000.00	Grant	VPA
Waste	Waste Site Rehabilitation	defer part of the budget to 2024/25	460,000.00		Waste reserve	

2025/26

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1	Funding Source 2
General	Recreation Building Operational Budget	New budget for the old RFS headquarters building which will become Council Staff offices in January	42,000.00		Unrestricted Cash	

General	General Purpose Revenue	Revision to Financial Assistance Grant entitlement following finalisation of 23.24 confirmation			637,150.00	Grant	
General	Energyco Rez Impacts	Remove duplicate grant item and allocated expense	-	112,000.00	-	Grant	
					250,000.00		
General	Rylstone River Walk extension	remove the council funding of this project as this will be fully grant funded across 23/24,24/25	-	125,000.00		Capital Program Reserve	
General	Mudgee Riverside Walking Track Playground	Budget adjustment from 2025/26	-	130,000.00	-	Grant	Developer Contributions
					65,000.00		
General	Gulgong Natural History Museum Operations	budget no longer required for operating costs	-	306,000.00		Unrestricted Cash	

2026/27

Fund	Project Name	Variation Description	Expense Change	Revenue Change	Funding Source 1
General	Recreation Building Operational Budget	New budget for the old RFS headquarters building which will become Council Staff offices in January		42,000.00	Unrestricted Cash
General	General Purpose Revenue	Revision to Financial Assistance Grant entitlement following finalisation of 23.24 confirmation		637,150.00	Grant
General	Gulgong Natural History Museum Operations	budget no longer required for operating costs	-	306,000.00	Unrestricted Cash

Cash and Investment Summary

RESERVE	Opening Balance	Current Budgeted Movement	Proposed Budgeted Changes	Revised Budget Movement	Revised Budget Closing Balance	Actual Balance Year To Date
Internal Reserves						
Employee Leave Entitlements	3,297	200	0	200	3,497	3,347
Land Development	3,244	2,055	0	2,055	5,298	3,094
Election	190	75	0	75	265	210
Plant Replacement	8,152	(3,273)	0	(3,273)	4,879	6,617
Asset Replacement	4,762	(1,985)	50	(1,936)	2,826	5,208
Capital Program	6,108	(6,309)	125	(6,184)	(76)	6,317
Livestock Exchange	34	(31)	0	(31)	3	34
State Roads Warranty	388	0	0	0	388	388
Future Fund	1,470	400	0	400	1,870	1,570
Community Plan	416	(408)	0	(408)	8	396
Seal Extension Program	1,908	(1,413)	(323)	(1,736)	172	1,768
Unspent Loan	706	(6,466)	0	(6,466)	(5,760)	363

RESERVE	Opening Balance	Current Budgeted Movement	Proposed Budgeted Changes	Revised Budget Movement	Revised Budget Closing Balance	Actual Balance Year To Date
Other Internal Restrictions	8,313	(8,313)	0	(8,313)	0	6,235
TOTAL INTERNAL RESERVES	38,988	(25,469)	(148)	(25,617)	13,371	35,547
External Reserves						
Waste	3,584	(1,859)	460	(1,399)	2,185	3,606
Sewer	13,236	515	0	515	13,751	14,126
Water	9,833	(424)	0	(424)	9,409	10,383
Community Services	77	0	0	0	77	77
Community Tenancy Scheme	289	47	0	47	336	289
Family Day Care	137	(35)	0	(35)	102	128
Bequest - Simpkins Park	101	0	0	0	101	101
Community Transport Vehicle Replacement	427	0	0	0	427	427
Public Road Closure Compensation	1,080	0	0	0	1,080	1,080
Other External Restrictions	45	0	0	0	45	45
Developer Contributions (VPA)	5,101	244	250	494	5,595	5,124
Developer Contributions (7.11 & 7.12)	5,812	(126)	(40)	(166)	5,646	6,987
Developer Contributions (S64 Water)	9,612	(3,545)	0	(3,545)	6,067	11,021
Developer Contributions (S64 Sewer)	5,163	(527)	0	(527)	4,636	5,596

RESERVE	Opening Balance	Current Budgeted Movement	Proposed Budgeted Changes	Revised Budget Movement	Revised Budget Closing Balance	Actual Balance Year To Date
Unspent Grants	878	(49)	0	(49)	830	872
Waste Fund Unrestricted Cash	4,823	368	(135)	233	5,056	8,867
Sewer Fund Unrestricted Cash	4,252	(1,575)	0	(1,575)	2,677	4,953
Water Fund Unrestricted Cash	1,447	(470)	0	(470)	977	1,835
Contract Liabilities	21,801		0	0	21,801	22,473
Trust Deposits	651		0	0	651	662
TOTAL EXTERNAL RESERVES	88,350	(7,436)	535	(6,901)	81,449	98,651
TOTAL RESERVES	127,337	-32,905	387	-32,518	94,820	134,198
Unrestricted Cash	15,005	(6,281)	(984)	(7,265)	7,740	9,831
TOTAL RESTRICTED CASH, CASH EQUIVALENTS AND INVESTMENTS	142,342	(39,186)	(597)	(39,783)	102,560	144,029

Unrestricted Cash by Fund

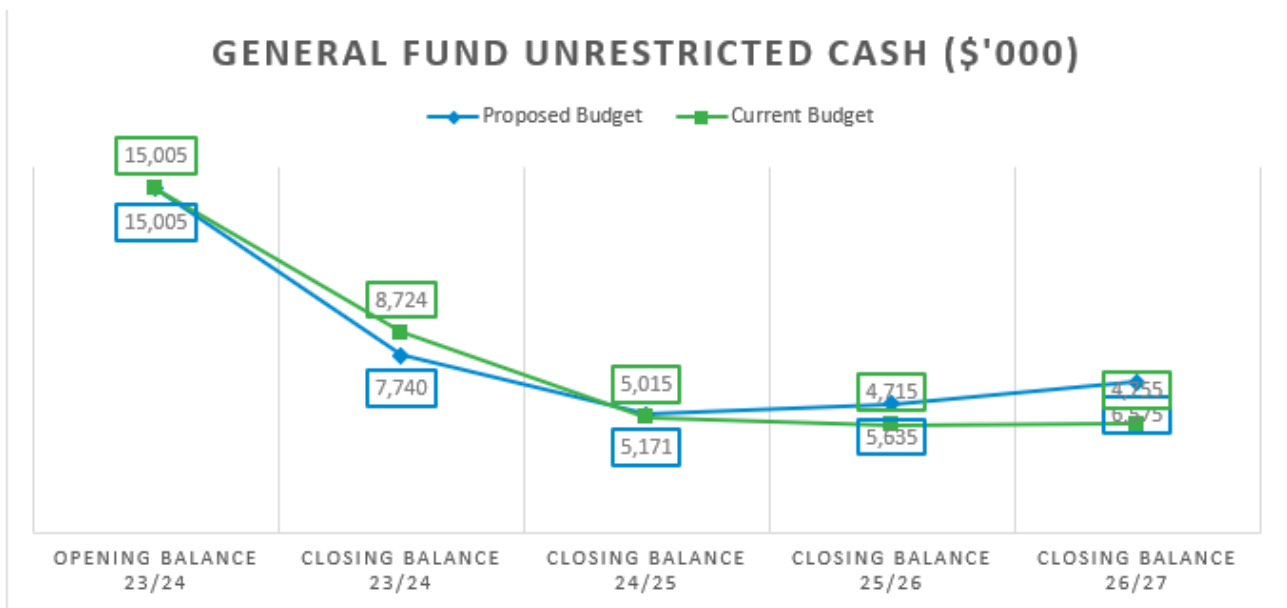
General Fund

Council finished the 2022/23 financial year with an unrestricted cash balance of \$15.00 million. As adopted by Council the Original Budget projected a decrease to 30 June 2024 of \$3.145 million. Council has since adopted the following budget movements, summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(3,145)	Decrease
Revotes	(3,106)	Decrease
Approved variations	(30)	Decrease
QBR proposed variations	(984)	Decrease
Estimated movement to 30 June 2024	(7,265)	Decrease
Projected balance at 30 June 2024	7,740	

A projected unrestricted cash balance of \$7.740 million represents about 7 weeks of Council's 2023/24 operating expenditure budget. This is a high level of unrestricted cash and is adequate to ensure Council is able to meet its debts and obligations as they fall due.

The General Fund projected unrestricted cash balance over the next four years is shown below.



Water Fund

Council finished the 2022/23 financial year with a Water fund unrestricted cash balance of \$1.399 million. As adopted by Council the Original Budget projected a decrease to 30 June 2024 of \$326k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(326)	Decrease
Revotes	(144)	Decrease
Approved variations	(0)	Decrease
QBR proposed variations	(0)	Decrease
Estimated movement to 30 June 2024	(470)	Decrease
Projected balance at 30 June 2024	929	

Sewer Fund

Council finished the 2022/23 financial year with a Sewer Fund unrestricted cash balance of \$4.161 million. As adopted by Council the Original Budget projected a decrease to 30 June 2024 of \$1.351 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(1,351)	Decrease
Revotes	(224)	Decrease
Approved variations	(0)	Decrease
QBR proposed variations	0	Increase
Estimated movement to 30 June 2024	(1,575)	Decrease
Projected balance at 30 June 2024	2,586	

Waste Fund

Council finished the 2022/23 financial year with a Waste Fund unrestricted cash balance of \$4.823 million. As adopted by Council the Original Budget projected an increase to 30 June 2024 of \$368k. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	368	Increase
Revotes	(0)	Decrease
Approved variations	0	Decrease
QBR proposed variations	(135)	Decrease
Estimated movement to 30 June 2024	233	Increase
Projected balance at 30 June 2024	5,056	

Other Funds

COUNCIL MAINTAINS A NUMBER OF OTHER FUNDS INCLUDING:

- Private Works
- Saleyards

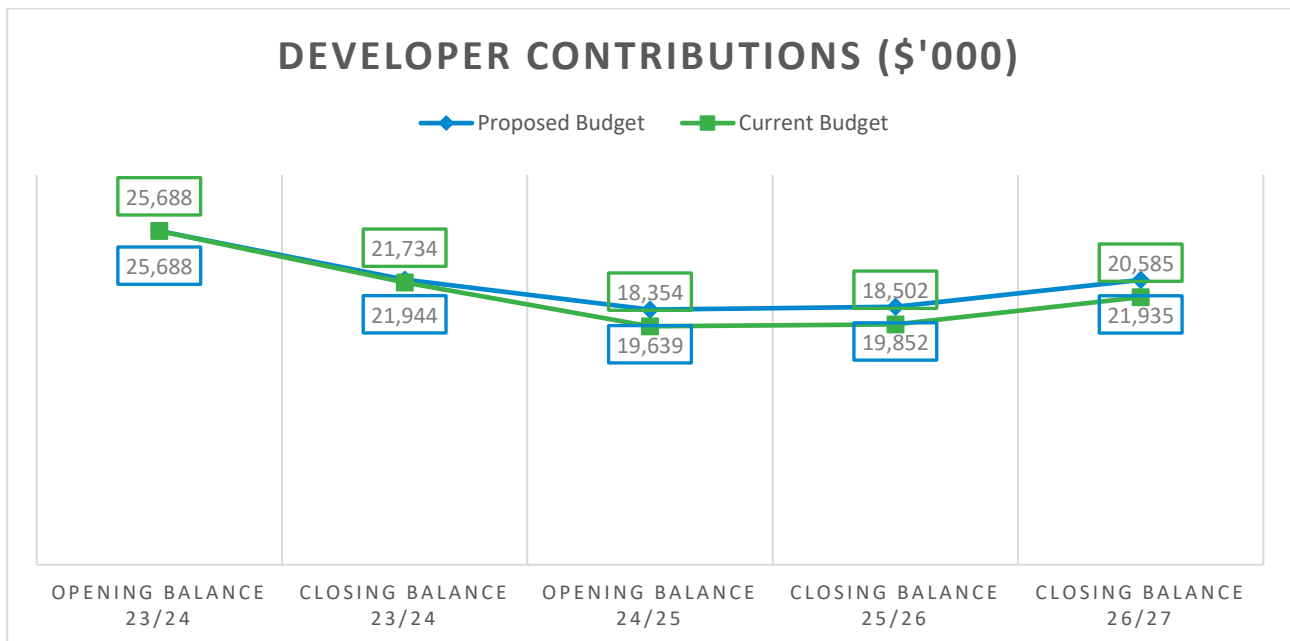
At 30 June of each financial year, the cash balance held in the above Funds forms part of the overall General Fund Unrestricted Cash Balance.

Developer Contributions – Section 64, 7.11 and 7.12

Council finished the 2022/23 financial year with a Developer Contributions balance of \$25.688 million. As adopted by Council the Original Budget projected a decrease to 30 June 2024 of \$3.838 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(3,838)	Decrease
Revotes	(116)	Decrease
Approved variations	(0)	Decrease
QBR proposed variations	210	Increase
Estimated movement to 30 June 2024	(3,744)	Decrease
Projected balance at 30 June 2024	21,944	

The following chart shows the projected balances over a four year period.



Detailed Section 64, 7.11 & 7.12 movements and current balances are as follows:

S94/64 Plan Item	Opening Balance	Budget Transfers To	Budget Transfers From	Budget Closing Balance	Current Balance
Traffic Management	1,471	213	314	1,371	1,640
Open Space	2,316	121	151	2,286	2,880
Community Facilities	510	35	13	532	579
Administration	526	48	80	495	599
Civic Improvements	23	0	-	24	23
Car Parking	267	6	-	273	267
S94A Levies	478	51	-	529	499
Drainage – 2A	220	17	100	137	482
Total S94 Contributions	5,812	491	657	5,646	6,969
S64 Sewer	5,163	373	900	4,636	5,596
S64 Water	9,612	917	4,462	6,067	11,021
Voluntary Planning Agreements	5,101	1,491	997	5,595	5,124
Total Developer Contributions	25,688	3,272	7,016	21,944	28,711

Loan Borrowings

Council's 2023/24 Operational Plan includes the proposed borrowings below.

Project	Fund	Original Budget \$'000	Current Budget \$'000	Proposed Variations \$'000	Proposed Budget \$'000	Actual \$'000
New Tip Cell Construction	Waste Services	4,000	4,000	-	4,000	-
Mudgee Valley Park Expansion	General Fund	1,760	1,760	-	1,760	-

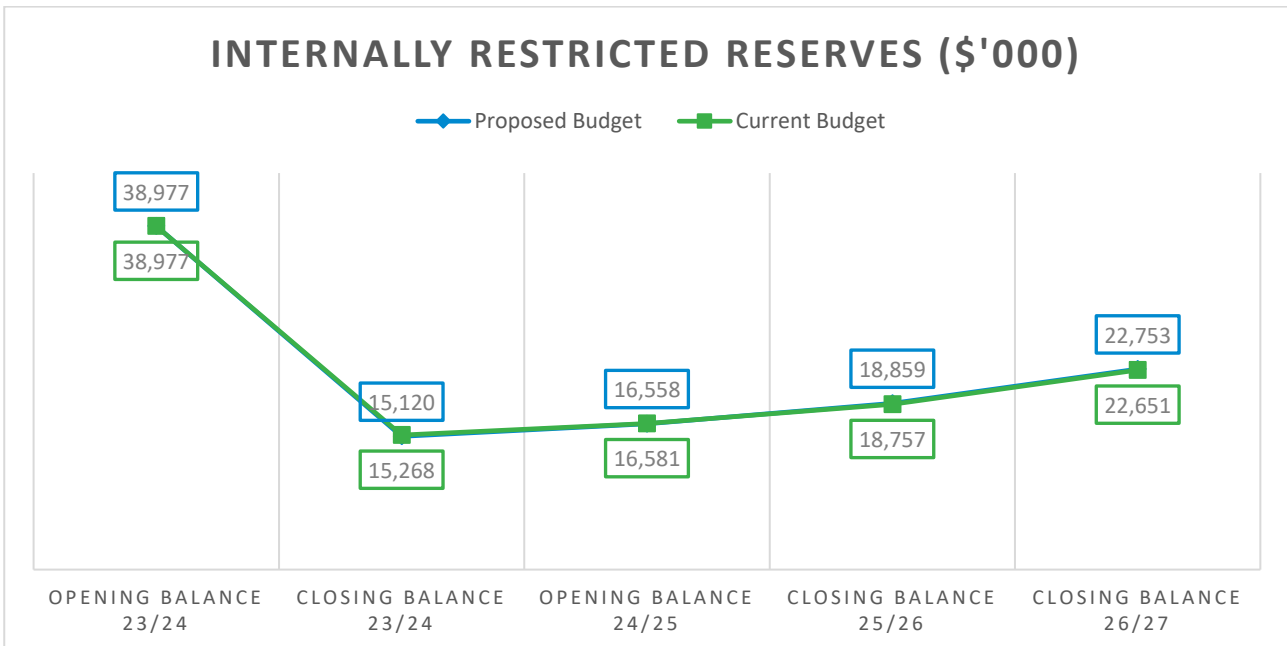
Reserves

Internally Restricted Reserves

Council finished the 2022/23 financial year with an Internally Restricted Reserve balance of \$38.977 million. As adopted by Council the Original Budget projected a decrease to 30 June 2024 of \$11.052 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(11,052)	Decrease
Revotes	(3,493)	Decrease
Approved variations	(9,164)	Decrease
QBR proposed variations	(148)	Decrease
Estimated movement to 30 June 2024	(23,857)	Decrease
Projected balance at 30 June 2024	15,120	

The following chart shows the projected balances over a four year period.

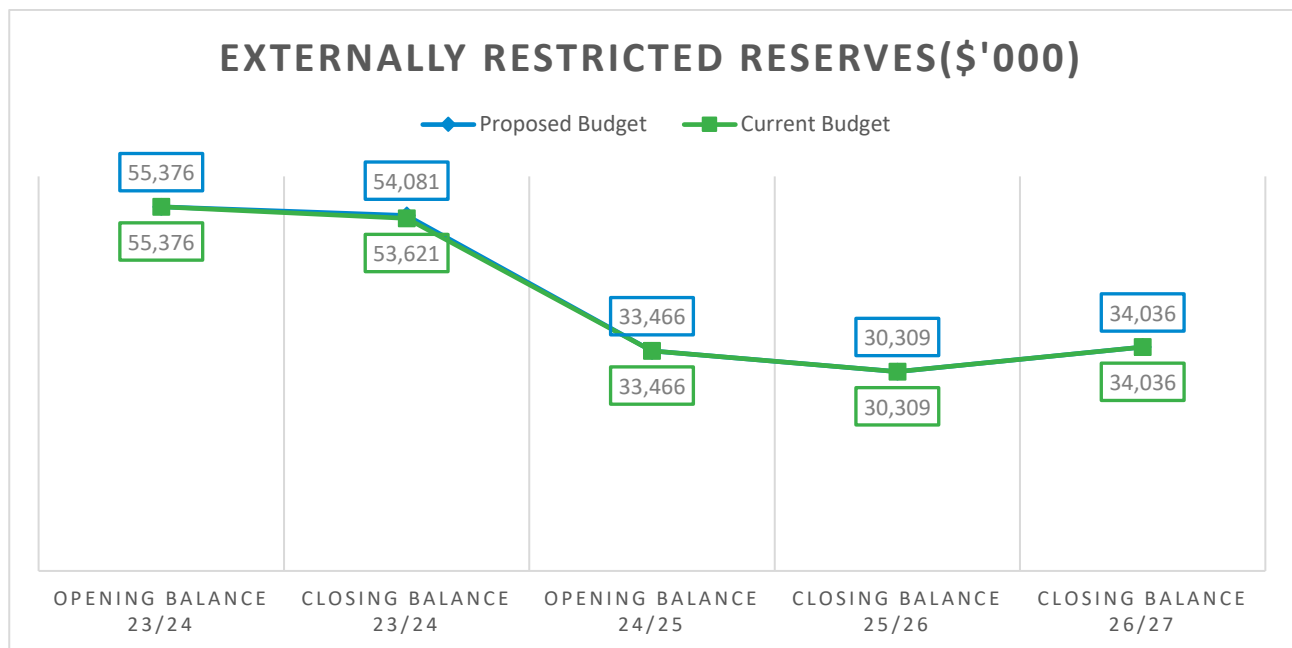


Externally Restricted Reserves

Council finished the 2023/24 financial year with an Externally Restricted Reserve balance of \$55.376 million. As adopted by Council the Original budget projected a decrease to 30 June 2024 of \$0.7 million. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	(701)	Decrease
Revotes	(1,044)	Decrease
Approved variations	(10)	Decrease
QBR proposed variations	460	Increase
Estimated movement to 30 June 2024	(1,295)	Decrease
Projected balance at 30 June 2024	54,081	

The following chart shows the projected balances over a four year period.



Unspent Grants and Contributions

Council finished the 2022/23 financial year with unspent grants and contributions of \$0.88 million. As adopted by Council the Original Budget projected an increase of \$50k to 30 June 2024. The budget movements are summarised below.

Variation	Amount (\$'000)	Movement
Original Budget	50	Increase
Revotes	(98)	Decrease
Approved variations	0	Decrease
QBR proposed variations	(0)	Decrease
Estimated movement to 30 June 2024	(48)	Decrease
Projected balance at 30 June 2024	830	

Contract liabilities

The majority of Council's externally restricted contract liabilities are grants whereby payment has been received ahead of the grant agreement performance obligations being met. In other words, Council has an obligation to spend the grant funds received in accordance with the agreement, but has not yet done so and cannot recognise the revenue until this occurs.

The **balance at 30 September 2023 is \$22.4 million**. This is all restricted to the General Fund.

The largest amounts held at the end of the quarter are:

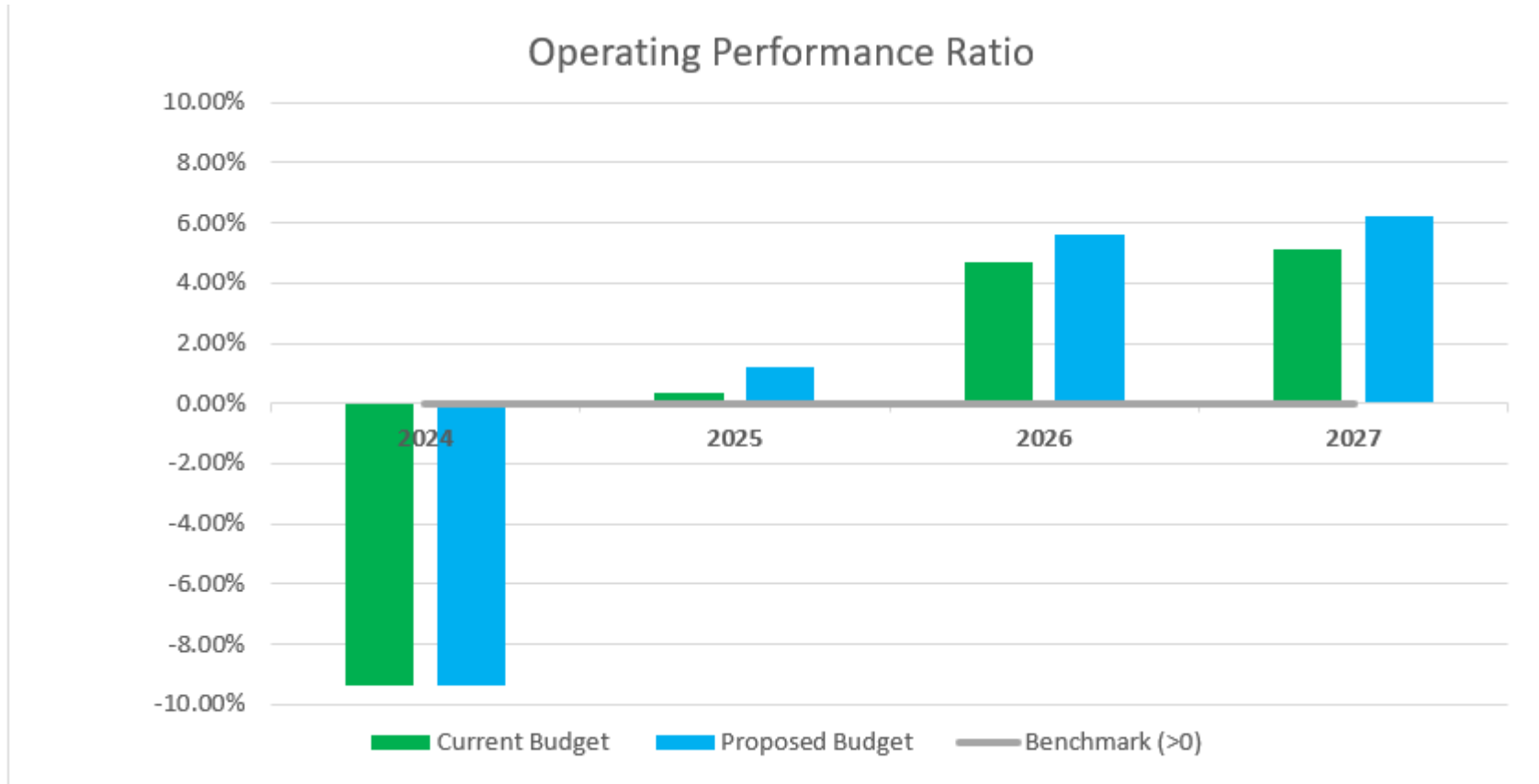
- Ulan Road Strategy \$5 million
- Resources for Region Round 9 Solar Array \$3.5 million
- Resources for Region Round 9 Glen Willow lighting \$1.8 million
- Blue Springs Road upgrade \$1.8 million
- Multi sport community facility fund Glen Willow Training Camp \$1.5 million

Income Statement

	Original Budget	Approved Variations	Revised Annual Budget	Actual YTD	% Revised Budget	Proposed Variations	Projected Annual Budget	% Projected Annual Budget
Income								
Rates and annual charges	47,298	0	47,298	46,868	99%	0	47,298	99%
User charges and fees	23,256	1,710	24,966	3,480	14%	(1,216)	23,750	15%
Other revenues	2,169	0	2,169	414	19%	0	2,169	19%
Grants and contributions operating	18,774	(4,577)	14,197	(1,676)	-12%	440	14,637	-11%
Grants and contributions capital	29,539	2,816	32,356	2,892	9%	(793)	31,563	9%
Interest and investment income	3,653	0	3,653	1,434	39%	0	3,653	39%
Other income	1,370	0	1,370	255	19%	0	1,370	19%
Total income	126,059	(51)	126,008	53,668	43%	(1,569)	124,439	43%
Expenses								
Employee benefits and on-costs	35,055	68	35,123	7,389	21%	(205)	34,917	21%
Materials and services	34,958	5,804	40,763	7,772	19%	(627)	40,136	19%
Borrowing costs	759	0	759	157	21%	0	759	21%
Depreciation, amortisation and impairment	21,684	0	21,684	0	0%	0	21,684	0%
Other expenses	1,752	426	2,177	425	20%	0	2,177	20%
Net loss on disposal of assets	508	5	513	(1)	0%	0	513	0%
Total expenses	94,716	6,303	101,019	15,742	16%	(833)	100,187	16%
Operating result	31,342	-6,354	24,988	37,926		-736	24,252	
Operating result before capital grants	5,515	-2,748	2,767	4,497		587	3,354	

Note: Grants Operating is negative due to accrued claim at year end for flood damage works not yet received. Depreciation is not yet calculated due to later than expected finalisation of 30 June 2023 audit.

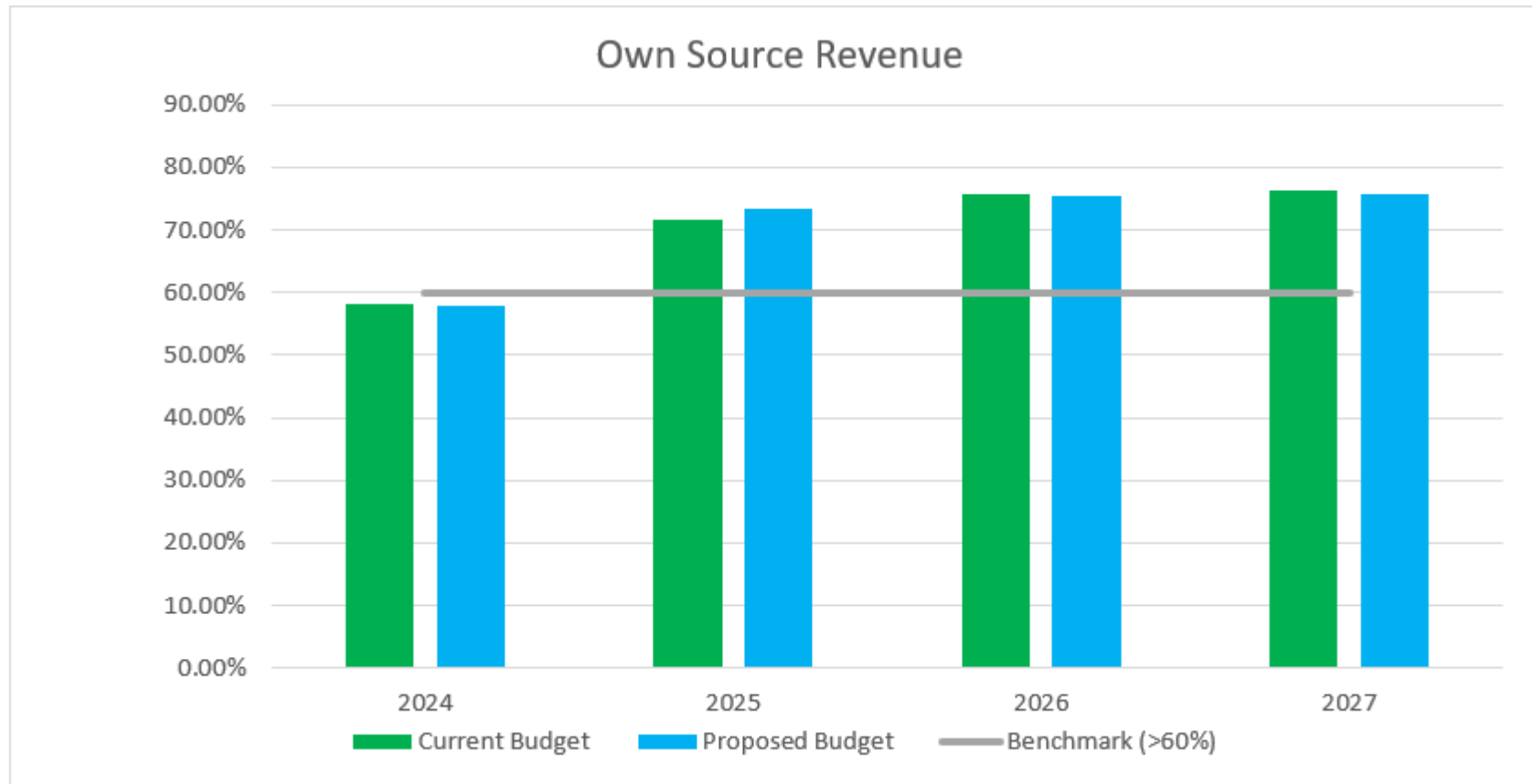
Key Financial Indicators



Note: Excludes Water & Sewer Fund

Measures Council's ability to keep operating expenses, including depreciation, within its continuing revenue.

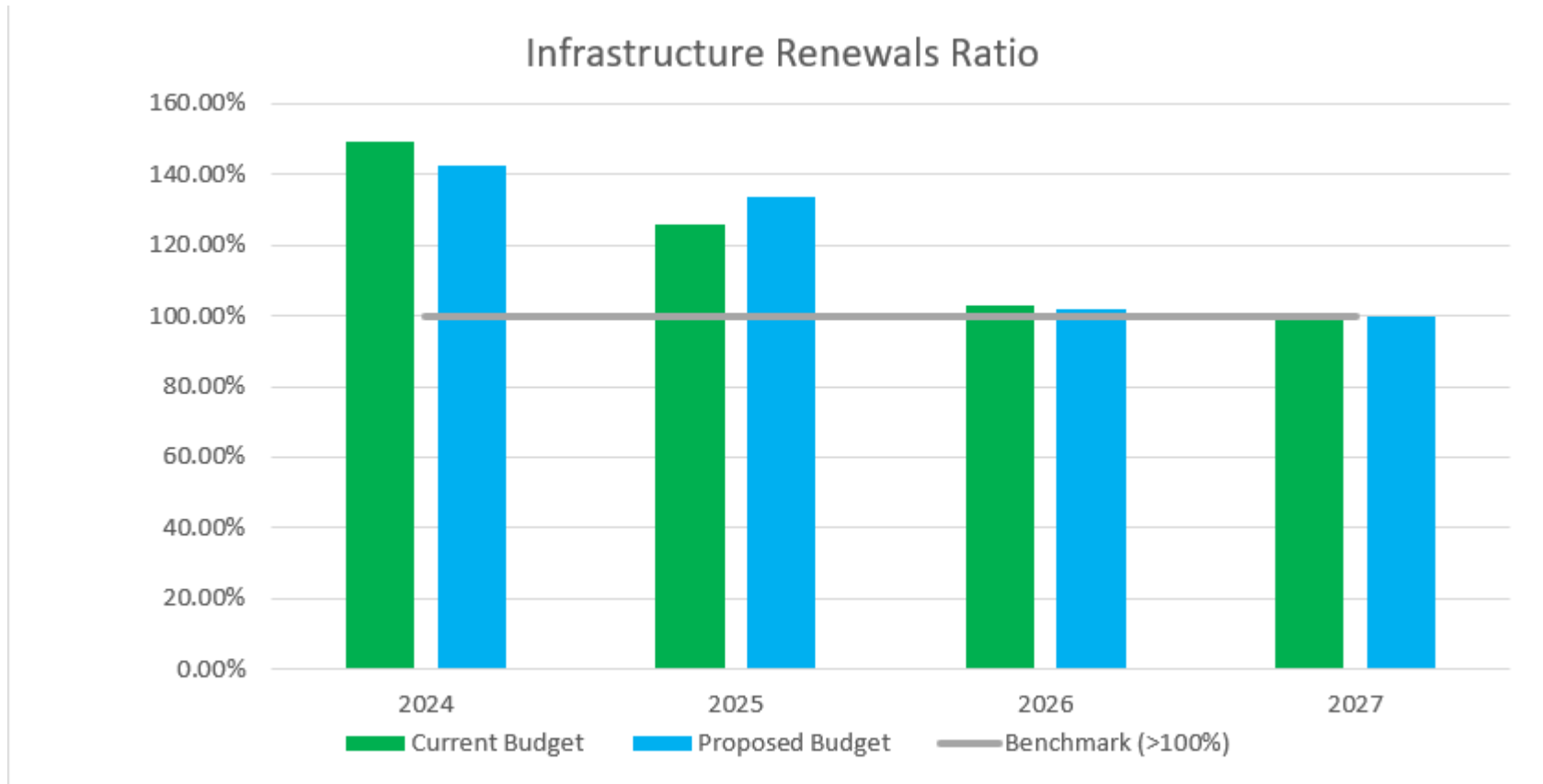
No significant change to the ratio



Note: Excludes Water & Sewer Fund

Measures Council's degree of reliance on external funding

No significant change to the ratio



Note: Excludes Water & Sewer Fund

The rate at which assets are being renewed against the rate of depreciation

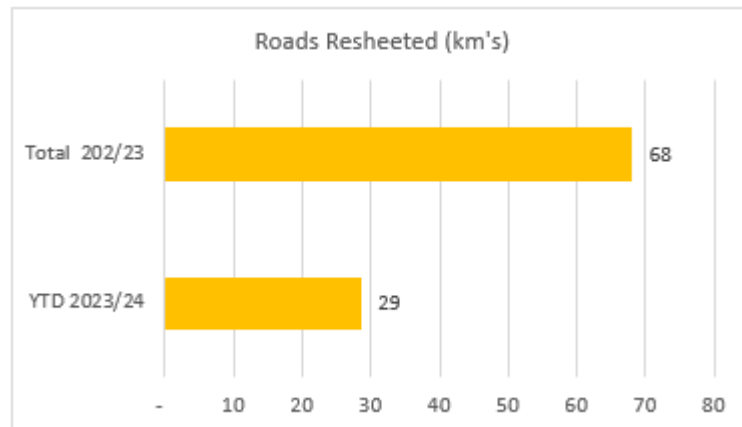
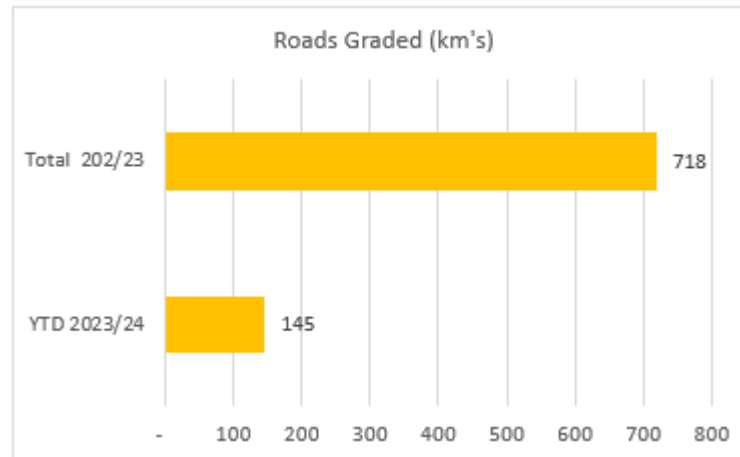
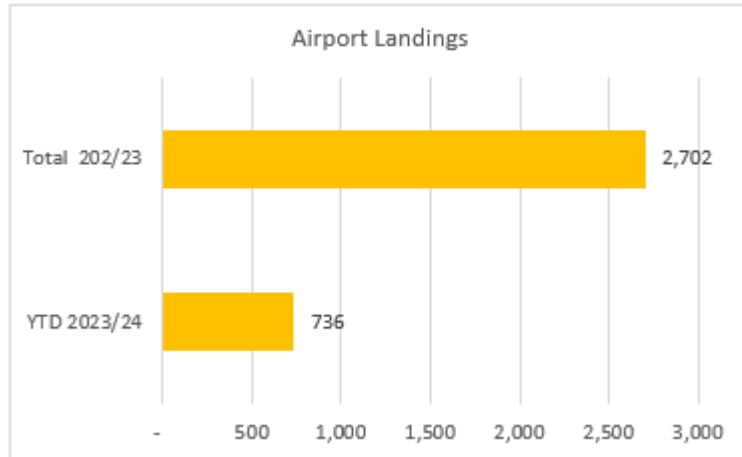
The small change in ratio is due to some capital renewal projects that have been deferred to 2024/25.

Capital Budget Funding

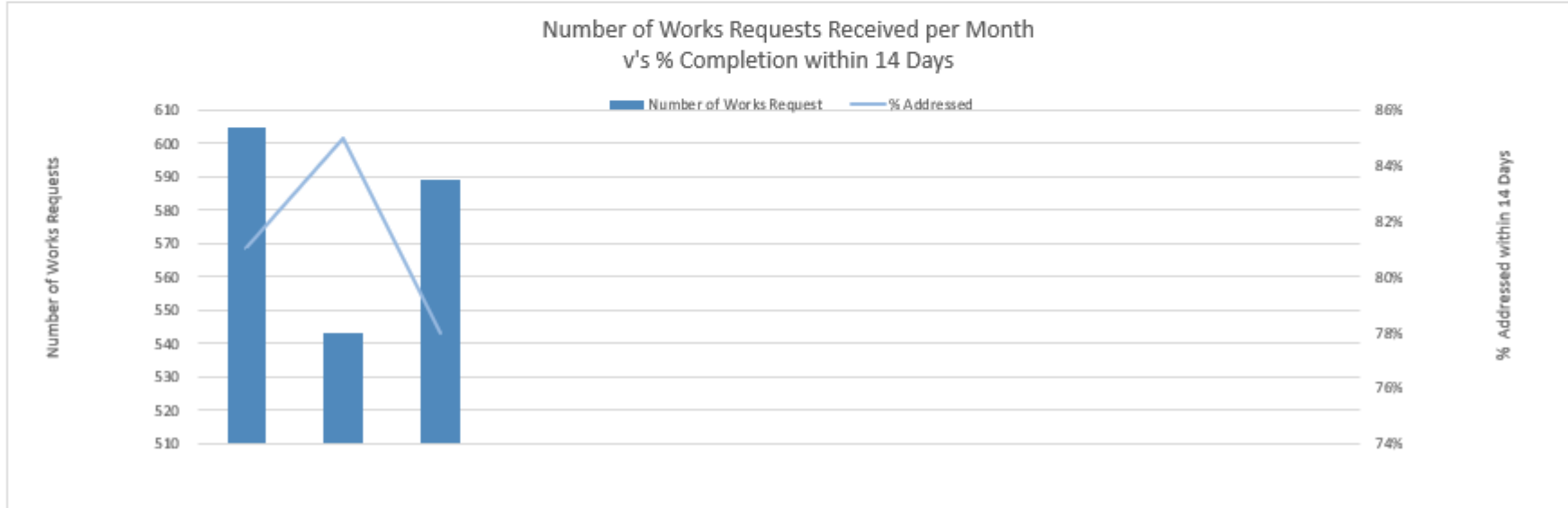
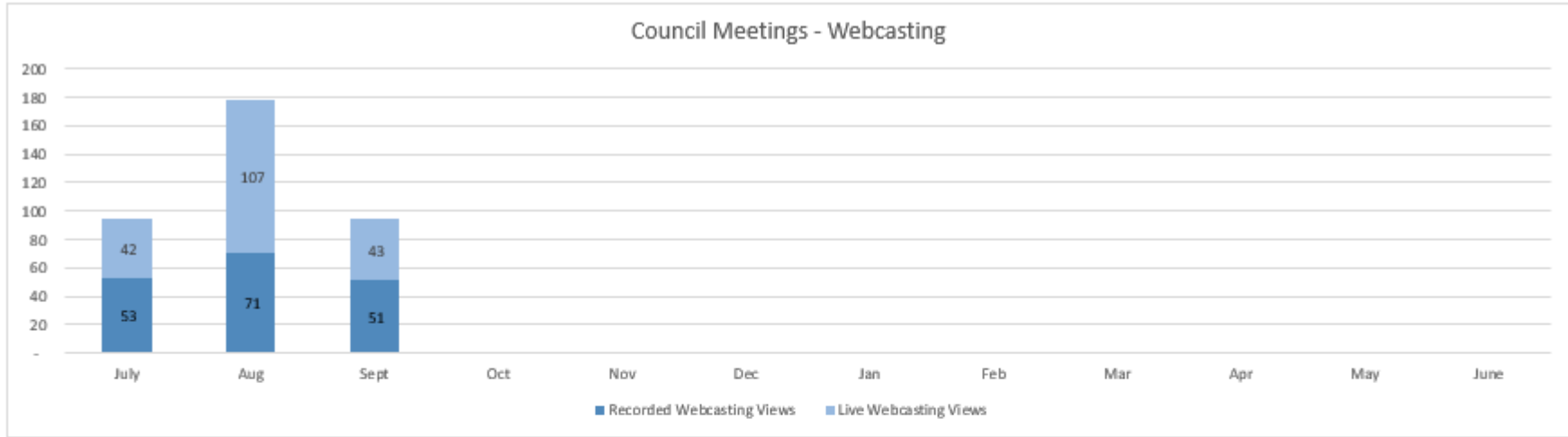
Capital Funding (\$ '000)	ORIGINAL ANNUAL BUDGET	APPROVED VARIATIONS	CURRENT ANNUAL BUDGET	PROPOSED VARIATIONS	PROPOSED ANNUAL BUDGET	ACTUAL YTD	ACTUAL YTD/ PROPOSED ANNUAL BUDGET
Capital Grants & Contributions	(29,862)	(2,990)	(32,852)	789	(32,063)	360	-1%
Loans	(1,760)	0	(1,760)	0	(1,760)	0	0%
External Restrictions							
S94 Developer Contributions - General	(380)	0	(380)	(40)	(420)	(33)	8%
S64 Developer Contributions - Water Fund	(4,422)	(40)	(4,462)	0	(4,462)	(366)	8%
S64 Developer Contributions - Sewer Fund	(900)	0	(900)	0	(900)	0	0%
S93F Developer Contributions	(802)	(25)	(827)	(100)	(927)	(22)	2%
Specific Purpose Unexpended Grants	0	(56)	(56)	0	(56)	(6)	12%
Reserves - Water	(2,302)	(265)	(2,567)	0	(2,567)	(82)	3%
Reserves - Sewerage Services	(3,325)	(60)	(3,385)	0	(3,385)	(85)	3%
Reserves - Domestic Waste Management	(2,299)	(512)	(2,811)	0	(2,811)	(353)	13%
Internal Restrictions			0		0		0%
Reserves - Plant & Vehicle Replacement	(6,920)	(1,205)	(8,126)	0	(8,126)	(1,125)	14%
Reserves - Asset Replacement	(3,559)	(371)	(3,930)	50	(3,880)	(60)	2%
Reserves - Capital Program	(6,895)	(717)	(7,612)	125	(7,487)	(165)	2%
Reserves - Land Development	(724)	(491)	(1,215)	0	(1,215)	(150)	12%
Reserves - Saleyards	(31)	0	(31)	0	(31)	0	0%
Reserves - Seal Extension	(710)	(703)	(1,413)	(323)	(1,736)	(125)	7%
Income from Sale of Assets			0		0		
General Purpose Revenue	(12,991)	(3,642) ✓	(16,633)	(317) ✓	(16,950)	(5,473)	32%
Total Capital Funding	(77,882)	(11,076)	(88,958)	185	(88,774)	(7,685)	9%

Key Performance Indicators

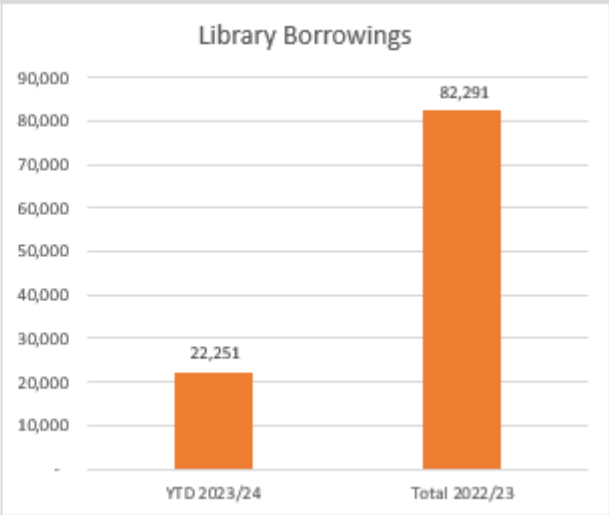
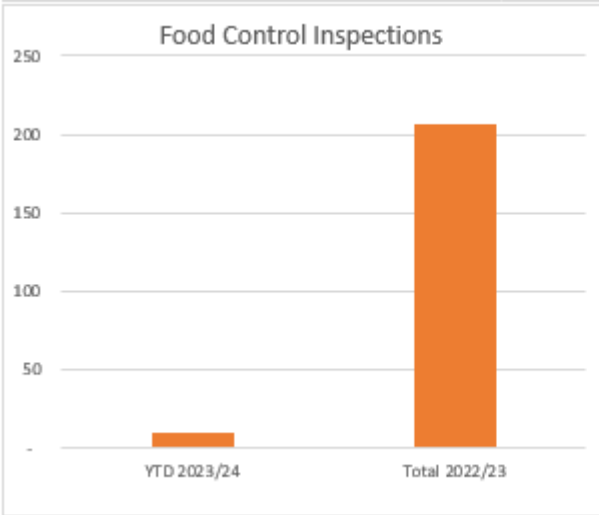
Connecting Our Region



Good Government

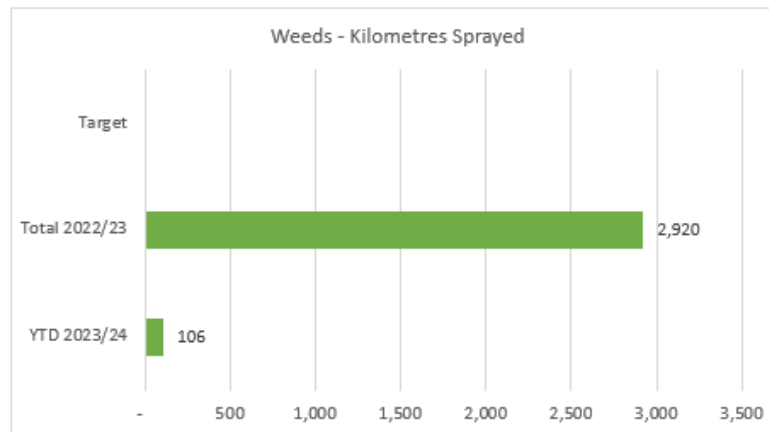
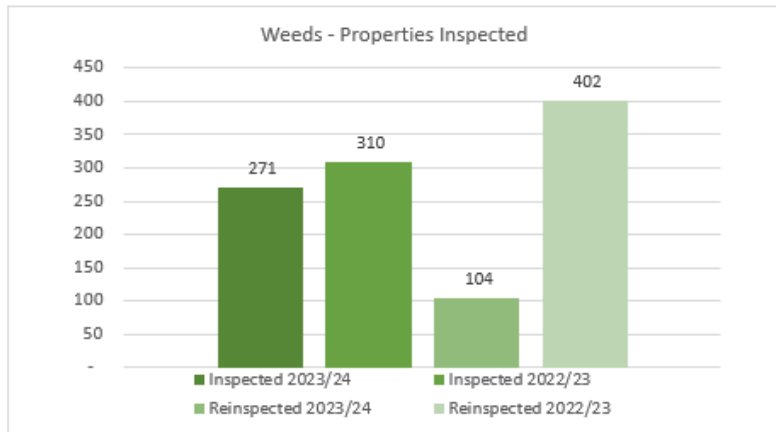
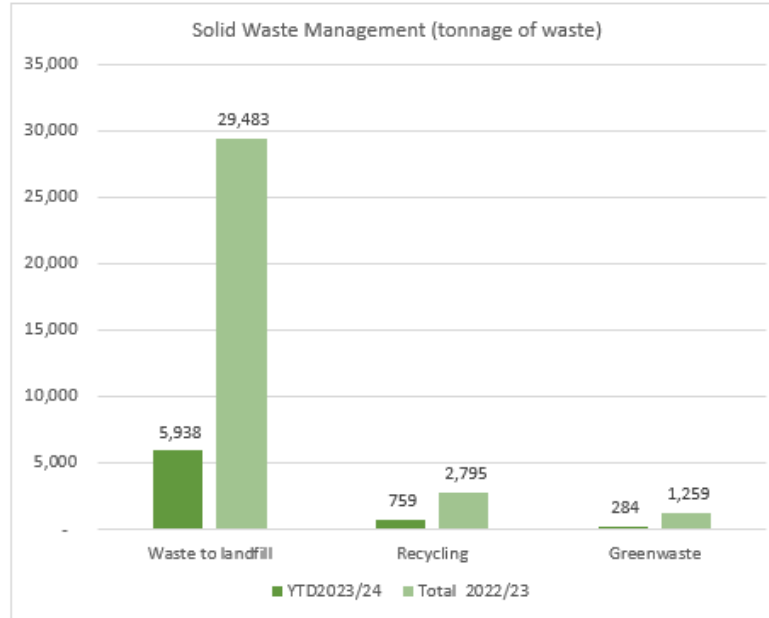
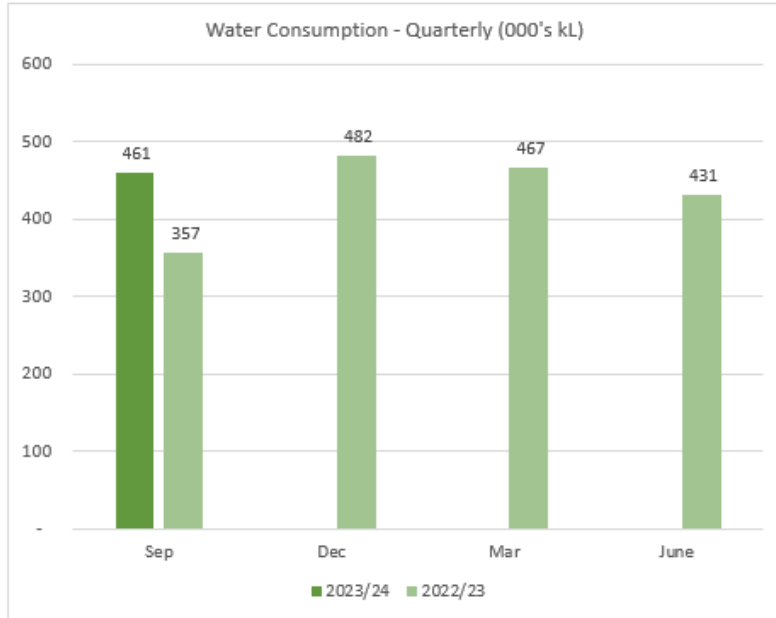


Looking after Our Community

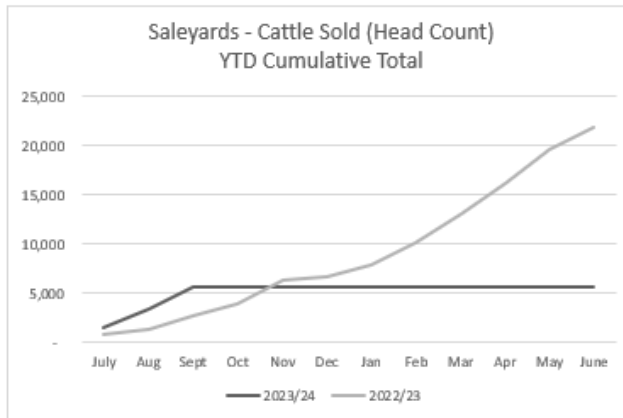
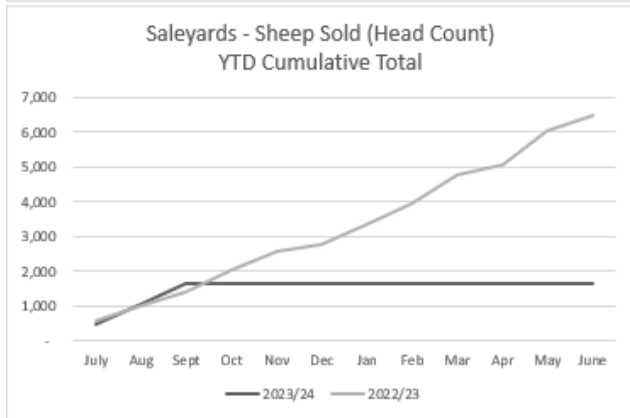
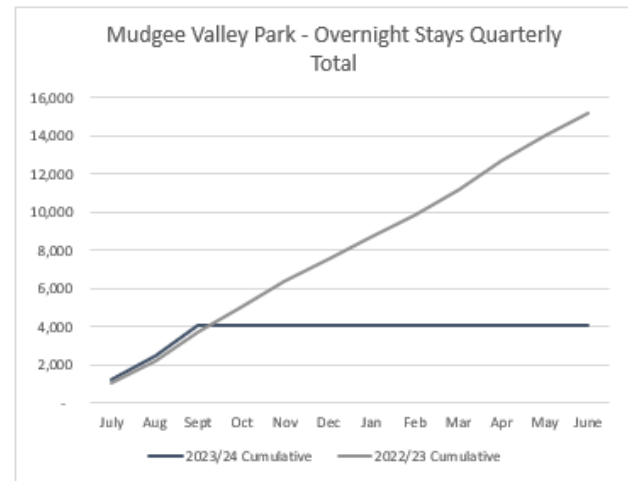
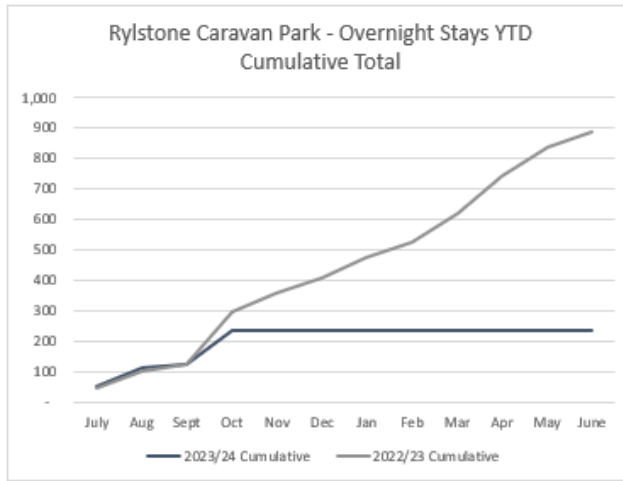
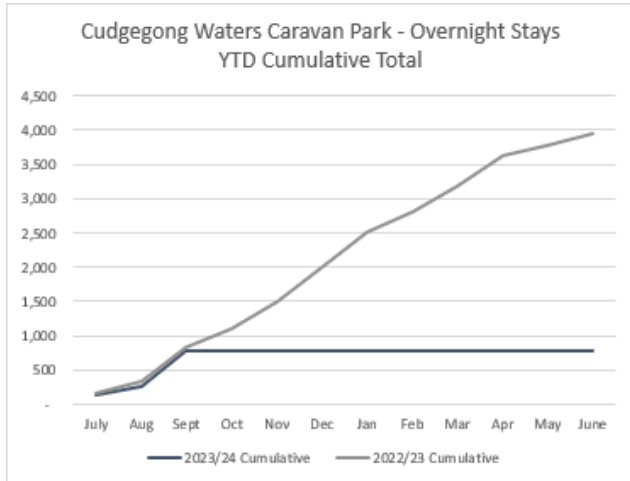


Note: Statistics unavailable for pools at the time of this report

Protecting our Natural Environment



Building a Strong Local Economy



Contract, Legal and Consultant Expenses

CONTRACTS > \$50,000

The following contracts with a value greater than \$50,000 were entered into during the period 1 July to 30 September 2023 and have yet to be fully performed.

Note that individual Panel Tender appointments are not included in the table below. For example, provision of general contractor services. Council creates panels of preferred suppliers from the tender responses received. Purchases are then made from the preferred supplier lists, and purchase decisions may vary for particular works depending upon availability and location.

Contractor	Contract Detail/Purpose	Contract Value (ex GST)	Start Date	Duration (Months)	Budgeted (Y/N)
SHELL ENERGY RETAIL PTY LTD	Electricity Supply Large Sites July 2023 to June 2024	\$1,138,696.00	01/07/2023	12	Y
AGL Energy Limited	Electricity Supply Small Sites July 2023 to June 2024	\$431,399.00	01/07/2023	12	Y
LYNCH BUILT PTY LIMITED	Design & Construction of Country University Centre	\$928,515.00	10/07/2023	6	Y
PANTHERS CONCRETE TANKS PTY. LIMITED	Training Camp Facility - construction of concrete tanks	\$146,800.00	24/07/2023	1	Y
SENTIENT DYNAMICS PTY LTD	Provision of API Integration	\$95,000.00	04/07/2023	37	Y
MAX WALKER'S EARTHMOVING PTY LIMITED	Mudgee Airport Hangar - concrete slab component	\$73,035.00	01/08/2023	1	Y

Contractor	Contract Detail/Purpose	Contract Value (ex GST)	Start Date	Duration (Months)	Budgeted (Y/N)
AUTONOMOUS ENERGY PTY LTD	Mudgee Solar Farm - DC install	\$6,118,151.32	19/07/2023	15	Y
SUNSET GROUP AUSTRALIA PTY LTD	Mudgee Solar Farm - civil & landscaping	\$387,744.00	30/08/2023	25	Y
Stotts Building Contractors	Rylstone Caravan Park & Kandos Waste Transfer Station - demolition of amenities building	\$86,840.00	28/08/2023	1	Y
D & C POWERLINE CONSTRUCTIONS PTY LTD	Country University Centre - meter board upgrade	\$56,140.00	18/09/2023	3	Y
SUTTON BROTHERS CONTRACTING PTY LTD	RFS Hazard Reduction Works	\$128,000.00	12/09/2023	1	Y
Upright Management	Project Management Cell 2A	\$220,000 to \$250,000 (estimate)	27/07/2023	9	Y
Custom Commercial Services Pty Ltd	Debt Management and Recovery Services - Rates, General Debtors and Water Usage Charges	\$892,500.00	01/07/2023	61	Y
MCKID, ROBERT WILLIAM	RFS Hazard Reduction Works	\$62,419.50	12/09/2023	1	Y

LEGAL EXPENSES

This financial year to date, Council has incurred \$39,344 of legal expenses. The primary areas of expenditure are:

- Corporate Governance
- Property Income
- Energy Co and Rez Impacts
- Ulan Wollar Road – Stage 1

CONSULTANCIES

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

This financial year to date, Council has incurred \$92,463 of consultancy expenses. The primary areas of expenditure are:

- New Tip Cell Construction
- Sewer Management Studies
- Broadhead/Bruce Road intersection concept plan
- Mudgee Sewerage Strategy

Councillor Fees and Expenses Paid or Reimbursed as at 30 September 2023

Councillor Expenses												
	General Operation	Cr Cavalier	Cr Holden	Cr Karavas	Cr Kennedy	Cr Paine	Cr Shelley	Cr Thompson	CR Stoddart	CR Palmer	CR Dicker	TOTAL
Councillor Fees	-	5,830.87	-	5,631.68	6,574.04	5,957.07	5,830.87	5,830.87	5,830.87	5,830.87	5,830.87	53,148.01
Mayoral Fees	-	-	-	-	6,756.12	1,147.28	-	-	-	-	-	7,903.40
Council Meeting Expenses (accomodation, travel and meals)	1,202.47	-	-	-	-	-	-	-	-	-	-	1,202.47
Conferences, Seminars and Representation/Lobbying Expenses (accommodation, travel and meals)	-	-	-	-	-	-	456.32	807.20	-	-	-	1,263.52
Provision of Vehicle	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous expenses (meals, sundries, stationery, etc)	62,493.30	83.04	-	80.25	187.31	100.86	227.67	93.86	82.56	213.44	213.44	63,775.73
Entertainment	-	-	-	-	-	-	-	-	-	-	-	-
Provision of office equipment, such as laptop computer and telephones	-	100.26	-	100.26	49.42	100.26	626.29	66.24	66.24	66.24	66.24	1,241.45
Training and provision of skill development for Councillors	-	-	-	-	-	-	9,348.90	-	-	9,348.90	9,348.90	28,046.70
Care and Other Related Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Total	63,695.77	6,014.17	-	5,812.19	13,566.89	7,305.47	16,490.05	6,798.17	5,979.67	15,459.45	15,459.45	156,581.28